Fiscal Year Ended March 2010

# **Investor Presentation**

May 2010





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- 1. Overview of Results for the Fiscal Year Ended March 31, 2010 (Fiscal 2009)
- 2. Earnings Trends
- 3. Financial Strategy

### 1-1: Income Statements (Former Segments)

			(Billions of yen)
	Year to March 2010 (FY2009) Results	Year to March 2009 (FY2008) Results	Change
Operating income	120.5	171.5	-50.9
Leasing	99.7	99.5	0.2
Sales of housing, office buildings and land	12.0	48.6	-36.5
Housing sales	11.4	20.4	- 9.0
Property sales to investors	0.6	28.2	-27.5
Brokerage, consignment sales and consulting	7.4	18.1	-10.6
Property management	15.9	15.5	0.3
Construction, Sales of housing materials and merchandise, Facility operations, Other, Eliminations and corporate	-14.7	-10.3	-4.4
Interest expense, in net	-29.2	-29.2	0
Non-operating income/expenses (excl.interest expenses, in net)	2.5	3.7	-1.2
Extraordinary gains/losses	3.7	-30.1	33.8
Income taxes and minority interests	-37.6	-32.4	-5.1
Net income	60.0	83.5	-23.4
Net income per share (yen)	68.39	95.10	-26.71

### 1-2: Income Statements (New Segments)

			(Billions of yen)
	Year to March 2010 (FY2009) Results	Year to March 2009 (FY2008) Results	Change
Operating income	120.5	171.5	-50.9
Leasing	95.5	94.1	1.3
Property Sales	12.4	49.2	-36.7
Property sales to individuals	11.4	20.4	-9.0
Property sales to investors	1.0	28.7	-27.7
Management	29.7	38.8	-9.1
Mitsui Home, Other, Eliminations and corporate	-17.1	-10.6	-6.4
Interest expense, in net	-29.2	-29.2	0
Non-operating income/expenses (excl.interest expenses, in net)	2.5	3.7	-1.2
Extraordinary gains/losses	3.7	-30.1	33.8
Income taxes and minority interests	-37.6	-32.4	-5.1
Net income	60.0	83.5	-23.4
Net income per share (yen)	68.39	95.10	-26.71

#### 1-3: Balance Sheets & Cash Flow Statements

(Billions of yen)

		Year to March 2010 (FY2009) Results	Year to March 2009 (FY2008) Results	Change
Be	Total assets	3,710.4	3,758.3	-47.9
Balance Sheets	Interest-bearing debt <sup>1</sup>	1,746.7	1,733.5	13.1
Shee	Shareholders' equity <sup>2</sup>	1,007.8	978.6	29.1
ets	D/E ratio (times) <sup>3</sup>	1.73	1.77	-0.04
	Net cash provided by (used in) operating activities	84.3	-40.9	125.3
Cash	Net cash provided by (used in) investing activities	-64.8	-141.6	76.7
Cash Flow	Net cash provided by (used in) financing activities	-19.7	182.2	-201.9
	Free cash flow <sup>4</sup>	19.5	-182.6	202.1

<sup>1.</sup> Interest-bearing debt: consolidated bank loans + commercial paper + long-term debt due within one year + long-term debt due after one year

<sup>2.</sup> Shareholders' equity: Net assets – minority interests – new stock acquisition rights

<sup>3.</sup> D/E ratio: interest-bearing debt/shareholders' equity

<sup>4.</sup> Free cash flow: net cash provided by (used in) operating activities + net cash provided by (used in) investing activities

#### 1-4: Disclosure of Market Value of Rental Properties

#### DISCLOSURE OF MARKET VALUE OF RENTAL PROPERTIES

Effective the end of the year under review, the Company will disclose the market value of its rental properties according to "Accounting Standard for Disclosures about Fair Value of Investment and Rental Property."

