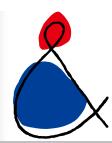
# **Investor Presentation**



MITSUI FUDOSAN CO., LTD.

**June 2009** 

www.mitsuifudosan.co.jp/english/

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# 1 Summary of the Fiscal Year Ended March 31, 2009

# 1-1 Earnings Overview (P/L)



(Billions of ven)

		Fiscal 2008	Fiscal 2007	Fiscal 2008	Fiscal	2008	Fiscal 20	009
		Earnings	Earnings	Latest forecast *1	(March 31, 2		(March 31, 2010)	forecast *2
		(March 31, 2009)	(March 31, 2008)	(March 31, 2009)	Year-on-year	Year-on-year		Year-on-year
		A	В	С	A - B	A - C	D	D - A
Reve	nue from Operations	1,418.9	1,360.0	1,400.0	58.9	18.9	1,420.0	1.0
Lea	asing	529.7	469.0	531.0	60.7	(1.2)	552.0	22.2
Sa	les of Housing, Office Buildings and Land	396.2	382.2	373.0	13.9	23.2	393.0	(3.2)
	Housing Sales	305.0	270.3	305.0	34.7	0.0	348.0	42.9
	Other Sales *3	91.1	111.8	68.0	(20.7)	23.1	45.0	(46.1)
Bro	kerage, Consignment Sales and Consulting	75.1	84.2	75.0	(9.0)	0.1	63.0	(12.1)
Pro	perty Management	102.4	102.4	106.0	0.0	(3.5)	109.0	6.5
Oth	ner Segments *4	315.2	322.0	315.0	(6.7)	0.2	303.0	(12.2)
Oper	ating Income	171.5	179.2	170.0	(7.7)	1.5	150.0	(21.5)
Lea	asing	99.5	90.6	97.0	8.8	2.5	97.0	(2.5)
Sa	les of Housing, Office Buildings and Land	48.6	57.8	54.0	(9.1)	(5.3)	44.0	(4.6)
	Housing Sales	20.4	30.8	30.5	(10.3)	(10.0)	27.8	7.3
	Other Sales *3	28.1	26.9	23.5	1.1	4.6	16.1	(12.0)
Bro	kerage, Consignment Sales and Consulting	18.1	26.5	17.0	(8.4)	1.1	10.0	(8.1)
Pro	perty Management	15.5	15.4	16.0	0.0	(0.4)	16.0	0.4
Oth	ner Segments *4	7.9	7.2	6.0	0.7	1.9	3.0	(4.9)
Elii	mination or Corporate	(18.2)	(18.5)	(20.0)	0.2	1.7	(20.0)	(1.7)
Non-O	perating Income/Expenses	(25.4)	(16.4)	(25.0)	(9.0)	(0.4)	(25.0)	0.4
Ordir	ary Income	146.0	162.8	145.0	(16.7)	1.0	125.0	(21.0)
	Extraordinary gains (losses)	(30.1)	(7.7)	(24.0)	(22.3)	(6.1)	(10.0)	20.1
Incom	e before Income Taxes	115.9	155.0	121.0	(39.0)	(5.0)	115.0	(0.9)
	Income Taxes/Minority Interests	(32.4)	(67.6)	(51.0)	35.2	18.5	(48.0)	(15.5)
Net li	ncome	83.5	87.3	70.0	(3.8)	13.5	67.0	(16.5)
Net Inc	come per Share (Yen)	95.10	99.40	_	(4.30)	_	_	_

<sup>1.</sup> Announced on February 5, 2009

<sup>2.</sup> Announced on April 30, 2009

<sup>3.</sup> Other Sales: Sales of income-producing properties to investors

<sup>4.</sup> Other Segments: "Construction," "Sales of Housing Materials and Merchandise," "Facility Operations" and "Other" segments

# 1 Summary of the Fiscal Year Ended March 31, 2009

# 1-2 Earnings Overview (B/S,C/F)



(Billions of yen)

		Fiscal 2008 Results (March 31, 2009) A	Fiscal 2007 Results (March 31, 2008) B	Fiscal 2008 change Year-on-year A - B	Fiscal 2009 forecast (March 31, 2010) C
	Total assets	3,758.3	3,634.4	123.8	_
B/S	Interest-bearing debt <sup>1</sup>	1,733.5	1,550.4	183.1	1,790.0
D/3	Shareholders' equity <sup>2</sup>	978.6	971.3	7.3	_
	D/E ratio (times) <sup>3</sup>	1.77	1.60	0.18	_
	Cash flows from operating activities	(40.9)	97.7	(138.7)	
C/F	Cash flows from investing activities	(141.6)	(392.1)	250.5	
C/F	Cash flows from financing activities	182.2	276.1	(93.9)	
	Free cash flows / Operating cash flows + investing cash flows	(182.6)	(294.3)	111.7	

<sup>1.</sup> Interest-bearing debt: Short-term debt + commercial paper + bonds redeemable within one year + straight bonds + long-term debt

<sup>2.</sup> Shareholders' equity: Total net assets - minority Interests - new share subscription rights

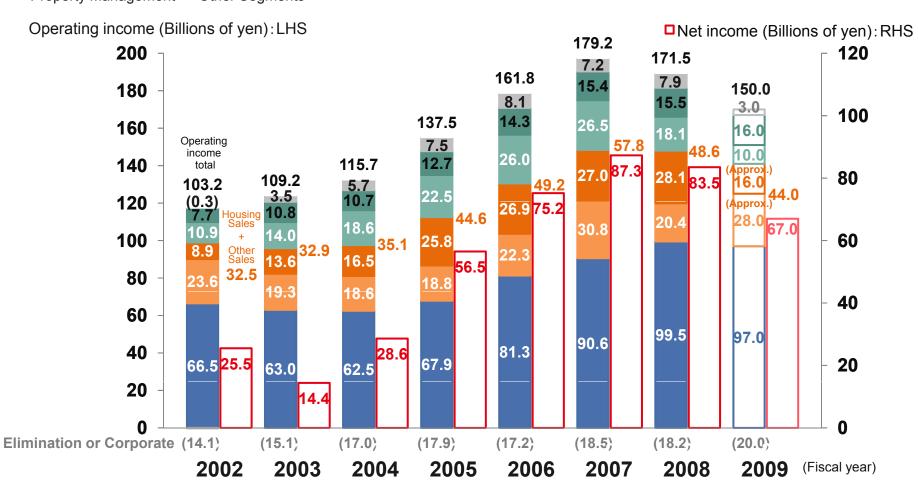
<sup>3.</sup> D/E ratio: Interest-bearing debt / shareholders' equity

### 1 Summary of the Fiscal Year Ended March 31, 2009

#### MITSUI FUDOSAN GROUP

### 1-3 Earnings Trends and Forecast

- Leasing
- ■Housing Sales ■Other Sales
- ■Brokerage, Consignment Sales and Consulting
- ■Property Management ■Other Segments¹

