# MITSUI FUDOSAN INTEGRATED REPORT 2020 FINANCIAL SECTION

Year ended March 31, 2020







#### MITSUI FUDOSAN INTEGRATED REPORT 2020 FINANCIAL SECTION Ver ended March 31, 2020

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## **Consolidated Financial Statements**

### **Consolidated Balance Sheets**

Mitsui Fudosan Co., Ltd. and its Subsidiaries As of March 31, 2020, 2019 and 2018

| As of March 31, 2020, 2019 and 2018                   | Millions of yen | Thousands of U.S dollars (Note 1) |           |              |
|---|-----------------|-----------------------------------|-----------|--------------|
|   | 2020            | 2019                              | 2018      | 2020         |
| ASSETS  |                 |                                   |           |              |
| CURRENT ASSETS  |                 |                                   |           |              |
| Cash and cash equivalents (Note 4)                    | ¥ 179,472       | ¥157,682                          | ¥100,708  | \$ 1,649,104 |
| Marketable securities (Note 4, 5)                     | 219             | 949                               | 182       | 2,012        |
| Notes and accounts receivable - trade (Note 4)        | 38,908          | 45,276                            | 41,186    | 357,512      |
| Short-term loans receivable                           | 18,543          | 18,297                            | 17,519    | 170,385      |
| Allowance for doubtful accounts                       | (300)           | (409)                             | (412)     | (2,757       |
| Inventories (Note 8, 13)                              | 1,901,756       | 1,635,127                         | 1,527,320 | 17,474,557   |
| Advances paid for purchases (Note 9)                  | 28,542          | 26,260                            | 27,801    | 262,262      |
| Equity investments in properties for sale (Note 4, 5) | 6,683           | 6,701                             | 6,723     | 61,408       |
| Other current assets                                  | 219,744         | 227,356                           | 177,321   | 2,019,149    |
| Total current assets                                  | 2,393,567       | 2,117,239                         | 1,898,348 | 21,993,632   |

| PROPERTY and EQUIPMENT, at cost:          |           |           |           |             |
|---|-----------|-----------|-----------|-------------|
| Land (Note 7, 13)                         | 2,216,701 | 2,146,037 | 2,086,195 | 20,368,474  |
| Buildings and structures (Note 7, 13, 23) | 1,965,267 | 1,796,828 | 1,551,222 | 18,058,137  |
| Machinery and equipment (Note 23)         | 255,479   | 218,137   | 194,812   | 2,347,505   |
| Construction in progress                  | 177,433   | 162,122   | 270,965   | 1,630,368   |
|   | 4,614,880 | 4,323,124 | 4,103,194 | 42,404,484  |
| Accumulated depreciation                  | (896,277) | (846,732) | (810,521) | (8,235,569) |
| Net property and equipment (Note 24)      | 3,718,603 | 3,476,392 | 3,292,673 | 34,168,915  |

#### **INVESTMENTS and OTHER ASSETS**

| otal assets  | ¥7,395,359 | ¥6,802,732 | ¥6,284,724 | \$67,953,313 |
|--|------------|------------|------------|--------------|
| Total investments and other assets                                     | 1,283,189  | 1,209,101  | 1,093,703  | 11,790,766   |
| Other  | 34,539     | 24,090     | 26,255     | 317,366      |
| Deferred tax assets on land revaluation                                | 3          | 3          | 35         | 28           |
| Deferred income taxes (Note 11)  | 25,944     | 24,428     | 25,689     | 238,390      |
| Net defined benefit asset (Note 12)                                    | 28,994     | 31,295     | 17,975     | 266,416      |
| Lease deposits (Note 4, 10)  | 145,414    | 140,571    | 138,565    | 1,336,157    |
| Allowance for doubtful accounts  | (1,065)    | (1,139)    | (1,225)    | (9,786)      |
| Non-current loans and accounts receivable                              | 161,304    | 117,167    | 98,451     | 1,482,165    |
| Investment securities (Note 4, 5)                                      | 635,320    | 657,511    | 590,114    | 5,837,729    |
| Investments in unconsolidated subsidiaries and affiliated<br>companies | 252,736    | 215,175    | 197,844    | 2,322,301    |

See accompanying notes.

#### LIABILITIES AND NET ASSETS CURRENT LIABILITIES

#### Bank loans (Note 4, 13) Commercial paper (Note 4, 13) Long-term debt due within one year (Note 4, 13) Notes and accounts payable - trade (Note 4) Accrued expenses Accrued income taxes Advances and deposits received Other current liabilities (Note 14)

Total current liabilities

#### LONG-TERM LIABILITIES

#### Net defined benefit liability (Note 12) Allowance for directors' and corporate auditors' retirement benefits Long-term debt due after one year (Note 4, 13) Deposits from tenants (Note 4, 15) Deferred income taxes (Note 11) Deferred tax liabilities on land revaluation Other long-term liabilities (Note 14) Total long-term liabilities

CONTINGENT LIABILITIES (Note 26)

#### NET ASSETS (Notes 16, 17)

### Shareholders' equity

Common stock Authorized – 3,290,000,000 shares Issued - 979,250,227 shares in 2020 and 991,424,727 shares in 2019 and 2018 Capital surplus Retained earnings Treasury stock - 8,148,291 shares in 2020, 9,187,225 shares in 2019 and 3,199,947 shares in 2018 Total shareholders' equity Accumulated other comprehensive income (loss) Net unrealized holding gains on securities Deferred losses on hedging instruments Reserve on land revaluation Foreign currency translation adjustments Accumulated adjustments for retirement benefit Total accumulated other comprehensive income Subscription rights to shares (Note 18) Non-controlling interests Total net assets

See accompanying notes.

|      |           | Millions of yen |            | Thousands of U.S.<br>dollars (Note 1) |
|------|-----------|-----------------|------------|---------------------------------------|
|      | 2020      | 2019            | 2018       | 2020                                  |
|      |           |                 |            |                                       |
|      |           |                 |            |                                       |
| ¥    | 46,309    | ¥ 55,326        | ¥ 70,523   | \$ 425,517                            |
|      | 173,000   | 114,000         | 125,000    | 1,589,635                             |
|      | 220,633   | 283,792         | 253,834    | 2,027,318                             |
|      | 147,075   | 126,868         | 123,989    | 1,351,420                             |
|      | 43,883    | 52,012          | 40,422     | 403,225                               |
|      | 36,906    | 27,625          | 44,952     | 339,116                               |
|      | 258,207   | 264,626         | 263,260    | 2,372,572                             |
|      | 113,749   | 185,110         | 141,637    | 1,045,199                             |
| 1    | ,039,762  | 1,109,359       | 1,063,617  | 9,554,002                             |
|      |           |                 |            |                                       |
|      |           |                 |            |                                       |
|      | 46,196    | 43,504          | 42,737     | 424,479                               |
|      | 10,100    | 10,001          | 12,707     | 121,170                               |
|      | 801       | 712             | 716        | 7,360                                 |
| 3    | 3,041,175 | 2,453,493       | 2,155,299  | 27,944,271                            |
|      | 436,595   | 424,335         | 403,413    | 4,011,716                             |
|      | 147,786   | 154,941         | 134,521    | 1,357,953                             |
|      | 151,544   | 151,546         | 151,701    | 1,392,484                             |
|      | 44,975    | 44,037          | 45,020     | 413,258                               |
| 3    | 3,869,072 | 3,272,568       | 2,933,407  | 35,551,521                            |
|      |           |                 |            |                                       |
|      |           |                 |            |                                       |
|      |           |                 |            |                                       |
|      |           |                 |            |                                       |
|      |           |                 |            |                                       |
|      | 339,767   | 339,767         | 339,767    | 3,121,998                             |
|      | 000,707   | 000,707         | 000,707    | 0,121,000                             |
|      |           |                 |            |                                       |
|      |           |                 |            |                                       |
|      | 372,163   | 403,269         | 409,764    | 3,419,673                             |
| 1    | ,070,240  | 962,154         | 834,498    | 9,834,053                             |
|      |           |                 |            |                                       |
|      | (14,365)  | (21,088)        | (6,079)    | (131,995)                             |
| 1    | ,767,805  | 1,684,102       | 1,577,950  | 16,243,729                            |
|      |           |                 |            |                                       |
|      | 319,993   | 334,612         | 298,297    | 2,940,301                             |
|      | (222)     | 72              | (242)      | (2,040)                               |
|      | 330,305   | 330,538         | 330,923    | 3,035,055                             |
|      | (14,794)  | (16,334)        | (3,956)    | (135,937)                             |
|      | 5,593     | 9,523           | 1,910      | 51,392                                |
|      | 640,875   | 658,411         | 626,932    | 5,888,771                             |
|      | 1,454     | 1,285           | 1,091      | 13,360                                |
|      | 76,391    | 77,007          | 81,727     | 701,930                               |
| <br> | 2,486,525 | 2,420,805       | 2,287,700  | 22,847,790                            |
| ¥7   | 7,395,359 | ¥6,802,732      | ¥6,284,724 | \$67,953,313                          |
|      |           |                 |            |                                       |

## **Consolidated Statements of Income**

Mitsui Fudosan Co., Ltd. and its Subsidiaries For the years ended March 31, 2020, 2019 and 2018

| For the years ended March 31, 2020, 2019 and 2018      |             | Millions of yen |             | Thousands of U.S. dollars (Note 1) |
|--|-------------|-----------------|-------------|------------------------------------|
|  | 2020        | 2019            | 2018        | 2020                               |
| Revenue from operations (Note 24)                      | ¥1,905,643  | ¥1,861,195      | ¥1,751,114  | \$17,510,273                       |
| Cost of revenue from operations                        | (1,435,903) | (1,423,443)     | (1,339,483) | (13,194,000)                       |
| Selling, general and administrative expenses           | (189,122)   | (175,604)       | (165,729)   | (1,737,774)                        |
| Operating income (Note 24)                             | 280,618     | 262,148         | 245,902     | 2,578,499                          |
| Interest, dividends and miscellaneous income (Note 20) | 27,422      | 15,112          | 9,720       | 251,971                            |
| Interest expense                                       | (29,383)    | (28,284)        | (25,672)    | (269,990)                          |
| Other expenses (Note 19, 21)                           | (23,155)    | (21,829)        | (20,460)    | (212,763)                          |
| Equity in net income of affiliated companies           | 5,715       | 14,896          | 15,258      | 52,513                             |
| Income before income taxes                             | 261,217     | 242,043         | 224,748     | 2,400,230                          |
| Income taxes (Note 11)                                 |             |                 |             |                                    |
| Current  | 77,321      | 69,518          | 70,994      | 710,475                            |
| Deferred   | (799)       | 2,388           | (4,223)     | (7,341)                            |
| Total  | 76,522      | 71,906          | 66,771      | 703,134                            |
| Net income   | 184,695     | 170,137         | 157,977     | 1,697,096                          |
| Net income attributable to non-controlling interests   | (722)       | (1,476)         | (2,103)     | (6,634)                            |
| Net income attributable to shareholders of the Company | ¥ 183,973   | ¥ 168,661       | ¥ 155,874   | \$ 1,690,462                       |

See accompanying notes.

## **Consolidated Statements of Comprehensive Income**

Mitsui Fudosan Co., Ltd. and its Subsidiaries For the years ended March 31, 2020, 2019 and 2018

|   | I        | Villions of yen |          | Thousands of U.S<br>dollars (Note 1) |
|---|----------|-----------------|----------|--------------------------------------|
|   | 2020     | 2019            | 2018     | 2020                                 |
| Net income  | ¥184,695 | ¥170,137        | ¥157,977 | \$1,697,096                          |
| Other comprehensive income (loss):                        |          |                 |          |                                      |
| Net unrealized holding gains (losses) on securities       | (14,550) | 36,383          | 92,799   | (133,695                             |
| Deferred gains on hedging instruments                     | (153)    | 322             | 86       | (1,406                               |
| Reserve on land revaluation                               | -        | -               | (1,047)  |                                      |
| Foreign currency translation adjustments                  | (712)    | (8,405)         | 1,149    | (6,542                               |
| Adjustments for retirement benefit                        | (3,983)  | 7,670           | 8,421    | (36,598                              |
| Equity in other comprehensive income (loss) of affiliated |          |                 |          |                                      |
| companies   | 1,707    | (4,569)         | 2,287    | 15,685                               |
| Total other comprehensive income (loss)                   | (17,691) | 31,401          | 103,695  | (162,556                             |
| Total comprehensive income                                | ¥167,004 | ¥201,538        | ¥261,672 | \$1,534,540                          |
| Comprehensive income attributable to:                     |          |                 |          |                                      |
| Shareholders of the Company                               | ¥166,471 | ¥200,524        | ¥259,132 | \$1,529,643                          |
| Non-controlling interests                                 | 533      | 1,014           | 2,540    | 4,897                                |
| Total   | ¥167,004 | ¥201,538        | ¥261,672 | \$1,534,540                          |

PER SHARE INFORMATION

|                       |          | Yen      |          |          |  |  |
|-----------------------|----------|----------|----------|----------|--|--|
|                       | 2020     | 2019     | 2018     | 2020     |  |  |
| Net assets per share* | ¥2,480.4 | ¥2,384.9 | ¥2,231.2 | \$22.792 |  |  |
| Net income per share  |          |          |          |          |  |  |
| — Basic               | 188.4    | 171.3    | 157.8    | 1.731    |  |  |
| — Diluted             | 188.2    | 171.2    | 157.6    | 1.729    |  |  |
| Cash dividends        | 44.0     | 44.0     | 40.0     | 0.404    |  |  |

\* Net assets per share information does not include subscription rights to shares and non-controlling interests.

See accompanying notes.

## **Consolidated Statements of Changes in Net Assets**

Mitsui Fudosan Co., Ltd. and its Subsidiaries

For the years ended March 31, 2020, 2019 and 2018

|   |   |                 |                    |                      |                   |  |           | is of yen                         |                         |  |                                     |                                  |                  |
|---|---|-----------------|--------------------|----------------------|-------------------|--|-----------|-----------------------------------|-------------------------|--|-------------------------------------|----------------------------------|------------------|
|   | Shares of<br>common<br>stock<br>(thousands) |                 | Shareholde         | ers' equity          |                   | Accu   | Deferred  | er compreher                      | Foreign                 | (loss)<br>Accumulated                    |                                     |                                  |                  |
|   |   | Common<br>stock | Capital<br>surplus | Retained<br>earnings | Treasury<br>stock | Net unrealized<br>holding gains on<br>securities | losses on | Reserve on<br>land<br>revaluation | currency<br>translation | adjustments<br>for retirement<br>benefit | Subscription<br>rights to<br>shares | Non-<br>controlling<br>interests | Total net assets |
| BALANCE AT APRIL 1, 2017  | 991,425                                     | ¥339,767        | ¥413,231           | ¥722,364             | ¥(6,245)          | ¥205,521   | ¥(357)    | ¥323,828                          | ¥(7,076)                | ¥-6,397                                  | ¥1,104                              | ¥71,192                          | ¥2,056,932       |
| Cash dividends paid   | -   | -               | -                  | (35,573)             | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (35,573)         |
| Net income attributable to shareholders of the Company                                | -   | -               | -                  | 155,874              | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | 155,874          |
| Reversal of reserve on land revaluation, net of tax                                   | -   | -               | -                  | (8,155)              | -                 | -  | -         | 7,095                             | -                       | -  | -                                   | -                                | (1,060)          |
| Purchase of treasury stock  | -   | -               | -                  | -                    | (22)              | -  | -         |                                   | -                       | -  | -                                   | -                                | (22)             |
| Sales of treasury stock   | -   | -               | (12)               | -                    | 188               | -  | -         | -                                 | -                       | -  | -                                   | -                                | 176              |
| Change in the Company's equity due to transactions with non-<br>controlling interests | -   | -               | (287)              | -                    | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (287)            |
| Capital transactions with non-controlling interests                                   | -   | -               | (3,180)            | -                    | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (3,180)          |
| Transfer of retained earnings to capital surplus                                      | -   | -               | 12                 | (12)                 | -                 |  | -         | -                                 | -                       | -  | -                                   | -                                | -                |
| Net unrealized holding gains on securities  | -   | -               | -                  | -                    | -                 | 92,776   | -         | -                                 | -                       | -  | -                                   | -                                | 92,776           |
| Deferred gains on hedging instruments   | -   | -               |                    |                      | -                 |  | 115       | -                                 |                         |  | -                                   |                                  | 115              |
| Foreign currency translation adjustment   |   |                 |                    |                      | _                 |  |           |                                   | 3,120                   |  |                                     |                                  | 3,120            |
| Defined benefit pension plans   |   |                 |                    |                      |                   |  |           |                                   | 3,120                   | 8,307                                    |                                     |                                  | 8,307            |
| Subscription rights to shares   |   |                 |                    |                      |                   |  |           |                                   |                         | 0,307                                    | (13)                                |                                  | (13)             |
|   | -   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | -  | (13)                                | 10 505                           |                  |
| Non-controlling interests   | -   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | -  | -                                   | 10,535                           | 10,535           |
| BALANCE AT MARCH 31, 2018   | 991,425                                     | 339,767         | 409,764            | 834,498              | (6,079)           | 298,297  | (242)     |                                   | (3,956)                 | 1,910                                    | 1,091                               | 81,727                           | 2,287,700        |
| BALANCE AT APRIL 1, 2018  | 991,425                                     | 339,767         | 409,764            | 834,498              | (6,079)           | 298,297  | (242)     | 330,923                           | (3,956)                 | 1,910                                    | 1,091                               | 81,727                           | 2,287,700        |
| Cash dividends paid   | -   | -               | -                  | (41,386)             | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (41,386)         |
| Net income attributable to shareholders of the Company                                | -   | -               | -                  | 168,661              | -                 |  |           | -                                 | -                       | -  | -                                   | -                                | 168,661          |
| Reversal of reserve on land revaluation, net of tax                                   | -   | -               | -                  | 385                  | -                 | -  | -         | (385)                             | -                       | -  | -                                   | -                                | -                |
| Purchase of treasury stock  | -   | -               | -                  | -                    | (15,020)          | -  | -         | -                                 | -                       | -  | -                                   | -                                | (15,020)         |
| Sales of treasury stock   | -   | -               | (4)                | -                    | 11                |  | -         | -                                 | -                       | -  | -                                   | -                                | 7                |
| Change in the Company's equity due to transactions with non-<br>controlling interests | -   | -               | (7,019)            | -                    | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (7,019)          |
| Capital transactions with non-controlling interests                                   | -   | -               | 524                | -                    | -                 |  | -         | -                                 | -                       | -  | -                                   | -                                | 524              |
| Transfer of retained earnings to capital surplus                                      | -   | -               | 4                  | (4)                  | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | -                |
| Net unrealized holding gains on securities  | -   | -               | -                  | -                    | -                 | 36,315   | -         | -                                 | -                       | -  | -                                   | -                                | 36,315           |
| Deferred gains on hedging instruments   | -   | -               |                    |                      | -                 | /  | 314       | -                                 |                         |  | -                                   |                                  | 314              |
| Foreign currency translation adjustment   |   |                 |                    |                      | _                 |  |           |                                   | (12.378)                |  |                                     |                                  | (12.378)         |
| Defined benefit pension plans   |   |                 |                    |                      |                   |  |           |                                   | (12,070)                | 7,613                                    |                                     |                                  | 7,613            |
| Subscription rights to shares   | -   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | 7,013                                    | 194                                 | _                                | 194              |
| Non-controlling interests   | -   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | -  | 134                                 | (4,720)                          | (4,720)          |
| BALANCE AT MARCH 31, 2019   | 991.425                                     | 339.767         | 403.269            | 962.154              | (21.088)          | 334.612  | 72        | 330.538                           | (16.334)                | 9.523                                    | 1.285                               | 77.007                           | 2.420.805        |
|   |   |                 |                    |                      |                   | 334,612  |           | 330,538                           | ,                       |  | ,                                   |                                  | , .,             |
| BALANCE AT APRIL 1, 2019  | 991,425                                     | 339,767         | 403,269            | 962,154              | (21,088)          | 334,612  | 72        | 330,538                           | (16,334)                | 9,523                                    | 1,285                               | 77,007                           | 2,420,805        |
| Cash dividends paid   | -   | -               | -                  | (45,047)             | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (45,047)         |
| Net income attributable to shareholders of the Company                                | -   | -               | -                  | 183,973              | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | 183,973          |
| Reversal of reserve on land revaluation, net of tax                                   | -   | -               | -                  | 34                   | -                 | -  | -         | (233)                             | -                       | -  | -                                   | -                                | (199)            |
| Purchase of treasury stock  | -   | -               | -                  | -                    | (24, 196)         | -  | -         | -                                 | -                       | -  | -                                   | -                                | (24,196)         |
| Sales of treasury stock   | -   | -               | (28)               | -                    | 74                | -  | -         | -                                 | -                       | -  | -                                   | -                                | 46               |
| Retirement of treasury stock  | (12,175)                                    | -               | (30,845)           | -                    | 30,845            | -  | -         | -                                 | -                       | -  | -                                   | -                                | -                |
| Change in the Company's equity due to transactions with non-<br>controlling interests | -   | -               | (361)              | -                    | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (361)            |
| Capital transactions with non-controlling interests                                   | -   | -               | (30,746)           | -                    | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | (30,746)         |
| Change in scope of consolidation  | -   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | -                |
| Transfer of retained earnings to capital surplus                                      | -   | -               | 30,874             | (30,874)             | -                 | -  | -         | -                                 | -                       | -  | -                                   | -                                | -                |
| Net unrealized holding losses on securities   | -   | -               | -                  | -                    | -                 | (14,619)   | -         | -                                 | -                       | -  | -                                   | -                                | (14,619)         |
| Deferred gains on hedging instruments   | -   | -               | -                  | -                    | -                 | -  | (294)     | -                                 | -                       | -  | -                                   | -                                | (294)            |
| Foreign currency translation adjustment   | -   | -               | -                  | -                    | -                 | -  | -         | -                                 | 1,540                   | -  | -                                   | -                                | 1,540            |
| Defined benefit pension plans   | -   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | (3,930)                                  | -                                   | -                                | (3,930)          |
| Subscription rights to shares   |   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | -  | 169                                 | -                                | 169              |
| Non-controlling interests   |   | -               | -                  | -                    | -                 | -  | -         | -                                 | -                       | -  |                                     | (616)                            | (616)            |
| BALANCE AT MARCH 31, 2020   | 979,250                                     | ¥339,767        | ¥372,163           | V1 070 040           | ¥(14,365)         | ¥319,993   | ¥(222)    | ¥330,305                          | ¥(14,794)               | ¥5,593                                   | ¥1,454                              | ¥76,391                          | ¥2,486,525       |

|   |             |             |             |             | Thou        | usands of U.S. | dollars (No | te 1)       |          |          |           |              |
|---|-------------|-------------|-------------|-------------|-------------|----------------|-------------|-------------|----------|----------|-----------|--------------|
| BALANCE AT APRIL 1, 2019  | \$3,121,998 | \$3,705,495 | \$8,840,889 | \$(193,770) | \$3,074,630 | \$662 \$       | 3,037,196   | \$(150,087) | \$87,503 | \$11,807 | \$707,590 | \$22,243,913 |
| Cash dividends paid   | -           | -           | (413,920)   | -           | -           | -              | -           | -           | -        | -        | -         | (413,920     |
| Net income attributable to shareholders of the Company                                | -           | -           | 1,690,462   | -           | -           | -              | -           | -           | -        | -        | -         | 1,690,462    |
| Reversal of reserve on land revaluation, net of tax                                   | -           | -           | 312         | -           | -           | -              | (2,141)     | -           | -        | -        | -         | (1,829       |
| Purchase of treasury stock  | -           | -           | -           | (222,328)   | -           | -              | -           | -           | -        | -        | -         | (222,328     |
| Sales of treasury stock   | -           | (257)       | -           | 679         | -           | -              | -           | -           | -        | -        | -         | 422          |
| Retirement of treasury stock  | -           | (283,424)   | -           | 283,424     | -           | -              | -           | -           | -        | -        | -         | -            |
| Change in the Company's equity due to transactions with non-<br>controlling interests | -           | (3,317)     | -           | -           | -           | -              | -           | -           | -        | -        | -         | (3,317       |
| Capital transactions with non-controlling interests                                   | -           | (282,514)   | -           | -           | -           | -              | -           | -           | -        | -        | -         | (282,514     |
| Change in scope of consolidation  | -           | -           | -           | -           | -           | -              | -           | -           | -        | -        | -         | -            |
| Transfer of retained earnings to capital surplus                                      | -           | 283,690     | (283,690)   | -           | -           | -              | -           | -           | -        | -        | -         | -            |
| Net unrealized holding losses on securities   | -           | -           | -           | -           | (134,329)   | -              | -           | -           | -        | -        | -         | (134,329     |
| Deferred gains on hedging instruments   | -           | -           | -           | -           | -           | (2,702)        | -           | -           | -        | -        | -         | (2,702       |
| Foreign currency translation adjustment   | -           | -           | -           | -           | -           | -              | -           | 14,150      | -        | -        | -         | 14,150       |
| Defined benefit pension plans   | -           | -           | -           | -           | -           | -              | -           | -           | (36,111) | -        | -         | (36,111      |
| Subscription rights to shares   | -           | -           | -           | -           | -           | -              | -           | -           | -        | 1,553    | -         | 1,553        |
| Non-controlling interests   | -           | -           | -           | -           | -           | -              | -           | -           | -        | -        | (5,660)   | (5,660       |
| BALANCE AT MARCH 31, 2020   | \$3,121,998 | \$3,419,673 | \$9,834,053 | \$(131,995) | \$2,940,301 | \$(2,040) \$   | 3,035,055   | \$(135,937) | \$51,392 | \$13,360 | \$701,930 | \$22,847,790 |

See accompanying notes.

### **Consolidated Statements of Cash Flows**

Mitsui Fudosan Co., Ltd. and its Subsidiaries For the years ended March 31, 2020, 2019 and 2018

|  | Millions of yen |             |             | Thousands of L<br>dollars (Note |
|--|-----------------|-------------|-------------|---------------------------------|
|  | 2020            | 2019        | 2018        | 2020                            |
| Cash flows from operating activities:                              | 2020            | 2010        | 2010        | 2020                            |
| Income before income taxes   | ¥261,217        | ¥242,043    | ¥224,748    | \$2,400,2                       |
| Adjustments to reconcile income before income taxes to net cash    |                 |             |             |                                 |
| provided by operating activities                                   |                 |             |             |                                 |
| Depreciation and amortization                                      | 91,434          | 79,035      | 70,167      | 840,1                           |
| Loss on impairment of fixed assets                                 | 1,513           | 11,415      | 8,042       | 13,9                            |
| Interest and dividend income                                       | (7,751)         | (7,137)     | (6,084)     | (71,2                           |
| Interest expense   | 29,383          | 28,284      | 25,672      | 269,9                           |
| Equity in net income of affiliated companies                       | (5,715)         | (14,896)    | (15,258)    | (52,5                           |
| Gain on sales of securities  | (16,711)        | (1,481)     | -           | (153,5                          |
| Impairment loss on investment securities                           | 2,868           | -           | -           | 26,3                            |
| Loss on disposal of property and equipment                         | 4,258           | 2,130       | 7,550       | 39,1                            |
| Loss on business transfer  | 2,963           | -           | -           | 27,2                            |
| Loss related to COVID-19   | 2,402           | -           | -           | 22,0                            |
| Decrease (increase) in accounts receivable                         | 7,414           | (4,323)     | (4,961)     | <b>68</b> ,1                    |
| Increase (decrease) in accounts payable                            | (1,764)         | 3,827       | 1,704       | (16,2                           |
| Increase in real property for sale and advances paid for purchases | (255,847)       | (31,878)    | (217,385)   | (2,350,8                        |
| Other, net   | 53,105          | 9,405       | (10,570)    | 487,9                           |
| Subtotal   | 168,769         | 316,424     | 83,625      | 1,550,7                         |
| Interests and dividends received                                   | 16,812          | 15,019      | 10,378      | 154,4                           |
| Interests paid   | (28,816)        | (27,422)    | (25,652)    | (264,7                          |
| Payments related to COVID-19 loss                                  | (282)           | -           | -           | (2,5                            |
| Income taxes paid  | (69,388)        | (87,312)    | (38,207)    | (637,5                          |
| Net cash provided by operating activities                          | 87,095          | 216,709     | 30,144      | 800,2                           |
| Cash flows from investing activities:                              |                 | (000.040)   |             |                                 |
| Purchases of property and equipment                                | (473,818)       | (338,318)   | (360,076)   | (4,353,7                        |
| Proceeds from sale of property and equipment                       | 1,908           | 1,173       | 4,682       | 17,5                            |
| Purchases of investment securities                                 | (53,439)        | (33,216)    | (11,777)    | (491,0                          |
| Proceeds from sale of investment securities                        | 22,810          | 3,029       | 2,028       | 209,5                           |
| Payments of lease deposits   | (13,540)        | (9,401)     | (10,968)    | (124,4                          |
| Proceeds from collections of lease deposits                        | 8,608           | 7,386       | 5,102       | 79,0                            |
| Repayments of deposits from tenants                                | (41,772)        | (34,386)    | (38,041)    | (383,8                          |
| Proceeds from deposits from tenants                                | 54,763          | 55,645      | 66,752      | 503,1                           |
| Increase in non-current loans and accounts receivable              | (19,948)        | (21,149)    | (22,934)    | (183,2                          |
| Proceeds from collections of non-current loans and accounts        | 10.005          |             |             |                                 |
| receivable   | 18,235          | 19,914      | 12,815      | 167,5                           |
| Transfers to time deposits   | (15,639)        | (35,564)    | -           | (143,7                          |
| Proceeds from refunds of time deposits                             | 28,114          | 18,759      | 14          | 258,3                           |
| Purchases of consolidated subsidiaries, net                        | -               | (3,302)     | 2,741       |                                 |
| Government grants received   | 1,946           | 1,570       | -           | 17,8                            |
| Other, net   | (51,035)        | (21,035)    | (15,802)    | (468,9                          |
| Net cash used in investing activities                              | (532,807)       | (388,895)   | (365,464)   | (4,895,7                        |
| Cash flows from financing activities:                              |                 |             |             |                                 |
| Proceeds from bank loans and commercial paper                      | 2,886,795       | 3,562,943   | 3,346,884   | 26,525,7                        |
| Repayments of bank loans and commercial paper                      | (2,836,966)     | (3,585,861) | (3,293,553) | (26,067,8                       |
| Proceeds from long-term debt                                       | 630,139         | 448,636     | 371,957     | 5,790,1                         |
| Repayments of long-term debt                                       | (230,977)       | (268,840)   | (220,506)   | (2,122,3                        |
| Proceeds from issuance of bonds                                    | 230,500         | 246,318     | 179,665     | 2,117,9                         |
| Payments for redemption of bonds                                   | (103,300)       | (97,590)    | (54,113)    | (949,1                          |
| Cash dividends paid  | (45,049)        | (41,364)    | (35,573)    | (413,9                          |
| Proceeds from non-controlling shareholders                         | 6,533           | 19,070      | 4,499       | 60,0                            |
| Payments of dividends to non-controlling shareholders              | (7,142)         | (4,584)     | (2,400)     | (65,6                           |
| Repayments of capital to non-controlling shareholders              | (136)           | (486)       | (105)       | (1,2                            |
| Payments related to capital transaction with non-controlling       |                 |             |             |                                 |
| shareholders   | (30,746)        | (623)       | (3,180)     | (282,5                          |
| Repayments of lease obligations                                    | (5,030)         | (3,883)     | (3,943)     | (46,2                           |
| Net increase in treasury stocks                                    | (24,194)        | (15,013)    | (18)        | (222,3                          |
| Additional investments in consolidated subsidiaries                | (2,675)         | (27,474)    | (464)       | (24,5                           |
| Other, net   | -               | (10)        | -           |                                 |
| Net cash provided by financing activities                          | 467,752         | 231,239     | 289,150     | 4,298,0                         |
| Effect of exchange rate changes on cash and cash equivalents       | (250)           | (2,079)     | (1,669)     | (2,2                            |
| Net increase (decrease) in cash and cash equivalents               | 21,790          | 56,974      | (47,839)    | 200,2                           |
| Cash and cash equivalents at beginning of year                     | 157,682         | 100,708     | 148,547     | 1,448,8                         |
| Cash and cash equivalents at end of year                           | ¥179,472        | ¥157,682    | ¥100,708    | \$1,649,1                       |

See accompanying notes.

## Notes to Consolidated Financial Statements

Mitsui Fudosan Co., Ltd. and its Subsidiaries

### **1. BASIS OF PRESENTING CONSOLIDATED FINANCIAL STATEMENTS**

The accompanying consolidated financial statements of Mitsui Fudosan Co., Ltd. (the "Company") have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Law and its related accounting regulations, and in conformity with accounting principles generally accepted in Japan ("Japanese GAAP"), which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards.

The accounts of overseas subsidiaries are based on their accounting records maintained in conformity with generally accepted accounting principles prevailing in the respective countries of domicile. In compliance with the accounting standard, "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" issued by Accounting Standards Board of Japan, hereafter ASBJ, (ASBJ PITF No. 18, hereafter, "PITF No. 18"), certain adjustments, which are not recorded in the statutory books of overseas subsidiaries, are incorporated in the consolidated financial statements of the Company prepared in accordance with Japanese GAAP and filed with the appropriate Local Finance Bureau of the Ministry of Finance as required by the Financial Instruments and Exchange Law ("statutory Japanese language consolidated financial statements"). The accompanying consolidated financial statements have been restructured and translated into English (with some expanded descriptions) from the statutory Japanese language consolidated financial statements. Some supplementary information included in the statutory Japanese language consolidated financial statements, but not required for fair presentation, is not presented in the accompanying consolidated financial statements.

The translations of the Japanese yen amounts into U.S. dollars are included solely for the convenience of readers, using the prevailing exchange rate at March 31, 2020, which was ¥108.83 to U.S. \$1.00. The convenience translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be, converted into U.S. dollars at this or any other rate of exchange.

# 2. SIGNIFICANT ACCOUNTING POLICIES (A) CONSOLIDATION

The consolidated financial statements include the accounts of the Company and its subsidiaries. The difference between the cost and the underlying net equity at fair value of investments in consolidated subsidiaries and in equity method investees is amortized over a period of 5 years. If the amount is immaterial, it is fully recognized currently in earnings.

The difference between the cost and the underlying net equity at fair value of investments in consolidated subsidiaries is recorded as goodwill.

All significant inter-company accounts and transactions have been eliminated. In the elimination of investments in subsidiaries, the assets and liabilities of the subsidiaries, including the portion attributable to non-controlling shareholders, are recorded based on the fair value at the time the Company acquired control of the respective subsidiaries.

#### (B) USE OF ESTIMATES

The preparation of the consolidated financial statements in conformity with the generally accepted accounting principles requires management to make certain estimates and assumptions that affect the reported amounts in the financial statements and the accompanying notes. Actual results could differ from those estimates.

The Company and its subsidiaries assume that the outbreak of COVID-19 will have a certain effect on future revenues in connection with accounting estimates such as test of impairment of fixed assets and measurements of inventories. Specifically, revenues, in the first quarter of the fiscal year ending March 31, 2021, are assumed to decline due to strictly restricted economic activities requested by the government and local governments, while after the first quarter, are assumed to gradually normalize toward the end of the fiscal year.

#### (C) EQUITY METHOD

Investments in all significant affiliated companies are accounted for by the equity method and, accordingly, stated at cost adjusted for equity in undistributed earnings and losses from the date of acquisition.

#### (D) TRANSLATION OF FOREIGN CURRENCY ACCOUNTS

Foreign currency receivables and payables are translated at

appropriate year-end rates and the resulting translation gains or losses are taken into income currently.

Financial statements of consolidated overseas subsidiaries are translated into Japanese yen at the year-end rate, except that shareholders' equity accounts are translated at historical rates and income statement items resulting from transactions with the Company at the rates used by the Company.

Differences arising from translation are presented as "Foreign currency translation adjustments" in accumulated other comprehensive income under net assets section.