- \* Properties subject to disclosure: Properties being rented, investment properties, idle real estate
- \* Properties not subject to disclosure: Real property for sale; property used for manufacture/sale of goods, provision of services, or business operational purposes; property held by SPCs

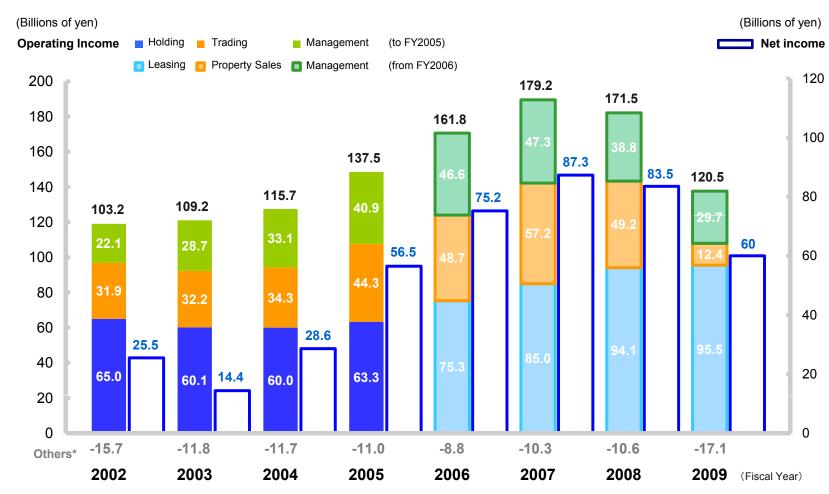
In the case of the Mitsui Fudosan Group, main properties subject to disclosure are office buildings, retail facilities, and rental housing units, while main properties not subject to disclosure are hotels operated in-house, golf courses, and properties used for in-house purposes. Of total tangible and intangible fixed assets stated in the consolidated balance sheets (amounting to ¥2,105 billion at March 31, 2010), properties subject to the aforementioned disclosure amounted to ¥1,845 billion.

Rental income (after depreciation) from rental properties subject to disclosure amounted to ¥79 billion.

	(¥ billions)
Amount shown on consolidated balance sheets at fiscal year-end	1,845
Market value at fiscal year-end	2,599
Change (amount)	753

# 2. Earnings Trends

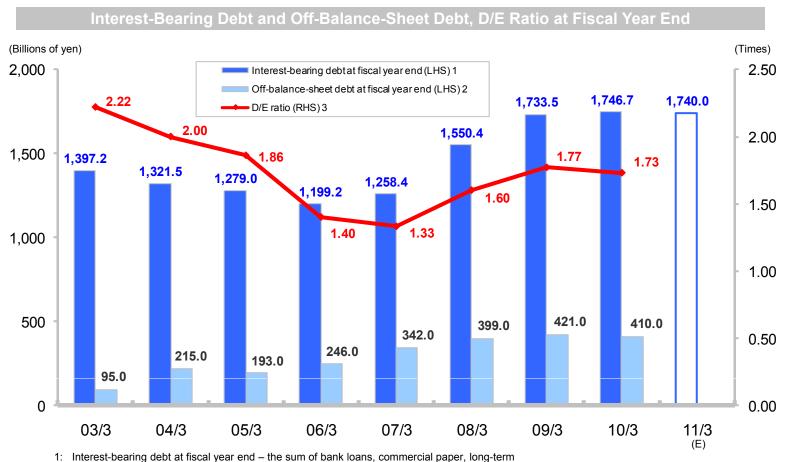
# Results bottomed in FY2009 and FY2010, and Mitsui Fudosan is now moving toward the next phase of growth.



<sup>\*</sup> Others included the Construction, Sales of Housing Materials and Merchandise, Facilities Operations, and Other segments, and parent company G&A expenses through FY2005. The Mitsui Home and Other segments have included parent company G&A expenses from FY2006.