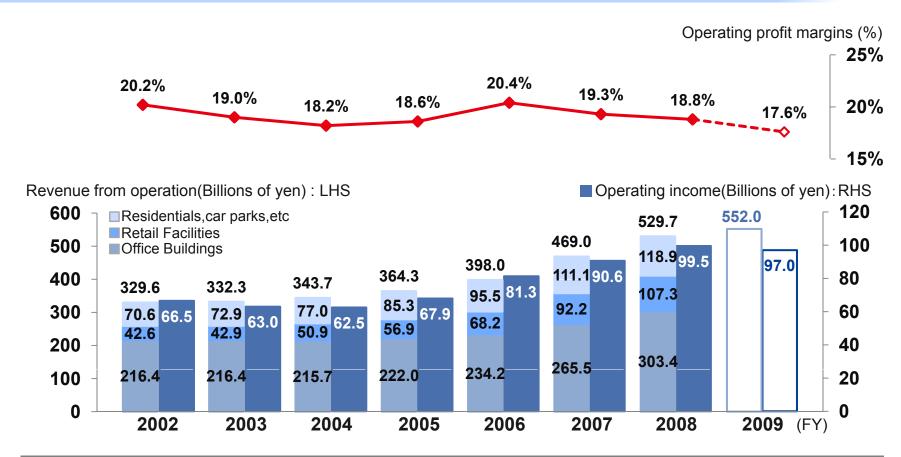


<sup>1. &</sup>quot;Other Segments" includes "Construction," "Sales of Housing Materials and Merchandise," "Facility Operations" and "Other" segments.

### 2 Leasing Business



#### 2-1 Earnings Trends and Business Outline by categories



#### **Business Outline by categories**

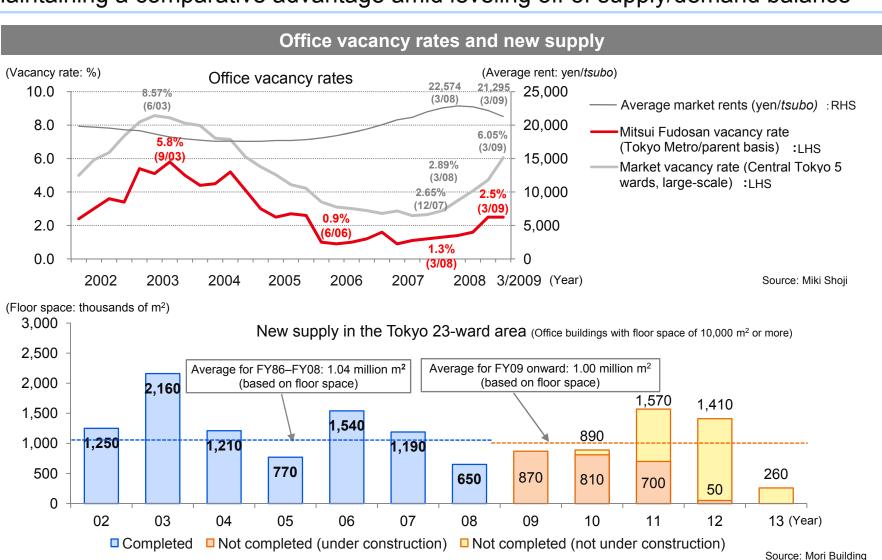
- ➤ Office Buildings—Leasing of owned and subleased office buildings
- ➤ Retail Facilities Leasing of owned and subleased retail facilities
- > Residentials, car parks, etc. Leasing of mainly subleased rental condominiums, car parks, etc.

# 2-1 Leasing Business (Office Buildings)

#### 2-1-1 Current Business Environment



#### Maintaining a comparative advantage amid leveling off of supply/demand balance



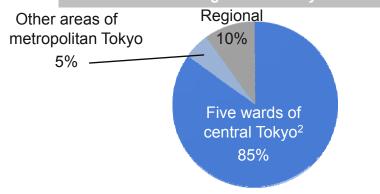
# 2 Leasing Business (Office Buildings)

#### 2-1-2 Our Competitive Advantage



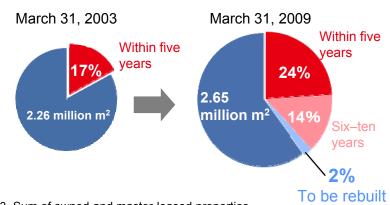
High-quality assets and proactive portfolio management

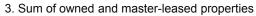
#### MF-owned building sales ratio by area FY2008<sup>1</sup>



- 1. Parent company basis, including jointly held properties
- 2. Chiyoda-ku, Chuo-ku, Minato-ku, Shinagawa-ku, Shinjuku-ku

#### Ratio of properties by years since construction<sup>3</sup>







Nihonbashi Mitsui Tower



GranTokyo North Tower



Tokyo Midtown



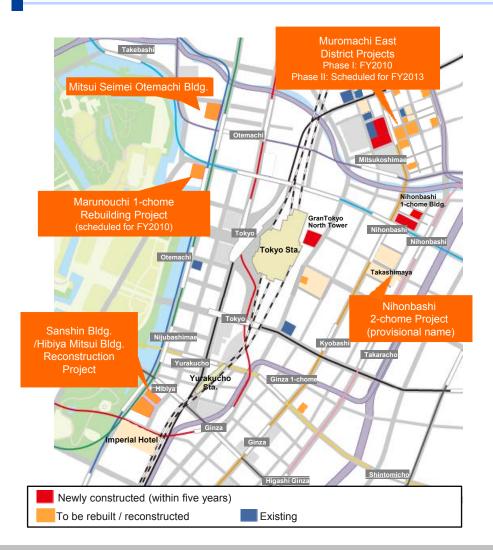
Gate City Ohsaki

### 2 Leasing Business (Office Buildings)

### 2-1-3 Major Projects (Medium- to Long-Term)



### Concentrated, continuous investment in carefully selected projects



Year built	Project (* indicates properties under master-lease and management)	Location	Net rentable area (approx.)
	Tokyo Club Bldg.	Chiyoda-ku	7,700 m <sup>2</sup>
	GranTokyo North Tower	Chiyoda-ku	66,000 m <sup>2</sup>
FY2007	Akasaka Biz Tower*	Minato-ku	105,000 m <sup>2</sup>
	Yodoyabashi Mitsui Bldg.	Osaka	29,000 m <sup>2</sup>
Mitsui Seimei Otemachi Bldg.		Chiyoda-ku	34,000 m <sup>2</sup>
FY2008	Aoyama OM-SQUARE	Minato-ku	8,000 m <sup>2</sup>
F 1 2006	Jingumae M-SQUARE	Shibuya-ku	7,000 m <sup>2</sup>
FY2009	Higashi Gotanda SQUARE	Shinagawa-ku	16,000 m <sup>2</sup>
FY2010	Marunouchi 1-chome Rebuilding Project	Chiyoda-ku	46,000 m <sup>2</sup>
Muromachi East District Proje Areas 2-2		Chuo-ku	21,000 m <sup>2</sup>

Major new	•Muromachi East District Projects: Areas 1-5 (Chuo-ku)
building	Muromachi East District Projects: Areas 2-3 (Chuo-ku)
projects	·Chiyoda-ku Fujimi 2-chome Project (Chiyoda-ku)
after	Sanshin Bldg./Hibiya Mitsui Bldg. Reconstruction Project (Chiyoda-ku)
FY2011	Nihonbashi 2-chome Project (Chuo-ku)
	•Mitsui Seimei Otemachi Bldg. (Chiyoda-ku)
	Yokohama Mitsui Bldg. Project (Yokohama)
	·Sapporo Mitsui Bldg. Reconstruction Project (Sapporo)

The years built and net rentable areas are subject to change. Some project names are provisional.