#### (E) CASH AND CASH EQUIVALENTS

Deposits in banks and short-term investments which are highly liquid, readily convertible to cash and with insignificant risk of market value fluctuation, with a maturity of three months or less at the time of purchase are treated as cash equivalents.

#### (F) SECURITIES

Held-to-maturity securities are stated at amortized cost. Other securities with fair values are stated at fair value. Unrealized gains and unrealized losses on these securities are reported, net of applicable income taxes, as a separate component of accumulated other comprehensive income under net assets section. Realized gains and losses on sale of such securities are computed using moving-average cost.

Other securities without fair values are stated at moving-average cost.

The Company and its consolidated subsidiaries recognize losses for the difference between the fair value and the carrying amount when the fair value significantly declines. The Company and its consolidated subsidiaries consider the decline to be significant when the fair value of the other securities declines more than 50% of the carrying amount. When the fair value of the other securities declines from 30% to less than 50% of the carrying amount, the decline is also determined to be significant if the fair value of the securities is considered not to be recoverable to the carrying amount.

If the net realizable value of the securities without fair value declines significantly below the carrying amount, it is written down to net realizable value with a corresponding charge in the statements of income.

#### (G) INVENTORIES, REVENUE AND RELATED COSTS

The Company and its consolidated subsidiaries have followed accounting standard, "Accounting Standard for Measurement of Inventories" (ASBJ Statement No.9). Under the standard, inventories are initially recorded at acquisition cost, and when net realizable value is less than the cost (i.e., profitability of inventory has declined), the cost basis is reduced to net realizable value. Costs are determined mainly by the specific identification method and do not include interest and administrative expenses incurred during or after development of real estate, which are charged to income when incurred.

Revenue from leasing is recognized on an accrual basis over the lease term.

Revenue from sale of properties is recognized in full when delivered and accepted by the customers.

The Company and its consolidated subsidiaries have followed "Accounting Standard for Construction Contracts" (ASBJ Statement No.15; December 27, 2007) and "Guidance on Accounting Standard for Construction Contracts" (ASBJ Guidance No.18; December 27, 2007). The percentage-of-completion method shall be applied if the outcome of the construction activity is deemed certain during the course of the activity, otherwise the completed-contract method shall be applied.

#### (H) PROPERTY AND EQUIPMENT, RELATED DEPRECIATION AND REVALUATION – excluding leased assets

Property and equipment are carried mainly at cost.

When disposed of, the cost and related accumulated depreciation or revaluation of property and equipment are removed from the respective accounts and the net difference, less any amounts realized on disposal, is reflected in the statements of income.

Depreciation of property and equipment is mainly computed by the declining-balance method over the estimated useful lives of the assets, except for those listed below which are calculated using the straight-line method.

- 1. Office buildings (excluding building improvements) of the Company
- Buildings (excluding building improvements) acquired by the Company and the domestic consolidated subsidiaries after April 1, 1998
- 3. Property and equipment of the overseas consolidated subsidiaries
- Building improvements and structures acquired by the Company and the domestic consolidated subsidiaries after April 1, 2016

For buildings on fixed term leasehold, the Company computes depreciation using the straight-line method, over its lease term assuming no residual value.

#### (1) IMPAIRMENT LOSSES ON FIXED ASSETS

The Company and its consolidated subsidiaries have followed "Accounting Standard for Impairment of Fixed Assets" ("Opinion on Establishment of Accounting Standards for Impairment of Fixed Assets" issued by the Business Accounting Deliberation Council) and "Guidance on Accounting Standard for Impairment of Fixed Assets" (ASBJ Guidance No. 6). The accounting standards require that fixed assets be tested for recoverability whenever events or changes in circumstances indicate that the assets may be impaired. When the undiscounted cash flows estimated to be generated by those assets are less than the carrying amount of those assets, the net carrying value of assets not recoverable is reduced to recoverable amounts. Recoverable amounts are measured by net realizable values or values in current use. Net realizable values are determined mainly based upon appraisal value calculated by real-estate appraisers. Values in current use are calculated based on the present values of future cash flows.

Accumulated impairment losses are deducted from book values of related fixed assets.

#### (J) LAND REVALUATION

Pursuant to the Law Concerning Land Revaluation and the revisions thereof, the Company and certain consolidated subsidiaries revalued land used for business activities on March 31, 2002.

The land prices for revaluation were determined based on the appraisal prices by real estate appraisers in accordance with Article 2, Paragraph 5 of the Enforcement Ordinance Concerning Land Revaluation. The difference between quoted appraisal value and the carrying amount is recorded, net of applicable income taxes, as "Reserve on land revaluation" as a separate component of accumulated other comprehensive income under the net assets section.

#### (K) GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill and other intangible assets are included in "Other" under caption of "INVESTMENTS and OTHER ASSETS."

Goodwill is amortized over a period of 5 years under straightline method. If the amount is immaterial, it is fully recognized currently in earnings.

Other intangible assets are amortized under the straight-line method. Software (for internal use) is amortized over its estimated useful lives of 5 years.

#### (L) ALLOWANCE FOR DOUBTFUL ACCOUNTS

The Company and its consolidated subsidiaries provide for doubtful accounts principally at an amount computed based on the historical bad debt ratio during a certain reference period plus an estimated uncollectible amount based on the analysis of certain individual accounts, including claims in bankruptcy.

#### (M) EMPLOYEES' RETIREMENT BENEFITS

The Company has a retirement plan which provides for lump-sum payment and annuity. Upon retirement age, a regular employee is entitled to receive a lump-sum payment and an annuity, or in certain cases at the option of the retiring employee, the full amount of the retirement benefits may be paid in a lump-sum. The retirement benefits are based primarily upon the years of employee's service and monthly pay at the time of retirement.

The Company and its consolidated subsidiaries record net defined benefit asset and liability at fiscal year-end based on the estimated amounts of projected benefit obligation and the fair value of the plan assets at that date.

The benefit formula method is adopted as an allocation method for the projected retirement benefits. Prior service costs are allocated under the straight-line method over a certain number of years within the average remaining service years (1-10 years). Actuarial differences are allocated, beginning in the year following their occurrence, under the straight-line method over a certain number of years within the average remaining service years (5-10 years).

The Company's certain consolidated subsidiaries have calculated net defined benefit liability and retirement benefit expenses using the simplified method, under which defined benefit liability is provided at the amounts to be paid if all eligible employees would have voluntarily retired at year end.

#### (N) ALLOWANCE FOR DIRECTORS' AND CORPORATE AUDI-TORS' RETIREMENT BENEFITS

Allowance for retirement benefits for directors and corporate auditors of the Company and its 33 consolidated subsidiaries are also provided at the amounts to be paid if all eligible directors and corporate auditors would have retired at year end under the internal guidelines.

#### (O) ACCOUNTING FOR LEASE TRANSACTIONS

The Company and its consolidated subsidiaries have followed "Accounting Standard for Lease Transactions" (Statement No.13 originally issued by the First Committee of the Business Accounting Council on June 17, 1993 and revised by ASBJ on March 30, 2007) and the "Implementation Guidance on Accounting Standard for Lease Transactions" (the Financial Accounting Standard Implementation Guidance No.16 issued originally by the Accounting System Committee of the Japanese Institute of Certified Public Accountants on January 18,1994 and revised by ASBJ on March 30, 2007).

Those standards require finance leases to be accounted for in a manner similar to the accounting treatment for ordinary sales transactions. Lessees are required to record assets and liabilities regarding finance leases with recognition of depreciation and interest expenses. Capitalized leased assets are depreciated under the straight-line method, over the lease term assuming no residual value. Lessors are required to recognize lease receivables or investments in leased assets along with related lease (interest) income.

It should be noted that finance leases which do not transfer ownership of the leased assets to lessees whose commencement day falls on or prior to March 31, 2008 are accounted for as operating leases.

#### (P) INCOME TAXES

Income taxes are provided for on the basis of income for financial statement purposes. The tax effect of temporary differences between the carrying amounts of assets and liabilities for financial statements and income tax purposes is recognized as deferred income taxes.

The Company and its consolidated domestic subsidiaries are subject to a corporate tax of approximately 23%, an inhabitants tax of approximately 5% and a deductible enterprise tax of approximately 4%, which in the aggregate resulted in a statutory income tax rate of approximately 31% for the years ended March 31, 2020, 2019 and 2018.

#### (Q) DERIVATIVES AND HEDGE ACCOUNTING

#### 1. Hedge accounting

The Company and its consolidated subsidiaries defer recognition of gains or losses resulting from changes in fair value of derivative financial instruments until the related losses or gains on the hedged items are recognized, if derivative financial instruments are used as hedges and meet certain hedging criteria.

However, in cases where forward foreign exchange contracts are used as hedges and meet certain hedging criteria, forward foreign exchange contracts and hedged items are accounted for in the following manner:

- If a forward foreign exchange contract is executed to hedge an existing foreign currency receivable or payable,
- (a) the difference, if any, between the Japanese yen amount of the hedged foreign currency receivable or payable translated using the spot rate at the inception date of the contract and the book value of the receivable or payable is recognized in the income statements in the period which includes the inception date, and
- (b) the discount or premium on the contract (that is, the difference between the Japanese yen amount of the contract translated using the contracted forward rate and that translated using the spot rate at the inception date of the contract) is recognized over the term of the contract.

(2) If a forward foreign exchange contract is executed to hedge a future transaction denominated in a foreign currency, the future transaction will be recorded using the contracted forward rate, and no gains or losses on the forward foreign exchange contract are recognized.

Also, if interest rate swap contracts are used as hedge and meet certain hedging criteria, the net amount to be paid or received under the interest rate swap contract is added to or deducted from the interest on the assets or liabilities for which the swap contract was executed.

 The following summarizes hedging derivative financial instruments used by the Company and its consolidated subsidiaries and items hedged:

- Hedging instruments:
- Forward foreign exchange contracts
- Foreign currency swap contracts
- Interest rate swap contracts
- Hedged items:
- Expected foreign currency transactions Foreign currency debt
- Borrowings and debentures
- 3. Hedge policy

The Company and its consolidated subsidiaries use interest rate swap contracts to mitigate risk of fair value changes of borrowings due to fluctuating interest rates and risk of changes in cash flows. Exchange rate risk on borrowings made and debentures issued in non-functional currencies is hedged by utilizing currency swaps. Exchange rate risk on forecasted transactions to be settled in non-functional currencies is hedged by using forward foreign exchange contracts.

4. Assessment of hedge effectiveness

The assessment of hedge effectiveness is omitted because significant terms of hedging instruments and those of the items hedged are the same and the risk of changes in foreign exchange rates and interest rates would be entirely eliminated.

#### (R) EQUITY INVESTMENTS REGARDING REAL ESTATE SECU-RITIZATION-RELATED BUSINESS

Equity investments in tokumei-kumiai, or silent partnerships ("TK"), preferred securities issued by tokutei-mokuteki-kaisha, or specific purpose companies ("TMK") and others regarding real estate securitization-related business (collectively, "equity investments") are presented in the balance sheets as follows.

Equity investments held for sale are presented as "Equity investments in properties for sale" under "CURRENT ASSETS" and those held other than for sale are presented as "Investment securities" under "INVESTMENTS and OTHER ASSETS." (S) REVENUE FROM JAPANESE REAL ESTATE INVESTMENT

## TRUST (J-REIT)

Revenue from J-REIT is included in "Revenue from operations." (T) DIRECTORS' BONUS

The Company and its consolidated subsidiaries have followed the accounting standard, "Accounting Standard for Directors' Bonus" (ASBJ Statement No.4). Directors' bonuses are charged to income as selling, general and administrative expenses. **(U) SHARE-BASED PAYMENTS** 

The Company and its consolidated subsidiaries have followed the accounting standards, "Accounting Standard for Share-Based Payment" (ASBJ Statement No.8) and the "Implementation Guidance for the Accounting Standard for Share-Based Payment" ASBJ Guidance No.11).

Those standards require that the cost of stock options be measured based on the grant-date fair value. Outstanding options are presented as subscription rights to shares as a component of net assets in the balance sheet.

#### (V) ASSET RETIREMENT OBLIGATIONS

The Company and its consolidated subsidiaries have followed "Accounting Standard for Asset Retirement Obligations" (ASBJ Statement No.18; March 31, 2008) and "Guidance on Accounting Standard for Asset Retirement Obligations" (ASBJ Guidance No.21; March 31, 2008). According to the standards, obligations associated with the retirement of tangible fixed assets are recorded as liabilities when those obligations are incurred, with the amount of the liability initially measured by discounting the future cash flows. The associated asset retirement costs are capitalized as part of the carrying amount of the fixed asset and allocated as period expenses.

#### (W) ACCOUNTING CHANGES AND ERROR CORRECTIONS

The Company and its consolidated subsidiaries have followed "Accounting Standard for Accounting Changes and Error Corrections" (ASBJ Statement No.24, December 4, 2009) and "Guidance on Accounting Standard for Accounting Changes and Error Corrections" (ASBJ Guidance No.24, December 4, 2009). Those standards require that changes in accounting policies, changes in presentations and corrections of prior period errors be accounted for retrospectively, and changes in accounting estimates be accounted for prospectively.

#### (X) EARNINGS PER SHARE

Basic income per share is computed by dividing the net income available for distribution to shareholders of common stock by the weighted average number of shares of common stock outstanding during each year. Diluted net income per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock.

#### (Y) RECLASSIFICATIONS

Certain prior years' amounts have been reclassified to conform to the current presentation.

#### (Z) CHANGES IN FINANCIAL STATEMENTS PRESENTATION

 Consolidated Statements of Changes in Net Assets – Capital surplus

"Capital transactions with non-controlling interests", which was included in "change in the Company's equity due to transactions with non-controlling interests" for the years ended March 31, 2019 and 2018, is independently presented for the year ended March 31, 2020 due to increase in its materiality.

As a result,  $\pm$ (6,495) million of "change in the Company's equity due to transactions with non-controlling interests" is reclassified to  $\pm$ (7,019) million of "change in the Company's equity due to transactions with non-controlling interests" and  $\pm$ 524 million of "capital transactions with non-controlling interests" for the year ended March 31, 2019, and  $\pm$ (3,467) million of "change in the Company's equity due to transactions with non-controlling interests" is reclassified to  $\pm$ (288) million of "change in the Company's equity due to transactions with non-controlling interests" and  $\pm$ (3,179) million of "capital transactions with non-controlling interests" for the year ended March 31, 2018 to conform to the current presentation.

(2) Consolidated Statements of Cash Flows

(a) Net cash provided by operating activities "Government grants income" and "advanced depreciation on property and equipment" which were presented in the consolidated statements of cash flows for the year ended March 31, 2019 are included in "other, net" due to their immateriality. As a result, ¥(3,973) million of "government grants income" and ¥3,960 of "advanced depreciation on property and equipment" for the year ended March 31, 2019 are reclassified to "other, net" to conform to the current presentation.

(b) Net cash provided by financing activities "Payments related to capital transaction with non-controlling shareholders", which was included in "payments of dividends to non-controlling shareholders" for the years ended March 31, 2019 and 2018, is independently presented for the year ended March 31, 2020 due to increase in its materiality.

As a result, ¥(5,207) million of "payments of dividends to non-controlling shareholders" is reclassified to ¥(622) million of "payments related to capital transaction with non-controlling shareholders" and ¥(4,585) million of "payments of dividends to non-controlling shareholders" for the year ended March 31, 2019, and ¥(5,580) million of "change in the Company's equity due to transactions with non-controlling interests" is reclassified to ¥(3,179) million of "payments related to capital transaction with non-controlling shareholders" and ¥(2,401) million of "payments of dividends to non-controlling shareholders" for the years ended March 31, 2018 to conform to the current presentation.

#### (AA) NEW ACCOUNTING STANDARDS NOT YET ADOPTED

- The Company and its consolidated subsidiaries have not yet adopted the following accounting standards:
  - "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 30, 2018)
  - "Implementation Guidance on Accounting Standard for Revenue Recognition" (ASBJ Guidance No. 30, March 30, 2018).

The International Accounting Standards Board (IASB) and the Financial Accounting Standards Board (FASB) have jointly developed a converged accounting standard on revenue recognition and issued "Revenue from Contracts with Customers" (IFRS 15 by IASB and Accounting Standards Codification (ASC) Topic 606 by FASB) in May 2014. IFRS 15 is effective for annual reporting periods beginning on or after January 1, 2018 and Topic 606 is effective for annual reporting periods beginning on or after December 15, 2017. In this connection, the ASBJ developed a converged accounting standard on revenue recognition and issued the standard together with its implementation guidance.

The ASBJ followed two policies in developing accounting standard for revenue recognition. That is, to incorporate all basic IFRS 15 requirements to ensure comparability of financial statements, but also to consider additional alternative treatments based on practices applied by Japanese companies so that the standards would not significantly impair comparability.

The Company and its consolidated subsidiaries will adopt the standards at the beginning of the year commencing on April 1, 2021. The effect that the adoption of the standards will have on the consolidated financial statements is currently under evaluation.

- (2) The Company and its consolidated subsidiaries have not yet adopted the following accounting standards:
  - "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019)

- "Accounting Standard for Measurement of Inventories" (ASBJ Statement No. 9, Revised, July 4, 2019)
- "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, Revised, July 4, 2019)
- "Implementation Guidance on Accounting Standard for Fair Value Measurement" (ASBJ Guidance No. 31, July 4, 2019)
- "Implementation Guidance on Disclosures about Fair Value of Financial Instruments" (ASBJ Guidance No. 19, Revised, March 31, 2020)

The IASB and the FASB have established almost the same detailed guidance on fair value measurement (IFRS 13 "Fair Value Measurement" by IASB and ASC Topic 820 "Fair Value Measurement" by FASB). In this connection, the ASBJ developed those standards to ensure Japanese GAAP to be consistent with international GAAP mainly on the guidance and disclosure regarding fair value of financial instruments. The ASBJ followed basic policy in developing accounting standard for fair value measurement to incorporate all basic IFRS 13 requirements to ensure comparability of financial statements by introducing unified measurement method, but also to set out other treatments based on practices applied by Japanese companies so that the standards would not significantly impair comparability.

The Company and its consolidated subsidiaries will adopt the standards at the beginning of the year commencing on April 1, 2021. The effect that the adoption of the standards will have on the consolidated financial statements has not been determined.

(3) The Company and its consolidated subsidiaries have not yet adopted "Accounting Standard for Disclosure of Accounting Estimates" (ASBJ Statement No. 31, March 31, 2020) The ASBJ developed and published the standard in response to the proposal to consider disclosure under Japanese GAAP

## **3. BUSINESS REORGANIZATIONS**

There were no significant business reorganizations for the year ended March 31, 2020.

Significant business reorganizations for the year ended March 31, 2019 is described as follows:

The Company acquired Mitsui Home Co.,Ltd. through public tender offering and "Demand for Shares Cash-Out."

#### (1) Outline of the transaction

(a) Target company

Name of the company Mitsui Home Co.,Ltd. Business of the company New housing construction and renovation, leasing management and sales of housing related parts and materials

(b) Date of the business combination

Acquisition through public tender offering on September 26, 2018 (deemed acquisition date: September 30, 2018) Acquisition through "Demand for Shares Cash-Out" on October 17, 2018 (deemed acquisition date: October 1, 2018) (c) Legal form of the business combination of "sources of estimation uncertainty" which is required to be disclosed by paragraph 125 of International Accounting Standard (IAS) No.1 "Presentation of Financial Statements" ("IAS 1") issued by the International Accounting Standards Board (IASB) in 2003, as the disclosure would be highly useful for financial statements users.

The ASBJ followed a basic policy in developing the standard, referencing to paragraph 125 of IAS 1, to show the principles (purpose of disclosure) rather than expanding individual notes. The standard requires entities to determine disclosures considering the purpose of disclosure.

The Company and its consolidated subsidiaries will adopt the standards at March 31, 2021.

(4) The Company and its consolidated subsidiaries have not yet adopted "Accounting Standard for Accounting Policy Disclosures, Accounting Changes and Error Corrections" (ASBJ Statement No. 24, Revised, March 31, 2020) The ASBJ made necessary revisions to the standard in response to the proposal to consider enhancing the note information regarding "principles and procedures of accounting treatment adopted when the provisions of related accounting standards and guidance are not clear." In enhancing the note information regarding "principles and procedures of accounting treatment adopted when the provisions of related accounting standards and guidance are not clear", Note 1-2 (significant accounting policies) of Corporate Accounting Principles is to be taken over in order not to affect the accounting practice taken place for cases when the provisions of related accounting standards and guidance are clear. The Company and its consolidated subsidiaries will adopt the standards at March 31, 2021.

Purchase of stock paid in cash

(d) Name of the company after the business combination Mitsui Home Co.,Ltd. (hereafter "MH")

| (e) Ownership percentage of the target compan | У       |
|---|---------|
| Before the acquisition                        | 57.53%  |
| After the public tender offering              | 94.83%  |
| After the "Demand for Shares Cash-Out"        | 100.00% |

(f) Other matters

The additional investment in the subsidiary aims to enhance collaboration between the Company and the other group companies, and MH.

#### (2) Accounting treatment

The business combination is accounted for as transactions among entities under common control measured at cost in accordance with the "Accounting Standard for Business Combinations" (ASBJ Statement No.21, revised on September 13, 2013) and "Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No.10, revised on September 13, 2013).

## (3) Acquisition cost and details of additional investment in the subsidiary (including acquisition through "Demand for Shares Cash-Out") are summarized as below:

| Consideration                    |
|----------------------------------|
| Cash (includes accounts payable) |
| otal                             |

## (4) Change in the Company's equity due to transactions with non-controlling interests

(a) Principal reason of change in capital surplus

Additional investments in subsidiary

(b) Amount of capital surplus decreased due to transactions

## 4. FINANCIAL INSTRUMENTS

## (1) Risk management policy regarding financial instruments

a. Policy on financial instruments

The Company and its consolidated subsidiaries make fund procurements mainly through bank loans and issuance of bonds. The temporary surplus funds are invested in low-risk financial assets. Derivative instruments are used to mitigate risks referred to below, and the Company and its consolidated subsidiaries do not enter into speculative derivative transactions or transactions with high volatility on fair value.

b.Risk management

Notes and accounts receivable and lease deposits are subject to customers' credit risk (risk related to customers' failure to perform a contract). Each business division monitors due dates and balances for each counterparty to mitigate the risk of those receivables being uncollectible due to financial difficulties and other factors.

Investment in equity securities is exposed to market-price risk. The securities are mainly those of companies with business relationships. The Company and its consolidated subsidiaries periodically monitor market prices and continuously review whether the securities should be held.

Notes and accounts payable are mostly due within one year. Short-term debt is mainly used for funding working capital. Procurement from long-term debt and bonds payable, of which the maturities are due within 50 years from the balance sheet date, are mainly used for capital expenditures. Debt with floating interest rates is subject to interest-rate risk. The Company and its consolidated subsidiaries utilize derivatives (interest rate

| Millions of yen |
|-----------------|
| ¥27,575         |
| ¥27,575         |

with non-controlling interests ¥6,850 million

There were no significant business reorganizations for the year ended March 31, 2018.

swaps) as hedging instruments for some long-term debt with floating interest rates to fix the cash flows of interest payments. Exchange rate risk on borrowings made in non-functional currencies are hedged by utilizing currency swaps. Refer to Note 2 (Q) for details on hedge accounting, hedge policy, assessment of hedge effectiveness and other matters. By using derivative instruments, the Company and its consolidated subsidiaries are exposed to counterparty's credit risk and market risks such as interest rate risk and exchange rate risk. The Company and its consolidated subsidiaries manage the credit risk by carefully evaluating the financial positions of major financial institutions before entering into contracts. The derivative transactions are executed in compliance with procedures set forth in the policies established in each group company, and transaction volumes and fair values are reported as appropriate to directors in charge.

Payables, debt and deposits from customers are subject to liquidity risk (risk of being unable to pay on a due date). The risk is managed by preparing and updating monthly cash schedules and by preserving liquidity on hand.

#### (2) Estimated fair value of financial instruments

The carrying amount, estimated fair value and the difference of financial instruments as of March 31, 2020, 2019 and 2018 are summarized in the following table. Information on financial instruments for which the fair value is not reliably measurable is not included in the below table (refer to b). Millions of ven Thousands of LLS dollars (See Note 1)

|   | Indusands of U.S. dollars (See I |                    |   |                       |     | e no    | ote I)          |    |                         |      |        |
|---|----------------------------------|--------------------|---|-----------------------|-----|---------|-----------------|----|-------------------------|------|--------|
|   |                                  |                    |   |                       |     | 20      | )20             |    |                         |      |        |
|   |                                  | Carrying<br>amount |   | stimated<br>air value | Dif | ference | Carrying amount |    | Estimated<br>fair value | Diff | erence |
| Assets  |                                  |                    |   |                       |     |         |                 |    |                         |      |        |
| Cash and bank deposits *1                         | ¥                                | 183,413            | ¥ | 183,413               | ¥   |         | 3 1,685,317     | \$ | 1,685,317               | \$   | -      |
| Notes and accounts receivable-trade               |                                  | 38,908             |   | 38,908                |     | -       | 357,512         |    | 357,512                 |      | -      |
| Marketable and investment securities              |                                  | 596,745            |   | 596,755               |     | 10      | 5,483,277       |    | 5,483,369               |      | 92     |
| Liabilities                                       |                                  |                    |   |                       |     |         |                 |    |                         |      |        |
| Notes and accounts payable-trade                  |                                  | 147,075            |   | 147,075               |     | -       | 1,351,420       |    | 1,351,420               |      | -      |
| Bank loans and long-term debt due within one year |                                  |                    |   |                       |     |         |                 |    |                         |      |        |
| Non-recourse                                      |                                  | 68,916             |   | 68,918                |     | 2       | 633,244         |    | 633,262                 |      | 18     |
| Recourse  |                                  | 198,026            |   | 198,502               |     | 476     | 1,819,591       |    | 1,823,965               |      | 4,374  |
| Commercial paper                                  |                                  | 173,000            |   | 173,000               |     | -       | 1,589,635       |    | 1,589,635               |      | -      |
| Long-term debt due after one year                 |                                  |                    |   |                       |     |         |                 |    |                         |      |        |
| Non-recourse                                      |                                  | 534,759            |   | 534,987               |     | 228     | 4,913,710       |    | 4,915,805               |      | 2,095  |
| Recourse  | 2                                | 2,506,416          | 2 | ,592,979              | 8   | 36,563  | 23,030,561      | 2  | 23,825,957              | 79   | 5,396  |
| Derivative instruments *2                         |                                  | 1,230              |   | 1,230                 |     | -       | 11,302          |    | 11,302                  |      | -      |

|   |                    | Millions of yen         |            |                    |                         |            |  |
|---|--------------------|-------------------------|------------|--------------------|-------------------------|------------|--|
|   |                    | 2019                    |            |                    | 2018                    |            |  |
|   | Carrying<br>amount | Estimated<br>fair value | Difference | Carrying<br>amount | Estimated<br>fair value | Difference |  |
| Assets  |                    |                         |            |                    |                         |            |  |
| Cash and bank deposits *1                         | ¥ 174,250          | ¥ 174,250               | ¥ -        | ¥ 100,889          | ¥ 100,889               | ¥ -        |  |
| Notes and accounts receivable-trade               | 45,276             | 45,276                  | -          | 41,186             | 41,186                  | -          |  |
| Marketable and investment securities              | 622,558            | 622,583                 | 25         | 563,330            | 563,368                 | 38         |  |
| Liabilities                                       |                    |                         |            |                    |                         |            |  |
| Notes and accounts payable-trade                  | 126,868            | 126,868                 | -          | 123,989            | 123,989                 | -          |  |
| Bank loans and long-term debt due within one year |                    |                         |            |                    |                         |            |  |
| Non-recourse                                      | 94,130             | 94,135                  | 5          | 79,894             | 80,196                  | 302        |  |
| Recourse  | 244,988            | 246,193                 | 1,205      | 244,463            | 245,953                 | 1,490      |  |
| Commercial paper                                  | 114,000            | 114,000                 | -          | 125,000            | 125,000                 | -          |  |
| Long-term debt due after one year                 |                    |                         |            |                    |                         |            |  |
| Non-recourse                                      | 339,018            | 339,215                 | 197        | 361,060            | 361,107                 | 47         |  |
| Recourse  | 2,114,475          | 2,189,592               | 75,117     | 1,794,239          | 1,851,112               | 56,873     |  |
| Derivative instruments *2                         | 2,179              | 2,179                   | -          | 3,749              | 3,749                   | -          |  |

\*1 Carrying amount of cash and bank deposits consists of ¥ 179,472 million (\$1,649,104 thousand) of cash and cash equivalents and ¥ 3,941 million (\$36,213 thousand) of bank deposits with maturities exceeding 3 months, which is included in other current assets in the accompanying consolidated balance sheets, as of March 31, 2020.

Carrying amount of cash and bank deposits consists of ¥ 157,682 million of cash and cash equivalents and ¥ 16,568 million of bank deposits with maturities exceeding 3 months, which is included in other current assets in the accompanying consolidated balance sheets, as of March 31, 2019. Carrying amount of cash and bank deposits consists of ¥100,708 million of cash and cash equivalents and ¥181 million of bank deposits with maturities

exceeding 3 months, which is included in other current assets in the accompanying consolidated balance sheets, as of March 31, 2018. \*2 Carrying amount and estimated fair value of derivative instruments represent derivative liabilities netted against derivative assets.

#### a.Estimation of fair value

The following methods and significant assumptions were used to estimate the fair value of financial instruments for which the fair value is reasonably measurable.

#### Cash and bank deposits and notes and accounts receiv-

able-trade - The carrying amount of cash and bank deposits and notes and accounts receivable-trade approximates fair value due to their relatively short maturity.

Certificates of deposits - Fair value of certificates of deposits is based on guoted market prices.

Marketable and investment securities - Fair value of those securities is based on guoted market prices. Refer to Note 5 for

#### detailed information.

#### Notes and accounts payable-trade and commercial paper

- The carrying amount of notes and accounts payable-trade and commercial paper approximates fair value due to their relatively short maturity.

Bank loans and long-term debt due within one year - The carrying amount of bank loans approximates fair value due to their relatively short maturity. Fair value of long-term debt and bonds payable due within one year is calculated by discounting the future cash flows, using the borrowing interest rates expected to be currently available for the Company and its consolidated subsidiaries for debt with similar terms and remaining maturities as

#### the discount rates.

Long-term debt due after one year - Fair value of long-term debt due after one year is calculated by discounting the future cash flows, using the borrowing interest rates expected to be currently available for the Company and its consolidated subsidiaries for debt with similar terms and remaining maturities as the discount rates.

b.Financial instruments for which the fair value is not reliably measurable For the following financial instruments, for which there were no quoted market prices, reasonable estimates of fair values could not be made without incurring excessive costs because of the difficulty in estimating future cash flows. Thus, information on those instruments is not presented in the above table.

#### Assets:

Equity investments in properties for sale Other securities Unlisted stocks (excluding OTC securities) Other (TK investments, preferred securities and others) Lease deposits \* Liabilities. Deposits from tenants \*

\* While fair value accounting is applied to some lease deposits and deposits from tenants, they are not separately disclosed since they are not material.

#### c.Redemption schedule

The redemption schedule on cash and cash equivalents, receivables and securities with maturities as of March 31, 2020, 2019 and 2018 is as follows.

Refer to Note 13 for redemption schedule for long-term debt.

#### Cash and bank deposits \*1 Notes and accounts receivable-trade Other securities National and local government bonds and other

Corporate bonds

Total

Cash and bank deposits \*1 Notes and accounts receivable-trade Other securities National and local government bonds and other Total

Cash and bank deposits \*1 Notes and accounts receivable-trade Other securities National and local government bonds and other Total

#### Derivative instruments - Refer to Note 6.

Fair value of financial instruments includes amounts based on quoted market prices and amounts reasonably calculated. Fair value reasonably calculated, incorporating fluctuating factors, is subject to change under different assumptions. Nominal amount shown in Note 6 does not represent the market risk regarding the derivative transactions.

|                             | Millions of yen             |                            | Thousands of U.S. dollars (See Note 1) |
|-----------------------------|-----------------------------|----------------------------|--|
| 2020                        | 2019                        | 2018                       | 2020                                   |
| ¥ 6,683                     | ¥ 6,701                     | ¥ 6,723                    | \$ 61,408                              |
| 13,831<br>24,815<br>145,414 | 10,157<br>25,598<br>140,571 | 7,075<br>19,729<br>138,565 | 127,088<br>228,016<br>1,336,157        |
| 436,595                     | 424,335                     | 403,413                    | 4,011,716                              |

|                      | Millions                                  | s of yen                                    |                       |
|----------------------|---|---|-----------------------|
|                      | 20  | 20  |                       |
| Due within 1<br>year | Due after 1 year<br>and within 5<br>years | Due after 5<br>years and<br>within 10 years | Due after 10<br>years |
| ¥183,413             | ¥ -                                       | ¥ -   | ¥ -                   |
| 38,908               | -   | -   | -                     |
| 219                  | 417                                       | 60  | -                     |
| -                    | -   | -   | 938                   |
| ¥222,540             | ¥417                                      | ¥60   | ¥938                  |
|                      | Millions                                  | s of yen                                    |                       |
|                      | 20  |   |                       |
| Due within 1<br>year |   | Due after 5<br>years and<br>within 10 years | Due after 10<br>years |
| ¥174,250             | ¥ -                                       | ¥ -   | ¥-                    |
| 45,276               | -   | -   | -                     |
| 949                  | 551                                       | 151   | -                     |
| <br>¥220,475         | ¥551                                      | ¥151  | ¥-                    |
|                      | Millions                                  | s of yen                                    |                       |
|                      | 20  | 18  |                       |
| Due within 1<br>year | Due after 1 year<br>and within 5<br>years | years and within 10 years                   | Due after 10<br>years |
| ¥100,889             | ¥ -                                       | ¥ -   | ¥-                    |
| 41,186               | -   | -   | -                     |
| 182                  | 1,358                                     | 279   | -                     |
| ¥142,257             | ¥1,358                                    | ¥279  | ¥-                    |

|   | Т                    | housands of U.S. o                        | dollars (See Note 1                         | )                     |  |  |  |
|---|----------------------|---|---|-----------------------|--|--|--|
|   |                      | 2020                                      |   |                       |  |  |  |
|   | Due within 1<br>year | Due after 1 year<br>and within 5<br>years | Due after 5<br>years and<br>within 10 years | Due after 10<br>years |  |  |  |
| Cash and bank deposits *1                     | \$1,685,317          | \$ -                                      | \$ -  | \$ -                  |  |  |  |
| Notes and accounts receivable-trade           | 357,512              | -   | -   | -                     |  |  |  |
| Other securities                              |                      |   |   |                       |  |  |  |
| National and local government bonds and other | 2,012                | 3,831                                     | 551   | -                     |  |  |  |
|   | -                    | -   | -   | 8,619                 |  |  |  |
| Total   | \$2,044,841          | \$3,831                                   | \$551                                       | \$8,619               |  |  |  |

\*1 Carrying amount of cash and bank deposits consists of ¥ 179,472 million (\$1,649,104 thousand) of cash and cash equivalents and ¥ 3,941 million (\$36,213 thousand) of bank deposits with maturities exceeding 3 months, which is included in other current assets in the accompanying consolidated balance sheets, as of March 31, 2020.

Carrying amount of cash and bank deposits consists of ¥ 157,682 million of cash and cash equivalents and ¥ 16,568 million of bank deposits with maturities exceeding 3 months, which is included in other current assets in the accompanying consolidated balance sheets, as of March 31, 2019.

Carrying amount of cash and bank deposits consists of ¥100,708 million of cash and cash equivalents and ¥181 million of bank deposits with maturities exceeding 3 months, which is included in other current assets in the accompanying consolidated balance sheets, as of March 31, 2018.