# 3. Financial Strategy

# We will maintain a sound financial structure and our ability to invest in growth opportunities



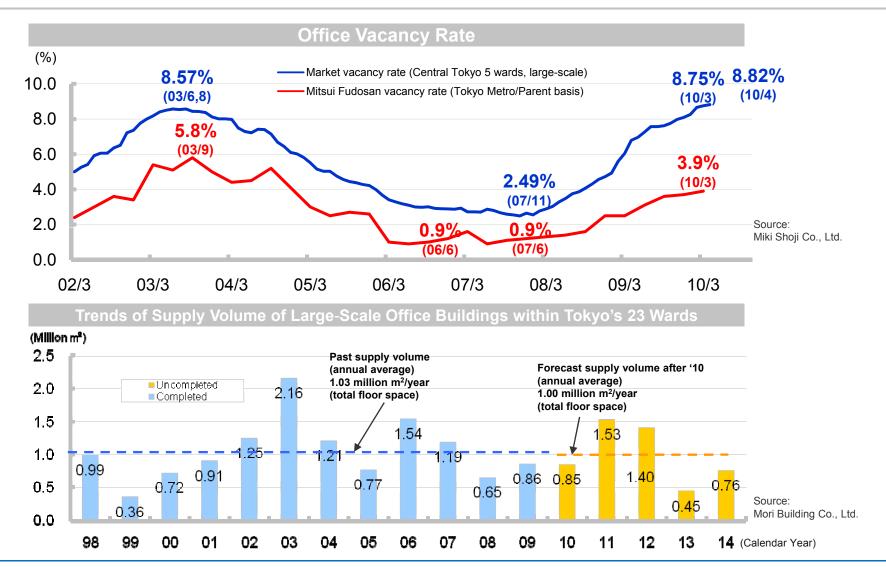
<sup>1:</sup> Interest-bearing debt at fiscal year end – the sum of bank loans, commercial paper, long-term debt due within one year and long-term debt due after one year

<sup>2:</sup> Off-balance-sheet debt at fiscal year end -The debt associated with investments in SPCs that is within the Company's scope of responsibility

<sup>3:</sup> D/E ratio: Interest-bearing debt / shareholders' equity

#### 4-1: Market Trends

The rising vacancy rate in central Tokyo has moderated since summer 2009, but the increase continues. Although supply and demand trends require attention, positive signs include improved corporate earnings.



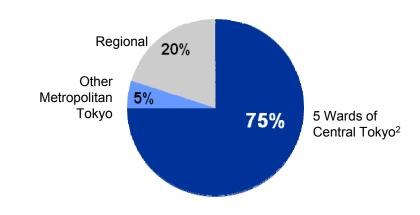
#### 4-2: Mitsui Fudosan's Strengths

# Office building development, leasing and management are core strengths

- A portfolio balanced among outstanding central Tokyo locations
- Redevelopment capabilities that enable steady progress in redevelopment projects
- Stable long-term relationships with approximately 3,000 tenant companies
   WORKERS FIRST

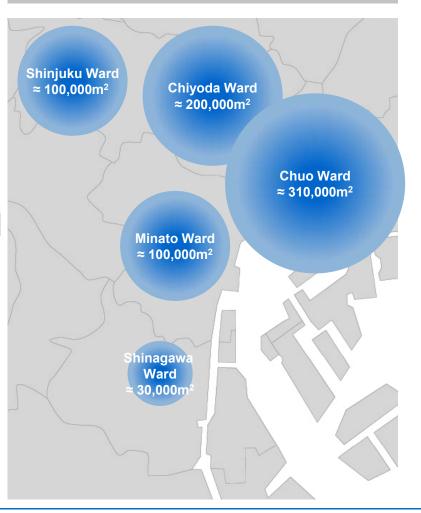
三井のオフィス

Floor Space of Mitsui Fudosan Properties by Area (As of March 31, 2010)<sup>1</sup>



- 1: Consolidated basis, includes jointly held properties (in Japan)
- 2: Chiyoda Ward, Chuo Ward, Minato Ward, Shinagawa Ward, Shinjuku Ward

Floor Space of Mitsui Fudosan Properties in 5 Wards of Central Tokyo (As of March 31, 2010)<sup>1</sup>



### 4-3: Major Capital Expenditures

# Sustained investment in carefully selected projects

	r Capital nditures	FY2006	FY2007	FY2008	FY2009	FY2010
	Office buildings	Former JFE Building (land & building) ≈ 85.0 billion yen	Former Mitsui Life Insurance Otemachi Building (land & building) ≈ 118.0 billion yen Yodoyabashi Mitsui Building (land & building) ≈ 25.0 billion yen GranTokyo North Tower (building) ≈ 22.0 billion yen Yokohama Mitsui Building (land)	Chiyoda Fujimi 2-Chome Project (land) ≈ 36.0 billion yen		Sumitomo Mitsui Banking Corporation Head Office Building (former JFE Building) (building) Muromachi East District Development Projects Areas 2-2 (building)
	Retail facilities	LaLaport Toyosu (building) ≈ 13.0 billion yen Lazona Kawasaki (Building)	Mitsui Outlet Park Marine Pia Kobe (land) ≈ 11.0 billion yen	LaLagarden Kawaguchi (building) Mitsui Outlet Park Sendai Port (building)	LaLagarden Nagamachi (building)	Mitsui Outlet Park Sapporo Kita- Hiroshima (building) Mitsui Outlet Park Shiga Ryuo (building)
Capita	al Expenditures	220.3 billion yen	340.4 billion yen	165.0 billion yen	61.9 billion yen	140.0 billion yen (E)