### 2 Leasing Business (Office Buildings)

### 2-1-4 Major Projects (Operating in FY2010)



### Two large-scale projects slated in prime central Tokyo locations

#### Marunouchi 1-chome Rebuilding Project\*



Schedule	Construction began January 2008 Scheduled for completion in first half of FY2010
Floor space	Approx. 80,000 m <sup>2</sup>
Building scale	23 floors, 4 sub-levels
Rentable area (offices)	Approx. 46,000 m <sup>2</sup>
Rentable area (retail)	Арргох. 46,000 III-
Primary contractor	Mitsui Fudosan Co., Ltd.
Primary tenant	Sumitomo Mitsui Banking Corp.

#### **Muromachi East District Projects\* Areas 2-2**



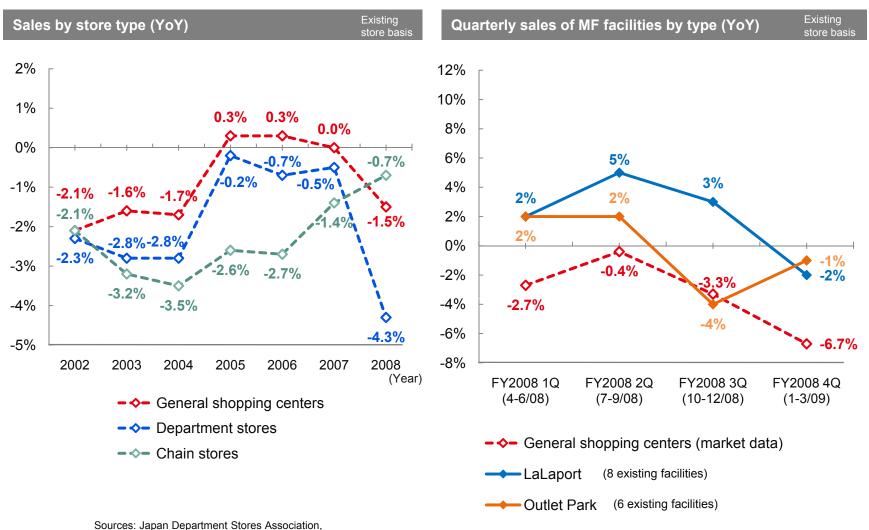
Schedule	Construction began March 2009 Scheduled for completion in first half of FY2010
Floor space	Approx. 41,000 m <sup>2</sup>
Building scale	22 floors, 4 sub-levels
Rentable area (offices)	Approx. 14,000 m <sup>2</sup>
Rentable area (retail)	Approx. 7,200 m <sup>2</sup>
Primary contractor	Mitsui Fudosan Co., Ltd.
Primary tenant	TBD

\*Provisional name

#### 2-2-1 Current Business Environment



### MF facility performance sound, despite sluggish consumer spending

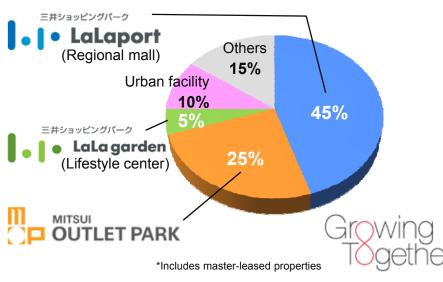


#### 2-2-2 Our Competitive Advantage

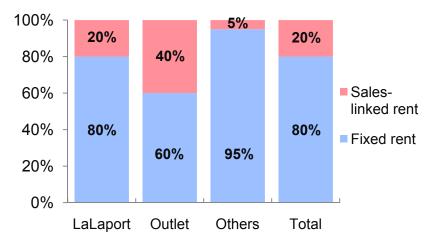


#### Diverse facility categories and stable profit structure

# Retail facilities sales\* by category FY2008



#### Ratio \*1 of fixed to sales-linked rent \*2 by category FY2008



- \*1 Approximate
- \*2 Includes master-leased properties



LaLaport Tokyo Bay



Mitsui Outlet Park Marine Pia Kobe



LaLagarden Kawaguchi



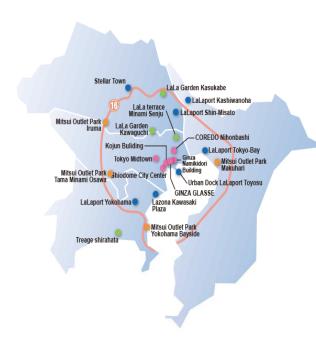
Ginza Glasse

### 2-2-3 Major Projects (Medium- and Long-Term)



### Developing optimal facilities with a focus on the Tokyo metropolitan area

#### Managed retail facilities in the Tokyo metro area



- Mitsui Shopping Park LaLaport
- Mitsui Outlet Park
- Mitsui Shopping Park LaLagarden
- Urban facility

Year built	Project (* indicates properties under master-lease and management)		Location	Net rentable area (approx.)	Lease hold
	Lazona Kawasaki Plaza	LaLaport	Kawasaki	172,000 m <sup>2</sup>	0
FY	Urban Dock LaLaport Toyosu	LaLaport	Koto-ku	165,000 m <sup>2</sup>	0
2006	LaLaport Kashiwanoha	LaLaport	Kashiwa	145,000 m <sup>2</sup>	
	LaLaport Yokohama	LaLaport	Yokohama	227,000 m <sup>2</sup>	
	Ginza Velvia Kan*	Urban	Chuo-ku	8,000 m <sup>2</sup>	
FY	Nitta Building*	Urban	Chuo-ku	3,000 m <sup>2</sup>	
2007	Mitsui Outlet Park Jazz Dream Nagashima (expansion)	Outlet	Kuwana	6,000 m <sup>2</sup>	
	LaLagarden Kasukabe	LaLagarden	Kasukabe	23,000 m <sup>2</sup>	
	Mitsui Outlet Park Iruma*	Outlet	Iruma	32,000 m <sup>2</sup>	
	Ginza Glasse	Urban	Chuo-ku	5,000 m <sup>2</sup>	
FY	LaLaport Tokyo bay (expansion)	LaLaport	Funabashi	3,000 m <sup>2</sup>	
2008	Mitsui Outlet Park Sendai Port	Outlet	Sendai	20,000 m <sup>2</sup>	0
	LaLagarden Kawaguchi	LaLagarden	Kawaguchi	26,000 m <sup>2</sup>	0
	Mitsui Outlet Park Marine Pia Kobe	Outlet	Kobe	22,000 m <sup>2</sup>	
	LaLaport Iwata	LaLaport	Iwata	50,000 m <sup>2</sup>	
FY 2009	LaLaport Shin-Misato	LaLaport	Misato	60,000 m <sup>2</sup>	
2003	LaLagarden Nagamachi	LaLagarden	Sendai	19,000 m <sup>2</sup>	0
	Ginza Echigoya Bldg. Project*	Urban	Chuo-ku	TBD	
FY	G1 Project	Urban	Chuo-ku	TBD	
2010	Mitsui Outlet Park Shiga Ryuo	Outlet	Ryuo	TBD	0
	Mitsui Outlet Park Sapporo Kita-Hiroshima	Outlet	Sapporo	TBD	