## **5. FAIR VALUE INFORMATION OF MARKETABLE SECURITIES, INVESTMENT SECURITIES AND OTHERS**

(1) The following tables summarize historical cost, book value and fair value of securities as of March 31, 2020, 2019 and 2018: (a) Held-to-maturity securities:

| (-,   |            |                            |            | Millio     | ons of yer | n          |            |            |            |
|---|------------|----------------------------|------------|------------|------------|------------|------------|------------|------------|
|   |            | 2020                       |            |            | 2019       |            |            | 2018       |            |
|   | Book Value | Fair Value                 | Difference | Book Value | Fair Value | Difference | Book Value | Fair Value | Difference |
| Securities whose fair value exceeds book value  |            |                            |            |            |            |            |            |            |            |
| National and local government bonds and other   | ¥696       | ¥706                       | ¥10        | ¥1,651     | ¥1,676     | ¥25        | ¥1,819     | ¥1,857     | ¥38        |
| Securities whose fair value does not exceed book value                                    |            |                            |            |            |            |            |            |            |            |
| National and local government bonds and other   | -          | -                          | -          | -          | -          | -          | -          | -          | -          |
| Total   | ¥696       | ¥706                       | ¥10        | ¥1,651     | ¥1,676     | ¥25        | ¥1,819     | ¥1,857     | ¥38        |
|   |            | ands of U.S.<br>See Note 1 |            |            |            |            |            |            |            |
|   |            | 2020                       |            |            |            |            |            |            |            |
|   | Book Value | Fair Value                 | Difference | -          |            |            |            |            |            |
| Securities whose fair value exceeds book value<br>National and local government bonds and |            |                            |            | -          |            |            |            |            |            |

\$6,394 \$6,487

\$6,394 \$6,487

\$93

\$93

| (b) Other securities:  |                            |                    |            | N                          | Aillions of ye     | n          |                            |                    |            |
|--|----------------------------|--------------------|------------|----------------------------|--------------------|------------|----------------------------|--------------------|------------|
|  |                            | 2020               |            |                            | 2019               |            |                            | 2018               |            |
|  | Book Value<br>(Fair Value) | Historical<br>Cost | Difference | Book Value<br>(Fair Value) | Historical<br>Cost | Difference | Book Value<br>(Fair Value) | Historical<br>Cost | Difference |
| Securities whose book value (fair value) exceeds historical cost         |                            |                    |            |                            |                    |            |                            |                    |            |
| Stocks   | ¥488,580                   | ¥53,058            | ¥435,522   | ¥544,419                   | ¥91,421            | ¥452,998   | ¥496,948                   | ¥87,731            | ¥409,217   |
| Other  | 67,607                     | 36,303             | 31,304     | 67,545                     | 40,722             | 26,823     | 57,730                     | 36,369             | 21,361     |
| Subtotal   | 556,187                    | 89,361             | 466,826    | 611,964                    | 132,143            | 479,821    | 554,678                    | 124,100            | 430,578    |
| Securities whose book value (fair value) does not exceed historical cost |                            |                    |            |                            |                    |            |                            |                    |            |
| Stocks   | 39,858                     | 45,492             | (5,634)    | 8,940                      | 11,108             | (2,168)    | 6,825                      | 7,690              | (865)      |
| Other  | 4                          | 6                  | (2)        | 3                          | 3                  | -          | 8                          | 8                  | -          |
| Subtotal   | 39,862                     | 45,498             | (5,636)    | 8,943                      | 11,111             | (2,168)    | 6,833                      | 7,698              | (865)      |
| Total  | ¥596,049                   | ¥134,859           | ¥461,190   | ¥620,907                   | ¥143,254           | ¥477,653   | ¥561,511                   | ¥131,798           | ¥429,713   |

|  | Thousands of U.S. dollars (See No |                 |         |  |  |
|--|-----------------------------------|-----------------|---------|--|--|
|  |                                   | 2020            |         |  |  |
|  | Book Value<br>(Fair Value)        | Historical Cost | Differe |  |  |
| Securities whose book value (fair value) exceeds historical cost         |                                   |                 |         |  |  |
| Stocks   | \$4,489,387                       | \$487,531       | \$4,001 |  |  |
| Other  | 621,217                           | 333,575         | 287     |  |  |
| Subtotal   | 5,110,604                         | 821,106         | 4,289   |  |  |
| Securities whose book value (fair value) does not exceed historical cost |                                   |                 |         |  |  |
| Stocks   | 366,242                           | 418,010         | (51     |  |  |
| Other  | 37                                | 55              |         |  |  |
| Subtotal   | 366,279                           | 418,065         | (51     |  |  |
| Total  | \$5,476,883                       | \$1,239,171     | \$4,237 |  |  |

#### (2) The following table summarizes other securities sold in the years ended March 31, 2020, 2019 and 2018:

|        |              | 2020    |        |              | 2019   |        |              | 2018  |        |
|--------|--------------|---------|--------|--------------|--------|--------|--------------|-------|--------|
|        | Sales amount | Gains   | Losses | Sales amount | Gains  | Losses | Sales amount | Gains | Losses |
| Stocks | ¥20,358      | ¥16,711 | ¥(77)  | ¥2,858       | ¥1,481 | ¥(171) | ¥233         | ¥101  | ¥-     |
| Total  | ¥20,358      | ¥16,711 | ¥(77)  | ¥2,858       | ¥1,481 | ¥(171) | ¥233         | ¥101  | ¥-     |

|        | Thousands of | Thousands of U.S. dollars (See Note 1) |         |  |  |  |  |  |  |  |
|--------|--------------|--|---------|--|--|--|--|--|--|--|
|        |              | 2020                                   |         |  |  |  |  |  |  |  |
|        | Sales amount | Gains                                  | Losses  |  |  |  |  |  |  |  |
| Stocks | \$187,062    | \$153,551                              | \$(708) |  |  |  |  |  |  |  |
| Total  | \$187,062    | \$153,551                              | \$(708) |  |  |  |  |  |  |  |

(3) The Company and its consolidated subsidiaries recognized ¥2,868 million (\$ 26,353 thousand) of impairment loss on investment securities for the year ended March 31, 2020. The Company and its consolidated subsidiaries did not recognize significant impairment loss on investment securities for the years ended March 31, 2019 and 2018.

other

book value

other

Total

Securities whose fair value does not exceed

National and local government bonds and

#### ote 1)

rence

01,856 37,642 39,498

51,768) (18) 1,786)

7,712

Millions of ven

## 6. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING TRANSACTIONS

The following summarizes derivative financial instruments for which hedge accounting is not applied as of March 31, 2020, 2019 and 2018: Millions of y

|                         |                                 | Millions of yen<br>2020 |                  |                           |             |  |
|-------------------------|---------------------------------|-------------------------|------------------|---------------------------|-------------|--|
|                         |                                 |                         |                  |                           |             |  |
|                         |                                 | Nomina                  | l Amount         |                           |             |  |
|                         |                                 | Total                   | Due after 1 year | Fair value <sup>(*)</sup> | Gain (loss) |  |
| Non-market transactions | Interest rate and currency swap | ¥25,121                 | ¥6,413           | ¥(1,077)                  | ¥(1,077)    |  |
|                         | Interest rate cap               |                         |                  |                           |             |  |
|                         | Buy                             | 38,346                  | 38,346           | (79)                      | (79)        |  |
| Total                   |                                 | ¥63,467                 | ¥44,759          | ¥(1,156)                  | (¥1,156)    |  |
|                         |                                 |                         | Millions         | of yen                    |             |  |
|                         |                                 | 2019                    |                  |                           |             |  |
|                         |                                 | Nominal Amount          |                  |                           |             |  |
|                         |                                 | Total                   | Due after 1 year | Fair value <sup>(*)</sup> | Gain (loss) |  |
| Non-market transactions | Interest rate and currency swap | ¥30,964                 | ¥9,436           | ¥(586)                    | ¥(586)      |  |
|                         | Interest rate cap               |                         |                  |                           |             |  |
|                         | Buy                             | 38,850                  | 38,850           | 9                         | 9           |  |
| Total                   |                                 | ¥69,814                 | ¥48,286          | ¥(577)                    | ¥(577)      |  |

|                         |  | Millions of yen 2018 |                  |                           |             |  |
|-------------------------|--|----------------------|------------------|---------------------------|-------------|--|
|                         |  |                      |                  |                           |             |  |
|                         |  | Nominal Amount       |                  |                           |             |  |
|                         | —  | Total                | Due after 1 year | Fair value <sup>(*)</sup> | Gain (loss) |  |
| Non-market transactions | Interest rate and currency swap<br>Foreign exchange forward<br>Buy | ¥27,774              | ¥13,234          | ¥(1,102)                  | ¥(1,102)    |  |
|                         | U.S. dollars   | 133                  | -                | (8)                       | (8)         |  |
| Total                   |  | ¥27,907              | ¥13,234          | ¥(1,110)                  | ¥(1,110)    |  |

|                         |  | Thousands of U.S. dollars<br>2020 |                  |                           |             |  |
|-------------------------|--|-----------------------------------|------------------|---------------------------|-------------|--|
|                         |  |                                   |                  |                           |             |  |
|                         |  | Nominal Amount                    |                  |                           |             |  |
|                         |  | Total                             | Due after 1 year | Fair value <sup>(*)</sup> | Gain (loss) |  |
| Non-market transactions | Interest rate and currency swap<br>Interest rate cap | \$230,828                         | \$58,926         | \$(9,896)                 | \$(9,896)   |  |
|                         | Buy  | 352,348                           | 352,348          | (726)                     | (726)       |  |
| Total                   |  | \$583,176                         | \$411,274        | \$(10,622)                | \$(10,622)  |  |

(\*) Fair values are calculated mainly by discounting the future cash flows.

The following summarizes hedging derivative financial instruments accounted for under hedge accounting as of March 31, 2020, 2019 and 2018:

| and 2018:   |  |          | Millions of yen  |                            |
|---|--|----------|------------------|----------------------------|
|   |  |          | 2020             |                            |
|   |  | Nomina   | l Amount         |                            |
|   | Hedged items   | Total    | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap<br>Pay : fixed rate<br>Receive : floating rate                           | Long-term debt   | ¥424,870 | ¥386,869         | *1                         |
| Interest rate swap <sup>(*2)</sup><br>Pay : fixed rate<br>Receive : floating rate           | Long-term debt   | 11,778   | 11,778           | ¥ (70                      |
| Interest rate and currency swap <sup>(*2)</sup><br>Foreign exchange forward <sup>(*3)</sup> | Long-term debt   | -        | -                | -                          |
| Buy<br>U.S. dollars   | Forecasted transactions denominated<br>in foreign currencies | 932      | -                | (4                         |
| Total   |  | ¥437,580 | ¥398,647         | ¥(74                       |
|   |  |          | Millions of yen  |                            |
|   |  |          | 2019             |                            |
|   |  | Nomina   | Amount           |                            |
|   | Hedged items   | Total    | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap<br>Pay : fixed rate<br>Receive : floating rate                           | Long-term debt   | ¥463,399 | ¥419,809         | *1                         |
| Interest rate swap <sup>(*2)</sup><br>Pay : fixed rate<br>Receive : floating rate           | Long-term debt   | 11,933   | 11,933           | ¥ 107                      |
| Interest rate and currency swap <sup>(*2)</sup><br>Foreign exchange forward <sup>(*3)</sup> | Long-term debt   | 12,000   | -                | (1,875                     |
| Buy<br>U.S. dollars   | Forecasted transactions denominated<br>in foreign currencies | 23,248   | -                | 166                        |
| Total   |  | ¥510,580 | ¥431,742         | ¥(1,602                    |
|   |  |          | Millions of yen  |                            |
|   |  |          | 2018             |                            |
|   | _  | Nomina   | Amount           |                            |
|   | Hedged items   | Total    | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap<br>Pay : fixed rate<br>Receive : floating rate                           | Long-term debt   | ¥542,729 | ¥454,039         | *1                         |
| Interest rate swap (*2)<br>Pay : fixed rate<br>Receive : floating rate                      | Long-term debt   | 5,650    | 5,650            | ¥ 73                       |
| Interest rate and currency swap <sup>(*2)</sup><br>Foreign exchange forward <sup>(*3)</sup> | Long-term debt   | 14,000   | 12,000           | (2,674                     |
| Buy<br>U.S. dollars   | Forecasted transactions denominated<br>in foreign currencies | 1,124    | -                | (38                        |
| Total   |  | ¥563,503 | ¥471,689         | ¥(2,639)                   |

| and 2018:   |                                     | Millions of yen |                  |                            |
|---|-------------------------------------|-----------------|------------------|----------------------------|
|   |                                     |                 | 2020             |                            |
|   |                                     | Nomina          | l Amount         |                            |
|   | Hedged items                        | Total           | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap  | Long-term debt                      | ¥424,870        | ¥386,869         | *1                         |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate swap (*2)   | Long-term debt                      | 11,778          | 11,778           | ¥ (70                      |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate and currency swap (*2)  | Long-term debt                      | -               | -                | -                          |
| Foreign exchange forward <sup>(*3)</sup><br>Buy   | Forecasted transactions denominated |                 |                  |                            |
| U.S. dollars  | in foreign currencies               | 932             | -                | (4                         |
| Total   |                                     | ¥437,580        | ¥398,647         | ¥(74                       |
|   |                                     |                 | Millions of yen  |                            |
|   |                                     |                 | 2019             |                            |
|   |                                     | Nomina          | l Amount         |                            |
|   | Hedged items                        | Total           | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap  | Long-term debt                      | ¥463,399        | ¥419,809         | *1                         |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate swap (*2)   | Long-term debt                      | 11,933          | 11,933           | ¥ 107                      |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate and currency swap <sup>(*2)</sup><br>Foreign exchange forward <sup>(*3)</sup> | Long-term debt                      | 12,000          | -                | (1,875                     |
| Buy   | Forecasted transactions denominated |                 |                  |                            |
| U.S. dollars  | in foreign currencies               | 23,248          | -                | 166                        |
| Total   |                                     | ¥510,580        | ¥431,742         | ¥(1,602                    |
|   |                                     |                 | Millions of yen  |                            |
|   |                                     |                 | 2018             |                            |
|   | _                                   | Nomina          | Amount           |                            |
|   | Hedged items                        | Total           | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap<br>Pay : fixed rate  | Long-term debt                      | ¥542,729        | ¥454,039         | *1                         |
| Receive : floating rate<br>Interest rate swap (*2)  | Long-term debt                      | 5,650           | 5,650            | ¥ 73                       |
| Pay : fixed rate<br>Receive : floating rate   |                                     | 5,050           | 5,050            | ∓ /J                       |
| Interest rate and currency swap (*2)  | Long-term debt                      | 14,000          | 12,000           | (2,674                     |
| Foreign exchange forward <sup>(*3)</sup><br>Buy   | Forecasted transactions denominated | ,000            | .2,000           |                            |
| U.S. dollars  | in foreign currencies               | 1,124           | -                | (38                        |
| Total   |                                     | ¥563,503        | ¥471,689         | ¥(2,639                    |

| and 2018:   |                                     | Millions of yen |                  |                            |
|---|-------------------------------------|-----------------|------------------|----------------------------|
|   |                                     |                 | 2020             |                            |
|   |                                     | Nomina          | l Amount         |                            |
|   | Hedged items                        | Total           | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap  | Long-term debt                      | ¥424,870        | ¥386,869         | *1                         |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate swap (*2)   | Long-term debt                      | 11,778          | 11,778           | ¥ (70)                     |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate and currency swap (*2)  | Long-term debt                      | -               | -                | -                          |
| Foreign exchange forward <sup>(*3)</sup><br>Buy   | Forecasted transactions denominated |                 |                  |                            |
| U.S. dollars  | in foreign currencies               | 932             | -                | (4)                        |
| Total   |                                     | ¥437,580        | ¥398,647         | ¥(74)                      |
|   |                                     |                 | Millions of yen  |                            |
|   |                                     |                 | 2019             |                            |
|   |                                     | Nomina          | l Amount         |                            |
|   | Hedged items                        | Total           | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap  | Long-term debt                      | ¥463,399        | ¥419,809         | *1                         |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate swap (*2)   | Long-term debt                      | 11,933          | 11,933           | ¥ 107                      |
| Pay : fixed rate<br>Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate and currency swap <sup>(*2)</sup><br>Foreign exchange forward <sup>(*3)</sup> | Long-term debt                      | 12,000          | -                | (1,875)                    |
| Buy   | Forecasted transactions denominated |                 |                  |                            |
| U.S. dollars  | in foreign currencies               | 23,248          | -                | 166                        |
| Total   |                                     | ¥510,580        | ¥431,742         | ¥(1,602)                   |
|   |                                     |                 | Millions of yen  |                            |
|   |                                     |                 | 2018             |                            |
|   | _                                   | Nomina          | l Amount         |                            |
|   | Hedged items                        | Total           | Due after 1 year | Fair value <sup>(*4)</sup> |
| Interest rate swap<br>Pay : fixed rate  | Long-term debt                      | ¥542,729        | ¥454,039         | *1                         |
| Receive : floating rate   |                                     | F 050           |                  | V 70                       |
| Interest rate swap (*2)<br>Pay : fixed rate   | Long-term debt                      | 5,650           | 5,650            | ¥ 73                       |
| Receive : floating rate   |                                     |                 |                  |                            |
| Interest rate and currency swap (*2)  | Long-term debt                      | 14,000          | 12,000           | (2,674                     |
| Foreign exchange forward (*3)   | ~                                   |                 |                  |                            |
| Buy   | Forecasted transactions denominated |                 |                  |                            |
| U.S. dollars  | in foreign currencies               | 1,124           | -                | (38)                       |
| Total   |                                     | ¥563,503        | ¥471,689         | ¥(2,639)                   |

|                                     |                                     | Thousands of U.S. dollars (See Note 1)<br>2020 |                  |                            |  |
|-------------------------------------|-------------------------------------|--|------------------|----------------------------|--|
|                                     |                                     |  |                  |                            |  |
|                                     |                                     | Nomina   |                  |                            |  |
|                                     | Hedged items                        | Total  | Due after 1 year | Fair value <sup>(*4)</sup> |  |
| Interest rate swap                  | Long-term debt                      | \$3,903,978                                    | \$3,554,801      | *1                         |  |
| Pay : fixed rate                    |                                     |  |                  |                            |  |
| Receive : floating rate             |                                     |  |                  |                            |  |
| Interest rate swap (*2)             | Long-term debt                      | 108,224  | 108,224          | (\$643)                    |  |
| Pay : fixed rate                    |                                     |  |                  |                            |  |
| Receive : floating rate             |                                     |  |                  |                            |  |
| nterest rate and currency swap (*2) | Long-term debt                      | -  | -                | -                          |  |
| Foreign exchange forward (*3)       |                                     |  |                  |                            |  |
| Buy                                 | Forecasted transactions denominated |  |                  |                            |  |
| U.S. dollars                        | in foreign currencies               | 8,564  | -                | (37)                       |  |
| Total                               |                                     | \$4,020,766                                    | \$3,663,025      | (\$680)                    |  |

\*1: The net amount to be paid or received under the interest rate swap contract is added to or deducted from the interest on the assets or liabilities for which the swap contract was executed. Thus, the fair value of the interest rate swap is included in the fair value of long-term debt including those due within one year.

\*2: Recognition of gains or losses resulting from changes in fair value of interest rate swap contracts and foreign currency swap contracts are deferred until the related losses or gains on the hedged items are recognized.

\*3: Future transactions denominated in foreign currencies will be recorded using the contracted forward rate, and no gains and losses on the foreign exchange forward contract are recognized.

\*4: Fair values are calculated mainly by discounting the future cash flows.

## 7. INVESTMENT AND LEASING PROPERTIES

The Company and its consolidated subsidiaries have followed "Accounting Standard for Disclosures about Fair Value of Investment and Rental Property" (ASBJ Statement No.20; November 28, 2008) and its implementation guidance "Guidance on Accounting Standard for Disclosures about Fair Value of Investment and Rental Property" (ASBJ Guidance No.23, November 28, 2008) which require explanations on investment and leasing properties and disclosure of fair value of those properties. Investment and leasing properties are properties held to earn rentals or for capital appreciation, and include (1) properties classified as investment properties in the balance sheet, (2) idle properties and (3) leasing properties other than (1) and (2).

The Company and its certain subsidiaries own office buildings for rent, commercial facilities and other properties in Tokyo and other areas. Net rent income, impairment loss and loss on disposal of property and equipment regarding those investments and leasing properties were ¥137,952 million (\$1,267,592 thousand), ¥1,064 million (\$9,777 thousand), and ¥577 million (\$5,302 thousand) for the year ended March 31, 2020, respectively. Net rent income, impairment loss and loss on disposal of property and equipment regarding those investments and leasing properties were ¥136,200 million, ¥965 million and ¥1,020 million for the year ended March 31, 2019, respectively. Net rent income, impairment loss and loss on disposal of property and equipment regarding those investments and leasing properties were ¥131,014 million, ¥7,584 million, and ¥6,350 million for the year ended March 31, 2018, respectively.

Gross rent revenue is included in revenue from operations and gross cost for rent is included in cost of revenue from operations. Gain on disposal of property and equipment is included in interest, dividends and miscellaneous income (see Note 20). Impairment loss and loss on disposal of property and equipment are included in other costs and expenses (see Note 21).

The carrying amounts, net changes in the carrying amounts and the fair value of the investment and leasing properties as of and for the years ended March 31, 2020, 2019 and 2018 are stated below:

|              | Millions of yen             |             |              |                          |                |              |                 |             |             |
|--------------|-----------------------------|-------------|--------------|--------------------------|----------------|--------------|-----------------|-------------|-------------|
|              | 2020                        |             |              | 2019                     | 2018           |              |                 |             |             |
|              | Carrying amount             | Fair value  |              | Carrying amount          | Fair value     |              | Carrying amount |             | Fair value  |
| Beginning of | Net increase                |             | Beginning of | Net increase             |                | Beginning of | Net increase    |             |             |
| year         | during the year End of year | End of year | year         | during the year End of y | ar End of year | year         | during the year | End of year | End of year |
| ¥3,024,029   | ¥147,104 ¥3,171,133         | ¥6,089,553  | ¥2,960,709   | ¥63,320 ¥3,024,0         | 29 ¥5,773,672  | ¥2,645,057   | ¥315,652 ¥      | 2,960,709   | ¥5,436,150  |

| Thousands of U.S. dollars (See Note 1) |                     |              |              |  |  |  |
|--|---------------------|--------------|--------------|--|--|--|
| 2020                                   |                     |              |              |  |  |  |
|  | Carrying amount     |              | Fair value   |  |  |  |
|  | Net increase during |              |              |  |  |  |
| Beginning of year                      | the year            | End of year  | End of year  |  |  |  |
| \$27,786,722                           | \$1,351,687         | \$29,138,409 | \$55,954,728 |  |  |  |

Carrying amount represents acquisition cost less accumulated depreciation and accumulated loss on impairment.

The net increase in the carrying amounts mainly consists of acquisitions of real estate which amounts to ¥216,118 million

(\$1,985,831 thousand) and transfers to real property for sale which amounts to ¥15,043 million (\$138,225 thousand) for the year ended

#### March 31, 2020.

The net increase in the carrying amounts mainly consists of acquisitions of real estate which amounts to ¥281,969 million, transfers to real property for sale which amounts to ¥83,275 million, transfers to in-house use which amounts to ¥55,568 million and sales of real estate which amounts to ¥ 920 million for the year ended March 31, 2019. The net increase in the carrying amounts mainly consists of acquisitions of real estate which amounts to ¥381,824 million and sales of real estate which amounts to ¥ 3,078 million for the year ended March 31, 2018.

Estimated fair value was calculated internally based on Japanese Real Estate Appraisal Standards. It is extremely difficult to determine the impact of the outbreak of COVID-19 on the fair value of inv

It is extremely difficult to determine the impact of the outbreak of COVID-19 on the fair value of investment and leasing properties ("the impact") with high accuracy as of preparation date of the consolidated financial statements. The impact, calculated based on the assumptions described in Note 2 (B), utilizing available information as possible, turned out to be immaterial. Thus, the impact is not reflected in determination of fair value of investment and leasing properties as of March 31, 2020.

## 8. INVENTORIES

Inventories at March 31, 2020, 2019 and 2018 comprise the following:

| Inventories at March 31, 2020, 2019 and 2018 comprise the following: |            | Thousands of U.S.<br>dollars (See Note 1) |            |              |
|--|------------|---|------------|--------------|
|  | 2020       | 2019                                      | 2018       | 2020         |
| Real property for sale   |            |   |            |              |
| Completed  | ¥1,043,889 | ¥ 802,625                                 | ¥ 707,579  | \$ 9,591,923 |
| In progress  | 516,997    | 480,237                                   | 468,310    | 4,750,501    |
| Land held for development  | 318,411    | 321,438                                   | 321,173    | 2,925,765    |
| Expenditure on contracts in progress                                 | 17,149     | 25,327                                    | 25,401     | 157,576      |
| Other  | 5,310      | 5,500                                     | 4,857      | 48,792       |
| Total  | ¥1,901,756 | ¥1,635,127                                | ¥1,527,320 | \$17,474,557 |

## 9. ADVANCES PAID FOR PURCHASES

Advances paid for purchases comprise primarily advance payments for purchasing real estate for sale.

## 10. LEASE DEPOSITS

The Company and its consolidated subsidiaries lease certain office buildings and commercial facilities from the owners thereof and sublease them to subtenants. In these transactions, the Company and its consolidated subsidiaries pay lease deposits to the owners and receive deposits from subtenants (See Note 15).

## 11. INCOME TAXES

Significant components of deferred tax assets and liabilities as of March 31, 2020, 2019 and 2018 are as follows:

|  |            | Millions of yen |            |               |
|--|------------|-----------------|------------|---------------|
|  | 2020       | 2019            | 2018       | 2020          |
| Deferred tax assets:   |            |                 |            |               |
| Loss on impairment of fixed assets                               | ¥21,467    | ¥23,193         | ¥19,472    | \$197,253     |
| Net defined benefit liability                                    | 13,527     | 11,927          | 12,268     | 124,295       |
| Unrealized inter-company transactions                            | 11,922     | 11,913          | 7,567      | 109,547       |
| Accrued employees' bonuses                                       | 6,621      | 6,332           | 5,926      | 60,838        |
| Excess depreciation expense                                      | 5,518      | 5,854           | 5,860      | 50,703        |
| Allowance for loss on devaluation of real property held for sale | 4,968      | 4,678           | 5,215      | 45,649        |
| Net operating loss carryforwards                                 | 4,251      | 3,278           | 3,110      | 39,061        |
| Accrued enterprise tax   | 4,162      | 3,394           | 3,716      | 38,243        |
| Unrealized loss on valuation of lease deposits                   | 3,606      | 3,592           | 3,575      | 33,134        |
| Other  | 35,399     | 30,633          | 31,930     | 325,269       |
| Subtotal   | 111,441    | 104,794         | 98,639     | 1,023,992     |
| Valuation allowances *   | (11,395)   | (13,129)        | (9,596)    | (104,705)     |
| Total  | ¥100,046   | ¥91,665         | ¥89,043    | \$919,287     |
| Deferred tax liabilities:  |            |                 |            |               |
| Unrealized gain on valuation of securities                       | (142,170)  | (147,337)       | (130,873)  | (1,306,350)   |
| Deferred gain on sale of land and buildings for tax purposes     | (11,929)   | (12,034)        | (12,188)   | (109,611)     |
| Consolidation difference in real property                        | (4,237)    | (4,345)         | (5,539)    | (38,932)      |
| Unrealized gain on valuation of lease deposits                   | (3,564)    | (3,543)         | (3,519)    | (32,748)      |
| Other  | (59,988)   | (54,919)        | (45,756)   | (551,209)     |
| Total  | ¥(221,888) | ¥(222,178)      | ¥(197,875) | (\$2,038,850) |
| Net deferred tax assets (liabilities)                            | ¥(121,842) | ¥(130,513)      | ¥(108,832) | (\$1,119,563) |

\* Commencing from April 1, 2018, the Company and its consolidated subsidiaries adopted "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28, February 16, 2018) which requires that valuation allowances be presented in the table describing significant components of deferred tax assets and liabilities.

Differences between the statutory tax rate and the Company's effective tax rate for the years ended March 31, 2020, 2019 and 2018 were immaterial, and therefore are not disclosed.

## 12. EMPLOYEES' RETIREMENT BENEFITS

#### (1) Outline of retirement benefit plan

The Company and its consolidated subsidiaries have adopted funded and unfunded defined benefit plans and defined contribution plans for employees' retirement benefits.

The Company and its consolidated subsidiaries have adopted a corporate pension plan and lump-sum pension plans as defined benefit plans, under which employees are entitled to lump-sum or annuity payments based on their respective salaries and service periods. The Company has established a retirement benefit trust

#### (2) Defined benefit plans

Thousands of LLS

(a) Change in benefit obligation, excluding plans accounted for under the simplified method, for the years ended March 31, 2020, 2019 and 2018:

| unu 2010.                               |          | Millions of yen |          |             |
|---|----------|-----------------|----------|-------------|
|   | 2020     | 2019            | 2018     | 2020        |
| Benefit obligation at beginning of year | ¥160,180 | ¥164,282        | ¥158,774 | \$1,471,837 |
| Service cost                            | 7,299    | 7,509           | 7,354    | 67,068      |
| Interest cost                           | 1,458    | 1,504           | 1,455    | 13,397      |
| Actuarial differences                   | (612)    | (219)           | 1,308    | (5,624)     |
| Prior service costs                     | (255)    | (7,443)         | 156      | (2,343)     |
| Benefits paid                           | (4,661)  | (5,462)         | (4,784)  | (42,828)    |
| Other                                   | -        | 9               | 19       | -           |
| Benefit obligation at end of year       | ¥163,409 | ¥160,180        | ¥164,282 | \$1,501,507 |

(b) Change in plan assets, excluding plans accounted for under the simplified method, for the years ended March 31, 2020, 2019 and 2018:

Fair value of plan assets at beginning of year Expected return on plan assets Actuarial differences Employer contribution Benefits paid Other Fair value of plan assets at end of year

(c) Change in net defined benefit liability under simplified method for the years ended March 31, 2020, 2019 and 2018:

Net defined benefit liability at beginning of year Retirement benefit expenses Benefits paid Contribution to the plan Other Net defined benefit liability at end of year for its corporate pension plan. The Company's certain consolidated subsidiaries have calculated net defined benefit liability and retirement benefit expenses using the simplified method, under which actuarial calculation is not adopted. The Company and its consolidated subsidiaries, upon employees' retirement and other cases, may pay supplemental benefits that are not subject to retirement benefit obligation actuarially calculated in compliance with accounting standard for retirement benefits.

|          | Millions of yen |          | Thousands of U.S. dollars (See Note 1) |
|----------|-----------------|----------|--|
| 2020     | 2019            | 2018     | 2020                                   |
| ¥151,690 | ¥143,174        | ¥126,384 | \$1,393,825                            |
| 3,113    | 2,966           | 2,716    | 28,604                                 |
| (5,451)  | 2,486           | 10,811   | (50,087)                               |
| 3,732    | 6,712           | 6,317    | 34,292                                 |
| (3,209)  | (3,750)         | (3,158)  | (29,486)                               |
| 101      | 102             | 104      | 928                                    |
| ¥149,976 | ¥151,690        | ¥143,174 | \$1,378,076                            |

|        | Millions of yen |        | Thousands of U.S. dollars (See Note 1) |
|--------|-----------------|--------|--|
| 2020   | 2019            | 2018   | 2020                                   |
| ¥3,719 | ¥3,653          | ¥3,420 | \$34,173                               |
| 548    | 547             | 517    | 5,035                                  |
| (449)  | (401)           | (439)  | (4,126)                                |
| (57)   | (68)            | (52)   | (524)                                  |
| 8      | (12)            | 207    | 74                                     |
| ¥3,769 | ¥3,719          | ¥3,653 | \$34,632                               |

(d) Amount recognized in the consolidated balance sheets, including plans accounted for under the simplified method, at March 31, 2020, 2019 and 2018:

|  | I         | Millions of yen |           | dollars (See Note 1) |
|--|-----------|-----------------|-----------|----------------------|
|  | 2020      | 2019            | 2018      | 2020                 |
| Benefit obligation for funded plan                       | ¥139,132  | ¥136,505        | ¥138,817  | \$1,278,434          |
| Plan assets  | (150,429) | (152,124)       | (143,571) | (1,382,238)          |
|  | ¥(11,297) | ¥(15,619)       | ¥(4,754)  | (\$103,804)          |
| Benefit obligation for unfunded plan                     | 28,499    | 27,828          | 29,516    | 261,867              |
| Net amount recognized on the consolidated balance sheets | ¥17,202   | ¥12,209         | ¥24,762   | \$158,063            |
| Net defined benefit liability                            | 46,196    | 43,504          | 42,737    | 424,479              |
| Net defined benefit asset                                | (28,994)  | (31,295)        | (17,975)  | (266,416)            |
| Net amount recognized on the consolidated balance sheets | ¥17,202   | ¥12,209         | ¥24,762   | \$158,063            |

(e) Details of retirement benefit expenses for the years ended March 31, 2020, 2019 and 2018:

| (e) Details of retirement benefit expenses for the years ended Marc |         | Millions of yen |         |          |
|---|---------|-----------------|---------|----------|
|   | 2020    | 2019            | 2018    | 2020     |
| Service cost  | ¥7,299  | ¥7,509          | ¥7,354  | \$67,068 |
| Interest cost   | 1,458   | 1,504           | 1,455   | 13,397   |
| Expected return on plan assets                                      | (3,113) | (2,966)         | (2,716) | (28,604) |
| Actuarial differences recognized in earnings                        | (429)   | 891             | 2,619   | (3,942)  |
| Prior service costs recognized in earnings                          | (726)   | (32)            | 166     | (6,671)  |
| Retirement benefit expenses under simplified method                 | 548     | 547             | 517     | 5,035    |
| Defined benefit expenses  | ¥5,037  | ¥7,453          | ¥9,395  | \$46,283 |

Premium benefits payments other than the above defined benefit expenses of ¥60 million (\$551 thousand), ¥255 million and ¥197 million are recognized for the years ended on March 31, 2020, 2019 and 2018, respectively.

(f) Amount recognized in other comprehensive income (pretax) at March 31, 2020, 2019 and 2018:

| (i) Amount recognized in other comprehensive income (pretax) at wardh 31, 2020, 2019 and 2018.<br>Millions of yen |        |           |           |          |  |
|---|--------|-----------|-----------|----------|--|
|   | 2020   | 2019      | 2018      | 2020     |  |
| Prior service costs   | ¥ 470  | ¥ (7,412) | ¥ (9)     | \$ 4,319 |  |
| Actuarial differences   | 5,279  | (3,598)   | (12,118)  | 48,507   |  |
| Total   | ¥5,749 | ¥(11,010) | ¥(12,127) | \$52,826 |  |

(g) Amount recognized in accumulated other comprehensive income (pretax) at March 31, 2020, 2019 and 2018:

|                                    | l        | Millions of yen |          | Thousands of U.S. dollars (See Note 1) |
|------------------------------------|----------|-----------------|----------|--|
|                                    | 2020     | 2019            | 2018     | 2020                                   |
| Unrecognized prior service costs   | ¥(6,960) | ¥ (7,430)       | ¥ (18)   | \$(63,953)                             |
| Unrecognized actuarial differences | (1,366)  | (6,634)         | (3,036)  | (12,552)                               |
| Total                              | ¥(8,326) | ¥(14,064)       | ¥(3,054) | \$(76,505)                             |

(h) The asset allocation for the plans, excluding plans accounted for under the simplified method, at March 31, 2020, 2019 and 2018:

|   | 2020   | 2019   | 2018   |
|---|--------|--------|--------|
| Domestic stocks                         | 27.8%  | 26.6%  | 26.6%  |
| Domestic bonds                          | 26.8   | 25.5   | 26.6   |
| Foreign stocks                          | 12.5   | 13.4   | 12.1   |
| Life insurance company general accounts | 9.7    | 9.5    | 10.1   |
| Foreign bonds                           | 7.8    | 6.6    | 5.4    |
| Cash and bank deposits                  | 2.0    | 3.5    | 4.2    |
| Other                                   | 13.4   | 14.9   | 15.0   |
| Total                                   | 100.0% | 100.0% | 100.0% |

\* The plan assets include retirement benefit trust established for corporate pension plan which accounts for 16.4%, 14.8% and 13.6% of the total plan assets as of March 31, 2020, 2019 and 2018, respectively.