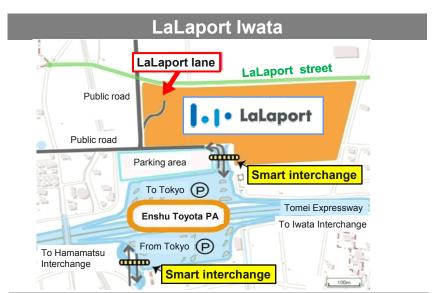
Major new retail facility projects after FY2011	Ginza Komatsu Reconstruction Project (Chuo-ku) (Leasehold scheme) Odaiba Project (Aomi Q Area) (Koto-ku)
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The years built and net rentable areas are subject to change. Some project names are provisional.

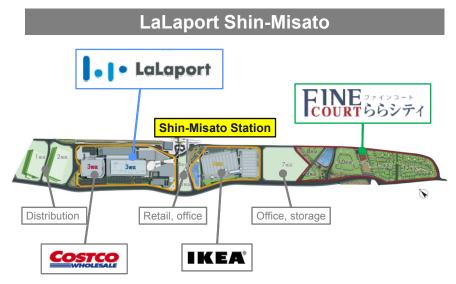


### 2-2-4 Major Projects (Commencing Operations in FY2009)

### Scheduled to begin two large-scale retail facility projects



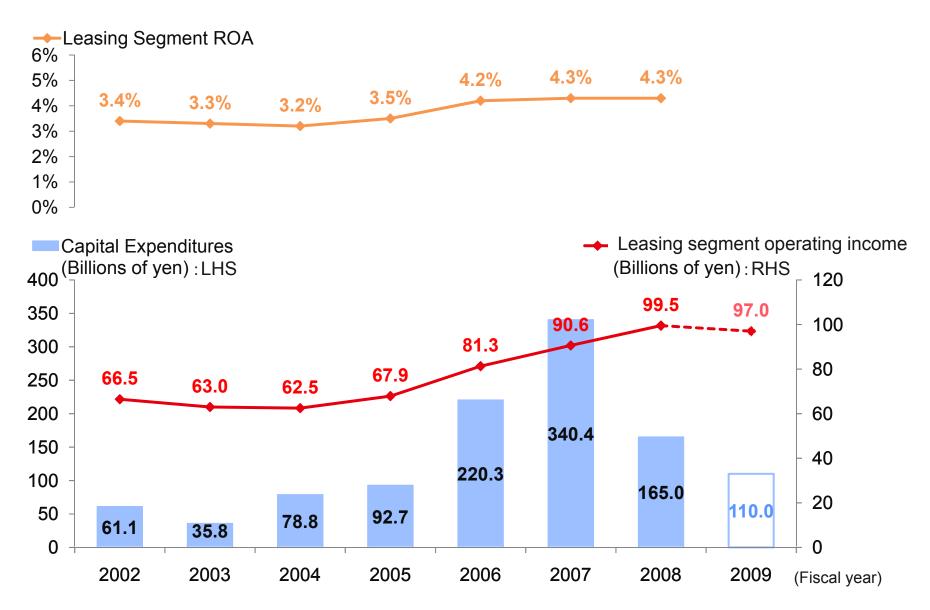
Location	Iwata, Shizuoka Prefecture
Schedule	Construction began in June 2008 Scheduled to begin operation in June 2009
Floor space	Approx. 136,000 m <sup>2</sup>
Building scale	4 floors
Store area	Approx. 50,000 m <sup>2</sup>
Primary stores	Toho Cinemas (Multiplex cinemas) Nojima (Electronic store) UNIQLO (SPA)



Location	Misato, Saitama Prefecture
Schedule	Construction began in July 2008 Scheduled to begin operation in September 2009
Architectural area	Approx. 142,000 m <sup>2</sup>
Building scale	2 floors (one section: 4 floors)
Store area	Approx. 60,000 m <sup>2</sup>
Primary stores	Ito-Yokado (Super market) Edion (Electronic store)

### 2-3 Capital Expenditures and Leasing Segment Profits

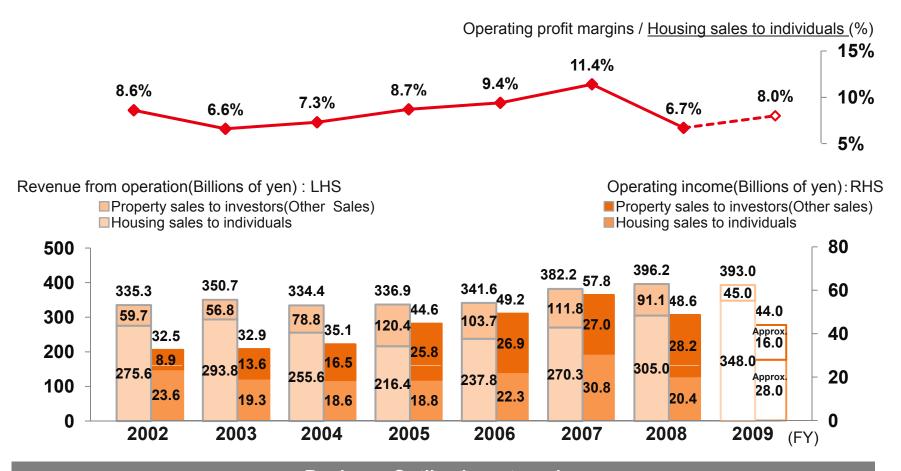




### 3 Sales Business



#### 3-1 Earnings Trends and Business Outline by categories



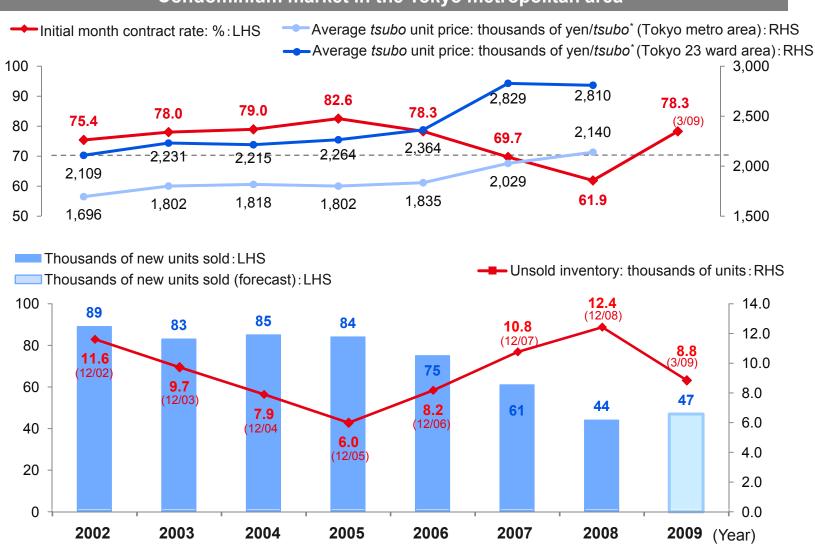
#### **Business Outline by categories**

- ➤ Housing sales to individuals—Sales of condominiums and detached houses to individuals, developed by Mitsui Fudosan Residential Co., Ltd.
- ➤ Property sales to investors(Other sales)—Sales of business-use properties such as office buildings, retail facilities, rental condominiums to investors, etc.

# 3-1-1 Current Business Environment



#### Condominium market in the Tokyo metropolitan area



<sup>\*</sup> *Tsubo* is a Japanese measurement of area. One *tsubo* equals approximately 3.3 m<sup>2</sup>. Source: "Condominium Market Trends in the Tokyo Metropolitan Area," Real Estate Economic Institute

#### **3-1-2 Our Competitive Advantage**



### Promoting the integrated construction and sales of high-value-added residences

#### **Condominium brand line-up**



Small to mid-sized condominiums with higher turnover



Park Homes Fujigaoka



Prime quality High-quality ur condominiums condominiums High-quality urban



Park Court Toranomon Atago Tower



Super high-rise condominiums



THE TOYOSU TOWER





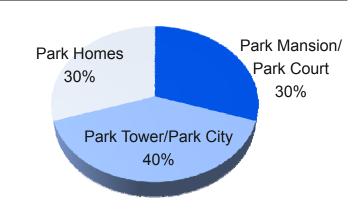
**Environment**shaping large-scale T Y development



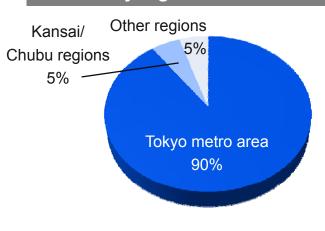
Park City Hamadayama



#### Sales by brand FY2008 (Condominiums)



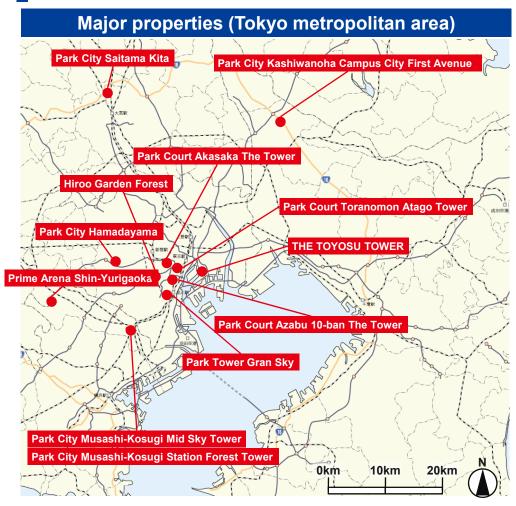
#### Sales by region FY2008 (Condominiums)



#### 3-1-3 Major Projects



### Providing high-value-added properties in prime metropolitan Tokyo locations



Year to be booked	Property name	Location	Total units	(share)
FY2008	Park Court Toranomon Atago Tower	Minato-ku	230	(100%)
	Park City Musashi-Kosugi Station Forest Tower	Kawasaki	643	(80%)
	THE TOYOSU TOWER	Koto-ku	825	(30%)
	Park City Kashiwanoha Campus City Ichi-ban Gai	Kashiwa	977	(100%)
	Park City Saitama Kita	Saitama	1,045	(100%)
FY2009	Park Court Akasaka The Tower	Minato-ku	479	(70%)
	Park City Hamadayama	Suginami-ku	522	(100%)
	Park City Musashi-Kosugi Mid Sky Tower	Kawasaki	794	(80%)
	Hiroo Garden Forest	Minato-ku	670	(50%)
	Prime Arena Shin-Yurigaoka	Kawasaki	393	(70%)
FY2010	Park Court Azabu-Juban The Tower	Minato-ku	360	(40%)
	Park Tower Gran Sky	Shinagawa-ku	614	(100%)

Major new properties for construction projects after FY2011

- Roppongi 3-chome Area Redevelopment Project
- · Iidabashi Station West Exit Area Development Project
- Kita-Shinagawa 5-chome Area Redevelopment Project
- Musashikosugi Station South Area/East Block Redevelopment Project
- Kashimada Station Western Area Redevelopment Project

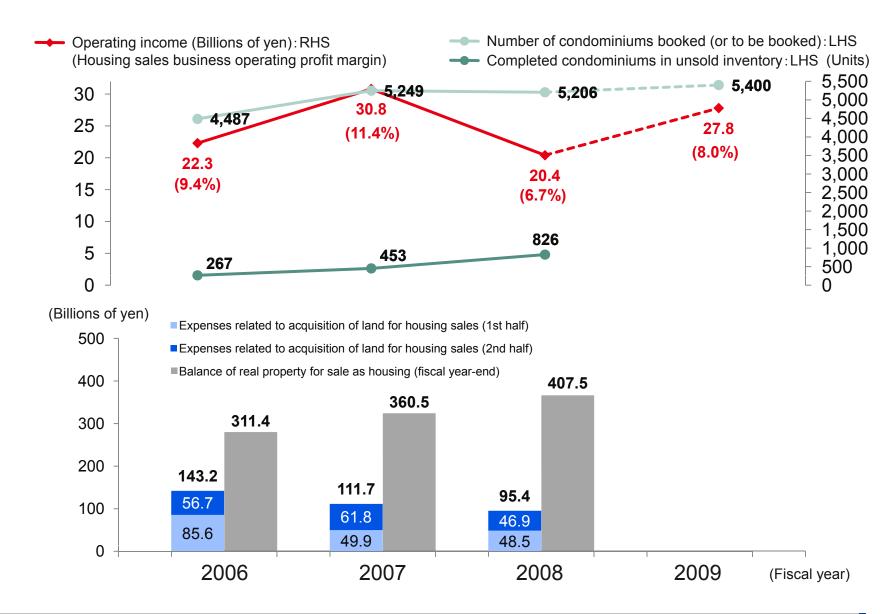
Some projects and properties span multiple years. Years to be booked are subject to change. Some project and property names are provisional.