The expected long-term rate of return on plan assets is determined based on the actual return on the plan asset portfolios and the expected rate of return on those portfolios.

(i) Basis for actuarial calculation:

Discount rates

Expected long-term rates of return on plan assets

#### (3) Defined contribution plans

Contribution made to the defined contribution plans by the Company's certain consolidated subsidiaries amounted to ¥594 million (\$5,458 thousand), ¥554 million and ¥501 million for the years ended March 31, 2020, 2019 and 2018, respectively.

# 13. BANK LOANS, COMMERCIAL PAPER AND LONG-TERM DEBT

#### (1) Bank loans and commercial paper

Bank loans consist mainly of short-term notes and short-term borrowings under the loan agreements. The Company and its consolidated subsidiaries have had no difficulty in renewing such notes and borrowings, when they considered it appropriate to do so. The amounts and the weighted average interest rates of bank loans and commercial paper at March 31, 2020, 2019 and 2018 are as follows:

#### Bank loans

.....

Recourse, with the weighted average interest rates of 1.82% in 2020, 1.97% in 2019 and 1.72% in 2018 Commercial paper, with the weighted average interest rates of

0.00% in 2020 and -0.00% in 2019 and 2018

| 2020       | 2019       | 2018       |
|------------|------------|------------|
| 0.5 - 1.2% | 0.5 - 1.2% | 0.5 - 1.2% |
| 1.0 - 2.5% | 1.0 - 2.5% | 1.0 - 2.5% |

|   | l       | Millions of yen |         | Thousands of U.S.<br>dollars (See Note 1) |
|---|---------|-----------------|---------|---|
|   | 2020    | 2019            | 2018    | 2020                                      |
|   |         |                 |         |   |
| ٦ | ¥46,309 | ¥55,326         | ¥70,523 | \$425,517                                 |
|   | 173,000 | 114,000         | 125,000 | 1,589,635                                 |

#### (2) Long-term debt

Long-term debt at March 31, 2020, 2019 and 2018 comprise the following:

|   | Millions of yen |                  |                  | Thousands of U.S. dollars (See Note 1) |  |
|---|-----------------|------------------|------------------|--|--|
|   | 2020            | 2019             | 2018             | 2020                                   |  |
| ong-term loans, principally from banks and insurance companies: | 2020            | 2010             | 2010             | 2020                                   |  |
| Loans secured by collateral or bank guarantees                  | ¥ 474,239       | ¥ 280,913        | ¥ 284,640        | \$ 4,357,613                           |  |
| Unsecured loans   | 1,990,530       | 1,784,180        | 1,605,270        | 18,290,269                             |  |
| Total long-term loans, principally from banks and insurance     |                 |                  |                  |  |  |
| companies   | 2,464,769       | 2,065,093        | 1,889,910        | 22,647,882                             |  |
| Bonds and debentures  |                 |                  |                  |  |  |
| 1.92%yen notes due 2018   | -               | -                | 10,000           |  |  |
| 2.09%yen notes due 2019   | -               | -                | 10,000           |  |  |
| 1.72% yen notes due 2019  | -               | 10,000           | 10,000           |  |  |
| 1.63% yen notes due 2019  | -               | 10,000           | 10,000           |  |  |
| 1.49% yen notes due 2019  | -               | 10,000           | 10,000           |  |  |
| 1.50% yen notes due 2020  | -               | 10,000           | 10,000           |  |  |
| 1.19% yen notes due 2020  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 1.06% yen notes due 2020  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 1.32% yen notes due 2020  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 2.30% yen notes due 2020  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
|   |                 |                  |                  |  |  |
| 1.27%yen notes due 2021<br>1.17%yen notes due 2021              | 10,000          | 10,000<br>10,000 | 10,000<br>10,000 | 91,886                                 |  |
| ,   | 10,000          |                  |                  | 91,886                                 |  |
| 1.00% yen notes due 2022  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 0.96% yen notes due 2022  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 1.95% yen notes due 2032  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 2.05% yen notes due 2033  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 1.33% yen notes due 2046  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 1.00% yen notes due 2046  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 0.00%yen notes due 2019   | -               | 10,000           | 10,000           |  |  |
| 0.71%yen notes due 2036   | 7,000           | 7,000            | 7,000            | 64,320                                 |  |
| 1.18%yen notes due 2056   | 6,000           | 6,000            | 6,000            | 55,132                                 |  |
| 0.00%yen notes due 2020   | 25,000          | 25,000           | 25,000           | 229,716                                |  |
| 0.93%yen notes due 2037   | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 0.20%yen notes due 2024   | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 0.24% yen notes due 2027  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 0.10%yen notes due 2023   | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 0.22% yen notes due 2025  | 10,000          | 10,000           | 10,000           | 91,886                                 |  |
| 0.31%yen notes due 2028   | 10,000          | 10,000           | -                | 91,886                                 |  |
| 0.09% yen notes due 2023  | 10,000          | 10,000           | -                | 91,886                                 |  |
| 0.20% yen notes due 2025  | 10,000          | 10,000           | -                | 91,886                                 |  |
| 0.37% yen notes due 2028  | 20,000          | 20,000           | -                | 183,774                                |  |
| 0.08% yen notes due 2022  | 20,000          | 20,000           | -                | 183,774                                |  |
| 0.16% yen notes due 2024  | 30,000          | 30,000           | -                | 275,660                                |  |
| 0.28%yen notes due 2026   | 20,000          | 20,000           | -                | 183,774                                |  |
| 0.38% yen notes due 2029  | 20,000          | 20,000           | -                | 183,774                                |  |
| 0.09%yen notes due 2024   | 50,000          | -                | -                | 459,432                                |  |
| 0.22%yen notes due 2029   | 30,000          | -                | -                | 275,660                                |  |
| 0.53%yen notes due 2039   | 20,000          | -                | -                | 183,774                                |  |
| 0.31% yen notes due 2030  | 30,000          | -                | -                | 275,660                                |  |
| 0.62% yen notes due 2039  | 20,000          | -                | -                | 183,774                                |  |
| 0.52% yen notes due 2005  | 30,000          | -                | -                | 275,660                                |  |
| 0.82% yen notes due 2050  | 10,000          | -                | -                | 91,880                                 |  |
| 1.03% yen notes due 2000  | 10,000          | -                | -                | 91,880                                 |  |
| 3.65% U.S. dollar notes due 2027                                | 54,386          | 55,460           | 53,083           | 499,734                                |  |
|   |                 |                  |                  |  |  |
| 2.95% U.S. dollar notes due 2023                                | 32,621          | 33,258           | 31,826           | 299,743                                |  |
| 3.95% U.S. dollar notes due 2029                                | 32,597          | 33,239           | 150.014          | 299,522                                |  |
| 0.00% - 0.99% notes due 2020 - 2024 (*1)                        | 129,435         | 152,235          | 156,314          | 1,189,332                              |  |
| Total bonds and debentures                                      | 797,039         | 672,192          | 519,223          | 7,323,707                              |  |
| Less amount due within one year                                 | (220,633)       | (283,792)        | (253,834)        | (2,027,318                             |  |

(\*1) Represents the total balance of asset backed securities issued by the Company's consolidated special purpose entities. The interest rates include both fixed rates and floating rates.

Long-term loans, principally from banks and insurance companies cons

|   | Millions of yen     |                     |                     | Thousands of U.S.<br>dollars (See Note 1 |  |
|---|---------------------|---------------------|---------------------|--|--|
|   | 2020                | 2019                | 2018                | 2020                                     |  |
| Due within one year   | 2020                | 2013                | 2010                | 2020                                     |  |
| Non-recourse, with the weighted average interest rate of 1.99% in 2020, 0.09% in 2019 and 1.59% in 2018 | ¥ 21,416            | ¥ 64,930            | ¥ 48,744            | \$ 196,78                                |  |
| Recourse, with the weighted average interest rate of 1.42% in 2020, 2.09% in 2019 and 1.46% in 2018     | 96,717              | 139,662             | 153,940             | 888,69                                   |  |
| Subtotal  | 118,133             | 204,592             | 202,684             | 1,085,4                                  |  |
| Due after one year  |                     |                     |                     |  |  |
| Non-recourse, with the weighted average interest rate of 2.58% in 2020, 3.37% in 2019 and 1.83% in 2018 | 452,823             | 215,983             | 235,896             | 4,160,8                                  |  |
| Recourse, with the weighted average interest rate of 1.08% in 2020, 1.24% in 2019 and 1.34% in 2018     | 1,893,813           | 1,644,518           | 1,451,330           | 17,401,5                                 |  |
| Subtotal  | 2,346,636           | 1,860,501           | 1,687,226           | 21,562,4                                 |  |
| Total   | ¥2,464,769          | ¥2,065,093          | ¥1,889,910          | \$22,647,8                               |  |
| Due within one year   | 2020                | 2019                | 2018                | 2020                                     |  |
|   |                     | Millions of yen     |                     | dollars (See Not                         |  |
|   | 2020                | 2019                | 2018                | 2020                                     |  |
|   | V 47 500            | V 00 000            | N/ 04 450           | <b>•</b> 400.4                           |  |
| Non-recourse<br>Recourse  | ¥ 47,500            | ¥ 29,200            | ¥ 31,150<br>20,000  | \$ 436,4                                 |  |
| Subtotal  | 55,000              | 50,000<br>79,200    | 51,150              | 505,3<br>941,8                           |  |
| Due after one year  | 102,500             | 79,200              | 51,150              | 941,0                                    |  |
| Non-recourse  | 81,936              | 123,035             | 125,164             | 752,8                                    |  |
| Recourse  | 612,603             | 469,957             | 342,909             | 5,628,9                                  |  |
| Subtotal  | 694.539             | 592,992             | 468,073             | 6,381,8                                  |  |
| Total   | ¥797,039            | ¥672,192            | ¥519,223            | \$7,323,7                                |  |
| Long-term debt secured by collateral or bank guarantees consist of the fo                               | bllowing:           | Millions of yen     |                     | Thousands of dollars (See No             |  |
|   | 2020                | 2019                | 2018                | 2020                                     |  |
| Secured loans<br>Long-term loans, principally from banks and insurance                                  |                     |                     |                     |  |  |
| companies   |                     |                     | X/004.040           | \$4,357,6                                |  |
| ÷ , , ,   | ¥474,239            | ¥280,913            | ¥284,640            | φ4,557,0                                 |  |
| companies   | ¥474,239<br>474,239 | ¥280,913<br>280,913 | ¥284,640<br>284,640 | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1    |  |
| companies<br>Non-recourse   |                     |                     |                     | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1    |  |
| companies<br>Non-recourse<br>Subtotal   | 474,239             | 280,913             |                     | 4,357,6                                  |  |
| companies<br>Non-recourse<br>Subtotal<br>Bonds and debentures   | 474,239             | 280,913             | 284,640             | 4,357,6<br>4,357,6<br>1,189,3<br>1,189,3 |  |

The following assets are pledged as collateral for secured loans:

|                          |          | Millions of yen |          |                |          |                | (See Note 1) |                |
|--------------------------|----------|-----------------|----------|----------------|----------|----------------|--------------|----------------|
|                          | 2020     |                 | 20       | 019            | 2018     |                | 2018 20      |                |
|                          | Total    | Non-recourse *  | Total    | Non-recourse * | Total    | Non-recourse * | Total        | Non-recourse * |
| Real property for sale   | ¥377,137 | ¥377,137        | ¥355,597 | ¥355,597       | ¥295,391 | ¥295,391       | \$3,465,377  | \$3,465,377    |
| Buildings and structures | 101,925  | 98,618          | 31,843   | 28,444         | 61,787   | 58,213         | 936,552      | 906,166        |
| Land                     | 256,427  | 248,502         | 216,601  | 208,811        | 187,531  | 179,753        | 2,356,216    | 2,283,396      |
| Other                    | 178,888  | 172,700         | 89,424   | 89,412         | 182,473  | 182,461        | 1,643,739    | 1,586,879      |
| Total                    | ¥914,377 | ¥896,957        | ¥693,465 | ¥682,264       | ¥727,182 | ¥715,818       | \$8,401,884  | \$8,241,818    |

\* Represents assets pledged as collateral for non-recourse loans.

|  | sist | of | the | fol | lowing: |
|--|------|----|-----|-----|---------|
|--|------|----|-----|-----|---------|

Thousands of U.S. dollars

As is customary in Japan, collateral must be given if requested, under certain circumstances, by a lending bank and such bank has the right to offset cash deposited with it against any debt or obligation that becomes due and, in case of default and certain

other specified events, against all debt payable to the bank. The Company and its consolidated subsidiaries have never received any such requests nor do they expect that any such request will be made

#### The annual maturities of long-term debt at March 31, 2020, 2019 and, 2018 are as follows:

|                        | Millions of yen       |            |              |            |            |              |            |            |  |
|------------------------|-----------------------|------------|--------------|------------|------------|--------------|------------|------------|--|
|                        | 2020                  | 2020       |              | 2019       |            |              | 2018       |            |  |
|                        | Non-recourse Recourse | Total      | Non-recourse | Recourse   | Total      | Non-recourse | Recourse   | Total      |  |
| Due within 1 year      | ¥ 68,916 ¥ 151,717    | ¥ 220,633  | ¥ 94,130 ¥   | ≨ 189,662  | ¥ 283,792  | ¥ 79,894 ¥   | ¥ 173,940  | ¥ 253,834  |  |
| Due after 1 to 2 years | 96,877 192,333        | 289,210    | 65,165       | 149,042    | 214,207    | 146,063      | 187,431    | 333,494    |  |
| Due after 2 to 3 years | 201,438 232,057       | 433,495    | 108,037      | 186,526    | 294,563    | 60,951       | 147,091    | 208,042    |  |
| Due after 3 to 4 years | 38,300 222,477        | 260,777    | 120,199      | 211,262    | 331,461    | 37,752       | 165,377    | 203,129    |  |
| Due after 4 to 5 years | 32,200 267,535        | 299,735    | 11,200       | 219,455    | 230,655    | 108,294      | 177,253    | 285,547    |  |
| Thereafter             | 165,944 1,592,014     | 1,757,958  | 34,417       | 1,348,190  | 1,382,607  | 8,000        | 1,117,087  | 1,125,087  |  |
| Total                  | ¥603,675 ¥2,658,133   | ¥3,261,808 | ¥433,148 ¥   | ≨2,304,137 | ¥2,737,285 | ¥440,954 ¥   | ¥1,968,179 | ¥2,409,133 |  |

|                        | Thousands of U.S. dollars (See Note 1) |              |              |  |  |  |
|------------------------|--|--------------|--------------|--|--|--|
|                        |  | 2020         |              |  |  |  |
|                        | Non-recourse                           | Recourse     | Total        |  |  |  |
| Due within 1 year      | \$ 633,245                             | \$ 1,394,073 | \$ 2,027,318 |  |  |  |
| Due after 1 to 2 years | 890,168                                | 1,767,279    | 2,657,447    |  |  |  |
| Due after 2 to 3 years | 1,850,942                              | 2,132,289    | 3,983,231    |  |  |  |
| Due after 3 to 4 years | 351,925                                | 2,044,262    | 2,396,187    |  |  |  |
| Due after 4 to 5 years | 295,874                                | 2,458,284    | 2,754,158    |  |  |  |
| Thereafter             | 1,524,800                              | 14,628,448   | 16,153,248   |  |  |  |
| Total                  | \$5,546,954                            | \$24,424,635 | \$29,971,589 |  |  |  |

### **14. ASSET RETIREMENT OBLIGATIONS**

#### (1) Asset retirement obligations recognized in the consolidated balance sheets as of March 31, 2020, 2019 and 2018

The Company and its consolidated subsidiaries, in connection with operating commercial facilities and parking business (Mitsui Repark), have entered into real estate lease contracts with terms ranging from several months to 47 years. Asset retirement obligations have been recognized in respect of the obligation of the Company and its consolidated subsidiaries to the landlords to

remove the facilities from leased real estate at the end of those contracts. The liability has been calculated with expected useful lives ranging from several months to 47 years and discount rates ranging from 0 to 2.5%.

Asset retirement obligations are included in other current liabilities and other long-term liabilities on the consolidated balance sheets

The following table summarizes the changes in the aggregate carrying amount of asset retirement obligations for the years ended March 31, 2020, 2019 and 2018; Thousands of LLS

|   |        | Millions of yen |        | dollars (See Note 1) |
|---|--------|-----------------|--------|----------------------|
|   | 2020   | 2019            | 2018   | 2020                 |
| Beginning of year                                   | ¥5,126 | ¥4,281          | ¥3,924 | \$47,101             |
| Increase due to acquisition of fixed assets         | 827    | 959             | 573    | 7,599                |
| Net increase due to revisions to original estimate* | 83     | 43              | 120    | 763                  |
| Decrease due to settlement                          | (518)  | (174)           | (391)  | (4,760)              |
| Other   | 19     | 17              | 55     | 175                  |
| End of year   | ¥5,537 | ¥5,126          | ¥4,281 | \$50,878             |

\* Increase for the years ended March 31, 2020, 2019 and 2018 was mainly due to additions of decommissioning costs that have become measurable in a more accurate manner

#### (2) Asset retirement obligations not recognized in the consolidated balance sheets as of March 31, 2020, 2019 and 2018

The Company and its consolidated subsidiaries own properties containing asbestos material and are obligated to remove those materials upon disposition of the properties. However, since sufficient information is not available to reasonably estimate the obligation amount due to uncertainty about the method and timing of settlement, asset retirement obligation is not recognized for the obligations to remove asbestos materials.

The Company and its consolidated subsidiaries, in connection with some commercial facilities, hotels and retail premises, have entered into real estate lease contracts and are obligated to the landlords to dismantle the facilities upon exit. However, sufficient information is not available to reasonably estimate the obligation amount due to uncertainty about the timing of settlement or lack of plan to settle. Thus asset retirement obligation regarding reestablishing the previous state is not recognized except for those mentioned in (1) above.

## 15. DEPOSITS FROM TENANTS

Deposits from tenants at March 31, 2020, 2019 and 2018 comprise the following:

|                       |          | Millions of yen |          | Thousands of U.S.<br>dollars (See Note 1) |
|-----------------------|----------|-----------------|----------|---|
|                       | 2020     | 2019            | 2018     | 2020                                      |
| Non-interest-bearing  | ¥435,916 | ¥423,425        | ¥402,232 | \$4,005,477                               |
| Interest-bearing      | 679      | 910             | 1,181    | 6,239                                     |
| Total                 | ¥436,595 | ¥424,335        | ¥403,413 | \$4,011,716                               |
| Average interest rate | 0.99%    | 1.00%           | 1.00%    |   |

The Company and its consolidated subsidiaries generally make lease agreements with tenants under which they receive both interest-bearing deposits and non-interest-bearing deposits from tenants. The non-interest-bearing deposits and some of the interest-bearing deposits are not refundable during the life of the

## 16. NET ASSETS

Net assets comprises four subsections, which are shareholders' equity, accumulated other comprehensive income, subscription rights to shares and non-controlling interests, as applicable.

Under the Japanese Company Law (the "Law"), the entire amount paid for new shares is required to be designated as common stock. However, a company may, by resolution of the Board of Directors, designate an amount not exceeding one-half of the prices of the new shares as additional paid-in capital, which is included in capital surplus.

Under the Law, in cases where a dividend distribution of surplus is made, the smaller of an amount equal to 10% of the dividend or the excess, if any, of 25% of common stock over the total of additional paid-in-capital and legal earnings reserve must be set aside as additional paid-in-capital or legal earnings reserve.

### **17. SUPPLEMENTAL INFORMATION ON THE CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS**

|  | Thousands    |                |  |
|--|--------------|----------------|--|
|  | Issued       | Treasury stock |  |
|  | Common stock | Common stock   |  |
| Numbers of shares as of March 31, 2017 | 991,425      | 3,290          |  |
| Numbers of shares increased (*1)       | -            | 9              |  |
| Numbers of shares decreased (*2)       | -            | (99)           |  |
| Numbers of shares as of March 31, 2018 | 991,425      | 3,200          |  |
| Numbers of shares increased (*3)       | -            | 5,993          |  |
| Numbers of shares decreased (*4)       | -            | (6)            |  |
| Numbers of shares as of March 31, 2019 | 991,425      | 9,187          |  |
| Numbers of shares increased (*5)       | -            | 11,166         |  |
| Numbers of shares decreased (*6)       | (12,175)     | (12,205)       |  |
| Numbers of shares as of March 31, 2020 | 979,250      | 8,148          |  |

(\*1) Treasury stock increased due to purchase of odd shares.

(\*2) Treasury stock decreased due to sale of 1 thousand odd shares and exercise of 98 thousand shares of subscription rights.

(\*3) Treasury stock increased due to purchase of 5,985 thousand shares through resolution of the Board of Directors' meeting, purchase of 6 thousand odd shares and increase of 2 thousand shares through increase in ratio of shareholding in an affiliated company.

(\*4) Treasury stock decreased due to sale of 1 thousand odd shares and exercise of 5 thousand shares of subscription rights.

(\*5) Treasury stock increased due to purchase of 11,160 thousand shares through resolution of the Board of Directors' meeting and purchase of 6 thousand odd shares.

(\*6) Common stock issued decreased due to retirement of 12,175 thousand shares of treasury stock. Treasury stock decreased due to retirement of 12,175 thousand shares of treasury stock, sale of 1 thousand odd shares and exercise of 29 thousand shares of subscription rights.

lease. The rest of the interest-bearing deposits are generally refundable to the tenant in equal annual or monthly payments with interest over certain periods of time commencing after the grace periods, depending on the terms of the contracts.

Legal earnings reserve is included in retained earnings in the accompanying consolidated balance sheets.

Under the Law, legal earnings reserve and additional paid-in capital may be used to eliminate or reduce a deficit, or may be capitalized by resolution of the shareholders' meeting. Additional paid-in capital and legal earnings reserve may not be distributed as dividends. However, all additional paid-in capital and all legal earnings reserve may be transferred to other capital surplus and retained earnings, respectively, which are potentially available for dividends

The maximum amount that the Company can distribute as dividends is calculated based on the non-consolidated financial statements of the Company in accordance with Japanese laws and regulations.

#### (1) Changes in number of shares issued and outstanding during the years ended March 31, 2019, 2018 and 2017 are as follows:

#### (2) Information of subscription rights to shares is summarized as follows:

|                                       |              | Millions of yen |        | Thousands | of U.S. dollars (Se | e Note 1) |
|---------------------------------------|--------------|-----------------|--------|-----------|---------------------|-----------|
|                                       | Consolidated |                 |        |           |                     |           |
|                                       | Company      | subsidiaries    | Total  | Company   | subsidiaries        | Total     |
| Type of subscription rights to shares | Stock option |                 |        |           |                     |           |
| Balance as of March 31, 2018          | ¥1,091       | -               | ¥1,091 |           |                     |           |
| Balance as of March 31, 2019          | ¥1,285       | -               | ¥1,285 |           |                     |           |
| Balance as of March 31, 2020          | ¥1,454       | -               | ¥1,454 | \$13,360  | -                   | \$13,360  |

Number of shares regarding stock options as of March 31, 2020, 2019 and 2018 and number of such shares increased and decreased during the years then ended are not presented as they are insignificant.

#### (3) Information of dividends is summarized as follows:

(a) Dividends paid

The following resolution was approved by the ordinary general shareholders' meeting held on June 27, 2019, June 28, 2018 and June 29, 2017:

| Date of shareholders' meeting | June 27, 2019        | June 28, 2018   | June 29, 2017   |
|-------------------------------|----------------------|-----------------|-----------------|
| Type of stock                 | Common stock         | Common stock    | Common stock    |
| Total amount                  | ¥23,574 million      | ¥21,741 million | ¥17,786 million |
|                               | (\$216,613 thousand) |                 |                 |
| Per share amount              | ¥24 (\$0.221)        | ¥22             | ¥18             |
| Record date                   | March 31, 2019       | March 31, 2018  | March 31, 2017  |
| Effective date                | June 28, 2019        | June 29, 2018   | June 30, 2017   |

The following resolution was approved by the Board of Directors' meeting held on November 7, 2019, November 9, 2018 and November 10, 2017:

| Date of board of directors' meeting | November 7, 2019     | November 9, 2018   | November 10, 2017  |
|-------------------------------------|----------------------|--------------------|--------------------|
| Type of stock                       | Common stock         | Common stock       | Common stock       |
| Total amount                        | ¥21,473 million      | ¥19,645 million    | ¥17,787 million    |
|                                     | (\$197,307 thousand) |                    |                    |
| Per share amount                    | ¥22 (\$0.202)        | ¥20                | ¥18                |
| Record date                         | September 30, 2019   | September 30, 2018 | September 30, 2017 |
| Effective date                      | December 3, 2019     | December 4, 2018   | December 4, 2017   |
|                                     |                      |                    |                    |

(b) Dividend whose record date falls within the current fiscal year but to be effective in the following fiscal year The following resolution was approved by the ordinary general shareholders' meeting held on June 26, 2020, June 27, 2019 and June 28, 2018:

| Date of shareholders' meeting | June 26, 2020        | June 27, 2019     | June 28, 2018     |
|-------------------------------|----------------------|-------------------|-------------------|
| Type of stock                 | Common stock         | Common stock      | Common stock      |
| Total amount                  | ¥21,364 million      | ¥23,574 million   | ¥21,741 million   |
|                               | (\$196,306 thousand) |                   |                   |
| Source                        | Retained earnings    | Retained earnings | Retained earnings |
| Per share amount              | ¥22 (\$ 0.202)       | ¥24               | ¥22               |
| Record date                   | March 31, 2020       | March 31, 2019    | March 31, 2018    |
| Effective date                | June 29, 2020        | June 28, 2019     | June 29, 2018     |

## 18. STOCK OPTION PLANS

The following table summarizes the stock option plans introduced by the Company.

Stock option expenses charged to income for the years ended March 31, 2020, 2019 and 2018 are as follows:

| Stock option expenses charged to income for the years ended warders | 1, 2020, 2019 di | Thousands of U.S.<br>dollars (See Note 1) |      |         |
|---|------------------|---|------|---------|
|   | 2020             | 2019                                      | 2018 | 2020    |
| Cost of revenue from operations                                     | ¥113             | ¥ 91                                      | ¥ 71 | \$1,038 |
| Selling, general and administrative expenses                        | 100              | 108                                       | 88   | 919     |
| Total   | ¥213             | ¥199                                      | ¥159 | \$1,957 |

#### The following table summarizes the contents and activity of stock options as of March 31, 2020 and for the year then ended:

|   | 2019 plan                   | 2018 plan                   | 2017 plan         | 2016 plan                   | 2015 plan         | 2014 plan                   |
|---|-----------------------------|-----------------------------|-------------------|-----------------------------|-------------------|-----------------------------|
| Grantees                                  | Directors,                  | Directors,                  | Directors,        | Directors,                  | Directors,        | Directors,                  |
|   | corporate                   | corporate                   | corporate         | corporate                   | corporate         | corporate                   |
|   | officers and                | officers and                | officers and      | officers and                | officers and      | officers and                |
|   | group                       | group                       | group<br>managing | group                       | group<br>managing | group                       |
|   | managing<br>officers; 36 in | managing<br>officers; 31 in | officers; 28 in   | managing<br>officers; 27 in | officers; 27 in   | managing<br>officers; 27 in |
|   | total (*1)                  | total (*1)                  | total (*1)        | total (*1)                  | total (*1)        | total (*1)                  |
|   |                             | total ( 1)                  |                   |                             |                   | 10101 ( 1)                  |
| Type of stock and                         | 108,980                     | 95,920 shares               | 80,440 shares     | 77,720 shares               | 50,460 shares     | 52,450 shares               |
| number of shares                          | shares of                   | of common                   | of common         | of common                   | of common         | of common                   |
| granted                                   | common stock                | stock                       | stock             | stock                       | stock             | stock                       |
| Grant date                                | July 16, 2019               | July 17, 2018               | July 14, 2017     | August 19,                  | August 21,        | August 22,                  |
|   |                             |                             |                   | 2016                        | 2015              | 2014                        |
| Venting conditions                        | (*0)                        | (*0)                        | (*0)              | (*0)                        | (*0)              | (*0)                        |
| Vesting conditions                        | (*2)                        | (*2)                        | (*2)              | (*2)                        | (*2)              | (*2)                        |
| Requisite service period                  | Not specified               | Not specified               | Not specified     | Not specified               | Not specified     | Not specified               |
| Exercise period(*2)                       | July 17, 2019 -             | July 18, 2018 -             | July 15, 2017 -   | August 20,                  | August 22,        | August 23,                  |
|   |                             |                             |                   | 2016 -                      | 2015 -            | 2014 -                      |
|   | July 16, 2049               | July 17, 2048               | July 14, 2047     | August 19,                  | August 21,        | August 22,                  |
|   | ,,                          |                             |                   | 2046                        | 2045              | 2044                        |
| N   |                             |                             |                   |                             |                   |                             |
| Non-vested options<br>(number of shares): |                             |                             |                   |                             |                   |                             |
| Outstanding at                            |                             |                             |                   |                             |                   |                             |
| beginning of year                         | -                           | 95,920                      | 75,890            | 62,250                      | 41,790            | 38,43                       |
| Granted                                   | 108,980                     | -                           | -                 | -                           | -                 |                             |
|   |                             |                             |                   |                             |                   |                             |
| Forfeited                                 | -                           | -                           | -                 | -                           | -                 |                             |
| Vested                                    | -                           | (2,240)                     | -                 | -                           | -                 | (1,890                      |
| Outstanding at end of                     |                             |                             |                   |                             |                   |                             |
| year                                      | 108,980                     | 93,680                      | 75,890            | 62,250                      | 41,790            | 36,540                      |
| Vested options (number                    |                             |                             |                   |                             |                   |                             |
| of shares):                               |                             |                             |                   |                             |                   |                             |
| Outstand in a st                          |                             |                             |                   |                             |                   |                             |
| Outstanding at<br>beginning of year       |                             | _                           | 4.550             | 8,260                       | 4,020             | 4,120                       |
| beginning of year                         | -                           | -                           | 4,000             | 0,200                       | 4,020             | 4,120                       |
| Vested                                    | -                           | 2,240                       | -                 | -                           | -                 | 1,890                       |
| Exercised                                 | -                           | (2,240)                     | (2,030)           | (2,030)                     | -                 |                             |
| Expired                                   | -                           | -                           | -                 | -                           | -                 |                             |
| Outstanding at end of                     |                             |                             |                   |                             |                   |                             |
| year                                      | -                           | -                           | 2,520             | 6,230                       | 4,020             | 6,010                       |
|   | Yen/U.S.                    |                             |                   |                             |                   |                             |
|   | dollars                     |                             |                   |                             |                   |                             |
|   | (See Note 1)                | Yen                         | Yen               | Yen                         | Yen               | Yer                         |
| Exercise price                            | ¥1/\$0.01                   | ¥1                          | ¥1                | ¥1                          | ¥1                | ¥1                          |
| Average stock price on                    |                             |                             |                   |                             |                   |                             |
| exercise date                             | -                           | 2,668                       | 2,668             | ¥2,668                      | -                 |                             |
|   |                             |                             |                   |                             |                   |                             |
| Grant-date fair value                     | ¥1,960/\$18.01              | ¥2,188                      | ¥2,093            | ¥1,670                      | ¥3,218            | ¥3,067                      |

|  | 2013 plan  | 2012 plan  | 2011 plan  | 2010 plan  | 2009 plan  | 2008 plan  | 2007 plan  |
|--|--|--|--|--|--|--|--|
| Grantees   | Directors,<br>corporate<br>officers and<br>group |
|  | managing<br>officers; 27 in<br>total (*1)        | managing<br>officers; 25 in<br>total (*1)        | managing<br>officers; 26 in<br>total (*1)        | managing<br>officers; 27 in<br>total (*1)        |
| Type of stock and<br>number of shares<br>granted | 66,650 shares<br>of common<br>stock              | 134,640<br>shares of<br>common stock             | 143,040<br>shares of<br>common stock             | 140,420<br>shares of<br>common stock             | 109,650<br>shares of<br>common stock             | 71,250 shares<br>of common<br>stock              | 48,880 shares<br>of common<br>stock              |
| Grant date                                       | August 23,<br>2013                               | August 17,<br>2012                               | August 12,<br>2011                               | August 13,<br>2010                               | August 14,<br>2009                               | August 15,<br>2008                               | September 18,<br>2007                            |
| Vesting conditions                               | (*2)   | (*2)   | (*2)   | (*2)   | (*2)   | (*2)   | (*2)   |
| Requisite service period                         | Not specified                                    |
| Exercise period(*2)                              | August 24,<br>2013 -                             | August 18,<br>2012 -                             | August 13,<br>2011 -                             | August 14,<br>2010 -                             | August 15,<br>2009 -                             | August 16,<br>2008 -                             | September 19,<br>2007 -                          |
|  | August 23,<br>2043                               | August 17,<br>2042                               | August 12,<br>2041                               | August 13,<br>2040                               | August 14,<br>2039                               | August 15,<br>2038                               | September 18,<br>2037                            |
| Non-vested options<br>(number of shares):        |  |  |  |  |  |  |  |
| Outstanding at<br>beginning of year              | 48,840   | 89,390   | 95,620   | 52,670   | 40,330   | 18,450   | 11,580   |
| Granted  | -  | -  | -  | -  | -  | -  | -  |
| Forfeited  | -  | -  | -  | -  | -  | -  | -  |
| Vested   | (2,410)  | (10,620)   | (11,360)   | (9,700)  | (7,660)  | (4,390)  | (2,660   |
| Outstanding at end of<br>year                    | 46,430   | 78,770   | 84,260   | 42,970   | 32,670   | 14,060   | 8,920  |
| Vested options (number of shares):               |  |  |  |  |  |  |  |
| Outstanding at<br>beginning of year              | 5,230  | 9,980  | 8,120  | 8,860  | 3,080  | -  |  |
| Vested   | 2,410  | 10,620   | 11,360   | 9,700  | 7,660  | 4,390  | 2,660  |
| Exercised  | -  | -  | (3,020)  | (10,540)   | (6,910)  | (1,960)  | (1,330   |
| Expired  | -  | -  | -  | -  | -  | -  |  |
| Outstanding at end of                            |  |  |  |  |  |  |  |
| year   | 7,640  | 20,600   | 16,460   | 8,020  | 3,830  | 2,430  | 1,330  |
|  | Yen  | Yen  | Yen  | Yen  | Yen  | Yen  | Yer  |
| Exercise price                                   | ¥1   | ¥1   | ¥1   | ¥1   | ¥1   | ¥1   | ¥1   |
| Average stock price on<br>exercise date          | -  | -  | ¥2,617   | ¥2,221   | ¥2,268   | ¥1,988   | ¥2,366   |
|  |  |  |  |  |  |  |  |

(\*1) Grantees consist of 8 directors (excluding outside directors), 17 corporate officers (non-directors) and 11 group managing officers for 2019 plan, 8 directors (excluding outside directors), 16 corporate officers (non-directors) and 7 group managing officers for 2018 plan, directors (excluding outside directors), 13 corporate officers (non-directors) and 7 group managing officers for 2017 plan, 8 directors (excluding outside directors), 13 corporate officers (non-directors) and 6 group managing officers for 2016 plan, 8 directors (excluding outside directors), 14 corporate officers (non-directors) and 5 group managing officers for 2015 plan, 2014 plan and 2013 plan, 9 directors (excluding outside directors), 9 corporate officers (non-directors) and 7 group managing officers for 2012 plan, 9 directors (excluding outside directors), 8 corporate officers (non-directors) and 8 group managing officers for 2011 plan, 8 directors) tors (excluding outside directors), 9 corporate officers (non-directors) and 8 group managing officers for 2010 plan and 2009 plan, 6 directors (excluding outside directors), 12 corporate officers (non-directors) and 8 group managing officers for 2008 plan, and 6 directors (excluding outside directors), 13 corporate officers (non-directors) and 8 group managing officers for the 2007 plan.

(\*2) Vesting conditions and exercise period:

Stock options granted are exercisable on the day following grantees leaving the positions of director, statutory auditor, corporate officer or group managing officer, and for 5 years commencing on that date.

#### The fair value of options was estimated using the Black-Scholes option pricing-model under the following assumptions:

|                          | 2019 plan              | 2018 plan     | 2017 plan     |
|--------------------------|------------------------|---------------|---------------|
| Expected volatility (*1) | 35%                    | 36%           | 38%           |
| Expected life (*2)       | 15 years               | 15 years      | 15 years      |
| Expected dividend (*3)   | ¥44 (\$0.40) per share | ¥40 per share | ¥36 per share |
| Risk-free rate (*4)      | 0.09%                  | 0.27%         | 0.36%         |

(\*1) Expected volatility is calculated based on the historical stock price for the 15-year period ending on the grant date. (\*2) Options are assumed to be exercised at the midpoint of the exercise period because of the difficulty to reasonably estimate expected life due to insufficient historical data.

(\*3) Expected dividend is the expected dividend amount for the fiscal year in which the options are granted, estimated as of the grant date. (\*4) Risk-free rate represents the interest rate of Japanese government bonds whose life corresponds to the expected life of stock options.

Number of vesting options is estimated based on actual forfeitures due to difficulty in reasonably estimating future forfeitures.

### 19. IMPAIRMENT LOSS ON FIXED ASSETS

During the year ended March 31, 2020, the Company and certain consolidated subsidiaries recognized impairment losses for the following groups of assets.

| Primary use                  | Type of assets      | Location                             |
|------------------------------|---------------------|--------------------------------------|
| Leasing properties and other | Buildings and other | Kashiwa City, Chiba, Japan and other |

For the purpose of identifying fixed assets that are impaired, the Company and certain consolidated subsidiaries grouped their fixed assets at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets or groups of assets. The corporate headquarters' facilities are treated as common assets.

Considering significant deterioration of profitability due to adverse changes in market conditions and other factors, the Company reduced the book values of leasing properties and other

During the year ended March 31, 2019, the Company and certain consolidated subsidiaries recognized impairment losses for the following groups of assets.

| Primary use          | Type of assets            | Location                            |
|----------------------|---------------------------|-------------------------------------|
| Operating facilities | Buildings, land and other | Narita City, Chiba, Japan and other |

For the purpose of identifying fixed assets that are impaired, the Company and certain consolidated subsidiaries grouped their fixed assets at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets or groups of assets. The corporate headquarters' facilities are treated as common assets.

Considering significant deterioration of profitability due to adverse changes in market conditions and other factors, the Company reduced the book values of operating facilities, including those planned to be sold, to their recoverable amounts and

During the year ended March 31, 2018, the Company and certain consolidated subsidiaries recognized impairment losses for the following groups of assets.

| Primary use                  | Type of assets            | Location                                   |
|------------------------------|---------------------------|--|
| Leasing properties and other | Buildings, land and other | Hiroshima City, Hiroshima, Japan and other |

For the purpose of identifying fixed assets that are impaired, the Company and certain consolidated subsidiaries grouped their fixed assets at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets or groups of assets. The corporate headquarters' facilities are treated as common assets.

Considering significant deterioration of profitability due to a

to their recoverable amounts and recognized impairment losses. Impairment losses totaling ¥1,513 million (\$13,902 thousand) are comprised of ¥1,231 million (\$11,311 thousand) of buildings and structures and ¥282 million (\$2,591 thousand) of others.

Recoverable amounts are measured by values in current use. Values in current use are measured at zero since the present values calculated based on future cash flows resulted in negative values.

recognized impairment losses.

Impairment losses totaling ¥11,415 million are comprised of ¥3,992 million of land, ¥2,619 million of buildings and structures and ¥4,804 million of others.

Recoverable amounts are measured by net realizable values or values in current use. Net realizable values are determined mainly based upon appraisal values calculated by real-estate appraisers. Values in current use are measured at zero since the present values calculated based on future cash flows resulted in negative values.

decline in current rental rates, adverse changes in market conditions and other factors, the Company reduced the book values of leasing properties and other assets to their recoverable amounts and recognized impairment losses.

Impairment losses totaling ¥8,042 million are comprised of ¥3,476 million of land, ¥4,245 million of buildings and structures and ¥321 million of others

Recoverable amounts are measured by values in current use. Values in current use are calculated based on the present values

of future cash flows, using a discount rate of 5.8% - 6.2%.

## 20. MAJOR COMPONENTS OF INTEREST, DIVIDENDS AND MISCELLANEOUS INCOME

|                                       |         | Millions of yen |        | Thousands of U.S. dollars (See Note 1) |
|---------------------------------------|---------|-----------------|--------|--|
| Years ended March 31,                 | 2020    | 2019            | 2018   | 2020                                   |
| Interest income                       | ¥ 1,373 | ¥ 1,351         | ¥ 839  | \$ 12,616                              |
| Dividend income                       | 6,378   | 5,786           | 5,245  | 58,605                                 |
| Gain on sale of investment securities | 16,711  | 1,481           | -      | 153,551                                |
| Other                                 | 2,960   | 6,494           | 3,636  | 27,199                                 |
| Total                                 | ¥27,422 | ¥15,112         | ¥9,720 | \$251,971                              |

Government grants income, which was presented in the prior year's above table, is included in "other" for the year ended March 31, 2020 due to its immateriality. As a result, ¥3,973 million of government grants income for the year ended March 31, 2019 is reclassified to "other" to conform to the current presentation.

## 21. MAJOR COMPONENTS OF OTHER EXPENSES

|  | 1       | Thousands of U.S. dollars (See Note 1) |         |           |
|--|---------|--|---------|-----------|
| Years ended March 31,                      | 2020    | 2019                                   | 2018    | 2020      |
| Loss on disposal of property and equipment | ¥ 4,258 | ¥ 2,130                                | ¥ 7,550 | \$ 39,125 |
| Impairment loss on fixed assets            | 1,513   | 11,415                                 | 8,042   | 13,902    |
| Impairment loss on investment securities   | 2,868   | -                                      | -       | 26,353    |
| Loss on business transfer                  | 2,963   | -                                      | -       | 27,226    |
| Loss related to COVID-19 *                 | 2,402   | -                                      | -       | 22,071    |
| Other                                      | 9,151   | 8,284                                  | 4,868   | 84,086    |
| Total                                      | ¥23,155 | ¥21,829                                | ¥20,460 | \$212,763 |

\* Loss related to COVID-19 mainly includes supporting funds for tenants of commercial facilities significantly affected by the closures and fixed costs such as rent and depreciation expenses incurred while the commercial facilities and hotels are closed.

Advanced depreciation on property and equipment, which was presented in the prior year's above table, is included in "other" for the year ended March 31, 2020 due to its immateriality. As a result, ¥3,960 million of advanced depreciation on property and equipment for the year ended March 31, 2019 is reclassified to "other" to conform to the current presentation.

## 22. COMPREHENSIVE INCOME

An analysis of each component of other comprehensive income (loss) and related tax effects for the years ended March 31, 2020, 2019 and 2018 is presented as follows.

| and 2018 is presented as follows.                                   |           |                 |          |  |
|---|-----------|-----------------|----------|--|
|   | N         | lillions of yen |          | Thousands of U.S. dollars (See Note 1) |
|   | 2020      | 2019            | 2018     | 2020                                   |
| Net unrealized holding gains (losses) on securities                 | _         |                 |          |  |
| Unrealized holding gains (losses) arising during the year           | ¥(7,116)  | ¥53,114         | ¥133,893 | \$(65,386)                             |
| Reclassification to income for the year                             | (13,942)  | (1,183)         | (95)     | (128,108)                              |
| Pretax amount   | (21,058)  | 51,931          | 133,798  | (193,494)                              |
| Tax benefit (expense)   | 6,508     | (15,548)        | (40,999) | 59,799                                 |
| Net-of-tax amount   | (14,550)  | 36,383          | 92,799   | (133,695)                              |
| Deferred gains (losses) on hedging instruments                      |           |                 |          |  |
| Deferred gains (losses) arising during the year                     | (188)     | (44)            | (304)    | (1,727)                                |
| Reclassification to income for the year                             | -         | 507             | 567      | -                                      |
| Pretax amount   | (188)     | 463             | 263      | (1,727)                                |
| Tax expense   | 35        | (141)           | (177)    | 321                                    |
| Net-of-tax amount   | (153)     | 322             | 86       | (1,406)                                |
| Reserve on land revaluation   |           |                 |          |  |
| Tax benefit (expense)   | -         | -               | (1,047)  | -                                      |
| Foreign currency translation adjustments                            |           |                 |          |  |
| Aggregated adjustment during the year resulting from foreign        |           |                 |          |  |
| currency translation  | (712)     | (8,405)         | 1,150    | (6,542)                                |
| Reclassification to income for the year                             | -         | -               | (1)      | -                                      |
| Net amount  | (712)     | (8,405)         | 1,149    | (6,542)                                |
| Adjustments for retirement benefit                                  |           |                 |          |  |
| Adjustments for retirement benefit arising during the year          | (4,594)   | 10,151          | 9,536    | (42,213)                               |
| Reclassification to income for the year                             | (1,155)   | 859             | 2,591    | (10,613)                               |
| Pretax amount   | (5,749)   | 11,010          | 12,127   | (52,826)                               |
| Tax expense   | 1,766     | (3,340)         | (3,706)  | 16,228                                 |
| Net-of-tax amount   | (3,983)   | 7,670           | 8,421    | (36,598)                               |
| Equity in other comprehensive income (loss) of affiliated companies |           |                 |          |  |
| Unrealized gains (losses) arising during the year                   | 1,990     | (3,805)         | 2,359    | 18,285                                 |
| Reclassification to income for the year                             | (283)     | (764)           | (72)     | (2,600)                                |
| Net amount  | 1,707     | (4,569)         | 2,287    | 15,685                                 |
| Total other comprehensive income (loss)                             | ¥(17,691) | ¥31,401         | ¥103,695 | \$(162,556)                            |



#### As lessee:

#### (A) Finance leases

Assets leased under finance leases that do not transfer ownership to the lessee consist mainly of buildings and structures used in leasing business. Such assets are capitalized as assets and depreciated using the straight-line method over their lease term assuming no residual value.

As described in Note 2 (O), finance leases that do not transfer ownership to the lessee whose commencement day falls on or before March 31, 2008 are accounted for as operating lease. Information on such leases is summarized as follows:

(1) Assumed amounts of acquisition cost, accumulated depreciation and net book value at March 31, 2020, 2019 and 2018:

|                          | Millions of yen          |       |                             |       |                             |       |  |
|--------------------------|--------------------------|-------|-----------------------------|-------|-----------------------------|-------|--|
|                          | 2020                     |       | 2019                        | 2019  |                             |       |  |
|                          | Buildings and structures | Total | Buildings and<br>structures | Total | Buildings and<br>structures | Total |  |
| Acquisition cost         | ¥519                     | ¥519  | ¥519                        | ¥519  | ¥519                        | ¥519  |  |
| Accumulated depreciation | 450                      | 450   | 415                         | 415   | 380                         | 380   |  |
| Net book value           | ¥69                      | ¥69   | ¥104                        | ¥104  | ¥139                        | ¥139  |  |

|                          | Thousands of U.S. dollars (See Note 1) |         |  |  |  |
|--------------------------|--|---------|--|--|--|
|                          | 2020                                   |         |  |  |  |
|                          | Buildings and<br>structures            | Total   |  |  |  |
| Acquisition cost         | \$4,769                                | \$4,769 |  |  |  |
| Accumulated depreciation | 4,135                                  | 4,135   |  |  |  |
| Net book value           | \$ 634                                 | \$ 634  |  |  |  |

(2) Future lease payment inclusive of interest at March 31, 2020, 2019 and 2018:

|                            | Millions of yen |      |      | dollars (See Note 1) |
|----------------------------|-----------------|------|------|----------------------|
|                            | 2020            | 2019 | 2018 | 2020                 |
| Amount due within one year | ¥35             | ¥ 35 | ¥ 35 | \$322                |
| Amount due after one year  | 34              | 69   | 104  | 312                  |
| Total                      | ¥69             | ¥104 | ¥139 | \$634                |

Thousands of LLS

(3) Lease expense and the assumed amount of depreciation expense for the years ended March 31, 2020, 2019 and 2018:

|                      | I    | Millions of yen |      | Thousands of U.S. dollars (See Note 1) |
|----------------------|------|-----------------|------|--|
|                      | 2020 | 2019            | 2018 | 2020                                   |
| Lease expense        | ¥35  | ¥35             | ¥50  | \$322                                  |
| Depreciation expense | 35   | 35              | 50   | 322                                    |

(4) Calculation of the assumed amount of depreciation expense:

Assumed depreciation amounts are computed using the straight-line method over the lease terms assuming no residual value.

#### (B) Operating leases

Future lease payments under non-cancellable operating leases at March 31, 2020, 2019 and 2018:

| Tature lease payments under non-cancellable operating leases at March 3 | Millions of yen |          |          | Thousands of U.S. dollars (See Note 1) |
|---|-----------------|----------|----------|--|
|   | 2020            | 2019     | 2018     | 2020                                   |
| Amount due within one year  | ¥ 91,529        | ¥ 89,091 | ¥ 77,772 | \$ 841,027                             |
| Amount due after one year   | 359,225         | 299,722  | 271,106  | 3,300,791                              |
| Total   | ¥450,754        | ¥388,813 | ¥348,878 | \$4,141,818                            |

#### As lessor:

Operating leases

Future lease revenue under non-cancellable operating leases at March 31, 2020, 2019 and 2018:

| rature lease revenue under non cancellable operating leases at waren or | Millions of yen |          |          | Thousands of U.S. dollars (See Note 1) |
|---|-----------------|----------|----------|--|
|   | 2020            | 2019     | 2018     | 2020                                   |
| Amount due within one year  | ¥101,167        | ¥ 95,386 | ¥ 88,819 | \$ 929,587                             |
| Amount due after one year   | 891,009         | 653,096  | 628,429  | 8,187,163                              |
| Total   | ¥992,176        | ¥748,482 | ¥717,248 | \$9,116,750                            |

## 24. SEGMENT INFORMATION

#### **Reportable Segment Information:**

The reportable segments of the Company represent its components for which operating results are regularly reviewed, utilizing separately available financial information, by the management in deciding how to allocate resources and assessing segment performance.

The Company's Head Office organizes its business units based on products and services, with each unit controlling subsidiaries with related business, mainly consisting of leasing, property sales and management.

The Company employs a matrix form of segment categorized by business unit organized by Head Office and by services provided. The Company's segments have been aggregated based on the nature of products and services into the 4 reportable segments of "Leasing", "Property Sales", "Management" and "Other."

- Descriptions of reportable segments are stated below. (1) Leasing
- Leasing of office buildings and commercial facilities and other (2) Property Sales
- Sales of condominiums and detached housing to individuals, and sales of rental housing and office buildings and other to investors.

Financial information about reportable segments for the years ended March 31, 2020, 2019 and 2018 is summarized in the following tables. The accounting policies of segments are almost the same as those described in Note 2. Segment operating income is based on revenue from operations, cost of revenue from operations and selling, general and administrative expenses. Transactions and transfers between segments are made at amounts based on prevailing market prices.

|                                     | Millions of yen |           |          |          |                   |              |
|-------------------------------------|-----------------|-----------|----------|----------|-------------------|--------------|
| Year ended March 31,2020            | (1)             | (2)       | (3)      | (4)      | Adjustments (* 1) | Consolidated |
| Revenue from operations:            |                 |           |          |          |                   |              |
| Outside customers                   | ¥ 636,056       | ¥ 524,095 | ¥421,490 | ¥324,002 | ¥ -               | ¥1,905,643   |
| Inter-segment                       | 21,856          | -         | 77,112   | 16,254   | (115,222)         | -            |
| Total revenue from operations       | ¥ 657,912       | ¥ 524,095 | ¥498,602 | ¥340,256 | ¥(115,222)        | ¥1,905,643   |
| Segment operating income            | ¥ 145,893       | ¥ 123,745 | ¥ 55,671 | ¥ 2,291  | ¥ (46,982)        | ¥ 280,618    |
| Segment assets                      | 4,055,972       | 2,155,135 | 363,775  | 337,201  | 483,276           | 7,395,359    |
| Depreciation                        | 66,731          | 846       | 9,574    | 10,439   | 3,844             | 91,434       |
| Loss on impairment of fixed assets  | 1,063           | 3         | 447      | -        | -                 | 1,513        |
| Additions to property and equipment |                 |           |          |          |                   |              |
| and intangible assets               | 301,854         | 4,941     | 16,586   | 60,225   | (4,327)           | 379,279      |
|                                     |                 |           |          |          |                   |              |
|                                     |                 |           | Millions | of ven   |                   |              |

| IVINIOUS OF YELL |   |  |  |   |  |
|------------------|---|--|--|---|--|
| (1)              | (2)   | (3)  | (4)  | Adjustments (* 2)                                     | Consolidated   |
|                  |   |  |  |   |  |
| ¥ 603,284        | ¥530,766  | ¥404,347   | ¥322,798   | ¥ -   | ¥1,861,195   |
| 19,483           | 558   | 74,713   | 11,241   | (105,995)   | -  |
| ¥ 622,767        | ¥531,324  | ¥479,060   | ¥334,039   | ¥(105,995)  | ¥1,861,195   |
| ¥ 141,946        | ¥ 98,038  | ¥ 55,180   | ¥ 9,157  | ¥ (42,173)  | ¥ 262,148  |
| 3,792,511        | 1,866,804   | 378,546  | 285,690  | 479,181   | 6,802,732  |
| 59,451           | 1,553   | 9,119  | 7,125  | 1,787   | 79,035   |
| 965              | 5   | 441  | 10,004   | -   | 11,415   |
|                  |   |  |  |   |  |
| 337,029          | 2,945   | 10,871   | 45,136   | (5,466)   | 390,515  |
|                  | ¥ 603,284<br>19,483<br>¥ 622,767<br>¥ 141,946<br>3,792,511<br>59,451<br>965 | ¥         603,284         ¥530,766           19,483         558           ¥         622,767         ¥531,324           ¥         141,946         ¥         98,038           3,792,511         1,866,804         59,451         1,553           965         5         5 | (1)       (2)       (3)         ¥       603,284       ¥530,766       ¥404,347         19,483       558       74,713         ¥       622,767       ¥531,324       ¥479,060         ¥       141,946       ¥ 98,038       ¥ 55,180         3,792,511       1,866,804       378,546         59,451       1,553       9,119         965       5       441 | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ | (1)       (2)       (3)       (4)       Adjustments <sup>(*2)</sup> ¥       603,284       ¥530,766       ¥404,347       ¥322,798       ¥         19,483       558       74,713       11,241       (105,995)         ¥       622,767       ¥531,324       ¥479,060       ¥334,039       ¥(105,995)         ¥       141,946       ¥ 98,038       ¥ 55,180       ¥ 9,157       ¥ (42,173)         3,792,511       1,866,804       378,546       285,690       479,181         59,451       1,553       9,119       7,125       1,787         965       5       441       10,004       - |

#### (3) Management

Property management and brokerage and asset management and other

(4) Other

Facility operations and other

In connection with Mitsui Home Co., Ltd. becoming a wholly owned subsidiary for the purpose of strengthening alignment within the Group, the Company changed its former 5 reportable segments of "Leasing", "Property Sales", "Management", "Mitsui Home" and "Other" to new 4 reportable segments of "Leasing", "Property Sales", "Management" and "Other." Segment of "Mitsui Home" consisted of Mitsui Home Group's "New housing construction business", "Renovation and renewal business", "Housing related material sales business", and "Leasing management business", of which "New housing construction business", "Renovation and renewal business" and "Housing related material sales business" have been reclassified to the segment of "Other" and "Leasing management business" has been reclassified to the segment of "Management."

Segment information for the years ended March 31, 2019 and 2018 are reclassified to conform to the new segmentation.

|                                     | Millions of yen |           |          |          |                   |              |  |
|-------------------------------------|-----------------|-----------|----------|----------|-------------------|--------------|--|
| Year ended March 31,2018            | (1)             | (2)       | (3)      | (4)      | Adjustments (* 3) | Consolidated |  |
| Revenue from operations:            |                 |           |          |          |                   |              |  |
| Outside customers                   | ¥ 558,165       | ¥499,608  | ¥379,135 | ¥314,206 | ¥ -               | ¥1,751,114   |  |
| Inter-segment                       | 17,783          | 234       | 71,679   | 10,766   | (100,462)         | -            |  |
| Total revenue from operations       | ¥ 575,948       | ¥499,842  | ¥450,814 | ¥324,972 | ¥(100,462)        | ¥1,751,114   |  |
| Segment operating income            | ¥ 138,338       | ¥ 83,011  | ¥ 50,551 | ¥ 10,898 | ¥ (36,896)        | ¥ 245,902    |  |
| Segment assets                      | 3,535,907       | 1,730,914 | 346,183  | 260,725  | 410,995           | 6,284,724    |  |
| Depreciation                        | 51,045          | 1,611     | 8,846    | 7,093    | 1,572             | 70,167       |  |
| Loss on impairment of fixed assets  | 7,583           | 18        | 441      | -        | -                 | 8,042        |  |
| Additions to property and equipment |                 |           |          |          |                   |              |  |
| and intangible assets               | 397,744         | 2,389     | 13,285   | 23,969   | 3,366             | 440,753      |  |

|                                     | Thousands of U.S. dollars (See Note 1) |              |             |             |                   |              |  |
|-------------------------------------|--|--------------|-------------|-------------|-------------------|--------------|--|
| Year ended March 31,2020            | (1)                                    | (2)          | (3)         | (4)         | Adjustments (* 1) | Consolidated |  |
| Revenue from operations:            |  |              |             |             |                   |              |  |
| Outside customers                   | \$ 5,844,491                           | \$ 4,815,722 | \$3,872,921 | \$2,977,139 | \$ -              | \$17,510,273 |  |
| Inter-segment                       | 200,827                                | -            | 708,555     | 149,352     | (1,058,734)       | -            |  |
| Total revenue from operations       | \$ 6,045,318                           | \$ 4,815,722 | \$4,581,476 | \$3,126,491 | \$(1,058,734)     | \$17,510,273 |  |
| Segment operating income            | \$ 1,340,559                           | \$ 1,137,049 | \$ 511,541  | \$ 21,051   | \$ (431,701)      | \$2,578,499  |  |
| Segment assets                      | 37,268,878                             | 19,802,766   | 3,342,599   | 3,098,420   | 4,440,650         | 67,953,313   |  |
| Depreciation                        | 613,167                                | 7,774        | 87,972      | 95,920      | 35,321            | 840,154      |  |
| Loss on impairment of fixed assets  | 9,767                                  | 28           | 4,107       | -           | -                 | 13,902       |  |
| Additions to property and equipment |  |              |             |             |                   |              |  |
| and intangible assets               | 2,773,629                              | 45,401       | 152,403     | 553,386     | (39,760)          | 3,485,059    |  |

(\*1) Adjustments to segment operating income of ¥ (46,982) million (\$(431,701) thousand) consists of ¥(366) million (\$(3,363) thousand) of inter-segment elimination and ¥ (46,616) million (\$(428,338) thousand) of corporate expenses, which mainly represent the Company's general and administrative expenses that are not allocable to any of the reportable segments. Adjustments to segment assets of ¥483,276 million (\$(4,440,650 thousand) consists of ¥ (1,138,241) million (\$(10,458,890) thousand) of inter-segment elimination, ¥1,368,781 million (\$12,577,239 thousand) of corporate assets and investments in affiliated companies of ¥ 252,736 million (\$2,322,301 thousand).

(\*2) Adjustments to segment operating income of ¥ (42,173) million consists of ¥ (379) million of inter-segment elimination and ¥ (41,794) million of corporate expenses, which mainly represent the Company's general and administrative expenses that are not allocable to any of the reportable segments. Adjustments to segment assets of ¥ 479,181 million consists of ¥ (1,053,348) million of inter-segment elimination, ¥1,317,354 million of corporate assets and investments in affiliated companies of ¥ 215,175 million.

(\*3) Adjustments to segment operating income of ¥ (36,896) million consists of ¥ (618) million of inter-segment elimination and ¥ (36,278) million of corporate expenses, which mainly represent the Company's general and administrative expenses that are not allocable to any of the reportable segments. Adjustments to segment assets of ¥ 410,995 million consists of ¥ (919,494) million of inter-segment elimination, ¥1,132,645 million of corporate assets and investments in affiliated companies of ¥ 197,844 million.

Reportable segment information regarding carrying amount and amortization of goodwill and income recognized from negative goodwill has been omitted due to their immateriality.

#### **Products and Services Information:**

Refer to reportable segment information.

#### **Geographic Area Information:**

(1) Revenue from operations

Geographic area information has been omitted since revenue from outside customers in the Japan area accounted for more than 90% of revenue from operations on the consolidated income statements.

#### (2) Property and equipment

Property and equipment classified by the location at March 31, 2020, 2019 and 2018 are as follows:

|        |            | Millions of yen |            | Thousands of U.S. dollars (See Note 1) |
|--------|------------|-----------------|------------|--|
|        | 2020       | 2019            | 2018       | 2020                                   |
| Japan  | ¥3,178,590 | ¥3,017,088      | ¥2,840,247 | \$29,206,928                           |
| U.S.A. | 422,946    | 356,885         | 355,966    | 3,886,300                              |
| U.K.   | 58,365     | 58,516          | 63,125     | 536,295                                |
| Other  | 58,702     | 43,903          | 33,335     | 539,392                                |
| Total  | ¥3,718,603 | ¥3,476,392      | ¥3,292,673 | \$34,168,915                           |

#### **Customer Information:**

Customer information has been omitted since revenue from no single customer exceeded 10% of revenue from operations on the consolidated income statements.

## **25. RELATED PARTIES**

There were no significant related party transactions for the year ended March 31, 2020. Significant related party transaction for the year ended March 31, 2019 is summarized as follows: Transaction with the Company's directors and major individual shareholders

|          |                | Ownership ratio  | Nature of     |       |
|----------|----------------|------------------|---------------|-------|
| Туре     | Name           | of voting shares | transaction   | Trans |
|          |                | Directly owns    | Renovation of |       |
| Director | Toru Yamashita | 0.00%            | residence     |       |

Policies for terms and conditions of the transaction: The transaction price is determined in reference to market prices.

Significant related party transaction for the year ended March 31, 2018 is summarized as follows: Transaction with the Company's directors and major individual shareholders

|           |         | Ownership ratio  | Nature of     |       |
|-----------|---------|------------------|---------------|-------|
| Туре      | Name    | of voting shares | transaction   | Trans |
| Corporate | Yasushi | Directly owns    | Renovation of |       |
| Auditor   | Manago  | 0.00%            | residence     |       |

Policies for terms and conditions of the transaction:

The transaction price is determined in reference to market prices.





## 26. CONTINGENT LIABILITIES

Contingent liabilities at March 31, 2020, 2019 and 2018 are as follows:

|                  |         | Millions of yen |         | dollars (See Note 1) |
|------------------|---------|-----------------|---------|----------------------|
|                  | 2020    | 2019            | 2018    | 2020                 |
| Loans guaranteed | ¥25,069 | ¥21,664         | ¥32,130 | \$230,350            |

It had been presumed that some of the foundation piles, part of a building's substructure, were faulty on a condominium complex (the "Condominiums") located in the City of Yokohama that were sold by Mitsui Fudosan Residential Co., Ltd. ("MFR"), one of the Company's consolidated subsidiaries. On April 11, 2016, MFR received a report of an investigation of current conditions confirming that a portion of the piles used in the construction failed to reach the required bearing layer from the building contractor, Sumitomo Mitsui Construction Co., Ltd. ("SMC"). In addition, on August 26, 2016, MFR received a notice from the City of Yokohama stating that the Condominiums were in violation of the Building Standards Law and requesting that MFR consult with the unit owners of the Condominiums and take all responsible steps to resolve the situation.

On May 8, 2016, MFR executed an agreement (the "Agreement") with the condominium association (the "Condominium Association"), establishing a basic framework to remedy the defects in the installation of the foundation piles, including the possibility of reconstructing the Condominiums, as well as compensation and providing that MFR would bear the expenses arising out of such defects. On September 19, 2016, the Condominium Association resolved in accordance with the Act on Building Unit Ownership, etc. and determined that it would seek the complete reconstruction of the entire Condominiums as the

## **27. SUBSEQUENT EVENTS**

There were no applicable items under this category

corrective measure

Thousands of U.S.

With regard to the Condominiums, MFR received the report from the building contractor, SMC, which noted that construction records had been diverted and modified at the time of the installation of the foundation piles, and it was revealed that certain foundation piles failed to reach the required bearing layer and the Condominiums violated the Building Standards Law. Accordingly, MFR determined to seek all damages incurred including reconstruction costs and expenses relating to the temporary housing of unit owners of the Condominiums during the period of reconstruction against the building contractor, SMC, as well as Hitachi High-Technologies Corporation and Asahi Kasei Construction Materials Corporation, which installed the foundation piles, based on their tort liabilities and defect liabilities. On November 28, 2017, MFR filed a lawsuit to seek damages incurred against the above 3 companies. The claim amount is approximately ¥50.9 billion (\$467.7 million) as of March 31, 2020. All related temporary payments undertaken by MFR up to March 31, 2020 are recorded as current assets on the consolidated balance sheet.

Depending on the outcome of future events, the matters referred to above may impact the consolidated results of operations of the Company and its consolidated subsidiaries. At this stage, however, it is difficult to estimate reasonably the amount of any such impact.

#### To the Board of Directors of Mitsui Fudosan Co., Ltd.:

#### Opinion

We have audited the accompanying consolidated financial statements of Mitsui Fudosan Co., Ltd. ("the Company") and its consolidated subsidiaries (collectively referred to as "the Group"), which comprise the consolidated balance sheets as at March 31, 2020, 2019 and 2018, the consolidated statements of income and comprehensive income, changes in net assets and cash flows for the years then ended, and notes, comprising a summary of significant accounting policies, other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2020, 2019 and 2018, and its consolidated financial performance and cash flows for the years then ended in accordance with accounting principles generally accepted in Japan.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Independent auditor's report

The appropriateness of determination as to whether to recognize impairment losses on the Properties within property and equipment

| The key audit matter   | How the matter was addressed in our audit  |
|--|--|
| In the consolidated balance sheet of Mitsui Fudosan<br>Co., Ltd. (the "Company") for the current fiscal<br>year, property and equipment of ¥3,718,603 million<br>held primarily as leasing and operating properties<br>were recognized, and the amount of property and<br>equipment (the "Properties") accounted for<br>approximately 50% of the consolidated total assets.<br>Of the Properties, the determination as to whether<br>to recognize impairment losses mainly concerned<br>certain of the Properties whose profitability has<br>declined such as those experiencing a deviation<br>from the initial business plan.  | The primary procedures we performed to evaluate<br>whether the Company's judgment with respect to<br>the determination as to whether to recognize<br>impairment losses on the Properties as leasing<br>and operating properties was appropriate,<br>included the following:<br>(1) Internal control testing<br>We tested the design and operating effectiveness<br>of the Company's certain internal controls<br>relevant to the determination as to whether to<br>recognize impairment losses on the Properties.  |
| <ul> <li>While the Properties are depreciated in a systematic manner, upon identifying any indication of impairment, the Company is required to determine whether an impairment loss should be recognized. The indicators of impairment include recurring operating losses, a significant decline in market value, significant deterioration of business environment, and a change in usage.</li> <li>In particular, the estimates of future cash flows and discount rates used to calculate the market value of respective Properties may be significantly affected by changes in economic conditions and interest rates, competition in the real-estate markets and external factors affecting property development, a revision to real-estate related tax legislation and real-estate/financial laws and regulations, and natural disasters, as well as any impact from the spread of COVID-19 infections. Hence, these estimates involve a high degree of uncertainty, as well as significant subjectivity in the Company's judgments.</li> <li>We, therefore, determined that the appropriateness of determination as to whether to recognize impairment losses on the Properties within property and equipment was of most significance in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.</li> </ul> | <ul> <li>(2) Evaluation of the appropriateness of the Company's judgment in identifying any indication of impairment</li> <li>We examined the accuracy of the actual profit and loss data for respective Properties on which the determination of recurring operating losses was based by comparing them with the relevant supporting materials and analyzing the trend of profit and loss.</li> <li>With respect to the future cash flows and discount rates used for calculating the market value of respective Properties, with the assistance of our own real-estate valuation specialists, as necessary, we:</li> <li>evaluated the appropriateness of the valuation method selected to calculate the market value in light of the requirements such as those in the accounting standards;</li> <li>evaluated the reasonableness of the estimate of future cash flows used to calculate the market value, taking into consideration future economic conditions including the spread of COVID-19 infection, by comparing them against the actual cash flows and other relevant information related to the cash flows published by external sources; and</li> <li>evaluated the reasonableness of the estimate of discount rates used to calculate the market value by comparing them against the information related to the cash flows published by external sources; and</li> </ul> |

• We inspected the materials relevant to the progress toward and probability of achieving the business plan for respective Properties, to assess whether there is any significant deterioration of business environment or a change in usage, and inquired of management about risk factors that could affect the feasibility of the business plan. In addition, we evaluated the reasonableness of the estimates of development costs and profitability that underlay the business plan by comparing them against the information published by external sources.

|   | erty for Sale related to the Property Sales business  |  |
|---|---|--|
| I ha reaconablance of the valuation of Real Pro | arty for Sala related to the Pronerty Salac hildings. |  |
| The reasonableness of the valuation of Real ro  | city for ball related to the reductiv balls busiless. |  |
|   |   |  |

| The key audit matter  | How the matter was addressed in our audit   |
|---|---|
| The key audit matter<br>In Note 8. "Inventories" to the consolidated<br>financial statements for the current fiscal year, real<br>property for sale completed of ¥1,043,889 million,<br>real property for sale in progress of ¥516,997<br>million and land held for development of ¥318,411<br>million related to the Property Sales business were<br>recognized, and their total amount (collectively, the<br>"Real Property for Sale") accounted for<br>approximately 25% of the consolidated total assets.<br>Of the Real Property for Sale, the valuation of the<br>Real Property for Sale related to the Property Sales<br>business mainly concerned those that were slow-<br>moving or experiencing a decline in profitability.<br>The Company describes the valuation of the Real<br>Property for Sale in Note 2. "Significant<br>Accounting Policies," under (G) "Inventories,<br>Revenue and Related Costs" to the consolidated<br>financial statements.<br>The selling prices and development costs including<br>any estimated additional costs that underlie the<br>calculation of net realizable value of the Real<br>Property for Sale are estimated on a property by<br>property basis. However, during the course of long-<br>term property development and sales activities,<br>these estimates may be significantly affected by<br>changes in economic conditions and interest rates,<br>competition in the real-estate markets and external | <ul> <li>The primary procedures we performed to evalue whether the valuation of the Real Property for Sale related to the Property Sales business was reasonable, included the following:</li> <li>(1) Internal control testing</li> <li>We tested the design and operating effectiveness of the Company's certain internal controls relevant to the valuation of the Real Property for Sale.</li> <li>(2) Evaluation of the reasonableness of the settimate of net realizable value</li> <li>With respect to the estimate of the selfiprice for respective Real Property for Sale with the assistance of our own real-est valuation specialists, as necessary, we:</li> <li>evaluated the appropriateness of the valuation method selected to calculate a selling price light of the requirements such as those in the accounting standards;</li> <li>evaluated the reasonableness of the estimation future economic conditions including the spread COVID-19 infection, by comparing them against the actual cash flows and other relevant information related to the cash flow published by external sources; and</li> </ul> |
| factors affecting property development, a revision<br>to real-estate related tax legislation and real-<br>estate/financial laws and regulations, and natural<br>disasters, as well as any impact from the spread of<br>COVID-19 infection. Hence, these estimates   | <ul> <li>evaluated the reasonableness of the estima discount rates used to calculate a selling p by comparing them against the informatio published by external sources.</li> <li>With respect to the Real Property for Sale i progress, we inspected the materials relevant.</li> </ul>  |
| <ul><li>involve a high degree of uncertainty, as well as significant subjectivity in the Company's judgments.</li><li>We, therefore, determined that the reasonableness of the valuation of the Real Property for Sale related to the Property Sales business was of most</li></ul>   | the status and probability of achieving the<br>respective development plans, and inquired<br>management about the feasibility of these<br>development plans. In addition, we evaluate<br>the reasonableness of the estimate of<br>development costs and profitability that  |

related to the Property Sales business was of most significance in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.