#### Land bank

- > Sites acquired (confirmed): Approx. 18,000 units (after sharing)
- Planning stage (redevelopment, etc.): Approx. 10,000 units (before sharing)



### 3-1-4 Balance of Real Property for Sale and Reported Income



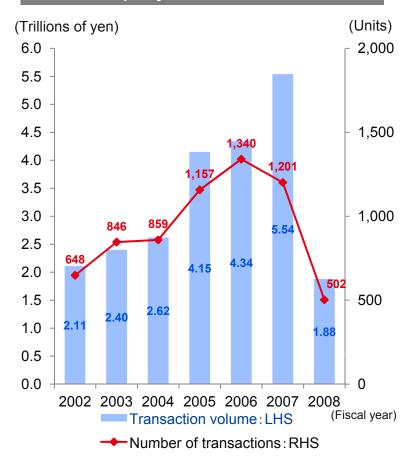
### 3-2 Sales Business (Property Sales to Investors)

#### **3-2-1 Current Business Environment**

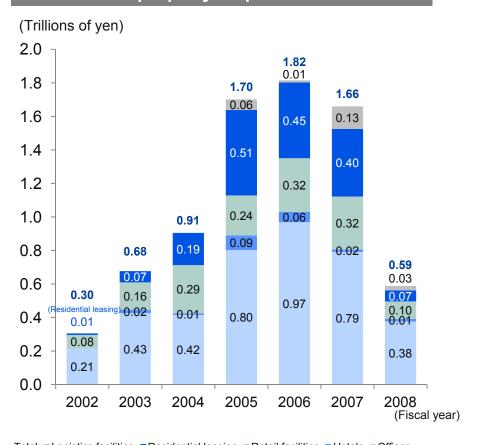


### Downturn in the real estate investment market

#### Listed company real estate transactions



#### J-REIT property acquisition costs



Total Logistics facilities Residential leasing Retail facilities Hotels Offices

Source: Urban Research Institute Corp.

Source: Investment company disclosures

### 3-2 Sales Business (Property Sales to Investors)

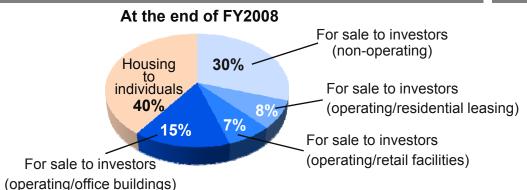
#### 3-2-2 Our Competitive Advantage



### High-quality assets and increasing operating ratios

#### Percentage breakdown of real property for sale<sup>1</sup>

Ratio of non-operating assets for sale to investors



End of FY2008: Approx. 30%

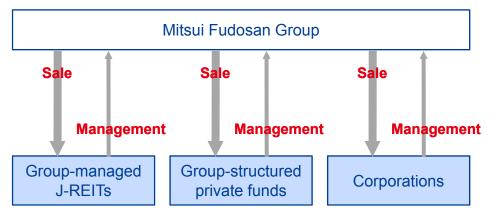
End of FY2010: Approx. 10% (forecast)

Park Axis Series

Jingumae M-SQUARE

LaLaport Shin-Misato

#### **Growth/symbiosis model of diverse investors**



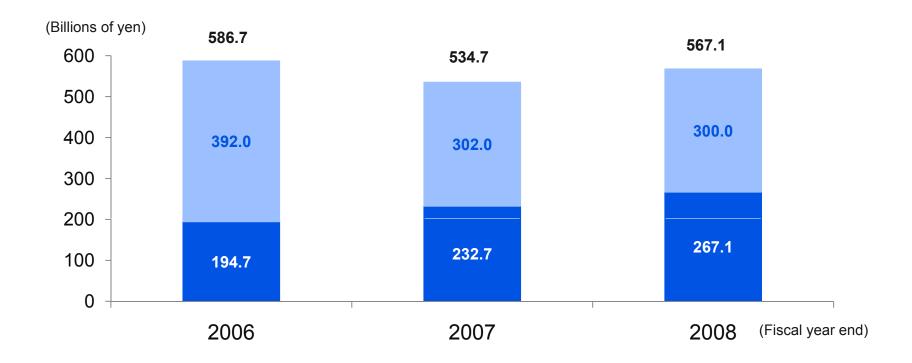
Consolidated basis, real properties for sale(including advances paid for purchases) and assets held by SPCs for trading business

# 3-2 Sales Business (Property Sales to Investors)



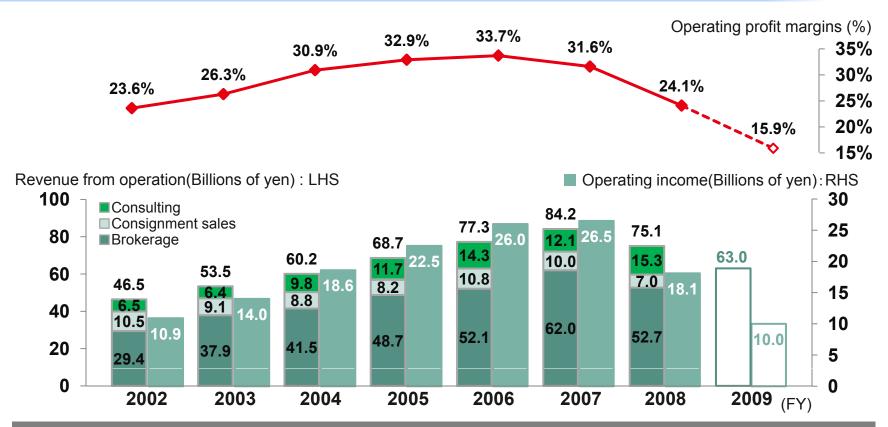
### 3-2-3 Balance of Real Property for Sale and Reported Income

- ■Balance of on-balance-sheet real property for sale to investors (fiscal year-end)
- Share in balance of off-balance-sheet real property for sale to investors (fiscal year-end, trading business SPCs)



# 4 Brokerage, Consignment sales and Consulting Business

### 4-1 Earnings Trends and Business Outline by categories



#### **Business Outline by categories**

- ➤ Brokerage Brokerage of existing properties targeting individual and institutional investors for the purpose of business-use and investment
- Consignment Sales Consignment sales of newly constructed properties including condominiums and detached houses built by developers other than Mitsui Fudosan Residential
- ➤ Consulting—Various consulting services such as development management and project management services, as well as fund management services for private funds and J-REITs