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- le in vant to ne red of e lated development costs and profitability that underlay the development plans by comparing them against the information published by external sources.

The appropriateness of the accounting treatment and disclosures relating to the Condominiums located in the City of Yokohama

### The key audit matter

The Company describes its accounting treatment and disclosures for the condominium complex (the "Condominiums") located in the City of Yokohama in Note 26. "Contingent Liabilities" to the consolidated financial statements.

For this event, Mitsui Fudosan Residential Co., Ltd. ("MFR") filed a lawsuit to seek reimbursement of all costs incurred including reconstruction costs and expenses against the construction companies. Of the costs incurred, the amount of payments undertaken by MFR to date are recorded as part of current assets on the consolidated balance sheets. While depending on the outcome of the pending lawsuit, this matter may have an impact on the results of operations of the Company, at this stage it is difficult to reliably estimate a reasonable amount of any such impact. Accordingly, such estimate involves a high degree of uncertainty, as well as significant subjectivity in the Company's judgments.

We, therefore, determined that the appropriateness of the accounting treatment and disclosures relating to the Condominiums located in the City of Yokohama was of most significance in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.

### How the matter was addressed in our audit

The primary procedures we performed on the costs incurred at MFR as well as the status and prospect of the pending lawsuit in order to evaluate whether the accounting treatment and disclosures relating to the Condominiums located in the City of Yokohama were appropriate, included the following:

- We inquired of management and personnel of MFR responsible for the matter and management of the Company about the costs incurred at MFR as well as the status and prospect of the pending lawsuit. In addition, we evaluated the reasonableness of the estimate by confirming the consistency between the relevant litigation materials and their answers to our queries;
- We circularized, through a written legal confirmation, MFR's legal counsel handing the matter and confirmed the status and prospect of the pending lawsuit.

The appropriateness of revenue recognition for sale of rental housing and office buildings and other to investors in the Property Sales segment

| The key audit matter  |
|---|
| As described in Note 24. "Segment Information" to<br>the consolidated financial statements, revenue from<br>operations of ¥1,905,643 million recognized in the<br>Company's consolidated statement of income for<br>the current fiscal year included revenue from<br>operations of ¥524,095 million in the Property<br>Sales segment, which accounted for approximately<br>28% of the consolidated revenue from operations.<br>Of revenue from operations in the Property Sales<br>segment, the revenue recognition for sale of rental<br>housing and office buildings and other to investors<br>were related to the sale transactions using a<br>complex scheme, as well as revenue from an<br>investor with which the Company and its<br>consolidated subsidiaries have recurring sale<br>transactions. |
| tunsactions.  |

Revenue from property sale varies widely from transaction to transaction, and the amount of each transaction tends to be relatively large. In particular, for transactions involving special purpose entities using a complex scheme or to an investor with which the Company has recurring sale transactions, significant judgments regarding, for example, the economic reasonableness of the sale terms and conditions, the appropriateness of a selling price, and the reasonableness of an overall transaction, are involved in determining whether substantially all of the risks and rewards of the property were transferred, which must be satisfied for a sale treatment.

We, therefore, determined that the appropriateness of revenue recognition for property sale to investors in the Property Sales segment was of most significance in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.

How the matter was addressed in our audit

The primary procedures we performed to evaluate whether revenue recognition for property sale to investors in the Property Sales segment was appropriate, included the following:

(1) Internal control testing

We tested the design and operating effectiveness of the Company's certain internal controls relevant to the revenue recognition for property sales to investors in the Property Sales segment.

- (2) Evaluation of the appropriateness of determining the transfer of risks and rewards
- We inspected the final approval document, agreed the evidence including the real-estate sale agreement and confirmation of property transfer to the accounting records, as well as evaluated the economic reasonableness of property sale terms and conditions based on our understanding of an overall scheme including the buyer;
- We evaluated the appropriateness of the selling price by inspecting the real-estate sale agreement and comparing the future cash flows and discount rates reflected in the selling price against the actual cash flows and other relevant information published by external sources; and
- We obtained an understanding of the contractual terms and conditions for repurchase by inspecting the final approval document and the real-estate sale agreement, and evaluated the reasonableness of sales transaction, giving consideration to the extent of continuing involvement in the property after the sale.

### Responsibilities of Management and Corporate Auditors and the Board of Corporate Auditors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan.

Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties including the design, implementation and maintenance of the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of our audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements. whether due to fraud or error, design and perform audit procedures responsive to those risks, and internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or going concern.
- Evaluate whether the presentation and disclosures in the consolidated financial statements are in and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of

that are appropriate in the circumstances, while the objective of the audit is not to express an opinion

conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a

accordance with accounting standards generally accepted in Japan, the overall presentation, structure

 Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with corporate auditors and the board of corporate auditors regarding, among other matters, the planned scope and timing of the audit, significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with corporate auditors and the board of corporate auditors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Convenience Translation**

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 2020 are presented solely for convenience. Our audit also included the translation of yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 1 to the consolidated financial statements.

## Interest required to be disclosed by the Certified Public Accountants Act of Japan

We do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

/S/Hiroyuki Yamada Designated Engagement Partner Certified Public Accountant

/S/Hiroyuki Itoh Designated Engagement Partner Certified Public Accountant

/S/Hironori Hashizume Designated Engagement Partner Certified Public Accountant

KPMG AZSA LLC Tokyo Office, Japan June 26, 2020

**Notes to the Reader of Independent Auditor's Report:** This is a copy of the Independent Auditor's Report and the original copies are kept separately by the Company and KPMG AZSA LLC.



## 1. History

Mitsui Fudosan Co., Ltd. was founded on July 15, 1941, as part of the reorganization of Mitsui Company by Mitsui management. It was founded with three million yen in capital and tasked with managing the real estate owned by Mitsui Company.

Since its founding, the Company's primary business has been leasing and managing real estate such as office buildings. However, we have been diversifying operations since the mid-1950's, and in 1957, we launched a marine land reclamation business by beginning a process of dredging and reclamation in a coastal region of Chiba Prefecture. In 1961, we began a business for developing and selling land for residential use and since 1968, we have also been constructing and selling condominiums and detached housing.

In recent years, the Mitsui Fudosan Group's main businesses are office building leasing, retail property leasing, and residential property sales. We also operate other businesses including a hotel and resorts business, a logistics business, a consulting business, a property management business, and overseas businesses.

Below is an overview of how the Group's business has developed to date.

|           | 40.44 |  |
|-----------|-------|--|
| July      |       | Mitsui Fudosan established (capital: 3 million yen)  |
| May       | 1949  | Stock listed on the First Section of the Tokyo Stock Exchange  |
| October   |       | Absorption of Mitsui Company by Mitsui Fudosan   |
| February  |       | Osaka Branch Office (now Kansai Head Office) opened  |
| December  |       | Construction of Yurigaoka Residential Land Development Phase 1 completed   |
| April     |       | Construction of Kasumigaseki Building completed  |
| July      | 1969  | Mitsui Real Estate Sales Co., Ltd. established   |
| April     | 1972  | Sapporo Branch Office (now Hokkaido Branch Office), Hiroshima Branch Office (now Chugoku Branch Office), and         |
|           |       | Fukuoka Branch Office (now Kyushu Branch Office) opened  |
| October   | 1972  | Nagoya Branch Office (now Chubu Branch Office) opened  |
| May       | 1973  | Mitsui Fudosan America, Inc. established   |
| September | 1973  | Absorption of Shin-Nagoya Building Co., Ltd. by Mitsui Fudosan   |
| December  | 1973  | Sendai Branch Office (now Tohoku Branch Office) opened   |
| September | 1974  | Construction of Shinjuku Mitsui Building completed   |
| October   | 1974  | Mitsui Home Co., Ltd. and Mitsui Fudosan Construction Co., Ltd. established  |
| May       | 1980  | "Let's" system of joint development launched   |
| September | 1980  | Construction of Suncity fully completed  |
| March     | 1981  | Mitsui Fudosan (Singapore) Pte. Ltd. established   |
| April     | 1981  | LaLaport Funabashi Shopping Center (now Mitsui Shopping Park LaLaport TOKYO-BAY) opened                              |
| September |       | HALEKULANI opened  |
| January   | 1984  | Mitsui Garden Hotel Osaka (now Mitsui Garden Hotel Osaka Yodoyabashi) opened   |
| April     | 1988  | Yokohama Branch Office opened  |
| December  | 1989  | Mitsui Fudosan America Group established   |
| January   |       | Mitsui Fudosan (U.K.) Ltd. established   |
| April     | 1990  | Chiba Branch Office opened   |
| July      | 1992  | Mitsui Fudosan (Singapore) Pte. Ltd. renamed as Mitsui Fudosan (Asia) Pte. Ltd.                                      |
| February  | 1993  | Mitsui Home Co., Ltd. stock listed on the Second Section of the Tokyo Stock Exchange                                 |
| July      | 1993  | Construction of Bell Park City fully completed   |
| September | 1994  | Mitsui Home Co., Ltd. stock listed on the First Section of the Tokyo Stock Exchange                                  |
| September | 1998  | Yokohama Bayside Marina Shops & Restaurants (now MITSUI OUTLET PARK YOKOHAMA BAYSIDE) opened                         |
| December  | 1999  | Absorption of Mitsui Fudosan America, Inc. by Mitsui Fudosan America Group   |
| March     | 2000  | Mitsui Fudosan America Group renamed as Mitsui Fudosan America, Inc.   |
| March     | 2002  | All shares of Mitsui Fudosan Construction Co., Ltd. sold   |
| October   | 2002  | Mitsui Real Estate Sales Co., Ltd. made into a full subsidiary through a share exchange                              |
| July      | 2005  | Construction of Nihonbashi Mitsui Tower completed  |
| December  | 2005  | Mitsui Fudosan Residential Co., Ltd. established   |
| January   | 2007  | Construction of TOKYO MIDTOWN completed  |
| April     |       | Mitsui Real Estate Sales Co., Ltd. renamed as Mitsui Fudosan Realty Co., Ltd.  |
| July      |       | Kashiwa-no-ha Smart City Gate Square opened  |
| September |       | Construction of MFLP Sakai completed   |
| February  |       | Construction of TOKYO MIDTOWN HIBIYA completed   |
| October   |       | Mitsui Home Co., Ltd. made into a full subsidiary through a tender offer (and delisted from the First Section of the |
|           |       | Tokyo Stock Exchange)  |
|           |       | Construction of 55 Hudson Yards completed  |
| March     | 2019  | Construction of Nihonbashi-Muromachi Mitsui Tower completed  |
|           | 2010  |  |

## 2. Mitsui Fudosan's Businesses

Descriptions of the main businesses operated by Mitsui Fudosan and our 365 subsidiaries and affiliates (comprising 275 consolidated subsidiaries and 90 equity method affiliates) as well as the names of the main companies engaging in each business and how these companies are positioned within the business are as follows.

#### Leasing

Mitsui Fudosan leases properties such as office buildings and retail facilities. Mitsui Fudosan America, Inc. and Mitsui Fudosan (U.K.) Ltd. (both consolidated subsidiaries) lease properties such as office buildings in the U.S. and U.K. respectively. Mitsui Fudosan (Asia) Pte. Ltd. and Mitsui Fudosan Taiwan Co., Ltd. (both consolidated subsidiaries) lease retail facilities in Malaysia and Taiwan.

#### **Property Sales**

Mitsui Fudosan sells properties such as business facilities. Mitsui Fudosan Residential Co., Ltd. (a consolidated subsidiary) sells properties such as detached housing and condominiums. TID Pte. Ltd. (an equity method affiliate), Mitsui Fudosan America, Inc. and Mitsui Fudosan (U.K.) Ltd. sell properties in Singapore, the U.S. and U.K. respectively.

### Management

#### **Property Management**

Mitsui Fudosan Facilities Co., Ltd. and Mitsui Fudosan Facilities West Co., Ltd. (both consolidated subsidiaries) are the main companies responsible for carrying out management, cleaning, maintenance, and other tasks for the leasing business. Mitsui Fudosan commissions Mitsui Fudosan Building Management Co., Ltd. (a consolidated subsidiary) and Mitsui Fudosan Facilities West Co., Ltd. to manage some of its office buildings. Mitsui Fudosan Retail Management Co., Ltd. (a consolidated subsidiary) carries out the management and operation of retail facilities. Also, Mitsui Fudosan Residential Services Co., Ltd. and Mitsui Fudosan Residential Service Kansai Co., Ltd. (both consolidated subsidiaries) carry out the post-sale management, cleaning, maintenance, and other tasks for properties. Mitsui Fudosan Residential Lease Co., Ltd. (a consolidated subsidiary) acts as an agent for subleasing and managing rental housing. MITSUI HOME ESTATE Co., Ltd. (a consolidated subsidiary) offers rental housing intermediary and property management services. Mitsui Fudosan Realty Co., Ltd. (a consolidated subsidiary) operates Repark, a business offering hourly and monthly car park leasing.

#### Brokerage, Asset Management, etc.

Mitsui Fudosan operates a business offering consultation regarding the development and securitization of real estate. Mitsui Fudosan Residential Co., Ltd. operates a sales agency for housing and other properties. Mitsui Fudosan Realty Co., Ltd. operates a brokerage business for the sale, leasing, and renting of real estate through the Mitsui Rehouse network. Mitsui Fudosan Investment Advisors, Inc. (a consolidated subsidiary) sets up and manages private placement real estate funds. Nippon Building Fund Management Ltd., Mitsui Fudosan Accommodations Fund Management Co., Ltd., Mitsui Fudosan Logistics REIT Management Co., Ltd., and Mitsui Fudosan Frontier REIT Management Inc. (all consolidated subsidiaries) operate an asset management business for real estate investment funds. Mitsui Fudosan (Shanghai) Consulting Co., Ltd., Mitsui Fudosan Consulting (Beijing) Co., Ltd., and Mitsui Fudosan Consulting (Guangzhou) Co., Ltd. (all consolidated subsidiaries) operate consulting businesses based in China

#### Other New Construction

Mitsui Home Co., Ltd. (a consolidated subsidiary) and each franchise company provides the design, construction management, and sub-contracting construction of new-build homes.

### **Facility Operations**

Mitsui Fudosan Hotel Management Co., Ltd. (a consolidated subsidiary) operates hotels, primarily those leased from Mitsui Fudosan. Mitsui Fudosan America, Inc. operates hotels in Hawaii, USA. Imperial Hotel, Ltd.\* (an equity method affiliate) operates hotels. Mitsui Fudosan Golf Properties K.K. and MITSUI-NO-MORI Co., Ltd. (both consolidated subsidiaries) operate golf course businesses. Ise-Shima Resort Management Co., Ltd. and Haimurubushi Co., Ltd. (both consolidated subsidiaries) operate resort facilities leased from Mitsui Fudosan.

#### Other

Mitsui Designtec Co., Ltd. and Mitsui Fudosan Reform Co., Ltd. (both consolidated subsidiaries) carry out renovation work for homes and renewal work for offices and retail facilities. Daiichi Engei Co., Ltd. (a consolidated subsidiary) is a retailer of flowers and ornamental plants, seeds, and other gardening products. Mitsui Fudosan TG Smart Energy Co., Ltd. (a consolidated subsidiary) operates a specified electricity transmission and distribution and heat supply business.

\*Stock of Imperial Hotel, Ltd. (an equity method affiliate) is listed on the Second Section of the Tokyo Stock Exchange.

## **3. Current Subsidiaries and Affiliates**

The following organization chart shows how the businesses of the main subsidiaries and affiliates mentioned above relate to Mitsui Fudosan's business.

| Leasing   | Mitsui Fudosan |   | Property Sale  |
|---|----------------|---|--|
| Office Buildings<br>Global                                    | Co., Ltd.      |   | Mitsui Fudosan Residential Co., Ltd. Global                |
| Mitsui Fudosan America, Inc.                                  |                |   | TID Pte. Ltd.  |
| Mitsui Fudosan (U.K.) Ltd.                                    |                |   | Mitsui Fudosan America, Inc.                               |
| Others  |                |   | Mitsui Fudosan (U.K.) Ltd                                  |
| Retail Facilities   |                |   | Others   |
|   | Looping        |   |  |
| Mitsui Fudosan (Asia) Pte. Ltd.                               | Leasing        | Lease   |  |
| Mitsui Fudosan Taiwan Co., Ltd.                               | •              | Mana  | Management   |
| Others  |                | lgeme   |  |
|   |                | nt and  | Property Management  |
|   |                | Lease Management and Operation                | Mitsui Fudosan Building Management<br>Co., Ltd.            |
|   |                | ation   | Mitsui Fudosan Facilities Co., Ltd.                        |
|   |                |   | Mitsui Fudosan Facilities West Co., Ltd                    |
|   |                |   | Mitsui Fudosan Retail Management<br>Co., Ltd.              |
| Other   | Property Sales |   | Mitsui Fudosan Residential Services<br>Co., Ltd.           |
|   |                | Resid   | Mitsui Fudosan Residential Service<br>Kansai Co., Ltd.     |
| New Construction  |                | ential  | Mitsui Fudosan Residential Lease                           |
| Mitsui Home Co., Ltd.   |                | Prope   | Co., Ltd.  |
| Facility Operations   |                | rty Ma  | MITSUI HOME ESTATE Co., Ltd.                               |
| Mitsui Fudosan Hotel Management                               |                | ınagei  | Others   |
| Co., Ltd Global   |                | Residential Property Management and Operation | Brokerage, Asset Management, etc.                          |
| Mitsui Fudosan America, Inc.                                  |                | Opera   | Mitsui Fudosan Residential Co., Ltd.                       |
|   | Management     | ation   | Mitsui Fudosan Realty Co., Ltd.                            |
| Mitsui Fudosan Golf Properties K.K.                           |                |   | Mitsui Fudosan Investment Advisors, Inc.                   |
| lse-Shima Resort Management<br>Co., Ltd.                      |                |   | Nippon Building Fund Management Ltd.                       |
| MITSUI-NO-MORI Co., Ltd.                                      |                |   | Mitsui Fudosan Accommodations<br>Fund Management Co., Ltd. |
| Haimurubushi Co., Ltd.  |                |   | Mitsui Fudosan Frontier REIT                               |
| Imperial Hotel, Ltd.  |                |   | Management Inc.  |
| Others  |                |   | Mitsui Fudosan Logistics REIT<br>Management Co., Ltd.      |
| Other   |                |   | Global   |
| Mitsui Designtec Co., Ltd.                                    | Other          |   | Mitsui Fudosan (Shanghai)<br>Consulting Co., Ltd.          |
| Mitsui Fudosan Reform Co., Ltd.<br>Daiichi Engei Co., Ltd. —— |                |   | Mitsui Fudosan Consulting (Beijing)                        |
| Mitsui Fudosan TG Smart Energy                                |                |   | Co., Ltd.<br>Miteui Eudeeen Consulting (Cuengzhou)         |
| Co., Ltd.   |                |   | Mitsui Fudosan Consulting (Guangzhou)                      |
| Others  |                |   | Others   |

## (A) Consolidated Subsidiaries

| Name   | Location               | Capital<br>(¥million) | Business                            | Proportion of<br>voting rights<br>owned by<br>Mitsui<br>Fudosan | Portion<br>indirectly<br>owned | Relationship with<br>Mitsui Fudosan                       | Renting<br>office<br>space<br>from<br>Mitsui<br>Fudosan | Officers in<br>concurrent<br>posts | Mitsui<br>Fudosan<br>officers<br>among<br>concurrent<br>officers |
|--|------------------------|-----------------------|-------------------------------------|---|--------------------------------|---|---|------------------------------------|--|
| Accommodation First Co.,<br>Ltd.                             | Minato-ku, Tokyo       | 10                    | Management                          | 100.0   | 100.0                          |   |   | 4                                  | 4  |
| Ise-Shima Resort<br>Management Co., Ltd.                     | Shima, Mie             | 50                    | Other                               | 100.0   |                                | Leasing resort<br>facilities from<br>Mitsui Fudosan.      |   | 7                                  | 7  |
| Wave Real Estate Co., Ltd.                                   | Chuo-ku, Tokyo         | 90                    | Leasing,<br>Property sales          | 100.0   |                                |   | Yes   | 4                                  | 4  |
| NBF Office Management<br>Co., Ltd.                           | Chuo-ku, Tokyo         | 10                    | Management                          | 100.0   | _                              | Commissioned by<br>Mitsui Fudosan to<br>manage buildings. | Yes   | 4                                  | 4  |
| MF Service Apartment Co.,<br>Ltd.                            | Chuo-ku, Tokyo         | 10                    | Management                          | 100.0   |                                |   |   | 4                                  | 4  |
| 31 VENTURES Global<br>Innovation Fund L.P.                   | Shibuya-ku,<br>Tokyo   | 4,000                 | Other                               | 99.0  | _                              |   |   | 0                                  | 0  |
| MF Living Support Co., Ltd.                                  | Koto-ku, Tokyo         | 100                   | Management                          | 100.0   | 100.0                          |   |   | 2                                  | 2  |
| Kashimada Station Western<br>Area Redevelopment Co.,<br>Ltd. | Kawasaki,<br>Kanagawa  | 74                    | Property sales                      | 98.6  | 78.7                           |   |   | 4                                  | 3  |
| Kyushin Kaihatsu Inc.  | Usuki, Oita            | 120                   | Other                               | 96.0  |                                |   |   | 4                                  | 4  |
| GREENCOLLAR, Inc.  | Chuo-ku, Tokyo         | 22                    | Other                               | 66.7  | _                              |   |   | 4                                  | 4  |
| 31VENTURES-Global<br>Brain-Growth I GK                       | Chuo-ku, Tokyo         | 2,810                 | Other                               | 99.7  | _                              |   |   | 0                                  | 0  |
| SUNLIFE CREATION Co., Ltd.                                   | Chuo-ku, Tokyo         | 300                   | Property sales,<br>Management, etc. | 100.0   | 100.0                          |   | Yes   | 1                                  | 1  |
| Shima Resort Management<br>Co., Ltd.                         | Shima, Mie             | 100                   | Other                               | 100.0   |                                | Leasing resort<br>facilities from<br>Mitsui Fudosan.      |   | 5                                  | 5  |
| Sumai Support Co., Ltd.                                      | Chiyoda-ku,<br>Tokyo   | 50                    | Management                          | 100.0   | 100.0                          |   |   | 2                                  | 2  |
| Mitsui Fudosan Taiwan Co.,<br>Ltd.                           | Taipei, Taiwan         | NT\$1,955,785,127     | Leasing                             | 100.0   | 10.5                           |   |   | 4                                  | 3  |
| Daiasama Golf Co., Ltd.                                      | Kitasaku, Nagano       | 150                   | Other                               | 86.6  | 1.6                            |   |   | 4                                  | 2  |
| Daiichi Engei Co., Ltd.                                      | Shinagawa-ku,<br>Tokyo | 480                   | Leasing, Other                      | 100.0   | _                              |   | Yes   | 6                                  | 6  |
| Tsunamachi Club Co., Ltd.                                    | Minato-ku, Tokyo       | 10                    | Other                               | 100.0   | _                              |   |   | 4                                  | 4  |
| TM Serviced Apartment CO.,<br>Ltd.                           | Minato-ku, Tokyo       | 10                    | Management                          | 100.0   | _                              |   |   | 4                                  | 4  |
| TM Park Residences Co.,<br>Ltd.                              | Minato-ku, Tokyo       | 10                    | Management                          | 100.0   | _                              |   |   | 5                                  | 5  |
| Tokyo Property Service Co.,<br>Ltd.                          | Chuo-ku, Tokyo         | 10                    | Management                          | 100.0   | 100.0                          |   |   | 2                                  | 2  |
| Tokyo Midtown<br>Management Co., Ltd.                        | Minato-ku, Tokyo       | 100                   | Management                          | 100.0   |                                |   | Yes   | 9                                  | 9  |
| Narita Sports Development<br>Co., Ltd.                       | Narita, Chiba          | 30                    | Other                               | 100.0   |                                |   |   | 4                                  | 4  |
| Haimurubushi Co., Ltd.                                       | Yaeyama,<br>Okinawa    | 200                   | Other                               | 100.0   |                                | Leasing resort<br>facilities from<br>Mitsui Fudosan.      |   | 5                                  | 5  |
| First Facilities Gunma Co.,<br>Ltd.                          | Maebashi,<br>Gunma     | 10                    | Management                          | 100.0   | 100.0                          |   |   | 1                                  | 1  |
| First Facilities Chiba Co.,<br>Ltd.                          | Chiba, Chiba           | 20                    | Management                          | 100.0   | 100.0                          |   | Yes   | 1                                  | 1  |

| Name  | Location              | Capital<br>(¥million) | Business                   | Proportion of<br>voting rights<br>owned by<br>Mitsui<br>Fudosan | Portion<br>indirectly<br>owned | Relationship with<br>Mitsui Fudosan  | Renting<br>office<br>space<br>from<br>Mitsui<br>Fudosan | Officers in<br>concurrent<br>posts | Mitsui<br>Fudosan<br>officers<br>among<br>concurrent<br>officers |
|---|-----------------------|-----------------------|----------------------------|---|--------------------------------|--|---|------------------------------------|--|
| First Facilities Challeneged<br>Co., Ltd.                     | Chuo-ku, Tokyo        | 10                    | Management                 | 100.0   | 100.0                          |  |   | 0                                  | 0  |
| Funabashi Health Center<br>Co., Ltd.                          | Funabashi, Chiba      | 10                    | Other                      | 100.0   | 100.0                          |  |   | 1                                  | 1  |
| Frontier REIT SC<br>Management Co., Ltd.                      | Chuo-ku, Tokyo        | 10                    | Management                 | 100.0   | 100.0                          |  |   | 4                                  | 4  |
| Mitsui Designtec Co., Ltd.                                    | Minato-ku, Tokyo      | 500                   | Other                      | 100.0   | _                              | Contracted by<br>Mitsui Fudosan for<br>office and retail<br>property interior<br>work, etc.                      | Yes   | 5                                  | 5  |
| MITSUI DEVELOPMENT CO.,<br>LTD                                | Chuo-ku, Tokyo        | 1,000                 | Leasing,<br>Property sales | 100.0   | 100.0                          |  |   | 1                                  | 1  |
| MITSUI-NO-MORI Co., Ltd.                                      | Chino, Nagano         | 200                   | Management, other          | 100.0   |                                |  | Yes   | 4                                  | 4  |
| Mitsui Fudosan<br>Architectural Engineering<br>Co., Ltd.      | Chuo-ku, Tokyo        | 100                   | Management                 | 100.0   | _                              |  |   | 6                                  | 6  |
| Mitsui Fudosan<br>Accommodations Fund<br>Management Co., Ltd. | Chuo-ku, Tokyo        | 300                   | Management                 | 100.0   |                                |  | Yes   | 5                                  | 5  |
| MITSUI FUDOSAN<br>AUSTRALIA PTY. LTD.                         | Sydney, Australia     | A\$6,000,000          | Leasing                    | 100.0   | _                              |  |   | 3                                  | 3  |
| Mitsui Fudosan Golf<br>Properties K.K.                        | Chuo-ku, Tokyo        | 490                   | Other                      | 100.0   | _                              |  |   | 4                                  | 4  |
| Mitsui Fudosan Consulting<br>(Guangzhou) Co., Ltd.            | Guangzhou, China      | CNY2,426,130          | Management                 | 100.0   | _                              |  |   | 5                                  | 4  |
| Mitsui Fudosan Consulting<br>(Beijing) Co., Ltd.              | Beijing, China        | CNY2,429,160          | Management                 | 100.0   |                                |  |   | 5                                  | 4  |
| Mitsui Fudosan (Shanghai)<br>Consulting Co., Ltd.             | Shanghai, China       | CNY7,870,440          | Management                 | 100.0   |                                |  |   | 5                                  | 4  |
| Mitsui Fudosan Residential<br>Lease Co., Ltd.                 | Shinjuku-ku,<br>Tokyo | 490                   | Management                 | 100.0   | 100.0                          | Commissioned by<br>Mitsui Fudosan to<br>manage rental<br>housing.  | Yes   | 7                                  | 7  |
| Mitsui Fudosan Retail<br>Management Co., Ltd.                 | Chuo-ku, Tokyo        | 450                   | Management                 | 100.0   | _                              | Commissioned by<br>Mitsui Fudosan to<br>manage retail<br>facilities, etc.  | Yes   | 10                                 | 8  |
| Mitsui Fudosan TG Smart<br>Energy Co., Ltd.                   | Chuo-ku, Tokyo        | 100                   | Other                      | 70.0  |                                |  | Yes   | 5                                  | 5  |
| Mitsui Fudosan Investment<br>Advisors, Inc.                   | Chuo-ku, Tokyo        | 490                   | Management                 | 100.0   |                                |  | Yes   | 5                                  | 4  |
| Mitsui Fudosan Building<br>Management Co., Ltd.               | Chuo-ku, Tokyo        | 490                   | Management                 | 100.0   | _                              | Commissioned by<br>Mitsui Fudosan to<br>manage buildings.  | Yes   | 9                                  | 6  |
| Mitsui Fudosan Facilities<br>Co., Ltd.                        | Chuo-ku, Tokyo        | 490                   | Management                 | 100.0   |                                | Commissioned by<br>Mitsui Fudosan to<br>manage, clean, and<br>maintain properties<br>and adjacent<br>facilities. | Yes   | 13                                 | 11   |
| Mitsui Fudosan Facilities<br>West Co., Ltd.                   | Osaka, Osaka          | 200                   | Management                 | 100.0   | 100.0                          |  | Yes   | 3                                  | 3  |
| Mitsui Fudosan Frontier<br>REIT Management Inc.               | Chuo-ku, Tokyo        | 450                   | Management                 | 100.0   |                                |  | Yes   | 6                                  | 6  |
| Mitsui Fudosan Hotel<br>Management Co., Ltd.                  | Chuo-ku, Tokyo        | 490                   | Other                      | 100.0   | _                              | Leasing hotels from<br>Mitsui Fudosan.   | Yes   | 7                                  | 6  |

| Name   | Location                | Capital<br>(¥million) | Business                      | Proportion of<br>voting rights<br>owned by<br>Mitsui<br>Fudosan | Portion<br>indirectly<br>owned | Relationship with<br>Mitsui Fudosan                           | Renting<br>office<br>space<br>from<br>Mitsui<br>Fudosan | Officers in<br>concurrent<br>posts | Mitsui<br>Fudosan<br>officers<br>among<br>concurrent<br>officers |
|--|-------------------------|-----------------------|-------------------------------|---|--------------------------------|---|---|------------------------------------|--|
| Mitsui Fudosan Residential<br>Co., Ltd. <sup>*1,*2</sup> | Chuo-ku, Tokyo          | 40,000                | Leasing, Property sales, etc. | 100.0   | _                              |   | Yes   | 10                                 | 4  |
| Mitsui Fudosan Residential<br>Services Co., Ltd.         | Koto-ku, Tokyo          | 400                   | Management                    | 100.0   | 100.0                          |   | Yes   | 7                                  | 7  |
| Mitsui Fudosan Residential<br>Service Kansai Co., Ltd.   | Osaka, Osaka            | 300                   | Management                    | 100.0   | 100.0                          |   | Yes   | 4                                  | 4  |
| Mitsui Fudosan Residential<br>Service Kyushu Co., Ltd.   | Fukuoka, Fukuoka        | 100                   | Management                    | 100.0   | 100.0                          |   | Yes   | 1                                  | 1  |
| Mitsui Fudosan Residential<br>Service Chugoku Co., Ltd.  | Hiroshima,<br>Hiroshima | 100                   | Management                    | 100.0   | 100.0                          |   | Yes   | 1                                  | 1  |
| Mitsui Fudosan Residential<br>Service Tohoku Co., Ltd.   | Sendai, Miyagi          | 100                   | Management                    | 100.0   | 100.0                          |   | Yes   | 1                                  | 1  |
| Mitsui Fudosan Residential<br>Service Hokkaido Co., Ltd. | Sapporo,<br>Hokkaido    | 100                   | Management                    | 100.0   | 100.0                          |   | Yes   | 1                                  | 1  |
| Mitsui Fudosan Logistics<br>REIT Management Co., Ltd.    | Chuo-ku, Tokyo          | 200                   | Management                    | 100.0   | _                              |   | Yes   | 5                                  | 5  |
| Mitsui Fudosan Loan Credit<br>Co., Ltd.                  | Chuo-ku, Tokyo          | 100                   | Other                         | 100.0   | _                              | Guarantees loans<br>for properties sold<br>by Mitsui Fudosan. | Yes   | 4                                  | 4  |
| Mitsui Fudosan Reform Co.,<br>Ltd.                       | Shinjuku-ku,<br>Tokyo   | 300                   | Other                         | 100.0   |                                |   | Yes   | 7                                  | 6  |
| Minato Estate Co., Ltd.                                  | Chuo-ku, Tokyo          | 110                   | Other                         | 100.0   | _                              |   |   | 4                                  | 4  |
| LaLaport Agency Co., Ltd.                                | Chuo-ku, Tokyo          | 20                    | Management                    | 100.0   | 100.0                          |   |   | 7                                  | 7  |
| RESIDENT FIRST Co., Ltd.                                 | Minato-ku, Tokyo        | 10                    | Management                    | 100.0   | 100.0                          |   |   | 5                                  | 5  |
| Nippon Building Fund<br>Management Ltd.*3                | Chuo-ku, Tokyo          | 495                   | Management                    | 46.0  |                                |   | Yes   | 4                                  | 4  |
| 56 other companies                                       |                         |                       |                               |   |                                |   |   |                                    |  |

| Name                                       | Location                        | Capital<br>(¥million) | Business                      | Proportion of<br>voting rights<br>owned by<br>Mitsui<br>Fudosan | Portion<br>indirectly<br>owned | Relationship with<br>Mitsui Fudosan | Renting<br>office<br>space<br>from<br>Mitsui<br>Fudosan | Officers in<br>concurrent<br>posts | Mitsui<br>Fudosan<br>officers<br>among<br>concurrent<br>officers |
|--|---------------------------------|-----------------------|-------------------------------|---|--------------------------------|-------------------------------------|---|------------------------------------|--|
| MFA Holding, Inc.                          | Wilmington,<br>Delaware, U.S.A. | US\$1,000             | Leasing, Property sales, etc. | 100.0   | —                              |                                     |   | 3                                  | 2  |
| Mitsui Fudosan Amerida,<br>Inc.            | Newark,<br>Delaware, U.S.A.     | US\$722,000           | Leasing, Property sales, etc. | 100.0   | 100.0                          |                                     |   | 3                                  | 2  |
| 93 other MFA Holding, Inc. Group companies |                                 |                       |                               |   | —                              |                                     |   |                                    |  |
| Mitsui Fudosan (Asia) Pte.<br>Ltd.         | Singapore                       | S\$103,863,128        | Leasing, Property sales, etc. | 100.0   | 40.0                           |                                     |   | 7                                  | 6  |
| 11 other Mitsui Fudosan (Asi<br>companies  | a) Pte. Ltd. Group              |                       |                               |   | _                              |                                     |   |                                    |  |
| Mitsui Fudosan (U.K.) Ltd.*1               | London, U.K.                    | £477,250,000          | Leasing, Property sales       | 100.0   | _                              |                                     |   | 3                                  | 2  |
| 28 other Mitsui Fudosan (U.K<br>companies  | ) Ltd. Group                    |                       |                               |   | _                              |                                     |   |                                    |  |
| Mitsui Fudosan Realty Co.,<br>Ltd.         | Chiyoda-ku,<br>Tokyo            | 20,000                | Management                    | 100.0   |                                |                                     | Yes   | 7                                  | 1  |
| 7 other Mitsui Fudosan Realt<br>companies  | y Co., Ltd. Group               |                       |                               |   | _                              |                                     |   |                                    |  |

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| Name                                | Location              | Capital<br>(¥million) | Business   | Proportion of<br>voting rights<br>owned by<br>Mitsui<br>Fudosan | Portion<br>indirectly<br>owned | Relationship with<br>Mitsui Fudosan | Renting<br>office<br>space<br>from<br>Mitsui<br>Fudosan | Officers in<br>concurrent<br>posts | Mitsui<br>Fudosan<br>officers<br>among<br>concurrent<br>officers |
|-------------------------------------|-----------------------|-----------------------|------------|---|--------------------------------|-------------------------------------|---|------------------------------------|--|
| Mitsui Home Co., Ltd.               | Shinjuku-ku,<br>Tokyo | 13,900                | Other      | 100.0   | _                              |                                     | Yes   | 9                                  | 6  |
| MITSUI HOME ESTATE Co.,<br>Ltd.     | Chiyoda-ku,<br>Tokyo  | 100                   | Management | 100.0   | 100.0                          |                                     | Yes   | 0                                  | 0  |
| MITSUIHOME<br>ENGINEERING Co., LTD. | Setagaya-ku,<br>Tokyo | 100                   | Other      | 100.0   | 100.0                          |                                     |   | 0                                  | 0  |
| Mitsui Home Components<br>Co., Ltd. | Chuo-ku, Tokyo        | 300                   | Other      | 100.0   | 100.0                          |                                     |   | 0                                  | 0  |
| MITSUIHOME LINKAGE Co.,<br>Ltd.     | Shinjuku-ku,<br>Tokyo | 300                   | Other      | 100.0   | 100.0                          |                                     |   | 0                                  | 0  |
| 8 other Mitsui Home Co., Ltd        | . Group companies     |                       |            |   |                                | -                                   |   |                                    |  |

Note 1. The "Business" column uses the name of the business segment.