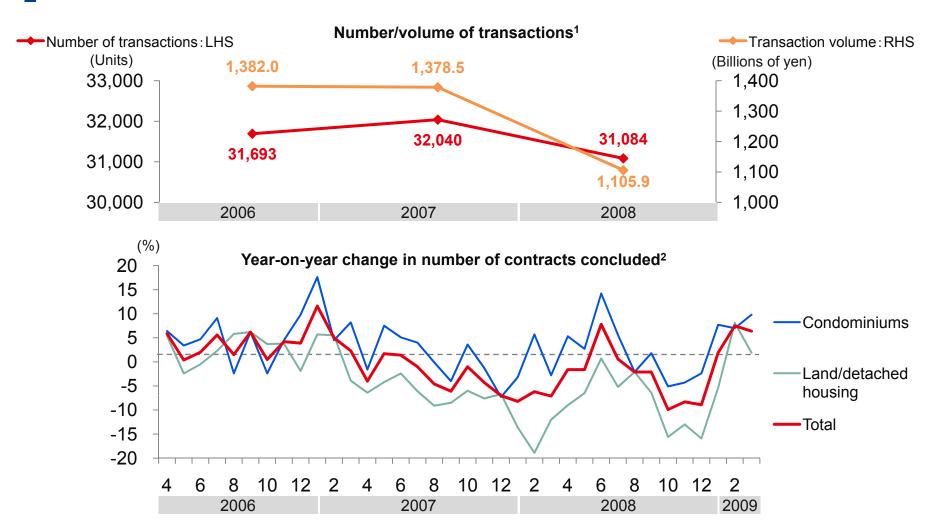
MITSUI FUDOSAN GROUP

### **4-1 Brokerage Business**



#### **4-1-1 Number/Volume of Transactions and Number of Contracts**

### Number of transactions remains firm, transaction volume down



<sup>1.</sup> Mitsui Fudosan Sales Brokerage Business

<sup>2.</sup> Tokyo metropolitan area Mitsui Rehouse contracts concluded

## **4-2 Consulting Business**

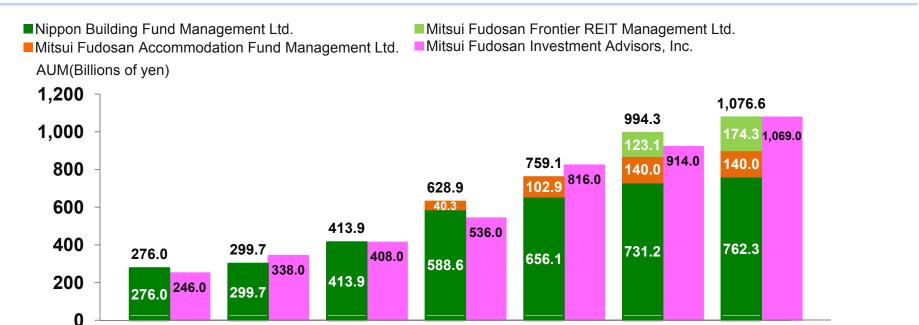


#### 4-2-1 Changes in AUM from private funds and J-Reits

### Stable growth in AUM

2002

2003



#### **Fund Management Companies**

2005

2006

2007

Mitsui Fudosan Investment Advisors — Asset management company for private real estate fund

2004

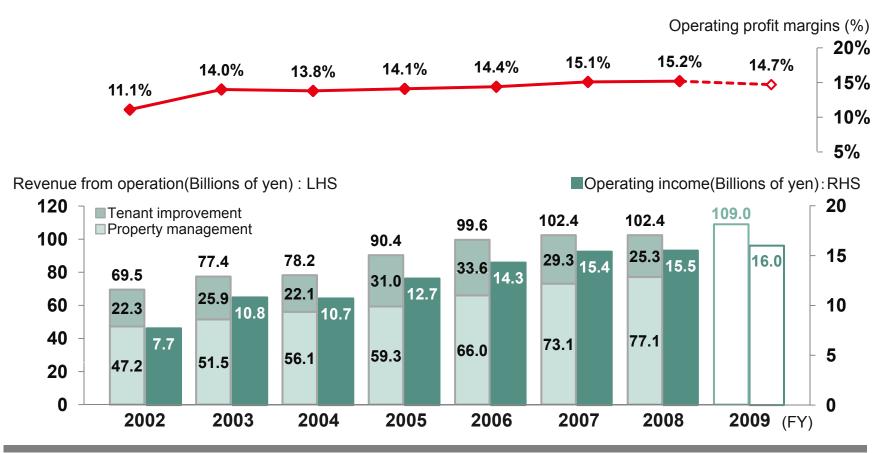
- ➤ Nippon Building Fund Management Asset management company of Nippon Building Fund Inc. (Listed office REIT)
- Mitsui Fudosan Accommodation Fund Management Asset management company of Nippon Accommodation Fund Inc. (Listed residential REIT)
- Mitsui Fudosan Frontier REIT Management—Asset management company of Frontier Real Estate Investment Corporation(Listed retail REIT)

2008 (Fiscal year end)

### **5 Property Management Business**



#### 5-1 Earnings Trends and Business Outline by categories



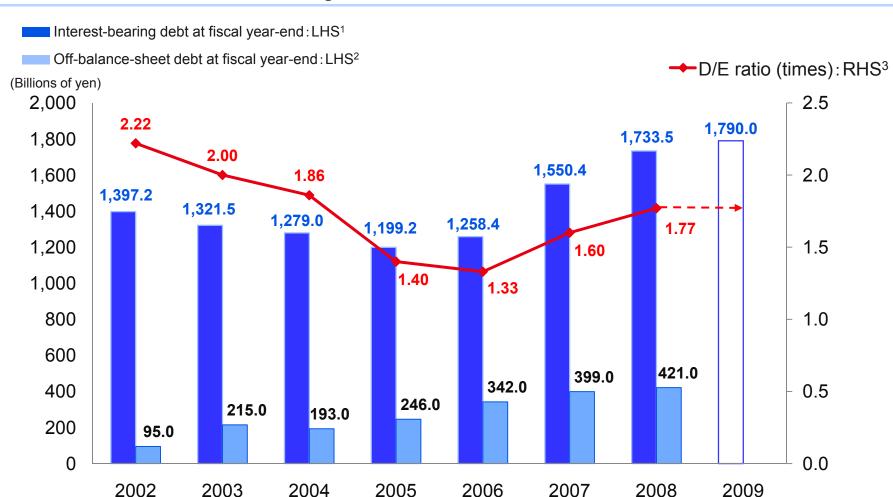
#### **Business Outline by categories**

- ➤ Property Management—A variety of property management services for office buildings, retail facilities and condominiums
- ➤ Tenant Improvement—Renovations of office buildings in preparation for tenant changeovers, as well as general repair and maintenance work

### **6 Financial Strategy**



### Maintain sound financial strength



- 1. Interest-bearing debt at fiscal year-end: Short-term debt + commercial paper + bonds redeemable within one year + straight bonds + long-term debt
- 2. Off-balance-sheet debt at fiscal year-end: The portion of debt associated with debt arising from investments in SPCs that is within the Company's scope of responsibility
- 3. D/E ratio: Interest-bearing debt / shareholders' equity

### 7 New Challenge Plan 2016



# Combine the flexibility of our three core businesses to respond to market changes

Create opportunities to advance the Challenge Plan over the next few years

Embrace the external environment positively, target medium-term growth

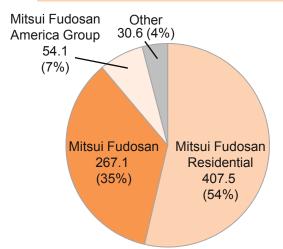
# **Appendices**

### Appendix 1 Consolidated Balance Sheet (At March 31, 2009)

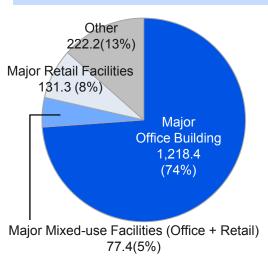
Depreciation (FY2008)



Real property for sale (including advances paid for purchases)



Buildings, Structures and Land etc. for Lease



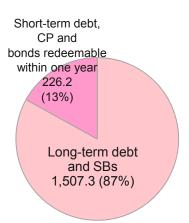
#### Total assets: ¥3,758.3 billion

(Billions of yen)

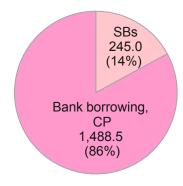
Current assets	1,127.4	Liabilities	2,758.5
Cash and time deposits	63.0	Interest-bearing debt	1,733.5
Real property for sale (including advances paid for purchases)	759.4		
Equity investment in properties for sale	89.7		
Other current assets	215.1		
Fixed assets	2,630.9		
Tangible and intangible fixed assets	2,047.7		
		Deposits from tenants	370.6
(Buildings, Structures and Land etc. for Lease)	(1,649.4)	Other liabilities	654.2
		Net assets	999.8
		(Shareholders' equity)	(978.6)
Investment securities	343.5		
Lease deposits	180.8		
Other fixed assets	58.8		
Capital expenditures (FY2008)	165.0		
		Note: CD	oforo to oo

48.8

Interest-bearing debt breakdown/duration (B/S basis)



Interest-bearing debt breakdown/SBs or bank borrowing, CP



Note: CP refers to commercial paper, SB to straight bonds

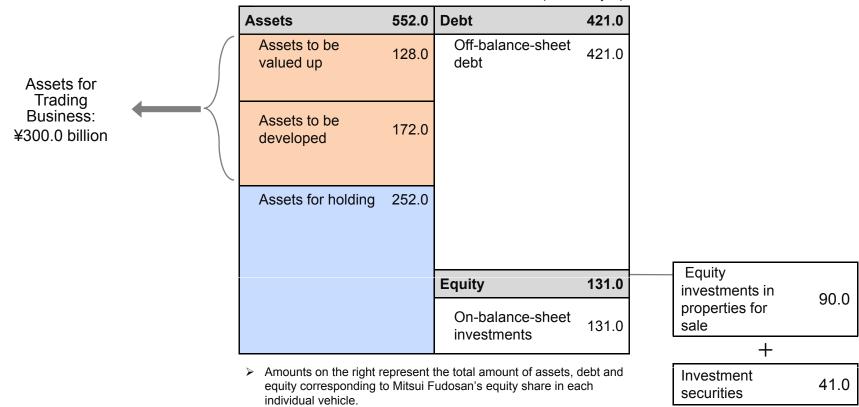
### Appendix 2 SPC Investments and Off-Balance-Sheet Debt

(At March 31, 2009)



#### Total exposure: ¥552.0 billion

(Billions of yen)



- Different disclosure standards apply from those for information disclosed under our "Guideline Applied to Disclosure of SPCs" since the Results for the Year Ended March 31, 2007.
- > All figures are rounded off to the nearest billion yen.
- > "Assets to be valued up," "Assets to be developed" and "Assets for holding" are categorized by MF's proprietary standards.

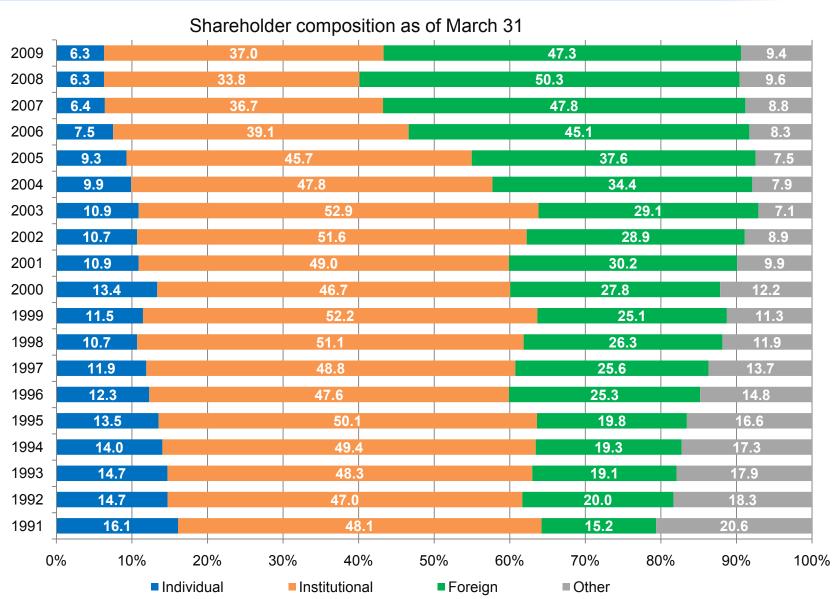
# Appendix 3 Changes in MF Group AUM and Fees





# **Appendix 4 Shareholder Composition**





# Appendix 5 Leasing Business (Office Buildings) Portfolio



Property name	Shinjuku Mitsui Building	GranTokyo North Tower	Kasumigaseki Building	Nihonbashi Mitsui Tower	Tokyo Midtown
Location	Shinjuku-ku	Chiyoda-ku	Chiyoda-ku	Chuo-ku	Minato-ku
Floor space*	179,000 m <sup>2</sup>	212,000 m <sup>2</sup>	153,000 m <sup>2</sup>	130,000 m <sup>2</sup>	311,000 m <sup>2</sup>
Net rentable area *	104,000 m <sup>2</sup>	65,000 m <sup>2</sup>	96,000 m <sup>2</sup>	51,000 m <sup>2</sup>	184,000 m <sup>2</sup>
Building scale	55 floors, 3 sub-levels	43 floors, 4 sub-levels	36 floors, 3 sub-levels	38 floors, 4 sub-levels	54 floors, 5 sub-levels
Completed	September 1974	October 2007	April 1968	July 2005	March 2007
Property name	Nihonbashi 1-chome Building	Gate City Ohsaki	Jinbocho Mitsui Building	Akasaka Biz Tower	
Location	Chuo-ku	Shinagawa-ku	Chiyoda-ku	Minato-ku	
Floor space*	98,000 m <sup>2</sup>	291,000 m <sup>2</sup>	88,000 m <sup>2</sup>	218,000 m <sup>2</sup>	
Net rentable area *	50,000 m <sup>2</sup>	155,000 m <sup>2</sup>	51,000 m <sup>2</sup>	99,000 m <sup>2</sup>	
Building scale	20 floors, 4 sub-levels	24 floors, 4 sub-levels	23 floors, 3 sub-levels	39 floors, 3 sub-levels	
Completed	January 2004	January 1999	March 2003	January 2008	* Approximate

# Appendix 6 Leasing Business (Retail Facilities) Portfolio





165,000 m<sup>2</sup>

63,000 m<sup>2</sup>

190

172.000 m<sup>2</sup>

78,000 m<sup>2</sup>

300

226.000 m<sup>2</sup>

92,000 m<sup>2</sup>

280

<b>Urban Facilities</b>
Kouiun Building

Koujun Building	
Chuo-ku	
17,000 m <sup>2</sup>	
8,500 m <sup>2</sup>	
19	
October 2004	



307.000 m<sup>2</sup>

113,000 m<sup>2</sup>

540

Floor space\*

Retail space\*

Stores\*



<sup>\*</sup> Approximate

### Disclaimer



This presentation contains forward looking statements regarding our operating performance. The statements are based on information available at announcement and our judgment as of such date, and may contain potential risks and uncertainties.

Please note that actual results may differ from our forecasts depending on factors including the economic situation, market trends and management conditions.

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