2. \*1: Qualifies as a specified subsidiary.

3. \*2: Mitsui Fudosan Residential Co., Ltd.'s revenue (excluding inter-company sales between consolidated companies) accounts for over 10% of consolidated revenue from operations. The main financial information of the company is as below.

(1) Revenue from operations ¥328,609 million

(2) Ordinary income ¥44,963 million

(3) Net profit ¥33,170 million

(4) Net assets ¥142,346 million

(5) Total assets ¥897,363 million

4. \*3: Although Mitsui Fudosan owns less than 50% of voting rights, it effectively holds control of the company and therefore classifies it as a subsidiary.

## (B) Equity Method Affiliates

| Name  | Location                                    | Capital<br>(¥million) | Business  | Proportion of<br>voting rights<br>owned by<br>Mitsui<br>Fudosan | Portion<br>indirectly<br>owned | Relationship with<br>Mitsui Fudosan                                     | Renting<br>office<br>space<br>from<br>Mitsui<br>Fudosan | Officers in<br>concurrent<br>posts | Mitsui<br>Fudosan<br>officers<br>among<br>concurrent<br>officers |
|---|---|-----------------------|---|---|--------------------------------|---|---|------------------------------------|--|
| Imperial Hotel, Ltd.*1  | Chiyoda-ku,<br>Tokyo                        | 1,485                 | Hotel management<br>and operation   | 33.2  |                                |   |   | 2                                  | 0  |
| TID PTE. LTD.   | Singapore                                   | S\$10,000,000         | Property sales to<br>individuals  | 49.0  |                                |   |   | 4                                  | 3  |
| RESOL HOLDINGS CO.,<br>LTD.*1   | Shinjuku-ku,<br>Tokyo                       | 3,948                 | Operation of resort facilities, etc.  | 41.0  | _                              |   | Yes   | 3                                  | 2  |
| Keiyo Tochi Kaihatsu Co.,<br>Ltd.   | Chiyoda-ku,<br>Tokyo                        | 400                   | Real estate<br>business   | 33.3  | _                              |   |   | 2                                  | 2  |
| SENON LIMITED   | Shinjuku-ku,<br>Tokyo                       | 781                   | Security business   | 20.7  |                                | Commissioned to<br>provide security for<br>Mitsui Fudosan<br>buildings. | Yes   | 1                                  | 1  |
| ST. LUKE'S TOWERS Co.,<br>Ltd.  | Chuo-ku, Tokyo                              | 100                   | Building lease<br>business  | 42.5  | _                              | Rents properties<br>from Mitsui<br>Fudosan.                             | Yes   | 2                                  | 2  |
| Kyushu Kumamoto<br>International Airport Co.,<br>Ltd.   | Kamimashiki,<br>Kumamoto                    | 5,840                 | Management and<br>operation of Kyushu<br>Kumamoto<br>International<br>Airport | 28.8  |                                |   |   | 2                                  | 2  |
| Village Shonan, Inc.*2  | Miura, Kanagawa                             | 494                   | Management and<br>operation of<br>Shonan Village<br>Center                    | 16.0  |                                |   |   | 1                                  | 1  |
| Shanjing Business<br>Administration (Ningbo) Co.,<br>Ltd.   | Ningbo, China                               | CNY337,600,000        | Operation of retail facilities, etc.  | 36.0  | 36.0                           |   |   | 1                                  | 1  |
| CREW SYSTEMS, INC.  | Chiyoda-ku,<br>Tokyo                        | 133                   | Surveillance<br>camera and system<br>business, etc.                           | 38.2  | _                              |   | Yes   | 3                                  | 2  |
| 5 other Mitsui Home Co., Ltd<br>40 other Mitsui Fudosan (Asi<br>8 other Mitsui Fudosan (U.K)<br>8 other MFA Holding, Inc. Gro<br>19 other companies | a) Pte. Ltd. Group co<br>Ltd. Group compani |                       | ·   | <u> </u>  |                                | ·   |   | <u> </u>                           |  |

Notes 1. \*1: Submits a securities report.

2. \*2: Although Mitsui Fudosan owns less than 20% of voting rights, it effectively holds influence over the company and therefore classifies it as an affiliate.



# 4. Major Properties

## (A) LEASING SEGMENT

## (1) Properties

| 0   |  | Type of                                     | 0   | Date of<br>Construction    | Total Floor            | Total Land             |          | Book Value (M | illions of Yen) |         |
|---|--|---|---|----------------------------|------------------------|------------------------|----------|---------------|-----------------|---------|
| Company Name  | Property Name (Location)   | Property                                    | Structure and Scale   | Completion/<br>Acquisition | Area (m <sup>2</sup> ) | Area (m <sup>2</sup> ) | Building | Land          | Other           | Total   |
|   | Mitsui Main Building<br>(Chuo-ku, Tokyo)   | Office                                      | Steel-reinforced concrete structure<br>7 floors above ground<br>2 basement floors   | Mar.<br>1929               | 32,245                 |                        | 2,305    |               | 21              |         |
| Mitsui<br>Fudosan<br>Co., Ltd.  | Mitsui Building No. 2<br>(Chuo-ku, Tokyo)  | Office                                      | Steel-reinforced concrete structure<br>11 floors above ground<br>3 basement floors  | Feb.<br>1985               | 26,490                 | 14,256                 | 6,204    | 122,472       | 267             | 160,142 |
| 60., Etd.   | Nihonbashi Mitsui<br>Tower (Chuo-ku, Tokyo)  | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion)<br>39 floors above ground<br>4 basement floors  | Jul.<br>2005               | 133,727                |                        | 28,381   |               | 489             |         |
| Mitsui<br>Fudosan<br>Co., Ltd.<br>M Three Real<br>Estate Co. Ltd.<br>Murosan Real<br>Estate Co., Ltd. | Nihonbashi Muromachi<br>Mitsui Tower (Chuo-ku,<br>Tokyo)                             | Office,<br>Retail<br>property               | Reinforced concrete structure /<br>steel-reinforced concrete structure<br>(portion)<br>26 floors above ground<br>3 basement floors                                      | Mar.<br>2019               | 151,579 <sup>*1</sup>  | 10,255 *1*2            | 87,041   | 108,443       | 5,890           | 201,375 |
|   | Muromachi Higashi Mitsui<br>Building<br>(Chuo-ku, Tokyo)                             | Office,<br>Retail<br>property               | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>22 floors above ground<br>4 basement floors    | Oct.<br>2010               | 40,363                 | 2,454                  | 9,650    | 25,088        | 185             | 34,925  |
| Mitsui<br>Fudosan   | Muromachi<br>Furukawa Mitsui Building<br>(Chuo-ku, Tokyo)                            | Office,<br>Retail<br>property,<br>Residence | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>22 floors above ground<br>4 basement floors    | Feb.<br>2014               | 25,439*1               | 1,534*1                | 5,050    | 7,487         | 153             | 12,691  |
| Co., Ltd.   | Muromachi Chibagin<br>Mitsui Building<br>(Chuo-ku, Tokyo)                            | Office,<br>Retail<br>property               | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>17 floors above ground<br>4 basement floors    | Feb.<br>2014               | 13,380*1               | 771*1*2                | 2,669    | 8,398         | 87              | 11,155  |
|   | Nihonbashi 1-Chome<br>Mitsui Building<br>(Chuo-ku, Tokyo)                            | Office,<br>Retail<br>property               | Steel construction / steel-reinforced<br>concrete structure (portion)<br>20 floors above ground<br>4 basement floors  | Jan.<br>2004               | 98,063                 | 8,185                  | 14,336   | 66,039        | 217             | 80,593  |
| Mitsui Fudosan<br>Co., Ltd.<br>Lotus Estate Co.,<br>Ltd.  | Nihonbashi Astellas<br>Mitsui Building<br>(Chuo-ku, Tokyo)                           | Office                                      | Steel construction / reinforced<br>concrete structure / steel-reinforced<br>concrete structure<br>17 floors above ground<br>2 basement floors                           | Jan.<br>2013               | 26,516                 | 2,364                  | 5,472    | 21,338        | 97              | 26,907  |
|   | Suruga Building (Chuo-ku,<br>Tokyo)  | Office                                      | Reinforced concrete structure<br>9 floors above ground<br>4 basement floors   | Oct.<br>2019               | 16,445                 | 1,358                  | 2,647    | 33,188        | 2               | 35,838  |
|   | Nihonbashi Takashimaya<br>Mitsui Building (Chuo-ku,<br>Tokyo)                        | Office                                      | Reinforced concrete structure /<br>steel-reinforced concrete structure<br>32 floors above ground<br>5 basement floors   | Jun.<br>2018               | 83,746 <sup>*1</sup>   | 3,460*1                | 33,824   | 55,776        | 1,148           | 90,749  |
| Mitsui Fudosan  | Yaesu Mitsui Building<br>(Chuo-ku, Tokyo)  | Office                                      | Steel-reinforced concrete structure<br>10 floors above ground<br>3 basement floors  | Jun.<br>1965               | 22,520*1               | 1,865*1*2              | 815      | 15,811        | 22              | 16,649  |
| Co., Ltd.   | Kojun Building<br>(Chuo-ku, Tokyo)   | Retail<br>property                          | Steel-reinforced concrete structure<br>10 floors above ground<br>2 basement floors  | Sep.<br>2004               | 13,662*1               | 1,316*1                | 2,338    | 7,832         | 43              | 10,213  |
|   | Sumitomo Mitsui Banking<br>Corporation Head Office<br>Building<br>(Chiyoda-ku,Tokyo) | Office                                      | Steel construction /<br>steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>23 floors above ground<br>4 basement floors | Jul.<br>2010               | 80,047                 | 5,430                  | 15,501   | 89,148        | 125             | 104,776 |

| Company Name  | Proporty: Nome (Leasting)  | Type of                                     | Structure and Scale  | Date of<br>Construction    | Total Floor           | Total Land          |          | Book Value (N | lillions of Yen) |         |
|---|--|---|--|----------------------------|-----------------------|---------------------|----------|---------------|------------------|---------|
| Company Name  | Property Name (Location)   | Property                                    | Structure and Scale  | Completion/<br>Acquisition | Area (m²)             | Area (m²)           | Building | Land          | Other            | Total   |
|   | Kasumigaseki Building<br>(Chiyoda-ku, Tokyo)                       | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion)<br>36 floors above ground<br>3 basement floors   | Apr.<br>1968               | 145,494 <sup>*1</sup> | 8,264*1*2           | 15,571   | 1,556         | 901              | 18,029  |
|   | Shin-Kasumigaseki<br>Building (Chiyoda-ku,<br>Tokyo)               | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion)<br>20 floors above ground<br>3 basement floors   | Feb.<br>1987               | 14,895*1              | 2,891*1             | 1,072    | 16,597        | 11               | 17,681  |
|   | Toranomon Mitsui Building<br>(Chiyoda-ku, Tokyo)                   | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion)<br>14 floors above ground<br>2 basement floors   | Sep.<br>1972               | 23,606                | 3,264               | 1,296    | 32,292        | 57               | 33,646  |
|   | Marunouchi Mitsui<br>Building (Chiyoda-ku,<br>Tokyo)               | Office                                      | Steel-reinforced concrete structure<br>11 floors above ground<br>2 basement floors   | Feb.<br>1981               | 20,373                | 1,851               | 2,923    | 23,690        | 28               | 26,641  |
|   | Jimbocho Mitsui Building<br>(Chiyoda-ku, Tokyo)                    | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion)<br>23 floors above ground<br>2 basement floors   | Mar.<br>2003               | 13,361*1              | 1,235*1             | 3,503    | 7,975         | 19               | 11,498  |
| Mitsui Fudosan<br>Co., Ltd.   | Gran Tokyo North Tower<br>(Chiyoda-ku, Tokyo)                      | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>43 floors above ground<br>4 basement floors | Oct.<br>2007               | 82,001*1              | 3,723 <sup>*1</sup> | 13,571   | 43,778        | 141              | 57,491  |
|   | lidabashi Grand Bloom<br>(Chiyoda-ku, Tokyo)                       | Office,<br>Retail<br>property               | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>30 floors above ground<br>2 basement floors | Jun.<br>2014               | 89,282 <sup>*1</sup>  | 7,965*1             | 20,180   | 70,668        | 476              | 91,325  |
|   | TOKYO MIDTOWN HIBIYA<br>(Chiyoda-ku, Tokyo)                        | Office,<br>Retail<br>property               | Steel construction / steel-reinforced<br>concrete structure (portion)<br>35 floors above ground<br>4 basement floors   | Feb.<br>2018               | 189,245               | 10,702              | 85,422   | 121,375       | 3,825            | 210,623 |
|   | Hibiya U-1 Building<br>(Chiyoda-ku, Tokyo)                         | Office                                      | Steel-reinforced concrete structure<br>26 floors above ground<br>4 basement floors   | Mar.<br>2018               | 50,848                | 5,065               | 1,790    | 62,739        | 18               | 64,573  |
|   | Otemachi One Tower<br>(Chiyoda-ku, Tokyo)                          | Office                                      | Steel-reinforced concrete structure<br>40 floors above ground<br>5 basement floors   | Feb.<br>2020               | 108,232*1             | 6,306 <sup>*1</sup> | 51,671   | 158,154       | 3,510            | 213,336 |
| Chorus Property   | Aoyama OM-SQUARE<br>(Minato-ku, Tokyo)                             | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion)<br>25 floors above ground<br>3 basement floors   | Jul.<br>2008               | 14,603*1              | 2,040*1             | 2,701    | 8,903         | 38               | 11,643  |
| Mitsui Fudosan<br>Co., Ltd.   | Shiodome City Center<br>(Minato-ku, Tokyo)                         | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion)<br>43 floors above ground<br>4 basement floors   | Jan.<br>2003               | 15,775 <sup>*1</sup>  | 1,322*1             | 1,852    | 9,468         | 14               | 11,335  |
| Mitsui Fudosan<br>Co., Ltd.<br>RP Beta Tokutei<br>Mokuteki Kaisha<br>RP Gamma<br>Tokutei Mokuteki<br>Kaisha<br>RP Eta Tokutei<br>Mokuteki Kaisha<br>RP Delta Tokutei<br>Mokuteki Kaisha<br>RP Epsilon<br>Tokutei Mokuteki<br>Kaisha | TOKYO MIDTOWN<br>(Minato-ku, Tokyo)                                | Office,<br>Retail<br>property,<br>Residence | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>54 floors above ground<br>5 basement floors | Jan.<br>2007               | 281,901*1             | 34,465*1            | 43,483   | 148,163       | 1,464            | 193,111 |
| Mitsui Fudosan<br>Co., Ltd.   | msb Tamachi (Tamachi<br>Station Tower South)<br>(Minato-ku, Tokyo) | Office                                      | Reinforced concrete structure/<br>steel-reinforced concrete structure<br>(portion)<br>31 floors above ground<br>2 basement floors                                    | May<br>2018                | 75,178*1              | 5,407*1*2           | 30,815   | _             | 1,612            | 32,428  |

|  |  | Type of                                     |   | Date of<br>Construction   | Total Floor            | Total Land             |          | Book Value (N | lillions of Yen) |         |
|--|--|---|---|---|------------------------|------------------------|----------|---------------|------------------|---------|
| Company Name   | Property Name (Location)   | Property                                    | Structure and Scale   | Completion/<br>Acquisition  | Area (m <sup>2</sup> ) | Area (m <sup>2</sup> ) | Building | Land          | Other            | Total   |
|  | Gate City Osaki<br>(Shinagawa-ku, Tokyo)                                     | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>24 floors above ground<br>4 basement floors                                  | Jan.<br>1999  | 33,612*1               | 5,405* <sup>1</sup>    | 5,874    | 13,445        | 81               | 19,401  |
|  | Shinjuku Mitsui Building<br>(Shinjuku-ku, Tokyo)                             | Office                                      | Steel construction / reinforced<br>concrete structure (portion)<br>55 floors above ground<br>3 basement floors  | Sep.<br>1974  | 179,697                | 14,449                 | 15,267   | 186,668       | 1,182            | 203,118 |
| Mitsui Fudosan<br>Co., Ltd.                                  | Urban Dock LaLaport<br>TOYOSU<br>(Koto-ku, Tokyo)                            | Retail<br>property                          | Steel construction / steel-reinforced<br>concrete structure (portion)<br>5 floors above ground<br>1 basement floor  | Aug.<br>2006  | 164,525                | 67,499*²               | 8,742    | 20,199        | 785              | 29,727  |
|  | Mitsui Fudosan Industrial<br>Park Haneda<br>(Ota-ku, Tokyo)                  | Logistics<br>facility                       | Steel construction<br>5 floors above ground   | Jun.<br>2019  | 81,030                 | 36,213 <sup>*2</sup>   | 11,542   | 16,362        | 1,056            | 28,960  |
|  | LAZONA Kawasaki<br>(Kawasaki, Kanagawa)                                      | Retail<br>property                          | Steel construction / reinforced<br>concrete structure (portion)<br>6 floors above ground<br>1 basement floor  | Sep.<br>2006  | 69,081 <sup>*1</sup>   | 72,013*²               | 3,849    | 26,022        | 558              | 30,430  |
|  | Yokohama Mitsui Building<br>(Yokohama, Kanagawa)                             | Office                                      | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>30 floors above ground<br>2 basement floors                                  | construction / steel-reinforced<br>ete structure (portion) /<br>prced Feb.<br>2012<br>oors above ground<br>ement floors Eab |                        | 7,799                  | 16,272   | 7,068         | 410              | 23,751  |
| Mitsui Fudosan<br>Co., Ltd.<br>Kamoi Properties<br>Co., Ltd. | LaLaport YOKOHAMA<br>(Yokohama, Kanagawa)                                    | Retail<br>property                          | Steel construction<br>6 floors above ground<br>1 basement floor   | Feb.<br>2007  | 244,154                | 102,030                | 11,777   | 17,073        | 512              | 29,363  |
|  | LaLaport EBINA<br>(Ebina, Kanagawa)  | Retail<br>property                          | Steel construction<br>4 floors above ground   | Oct.<br>2015  | 121,127                | 32,942*2               | 12,118   | -             | 550              | 12,669  |
|  | LaLaport Mitsui Building<br>(Funabashi, Chiba)                               | Office                                      | Steel-reinforced concrete structure /<br>steel construction (portion)<br>14 floors above ground<br>1 basement floor   | Jun.<br>1988  | 23,558                 |                        | 1,842    |               | 29               |         |
|  | LaLaport TOKYO-BAY<br>(Funabashi, Chiba)                                     | Retail<br>property                          | Reinforced concrete structure /<br>steel<br>construction (portion) /<br>steel-reinforced<br>concrete structure (portion)<br>10 floors above ground<br>1 basement floor                                | Apr.<br>1981  | 280,529                | 157,850                | 20,987   | 48,919        | 3,041            | 74,820  |
| Mitsui Fudosan   | Mitsui Fudosan Logistics<br>Park Funabashi I<br>(Funabashi, Chiba)           | Logistics<br>facility                       | Reinforced concrete structure /<br>steel<br>construction (portion)<br>8 floors above ground   | Oct.<br>2016  | 202,156                | 51,000                 | 25,805   | 4,425         | 1,344            | 31,575  |
| Co., Ltd.  | GATE SQUARE<br>(Kashiwa, Chiba)  | Office,<br>Retail<br>property,<br>Residence | Shop & Office<br>Steel-reinforced concrete structure<br>7 floors above ground 1 basement<br>floor<br>Hotel & Residence<br>Reinforced concrete structure<br>14 floors above ground 1 basement<br>floor | Apr.<br>2014  | 48,166                 | 20,871                 | 8,533    | 4,858         | 649              | 14,041  |
|  | Park City Kashiwa-no-ha<br>Campus The Gate Tower<br>West<br>(Kashiwa, Chiba) | Residence,<br>Retail<br>property            | Steel-reinforced concrete structure<br>36 floors above ground   | Jan.<br>2018  | 38,771                 | 6,095                  | 9,985    | 2,823         | 680              | 13,488  |
|  | LaLaport FUJIMI<br>(Fujimi, Saitama)   | Retail<br>property                          | Retail<br>Steel construction<br>4 floors above ground<br>Parking Tower<br>Steel construction<br>5 floors above ground   | Feb.<br>2015  | 183,858                | 152,055                | 18,257   | 10,365        | 1,202            | 29,826  |

| Company Name  | Property Name // acation  | Type of                       | Structure and Scale  | Date of<br>Construction    | Total Floor           | Total Land          | Book Value (Mill |                      | lillions of Yen) | lions of Yen) |  |
|---|---|-------------------------------|--|----------------------------|-----------------------|---------------------|------------------|----------------------|------------------|---------------|--|
| Company Name  | Property Name (Location)  | Property                      | Structure and Scale  | Completion/<br>Acquisition | Area (m²)             | Area (m²)           | Building         | Land                 | Other            | Total         |  |
|   | LaLaport NUMAZU<br>(Numazu, Shizuoka)                           | Retail<br>property            | Retail<br>Steel construction<br>4 floors above ground<br>Parking Tower<br>Steel construction<br>5 floors above ground  | Aug.<br>2019               | 164,353               | 119,816*2           | 23,455           | _                    | 2,950            | 26,405        |  |
|   | Otemachi Tatemono<br>Nagoya Station Building<br>(Nagoya, Aichi) | Office,<br>Retail<br>property | Steel-reinforced concrete structure<br>11 floors above ground<br>2 basement floors   | Aug.<br>2007               | 37,834                | 2,976               | 258              | 14,242               | 2                | 14,504        |  |
|   | LaLaPort NAGOYA minato<br>AQULS<br>(Nagoya, Aichi)              | Retail<br>property            | Steel construction<br>4 floors above ground<br>(6 floors above ground in part)   | Sep.<br>2018               | 171,815               | 83,200*2            | 20,555           | _                    | 2,260            | 22,816        |  |
| Mitsui Fudosan<br>Co., Ltd.                                 | Nakanoshima Mitsui<br>Building<br>(Osaka, Osaka)                | Office                        | Steel construction / steel-reinforced<br>concrete structure (portion)<br>31 floors above ground<br>2 basement floors   | Aug.<br>2002               | 71,269                | 4,456               | 8,408            | 12,131               | 528              | 21,067        |  |
|   | Yodoyabashi Mitsui<br>Building<br>(Osaka, Osaka)                | Office,<br>Retail<br>property |  |                            | 38,838 <sup>**1</sup> | 3,087*1             | 5,197            | 14,556               | 62               | 19,816        |  |
|   | EXPOCITY<br>(Suita, Osaka)                                      | Retail<br>property            | Steel construction<br>1-3 floors above ground  | Nov.<br>2015               | 222,506               | 172,240*2           | 19,381           | -                    | 2,093            | 21,475        |  |
|   | MITSUI OUTLET PARK<br>MARINE PIA KOBE<br>(Kobe, Hyogo)          | Retail<br>property            | Factory Outlet<br>Steel construction<br>3 floors above ground<br>Annex<br>Steel construction<br>2 floors above ground  | Jul.<br>1999               | 61,961                | 78,205              | 1,483            | 11,096               | 708              | 13,288        |  |
|   | MITSUI OUTLET PARK<br>SHIGA RYUO<br>(Gamo, Shiga)               | Retail<br>property            | 1st Stage<br>Steel construction<br>2 floors above ground<br>2nd Stage<br>Steel construction<br>3 floors above ground   | Jul.<br>2010               | 91,831                | 174,231*2           | 5,568            | 2,550*2              | 901              | 9,019         |  |
|   | Sapporo Mitsui JP<br>Building<br>(Sapporo, Hokkaido)            | Office,<br>Retail<br>property | Steel construction / steel-reinforced<br>concrete structure (portion) /<br>reinforced<br>concrete structure (portion)<br>20 floors above ground<br>3 basement floors | Aug.<br>2014               | 47,714 <sup>*1</sup>  | 3,861*1             | 9,126            | 6,707                | 148              | 15,982        |  |
|   | 1251 Avenue of the<br>Americas (New York, New<br>York, U.S.A.)  | Office                        | Steel construction<br>54 floors above ground<br>4 basement floors  | Dec.<br>1986               | 215,308               | 9,232               | 31,263           | 24,325               | 15               | 55,604        |  |
| Mitsui Fudosan<br>America, Inc.<br>(Overseas<br>subsidiary) | 527 Madison Avenue<br>(New York, New York,<br>U.S.A.)           | Office                        | Steel construction<br>26 floors above ground<br>1 basement floor   | Sep.<br>2008               | 19,472                | 1,082               | 14,477           | 12,218               | _                | 26,695        |  |
| Subsidial yy  | 55 Hudson Yards<br>(New York, New York,<br>U.S.A.)              | Office                        | Reinforced concrete structure<br>51 floors above ground<br>2 basement floor  | Oct.<br>2018               | 117,585 <sup>*1</sup> | 3,718 <sup>*1</sup> | 70,850           | 46,363               | _                | 117,213       |  |
|   | 5 Hanover Square<br>(London, U.K.)                              | Office                        | Reinforced concrete structure<br>7 floors above ground<br>1 basement floor   | Mar.<br>2012               | 7,957                 | 1,122               | 3,222            | 8,721                | 422              | 12,366        |  |
| Mitsui Fudosan<br>(U.K.) Ltd.<br>(Overseas<br>subsidiary)   | 8-10 Moorgate<br>(London, U.K.)                                 | Office                        | Steel construction / reinforced<br>concrete structure (portion)<br>9 floors above ground<br>1 basement floor   | May<br>2014                | 16,750                | 2,040*2             | 4,432            | 5,409*2              | 1,575            | 11,418        |  |
| oabolaidi yy  | 1 Angel Court<br>(London, U.K.)                                 | Office                        | Steel construction / reinforced<br>concrete structure (portion)<br>27 floors above ground<br>2 basement floor  | Mar.<br>2017               | 45,384                | 3,925*²             | 14,525           | 11,941 <sup>*2</sup> | 8,103            | 34,570        |  |

|  |  | Type of            |  | Date of<br>Construction    | Total Floor            | Total Land             |          | Book Value (N | lillions of Yen) |        |
|--|--|--------------------|--|----------------------------|------------------------|------------------------|----------|---------------|------------------|--------|
| Company Name   | npany Name Property Name (Location) Property Structure and Scale |                    | Structure and Scale  | Completion/<br>Acquisition | Area (m <sup>2</sup> ) | Area (m <sup>2</sup> ) | Building | Land          | Other            | Total  |
| Co., Ltd.  | MITSUI OUTLET PARK<br>LINKOU<br>(New Taipei City, Taiwan)        | Retail<br>property | Reinforced concrete structure/<br>steel construction (portion)<br>2 floors above ground<br>1 basement floor<br>(3 floors above ground in part) | Jan<br>2016                | 53,200                 | 47,138*²               | 11,179   | _             | 3,291            | 14,470 |
| San Zhong Gong<br>Outlet Co., Ltd.<br>(Overseas<br>subsidiary) | MITSUI OUTLET PARK<br>TAICHUNG PORT<br>(Taichung City, Taiwan)   | Retail<br>property | Reinforced concrete structure<br>1 floors above ground<br>(2 floors above ground in part)  | Dec.<br>2018               | 79,790                 | 177,932*²              | 6,274    | _             | 3,030            | 9,304  |

### (2) Others

| Company Name  | Property Name (Location)               | Type of                         | Structure and Scale    | Total Floor            | Total Land          | Book Value (Millions of Yen) |         |       |         |
|---|--|---------------------------------|------------------------|------------------------|---------------------|------------------------------|---------|-------|---------|
|   | Property Name (Location) Property Area |                                 | Area (m <sup>2</sup> ) | Area (m <sup>2</sup> ) | Building            | Land                         | Other   | Total |         |
| Mitsui Fudosan<br>Co., Ltd.                                 | Chuo-ku, Tokyo<br>Land                 | Planned<br>construction<br>site | -                      | -                      | 2,574               | _                            | 12,251  | _     | 12,251  |
| Mitsui Fudosan<br>America, Inc.<br>(Overseas<br>subsidiary) | New York, New York,<br>U.S.A.<br>Land  | Planned<br>construction<br>site | -                      | _                      | 5,760 <sup>*1</sup> | _                            | 109,356 | _     | 109,356 |

Note: Land includes leasehold. Other is tangible fixed assets excluding buildings, land, and construction in progress.

\*1 Data for the buildings and land is calculated based on the area in which the Group (the Company and its consolidated subsidiaries) maintains an equity interest

\*2 Land includes the area and amount corresponding to leasehold.

## **(B) OTHERS**

|   |  | Type of                 |  | Date of<br>Construction    | Total Floor            | Total Land              |          | Book Value (N       | lillions of Yen) |        |
|---|--|-------------------------|--|----------------------------|------------------------|-------------------------|----------|---------------------|------------------|--------|
| Company Name  | Property Name (Location)   | Property                | Structure and Scale  | Completion/<br>Acquisition | Area (m <sup>2</sup> ) | Area (m <sup>2</sup> )  | Building | Land                | Other            | Total  |
| Mitsui Fudosan<br>Co., Ltd.<br>Mitsui Fudosan<br>Resort<br>Management<br>Co., Ltd.  | Halekulani Okinawa<br>(Kunigami, Okinawa)  | Hotel                   | Reinforced concrete structure<br>10 floors above ground  | May<br>2019                | 40,731                 | 126,746*²               | 20,427   | 3,907*2             | 5,739            | 30,075 |
| Mitsui Fudosan<br>Co., Ltd.<br>Mitsui Fudosan<br>Hotel<br>Management<br>Co., Ltd.   | Mitsui Garden Hotel<br>Ginza Premier<br>Other domestic hotels in<br>15 locations | Hotel                   | _  | -                          | 178,877*1              | 26,366*1*2              | 36,801   | 8,323*²             | 3,461            | 48,586 |
| MITSUI<br>FUDOSAN<br>AMERICA, INC.<br>(Overseas<br>subsidiary)  | Halekulani<br>One other overseas hotel<br>in another location                    | Hotel                   | _  | _                          | 77,172                 | 20,927*2                | 13,055   | 2,672*2             | 2,322            | 18,049 |
| Mitsui Fudosan<br>Co., Ltd.<br>Mitsui Fudosan<br>Golf Properties<br>Co., Ltd.<br>Daiasama Golf<br>Club Co., Ltd.<br>Kyusin Kaihatsu<br>Inc. | Mitsuinomori Karuizawa<br>Country Club<br>Six other locations                    | Golf<br>course          | _  | _                          | 32,057                 | 6,896,415 <sup>*2</sup> | 781      | 1,568 <sup>*2</sup> | 1,802            | 4,152  |
| Mitsui Fudosan<br>Co., Ltd.   | Tsunamachi Mitsui Club<br>(Minato-ku, Tokyo)                                     | State<br>guest<br>house | Floors: reinforced concrete<br>structure<br>Walls: masonry construction<br>2 floors above ground<br>1 basement floor | Feb.<br>1913               | 5,427                  | 28,563                  | 925      | 23,571              | 171              | 24,668 |

Note: Land includes leasehold. Other is tangible fixed assets excluding buildings, land, and construction in progress. \*1 Data for the buildings and land is calculated based on the area in which the Group (the Company and its consolidated subsidiaries) maintains an equity interest.

\*2 Land includes the area and amount corresponding to leasehold.

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## 5. Strategic Shareholdings

## (A) Standards and Approach to the Classification of Investment Shares

In overall consideration for business strategy and relationships with business partners, to improve the Group's corporate value, Mitsui Fudosan holds shares considered effective for

## (B) Investment Shares Held for Purposes Other Than Net Investments

## (1) Method for verifying policy and rationality of shareholdings and content of verifications of individual stocks by the Board of Directors, etc.

In overall consideration for business strategy and relationships with business partners, to improve the Group's corporate value, Mitsui Fudosan holds shares in listed companies that are considered effective for management strategies from a medium- to long-term perspective as shares for purposes other than net investments (strategic shareholdings).

Furthermore, we continuously review shareholding status. At a meeting held on May 12, 2020, the Board of Directors Upon confirming the significance of shareholdings based on the verified appropriateness with regard to the significance of stratequantitative rationality of holdings and relationships with business gic shareholdings based on the quantitative rationality of holding partners, we have decided to reduce our shareholdings. In fiscal and relationships with business partners for each stock. As a 2019, we sold 13 stock brands worth a total of ¥20.3 billion. result, we are considering selling stocks for which the rationality When verifying the rationality of shareholdings, we verify of holding or significance of holding has decreased, based on factors such as impact on the stock market.

whether or not the benefits and risks associated with the

## (2) Number of stocks and total amount as recorded on the balance sheet

|                 | Number of stocks | Book Value of Shares<br>(millions of yen) |  |  |
|-----------------|------------------|---|--|--|
| Unlisted shares | 68               | 8,510                                     |  |  |
| Other holdings  | 60               | 526,658                                   |  |  |

(Stocks which saw an increase in the number of shares in fiscal 2019)

|                 | Number of stocks | Total amount of transactions<br>to increase the number of<br>shares (millions of yen) | Reason for increase  |
|-----------------|------------------|---|--|
| Unlisted shares | 4                | 2,485   | Considered effective for<br>management strategies from a<br>medium- to long-term perspective |
| Other holdings  | 1                | 2,503   | Considered effective for<br>management strategies from a<br>medium- to long-term perspective |

(Stocks which saw a decrease in the number of shares in fiscal 2019)

|                 | Number of stocks | Total amount of sales to<br>decrease the number of<br>shares (millions of yen) |
|-----------------|------------------|--|
| Unlisted shares | 3                | 0  |
| Other holdings  | 13               | 20,344   |

management strategies as shares for purposes other than net investments from a medium- to long-term perspective.

shareholdings are commensurate with the capital cost. Furthermore, in addition to confirming the significance of shareholdings from perspectives such as transaction performance, stable funding procurement, and creation of business opportunities, we also verify whether or not the holdings contribute to improving the medium- to long-term corporate value of the Group.

(3) Information regarding the number of shares and total amount as recorded on the balance sheet for each strategic shareholding and deemed shareholdings

## Strategic Shareholdings

|   | Current fiscal year                       | Previous fiscal year                      |  |   |
|---|---|---|--|---|
| Stock Name                              | Number of<br>Shares Held                  | Number of<br>Shares Held                  | Purpose of shareholding, quantitative effects of shareholding, and reasons for increase in number of shares  | Holdings by the<br>company of the   |
|   | Book Value of Shares<br>(Millions of Yen) | Book Value of Shares<br>(Millions of Yen) | See Note 1   | Company's shares  |
| Oriental Land Co., Ltd.                 | 29,796,900                                | 30,757,200                                | Mitsui Garden Hotel Prana Tokyo Bay in Urayasu, Chiba Pre-<br>fecture, a property operated and managed by the Mitsui<br>Fudosan Group, is a partner hotel of Tokyo Disney Resort. We<br>believe the investment is beneficial to the smooth promotion<br>of the Mitsui Fudosan Group's business activities.   | No  |
|   | 397,575                                   | 380,751                                   | The Company is an official sponsor of Tokyo Disneyland and<br>Tokyo DisneySea, which are operated by Tokyo Disney Resort.<br>We believe that the investment is beneficial to the creation of<br>business opportunities for the Mitsui Fudosan Group.   |   |
| Mitsui & Co., Ltd.                      | 6,493,466                                 | 6,493,466                                 | Mitsui & Co., Ltd. is a co-operator of Otemachi One in Chiyo-<br>da-ku, Tokyo. We believe the investment is beneficial to the<br>creation of business opportunities for the Mitsui Fudosan<br>Group.   | Yes   |
| IVIIISUI & CO., LLU.                    | 10,285                                    | 11,389                                    | Mitsui & Co., Ltd. is a tenant in properties including Sapporo<br>Mitsui JP Building in Sapporo, Hokkaido. We believe the<br>investment is beneficial to the leasing business of the Mitsui<br>Fudosan Group.  | 165   |
| Torov Industrias Inc.                   | 19,460,720                                | 19,460,720                                | Toray Industries, Inc. is a tenant in properties including Nihon-<br>bashi Mitsui Tower in Chuo-ku, Tokyo. We believe the invest-  | Yes   |
| Toray Industries, Inc.                  | 9,783                                     | 14,458                                    | ment is beneficial to the leasing business of the Mitsui<br>Fudosan Group.   | 162   |
| MS&AD Insurance<br>Group Holdings, Inc. | 3,025,069                                 | 3,473,869                                 | The Company has borrowings from MS&AD Insurance Group<br>Holdings, Inc.'s consolidated subsidiary Mitsui Sumitomo<br>Insurance Co., Ltd. We believe that the investment is benefi-<br>cial to the stable procurement of funds by the Mitsui Fudosan<br>Group.  | No<br>However, MS&AD<br>Insurance Group<br>Holdings, Inc.'s<br>consolidated<br>subsidiaries Mitsui                      |
|   | 9,154                                     | 11,581                                    | MS&AD Insurance Group Holdings, Inc.'s consolidated subsid-<br>iary Mitsui Sumitomo Insurance Co., Ltd. is a tenant in prop-<br>erties including LaLaport Mitsui Building in Funabashi, Chiba<br>Prefecture. We believe the investment is beneficial to the<br>leasing business of the Mitsui Fudosan Group. | Subsidiaries Witsdi<br>Sumitomo Insur-<br>ance Co., Ltd. and<br>Aioi Nissay Dowa<br>Insurance Co., Ltd.<br>hold shares. |
| Tokyo Broadcasting                      | 5,713,728                                 | 5,713,728                                 | Tokyo Broadcasting System Holdings, Inc. is a co-operator of the akasaka Sacas commercial complex in Minato-ku, Tokyo.   | N N   |
| System Holdings, Inc.                   | 8,766                                     | 11,871                                    | We believe the investment is beneficial to the creation of business opportunities for the Mitsui Fudosan Group.  | Yes   |
| SHIMIZU                                 | 8,554,000                                 | 8,554,000                                 | SHIMIZU CORPORATION is the supplier of new construction<br>including Mitsui Garden Hotel Roppongi Premier in Minato-ku,  |   |
| CORPORATION                             | 7,196                                     | 8,333                                     | Tokyo. We believe the investment is beneficial to the smooth<br>promotion of the Mitsui Fudosan Group's business activities.   | Yes   |
| Daiwa House Industry                    | 2,565,300                                 | 2,565,300                                 | Daiwa House Industry Co., Ltd. is a co-operator of properties<br>including Diver City Tokyo Plaza in Koto-ku, Tokyo. We believe<br>the investment is beneficial to the creation of business<br>opportunities for the Mitsui Fudosan Group.   | Yes   |
| Co., Ltd.                               | 6,833                                     | 8,920                                     | Daiwa House Industry Co., Ltd. is a tenant in Shin-Kawasaki<br>Mitsui Building in Kawasaki, Kanagawa Prefecture. We believe<br>the investment is beneficial to the leasing business of the<br>Mitsui Fudosan Group.  |   |
| Taiaai Corporation                      | 2,096,400                                 | 2,096,400                                 | Taisei Corporation is the supplier of new construction includ-<br>ing Toyosu Bayside Cross Tower in Koto-ku, Tokyo. We believe   | Vac   |
| Taisei Corporation                      | 6,831                                     | 10,908                                    | the investment is beneficial to the smooth promotion of the<br>Mitsui Fudosan Group's business activities.   | Yes   |
| East Japan Railway                      | 673,100                                   | 673,100                                   | East Japan Railway Company is a co-operator of the GranTo-<br>kyo North Tower in Chivoda-ku, Tokyo. We believe the invest-   | ~   |
| Company                                 | 5,463                                     | 7,185                                     | ment is beneficial to the creation of business opportunities for<br>the Mitsui Fudosan Group.  | Yes   |
| FUJIFILM Holdings                       | 1,092,600                                 | 1,092,600                                 | FUJIFILM Holdings Corporation is a tenant in Tokyo Midtown in Minato-ku, Tokyo. We believe the investment is beneficial to   | Yes   |
| Corporation                             | 5,427                                     | 5,530                                     | the leasing business of the Mitsui Fudosan Group.  |   |

|                                 | Current fiscal year<br>Number of                                      | Previous fiscal year<br>Number of | Purpose of shareholding, quantitative effects of shareholding, and   | Holdings by the   |
|---------------------------------|---|-----------------------------------|--|---|
| Stock Name                      | Shares Held   | Shares Held                       | reasons for increase in number of shares   | company of the  |
|                                 | Book Value of Shares  |                                   | See Note 1   | Company's share   |
|                                 | (Millions of Yen)   | (Millions of Yen)                 |  |   |
| Sumitomo Mitsui                 | 1,744,657   | 2,492,257                         | The Company has borrowings from Sumitomo Mitsui Finan-<br>cial Group, Inc.'s consolidated subsidiary Sumitomo Mitsui<br>Banking Corporation. We believe that the investment is<br>beneficial to the stable procurement of funds by the Mitsui<br>Fudosan Group.<br>Sumitomo Mitsui Financial Group, Inc.'s consolidated subsidi- | No<br>However, Sum<br>tomo Mitsui Fina<br>cial Group, Inc.<br>consolidated              |
| Financial Group, Inc.           | 5,063   | 9,821                             | ary Sumitomo Mitsui Banking Corporation is a tenant in<br>properties including Sumitomo Mitsui Banking Corporation<br>Building in Chiyoda-ku, Tokyo. We believe the investment is<br>beneficial to the leasing business of the Mitsui Fudosan<br>Group.  | subsidiary Sumi-<br>tomo Mitsui Bank<br>ing Corporation<br>holds shares.                |
| Toshiba Corporation             | 1,439,050   | 1,439,050                         | Toshiba Corporation is a tenant in properties including Nakaya<br>Mitsui Building in Kanazawa, Ishikawa Prefecture. We believe   | Yes   |
|                                 | 3,673 5,099 the investment is beneficial to the Mitsui Fudosan Group. |                                   |  |   |
| Obayashi Corporation            | 3,678,800   | 3,678,800                         | Obayashi Corporation is the supplier of new construction<br>including LaLaport NUMAZU in Numazu, Shizuoka Prefecture.  | Yes   |
| · ·                             | 3,442   | 4,092                             | We believe the investment is beneficial to the smooth promo-<br>tion of the Mitsui Fudosan Group's business activities.  |   |
| Seven & i Holdings Co.,<br>Ltd. | 815,300   | 815,300                           | Seven & i Holdings Co., Ltd's consolidated subsidiary Ito-<br>Yokado Co., Ltd. is a tenant in properties including LaLaport<br>KOSHIEN in Nishinomiya, Hyogo Prefecture. We believe the  | Yes   |
|                                 | 2,893   | 3,676                             | investment is beneficial to the leasing business of the Mitsui Fudosan Group.  |   |
| T&D Holdings, Inc               | 3,129,560   | 3,129,560                         | The Company has borrowings from T&D Holdings, Inc.'s consolidated subsidiary Taiyo Life Insurance Company. We believe that the investment is beneficial to the stable procurement of funds by the Mitsui Fudosan Group.  | No<br>However, T&E<br>Holdings, Inc.<br>consolidated<br>subsidiaries Taiv               |
|                                 | 2,720   | 3,831                             | The Company has borrowings from T&D Holdings, Inc.'s consolidated subsidiary Daido Life Insurance Company. We believe that the investment is beneficial to the stable procurement of funds by the Mitsui Fudosan Group.  | Life Insurance<br>Company and<br>Daido Life Insu<br>ance Compan<br>hold shares.         |
| TOBU RAILWAY CO.,               | 784,600   | 784,600                           | TOBU RAILWAY CO., LTD. is the land and building owner of<br>Tobu Annex Building, in which WORK STYLING Ikebukuro is a<br>tenant, in Toshima-ku, Tokyo. We believe the investment is  | Yes   |
| LTD.                            | 2,644   | 2,484                             | beneficial to the smooth promotion of the Mitsui Fudosan<br>Group's business activities.   | 100   |
| The Chiba Bank, Ltd.            | 5,611,250   | 5,611,250                         | The Company has borrowings from The Chiba Bank, Ltd. We<br>believe that the investment is beneficial to the stable procure-<br>ment of funds by the Mitsui Fudosan Group.<br>The Chiba Bank, Ltd. is a co-operator of Muromachi Chibagin   | Yes   |
|                                 | 2,644   | 3,559                             | Mitsui Building in Chuo-ku, Tokyo. We believe the investment<br>is beneficial to the creation of business opportunities for the<br>Mitsui Fudosan Group.   |   |
| Kajima Corporation              | 2,465,770   | 2,465,770                         | Kajima Corporation is the supplier of new construction includ-<br>ing Otemachi One in Chiyoda-ku, Tokyo. We believe the  | Yes   |
|                                 | 2,617   | 4,046                             | investment is beneficial to the smooth promotion of the<br>Mitsui Fudosan Group's business activities.   | 100   |
| Sumitomo Mitsui                 | 5,397,965   | 5,397,965                         | Sumitomo Mitsui Construction Co., Ltd. is the supplier of new<br>construction including the sequence SUIDOBASHI Project<br>(tentative name) in Chiyoda-ku, Tokyo. We believe the invest-   | Yes   |
| Construction Co., Ltd.          | 2,604   | 4,056                             | nent is beneficial to the smooth promotion of the Mitsui<br>Fudosan Group's business activities.   | 100   |
| Sumitomo Mitsui Trust           | 816,996   | 816,996                           | The Company has borrowings from Sumitomo Mitsui Trust<br>Holdings, Inc.'s consolidated subsidiary Sumitomo Mitsui Trust<br>Bank, Limited. We believe that the investment is beneficial to<br>the stable procurement of funds by the Mitsui Fudosan<br>Group.   | No<br>However, Sum<br>tomo Mitsui Tru<br>Holdings, Inc.'                                |
| Holdings, Inc.                  | 2,583   | 3,393                             | Sumitomo Mitsui Trust Holdings, Inc.'s consolidated subsidiary<br>Sumitomo Mitsui Trust Bank, Limited is a tenant in properties<br>including Mitsui Main Building in Chuo-ku, Tokyo. We believe<br>the investment is beneficial to the leasing business of the<br>Mitsui Fudosan Group.  | consolidated<br>subsidiary Sumi-<br>tomo Mitsui Trust<br>Bank, Limited<br>holds shares. |
|                                 | 0.047.004   | 3,247,084                         | Asahi Kasei Corp. is a tenant in Hibiya Mitsui Tower in Chiyo-   |   |
| Asahi Kasei Corp.               | 3,247,084   | 3,247,004                         |  | Yes   |

|                                      | Current fiscal year                 | Previous fiscal year   |  |  |
|--------------------------------------|-------------------------------------|--|--|--|
| Stock Name                           | Number of                           | Number of  | Purpose of shareholding, quantitative effects of shareholding, and reasons for increase in number of shares  | Holdings by the<br>company of the                                |
| SLOCK Name                           | Shares Held<br>Book Value of Shares | Shares Held<br>Book Value of Shares  |  | Company's shares   |
|                                      | (Millions of Yen)                   | (Millions of Yen)  |  |  |
| Mitsui Chemicals, Inc.               | 1,148,080                           | 1,148,080  | Mitsui Chemicals, Inc. is a tenant in properties including<br>Shiodome City Center in Minato-ku, Tokyo. We believe the<br>investment is beneficial to the leasing business of the Mitsui   | Yes  |
|                                      | 2,470                               | 3,100  | Fudosan Group.   |  |
| Keisei Electric Railway<br>Co.,Ltd.  | 748,500                             | 748,500  | Keisei Electric Railway Co., Ltd. is the building owner of<br>Mitsui Garden Hotel Shiodome Italia-gai in Minato-ku, Tokyo.<br>We believe the investment is beneficial to the creation of   | Yes  |
| C0.,Etu.                             | 2,359                               | 2,918  | business opportunities for the Mitsui Fudosan Group.   |  |
| MAEDA                                | 2,902,600                           | _  | MAEDA CORPORATION is the supplier of new construction<br>at Halekulani Okinawa in Onna Village, Kunigami District,<br>Okinawa Prefecture. We believe the investment is beneficial<br>to the smooth promotion of our Group's business activities. | Yes  |
| CORPORATION                          | 2,340                               | _  | Furthermore, MAEDA CORPORATION is an important busi-<br>ness partner so we acquired shares after judging that it is<br>effective management strategy from a medium- to long-term<br>perspective.   |  |
| Credit Saison Co., Ltd.              | 1,570,800                           | 1,570,800  | Credit Saison Co., Ltd. issues the Mitsui Shopping Park card.<br>We believe the investment is beneficial to the smooth promo-  | Yes  |
| orour outon oo., Eta.                | 2,115                               | 2,419  | tion of our Group's business activities.   |  |
| BANDAI NAMCO                         | 282,300                             | 282,300  | Bandai Namco Holdings Inc.'s consolidated subsidiary BANDAI<br>NAMCO Amusement Inc. is a tenant in properties including<br>LaLaport EBINA in Ebina, Kanagawa Prefecture. We believe  | Yes  |
| Holdings Inc.                        | 1,502                               | 1,407  | the investment is beneficial to the leasing business of the Mitsui Fudosan Group.  |  |
| Seibu Holdings Inc.                  | 1,088,000                           | 1,088,000  | Seibu Holdings Inc.'s consolidated subsidiary Seibu Construc-<br>tion Co., Ltd. is the supplier of new construction including<br>Park Court Minami-Azabu in Minato-ku, Tokyo. We believe the   | No   |
| eellee volaninge mor                 | 1,425                               | 2,060  | investment is beneficial to the smooth promotion of the<br>Mitsui Fudosan Group's business activities.   |  |
| IBIDEN                               | 620,778                             | 620,778 620,778 LTD. is the supplier of planting management work at planting managemen | IBIDEN's consolidated subsidiary IBIDEN GREENTEC CO.,<br>LTD. is the supplier of planting management work at proper-<br>ties including Tokyo Midtown in Minato-ku, Tokyo. We believe   | Yes  |
| BIBLIN                               | 1,349                               | 1,025  | the investment is beneficial to the smooth promotion of the Mitsui Fudosan Group's business activities.  | 100  |
| Nihon Unisys, Ltd.                   | 425,300                             | 425,300  | Nihon Unisys, Ltd. is a tenant in properties including Toyosu<br>ON Building in Koto-ku, Tokyo. We believe the investment is   | Yes  |
| , .                                  | 1,218                               | 1,239  | beneficial to the leasing business of the Mitsui Fudosan Group.  |  |
| SHIN NIPPON AIR<br>TECHNOLOGIES CO., | 500,648                             | 500,648  | SHIN NIPPON AIR TECHNOLOGIES CO., LTD. is a tenant in properties including Hamacho Center Building in Chuo-ku,   | Yes  |
| LTD.                                 | 908                                 | 973  | Tokyo. We believe the investment is beneficial to the leasing business of the Mitsui Fudosan Group.  |  |
|                                      | 2,832,904                           | 3,238,004  | The Company has borrowings from The Gunma Bank, Ltd. We believe that the investment is beneficial to the stable procure-<br>ment of funds by the Mitsui Fudosan Group.   |  |
| The Gunma Bank, Ltd.                 | 866                                 | 1,495  | The Gunma Bank, Ltd. is a tenant in Midosuji Mitsui Building   | Yes  |
| Mebuki Financial Group,              | 4,229,190                           | 4,229,190  | The Company has borrowings from Mebuki Financial Group,<br>Inc.'s consolidated subsidiary Joyo Bank, Ltd. We believe that<br>the investment is beneficial to the stable procurement of<br>funds by the Mitsui Fudosan Group.                     | No<br>However, Mebuki<br>Financial Group,<br>Inc.'s consolidated |
| Inc.                                 | 851                                 | 1,244  | Mebuki Financial Group, Inc's consolidated subsidiary Joyo<br>Bank, Ltd. is a tenant in Yaesu Mitsui Building in Chuo-ku,<br>Tokyo. We believe the investment is beneficial to the leasing<br>business of the Mitsui Fudosan Group.              | subsidiary Joyo<br>Bank, Ltd. holds<br>shares.                   |
| FUJI MEDIA                           | 757,200                             | 757,200  | FUJI MEDIA HOLDINGS, INC. is a co-operator of Diver City<br>Tokyo Plaza in Koto-ku, Tokyo. We believe the investment is  |  |
| HOLDINGS, INC.                       | 844                                 | 1,178  | beneficial to the creation of business opportunities for the<br>Mitsui Fudosan Group.  | Yes  |
| IHI Corporation                      | 513,200                             | 513,200  | IHI Corporation is a co-operator of Toyosu Bayside Cross in<br>Koto-ku, Tokyo. We believe the investment is beneficial to the<br>creation of business opportunities for the Mitsui Fudosan<br>Group.   | Yes  |
|                                      | 819                                 | 1,398  | IHI Corporation is a tenant in properties including Nagoya<br>Mitsui Building in Nagoya, Aichi Prefecture. We believe the<br>investment is beneficial to the leasing business of the Mitsui<br>Fudosan Group.                                    | 100  |

|                                    | Current fiscal year                       | Previous fiscal year                      | Durpage of shareholding, supprisely a offsets of shareholding, and   | Ladingo by the  |
|------------------------------------|---|---|--|---|
| Stock Name                         | Number of<br>Shares Held                  | Number of<br>Shares Held                  | Purpose of shareholding, quantitative effects of shareholding, and<br>reasons for increase in number of shares   | Holdings by the company of the                                      |
|                                    | Book Value of Shares<br>(Millions of Yen) | Book Value of Shares<br>(Millions of Yen) | See Note 1   | Company's shares  |
| Taiheiyo Cement                    | 384,400                                   | 384,400                                   | Taiheiyo Cement Corporation is a tenant in properties includ-<br>ing Midosuji Mitsui Building in Osaka. We believe the invest-   | Yes   |
| Corporation                        | 805                                       | 1,441                                     | ment is beneficial to the leasing business of the Mitsui<br>Fudosan Group.   |   |
| The Japan Steel Works,             | 560,541                                   | 560,541                                   | The Japan Steel Works, LTD. is a tenant in properties includ-<br>ing Gate City Osaki in Shinagawa-ku, Tokyo. We believe the  | Yes   |
| LTD.                               | 708                                       | 1,111                                     | investment is beneficial to the leasing business of the Mitsui Fudosan Group.  |   |
| Nakamuraya Co., Ltd.               | 180,000                                   | 180,000                                   | Nakamuraya Co., Ltd. is a co-operator of the Shinjuku<br>Nakamuraya Building in Shinjuku-ku, Tokyo. We believe the   | Yes   |
|                                    | 661                                       | 779                                       | investment is beneficial to the creation of business opportuni-<br>ties for the Mitsui Fudosan Group.  |   |
| Denka Company                      | 269,261                                   | 269,261                                   | Denka Company Limited is a tenant in properties including<br>Nihonbashi Mitsui Tower in Chuo-ku, Tokyo. We believe the<br>investment is beneficial to the leasing business of the Mitsui<br>Fudosan Group.   | Yes   |
| Limited                            | 621                                       | 871                                       | Denka Company Limited is the land owner of Mitsui Fudosan<br>Tomakomai Solar Power Plant in Tomakomai, Hokkaido. We<br>believe the investment is beneficial to the creation of busi-<br>ness opportunities for the Mitsui Fudosan Group.   |   |
| Nippon Steel<br>Corporation        | 490,400                                   | 490,400                                   | (Nippon Steel Corporation's consolidated subsidiary Nippon<br>Steel & Sumikin Engineering Co., Ltd. is the supplier of new<br>construction at Mitsui Fudosan Industrial Park Haneda in<br>Ota-ku, Tokyo. We believe the investment is beneficial to the                                  | No  |
| Corporation                        | 492                                       | 967                                       |  |   |
| ONWARD HOLDINGS                    | 841,000                                   | 841,000                                   | ONWARD HOLDINGS CO., Ltd.'s consolidated subsidiary<br>Onward Kashiyama Co. Ltd. is a tenant in properties including<br>LaLaport Koshien in Nishinomiya, Hyogo Prefecture. We  | Yes   |
| CO., Ltd.                          | 391                                       | 500                                       | believe the investment is beneficial to the leasing business of the Mitsui Fudosan Group.  |   |
| OHBA & CO., LTD.                   | 727,050                                   | 727,050                                   | OHBA & CO., LTD. is a tenant in properties including Chiba<br>Chuo Twin Building 1 in Chiba, Chiba Prefecture. We believe  | Yes   |
| 011bA & CO., ETD.                  | 365                                       | 444                                       | the investment is beneficial to the leasing business of the Mitsui Fudosan Group.  | 100   |
| Heiwa Real Estate Co.,             | 121,400                                   | 121,400                                   | Heiwa Real Estate Co., Ltd. is a leaseholder of land in<br>Chuo-ku, Tokyo. We believe the investment is beneficial to the  | Yes   |
| Ltd.                               | 334                                       | 259                                       | smooth promotion of the Mitsui Fudosan Group's business activities.  |   |
| Seivoken KK                        | 417,500                                   | 417,500                                   | Seiyoken KK is a partial land owner of Mitsui Garden Hotel<br>Roppongi Premier in Minato-ku, Tokyo. We believe the invest-   | No  |
|                                    | 327                                       | 416                                       | ment is beneficial to the creation of business opportunities for<br>the Mitsui Fudosan Group.  |   |
| Mitsui E&S Holdings                | 520,957                                   | 520,957                                   | Mitsui E&S Holdings Co., Ltd. is a tenant in properties includ-<br>ing Hamarikyu Mitsui Building in Chuo-ku, Tokyo. We believe<br>the investment is beneficial to the leasing business of the<br>Mitsui Fudosan Group.<br>Mitsui E&S Holdings Co., Ltd.'s consolidated subsidiary Mitsui | Yes   |
| Co., Ltd.                          | 325                                       | 608                                       | E&S Shipbuilding Co., Ltd. is a co-operator of the Mitsui E&S /  |   |
| Mitsui O.S.K. Lines, Ltd           | 150,087                                   | 150,087                                   | Mitsui O.S.K. Lines, Ltd. is a tenant in Nagoya Mitsui Main<br>Building in Nagoya, Aichi Prefecture. We believe the invest-  | Yes   |
| IVIILOUI O.O.N. LINES, LLO         | . 277                                     | 368                                       | ment is beneficial to the leasing business of the Mitsui<br>Fudosan Group.   | ies   |
| Concordia Financial<br>Group, Ltd. | 848,245                                   | 848,245                                   | The Company has borrowings from Concordia Financial<br>Group, Ltd's consolidated subsidiary The Bank of Yokohama,<br>Ltd. We believe that the investment is beneficial to the stable   | No<br>However, Concor<br>dia Financial Group<br>Ltd.'s consolidated |
| στουρ, εια.                        | 270                                       | 369                                       |  | subsidiary The<br>Bank of Yokohama,<br>Ltd. holds shares.           |
| Sanki Engineering Co.,<br>Ltd.     | 175,000                                   | 175,000                                   | Sanki Engineering Co., Ltd. is a tenant in properties including<br>Shinanobashi Mitsui Building in Osaka. We believe the invest-<br>ment is beneficial to the leasing business of the Mitsui   | Yes   |
|                                    | 208                                       | 213                                       | Fudosan Group.   |   |

|   | Current fiscal year      | Previous fiscal year     |   |  |
|---|--------------------------|--------------------------|---|--|
| Stock Name                              | Number of<br>Shares Held | Number of<br>Shares Held | Purpose of shareholding, quantitative effects of shareholding, and reasons for increase in number of shares   | Holdings by the<br>company of the                                  |
|   | Book Value of Shares     |                          |   | Company's shares   |
|   | (Millions of Yen)        | (Millions of Yen)        |   |  |
| The Hachijuni Bank, Ltd.                | 577,500                  | 577,500                  | The Company has borrowings from The Hachijuni Bank, Ltd.<br>We believe that the investment is beneficial to the stable  | Yes  |
|   | 203                      | 268                      | procurement of funds by the Mitsui Fudosan Group.   |  |
| Fujikura Ltd.                           | 518,650                  | 518,650                  | Fujikura Ltd.'s consolidated subsidiary Fujikura Dia Cable LTD.<br>is a tenant in Kita-Ichijo Mitsui Building in Sapporo, Hokkaido.<br>We believe the investment is beneficial to the leasing busi- | Yes  |
|   | 154                      | 229                      | ness of the Mitsui Fudosan Group.   |  |
| Mitsubishi UFJ Financial<br>Group, Inc. | 304,000                  | 304,000                  | The Company has borrowings from Mitsubishi UFJ Financial<br>Group, Inc.'s consolidated subsidiary MUFG Bank, Ltd. We<br>believe that the investment is beneficial to the stable procure-            | No<br>However, Mitsubi-<br>shi UFJ Financial<br>Group, Inc.'s con- |
|   | 133                      | 172                      | ment of funds by the Mitsui Fudosan Group.  | solidated subsidi-<br>ary MUFG Bank,<br>Ltd. holds shares.         |
| KDDI Corporation                        | 37,200                   | 37,200                   | KDDI Corporation is a tenant in properties including Garden<br>Air Tower in Chiyoda-ku, Tokyo. We believe the investment is   | No   |
|   | 114                      | 94                       | beneficial to the leasing business of the Mitsui Fudosan<br>Group.  | INO  |
| Isetan Mitsukoshi<br>Holdings Ltd.      | 170,011                  | 170,011                  | Isetan Mitsukoshi Holdings Ltd.'s consolidated subsidiary<br>Isetan Mitsukoshi Ltd. is a tenant in properties including Tokyo<br>Midtown Hibiya in Chiyoda-ku, Tokyo. We believe the invest-        | No<br>However, Isetan<br>Mitsukoshi Hold-<br>ings Ltd.'s consoli-  |
| holdings Etu.                           | 109                      | 188                      | ment is beneficial to the leasing business of the Mitsui<br>Fudosan Group.  | dated subsidiary<br>Isetan Mitsukoshi<br>Ltd. holds shares.        |
| Oji Holdings                            | 200,000                  | 200,000                  | Oji Holdings Corporation's consolidated subsidiary Oji Paper<br>Co., Ltd. is a tenant in Hakata Mitsui Building No. 2 in<br>Fukuoka, Fukuoka Prefecture. We believe the investment is               | Yes  |
| Corporation                             | 100                      | 135                      | beneficial to the leasing business of the Mitsui Fudosan<br>Group.  |  |
| NIPPON COKE &<br>ENGINEERING CO.,       | 1,545,820                | 1,545,820                | NIPPON COKE & ENGINEERING CO., LTD. is a tenant in properties including Toyosu Center Building in Koto-ku, Tokyo.   | No   |
| LTD.                                    | 94                       | 156                      | We believe the investment is beneficial to the leasing busi-<br>ness of the Mitsui Fudosan Group.   |  |
| Mitsui-Soko Holdings                    | 62,929                   | 62,929                   | Mitsui-Soko Holdings Co., Ltd.'s consolidated subsidiary<br>Mitsui-Soko Logistics Co., Ltd. is a tenant in Mitsui Fudousan<br>Logistics Park Ibaraki in Ibaraki, Osaka Prefecture. We believe       | Yes  |
| Co., Ltd.                               | 88                       | 114                      | the investment is beneficial to the leasing business of the Mitsui Fudosan Group.   |  |
| Mitsui Sugar Co., Ltd.                  | 20,160                   | 20,160                   | The Mitsui Fudosan Group performs contracted leasing operation and management work for the leased residences hald by Mitsui Sugar Co. Ltd. We believe that the investment                           | No   |
| Wittsur Sugar CO., Eta.                 | 38                       | 57                       | held by Mitsui Sugar Co., Ltd. We believe that the investment<br>is beneficial to the creation of business opportunities for the<br>Mitsui Fudosan Group.   |  |
| The Yamanashi Chuo                      | 32,750                   | 32,750                   | The Company has borrowings fromThe Yamanashi Chuo Bank,   | X  |
| Bank, Ltd.                              | 23                       | 46                       | Ltd. We believe that the investment is beneficial to the stable procurement of funds by the Mitsui Fudosan Group.   | Yes  |
| OSAKI ELECTRIC CO.,                     | 43,172                   | 43,172                   | OSAKI ELECTRIC CO., LTD. is the land owner of Mitsui<br>Garden Hotel Gotanda in Shinagawa-ku, Tokyo. We believe the   | No   |
| LTD.                                    | 21                       | 30                       | investment is beneficial to the creation of business opportuni-<br>ties for the Mitsui Fudosan Group.   | 110  |
| JAPAN PULP AND<br>PAPER COMPANY         | 5,876                    | 5,876                    | Nakamuraya Co., Ltd. is a co-operator of OVOL Nihonbashi<br>Building in Chuo-ku, Tokyo. We believe the investment is  | Yes  |
| LIMITED                                 | 19                       | 25                       | beneficial to the creation of business opportunities for the Mitsui Fudosan Group.  |  |
| NANTO BANK,LTD.                         | 5,512                    | 5,512                    | The Company has borrowings fromThe NANTO BANK, LTD.<br>We believe that the investment is beneficial to the stable   | Yes  |
|   | 11                       | 11                       | procurement of funds by the Mitsui Fudosan Group.   |  |
| MARUI GROUP CO.,<br>LTD.                | _                        | 687,300                  | (Previous fiscal year) MARUI GROUP CO., LTD.'s consolidated<br>subsidiary Marui Co., Ltd. is a tenant in properties including<br>Mitsui Outlet Park Iruma in Iruma, Saitama Prefecture. We          | No   |
|   | _                        | 1,437                    | believe the investment is beneficial to the leasing business of<br>the Mitsui Fudosan Group.  |  |
| ANA HOLDINGS INC.                       | -                        | 100,000                  | (Previous fiscal year) ANA HOLDINGS INC. is a tenant in<br>Shiodome City Center in Minato-ku, Tokyo. We believe the<br>investment is beneficial to the leasing business of the Mitsui               | No   |
|   | _                        | 403                      | Fudosan Group.  |  |

| Stock Name                        | Current fiscal year<br>Number of<br>Shares Held<br>Book Value of Shares<br>(Millions of Yen) | Previous fiscal year<br>Number of<br>Shares Held<br>Book Value of Shares<br>(Millions of Yen) | Purpose of shareholding, quantitative effects of shareholding, and<br>reasons for increase in number of shares<br>See Note 1  | Holdings by the<br>company of the<br>Company's shares |
|-----------------------------------|--|---|---|---|
| MESCO, Inc.                       | _  | 100,000   | (Previous fiscal year) MESCO, Inc.'s parent company MITSUI<br>MINING & SMELTING CO., LTD. is the land owner of Mitsui<br>Fudosan Oomuta Solar Power Plant in Oomuta, Fukuoka<br>Prefecture. We believe the investment is beneficial to the<br>creation of business opportunities for the Mitsui Fudosan | No  |
|                                   | _  | 114   | Group.<br>MESCO, Inc.'s parent company MITSUI MINING & SMELTING<br>CO., LTD. is a tenant in Yodoyabashi Mitsui Building in Osaka.<br>We believe the investment is beneficial to the leasing busi-<br>ness of the Mitsui Fudosan Group.  |   |
| Tokyo Kaikan Co., Ltd.            | -  | 24,582  | (Previous fiscal year) Tokyo Kaikan Co., Ltd. is a tenant in<br>Fukoku Seimei Building, where the Company conducts office   | Yes   |
|                                   | -  | 97  | management work, in Chiyoda-ku, Tokyo. We believe the<br>investment is beneficial to the smooth promotion of the<br>Mitsui Fudosan Group's business activities.   |   |
| Taiheiyo Kouhatsu<br>Incorporated | -  | 100,000   | (Previous fiscal year) Taiheiyo Kouhatsu Incorporated is the<br>purchaser of a fee-based nursing home for the aged in<br>Kita-ku, Tokyo. We believe the investment is beneficial to the   | Yes   |
|                                   | -  | 76  | smooth promotion of the Mitsui Fudosan Group's business activities.   | 100   |

Notes: 1. Mitsui Fudosan reviews the propriety of its shareholdings by confirming the purpose of each individual stock based on the quantitative feasability of the holding and our relationship with the company in question. We are unable to disclose details regarding these relationships for reasons of confidentiality. Additionally, under our policy of reducing shareholdings, stocks that are deemed to be beneficial but the benefits of which are relatively small compared to other holdings will be considered for sale.
 The symbol "-" indicates that the Company does not hold the shares in question.

## **Deemed Shareholdings**

|                         | Current fiscal year  | Previous fiscal year |  | Holdings by the<br>company of the<br>Company's shares |
|-------------------------|----------------------|----------------------|--|---|
| Stock Name              | Number of Shares     | Number of Shares     |  |   |
|                         | Held                 | Held                 | Purpose of shareholding, quantitative effects of shareholding, and |   |
|                         | See Note 1           | See Note 1           | reasons for increase in number of shares                           |   |
|                         | Book Value of Shares | Book Value of Shares | See Note 1   |   |
|                         | (millions of yen)    | (millions of yen)    |  |   |
|                         | See Note 2           | See Note 2           |  |   |
| Oriental Land Co., Ltd. | 1,736,400            | 1,736,400            | We have the authority to direct the exercise of voting rights      | No  |
|                         | 24,035               | 21,861               | for these shares   |   |

Notes: 1. Shares for which we have the authority to exercise voting rights are noted.

The book value of deemed shareholdings is calculated by multiplying the market value of the shareholdings on the last day of the fiscal year by the number of shares subject to the exercise of voting rights.
 Details of the rights held by the Company are noted in the purpose of shareholding.
 When selecting the stocks with highest book value on financial statements, special investment shares and deemed shareholdings are not combined with shares held.

## (C) Shares held for the purpose of investment income

|                 | Current f        | iscal year                                | Previous fiscal year |   |  |
|-----------------|------------------|---|----------------------|---|--|
| Туре            | Number of stocks | Book Value of Shares<br>(millions of yen) | Number of stocks     | Book Value of Shares<br>(millions of yen) |  |
| Unlisted shares | -                | -   |                      |   |  |
| Other holdings  | -                | -   | _                    | _   |  |

|                 | Current fiscal year   |  |  |  |  |
|-----------------|---|--|--|--|--|
| Туре            | Total value of divi-<br>dends received<br>(millions of yen) | Total gain or loss on sale (millions of yen) | l lotal valuation dain or loss (millions of ven) |  |  |
| Unlisted shares | -   | -  | -  |  |  |
| Other holdings  | -   | -  | _  |  |  |

Note: The symbol "-" indicates that the Company does not hold the shares in question.