Schedule for Major Office Buildings	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Tokyo Midtown	Completed							
GranTokyo North Tower	(	Completed						
Yodoyabashi Mitsui Building		Completed						
Sumitomo Mitsui Banking Corporation Head Office Building (former JFE Building)	Acquired	St	arted	Com	pleted			
Yokohama Mitsui Building		Ac	cquired	Started	С	ompleted		
Muromachi East District Development Projects Areas 2-2			Star	ted Com	pleted			
Aomi Q Area Project			Acquired		Started	Completed		
Muromachi East District Development Projects Areas 2-3						Star	ted	Completed
Chiyoda Fujimi 2-Chome Project			Acquired			S	tart & Comple	tion Planned
Otemachi 1-Chome Mitsui Building (former Mitsui Life Insurance Otemachi Building)		Acqui	ired	Business P	lan Formulati	on S	Start & Comple	etion Planned
Sanshin Building/Hibiya Mitsui Building Reconstruction Project				Business P	lan Formulatio	on		

#### 4-4: Major Projects

### We deploy our development capabilities to continuously improve our portfolio.

#### **Major Newly Operational Projects**

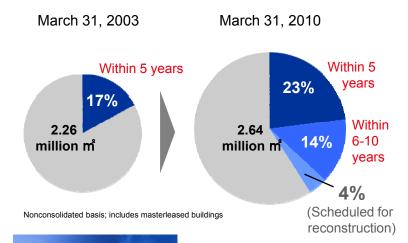
FY Completed	Project Name	Location	Rentable Floor Space
2010	Sumitomo Mitsui Banking Corporation Head Office Building	Chiyoda-ku, Tokyo	≈ 46,000 m <sup>2</sup>
	Muromachi East District Development Projects Areas 2-2	Chuo-ku, Tokyo	≈ 21,000 m <sup>3</sup>
2011	Hiroshima Kamiyacho Project	Naka-ku, Hiroshima	≈ 14,000 m <sup>2</sup>
	Nagoya Mitsui Building Shinkan	Nakamura-ku, Nagoya	≈ 11,000 m <sup>2</sup>
	Shimbashi 1-Chome Project	Minato-ku, Tokyo	≈ 5,000 m <sup>2</sup>
	Onarimon Project	Minato-ku, Tokyo	≈ 6,000 m <sup>2</sup>
	Nihonbashi Honcho 3-Chome Reconstruction Project	Chuo-ku, Tokyo	≈ 8,000 m <sup>2</sup>
	Tsukiji 5-Chome Project	Chuo-ku, Tokyo	≈ 12,000 m <sup>2</sup>
	Yokohama Mitsui Building	Nishi-ku, Yokohama	≈ 49,000 m <sup>2</sup>
2012	Nihonbashi Honcho 2-Chome Area Project	Chuo-ku, Tokyo	≈ 14,000 m²
	Aomi Q Area Project	Koto-ku, Tokyo	≈ 44,000 m <sup>2</sup>
2013	Muromachi East District Development Projects Areas 2-3	Chuo-ku, Tokyo	≈ 19,000 m <sup>2</sup>
	Muromachi East District Development Projects Areas 1-5	Chuo-ku, Tokyo	≈ 8,000 m <sup>2</sup>

# Scheduled for completion in FY2014 and after

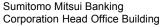
- Sapporo Mitsui Building Reconstruction Project (Chuo-ku, Sapporo)
- Chiyoda Fujimi 2-Chome Project (Chiyoda-ku, Tokyo)
- Kita-Shinagawa 5-Chome Area 1 Redevelopment Project (Shinagawa-ku, Tokyo)
- Sanshin Building/Hibiya Mitsui Building Reconstruction Project (Chiyoda-ku, Tokyo)
- Nihonbashi 2-Chome Project (Chuo-ku, Tokyo)
- · Otemachi 1-Chome Mitsui Building (Chiyoda-ku, Tokyo)

FY completed and rentable floor space may change in the future. Some project names are tentative.

#### Office Buildings by Year of Completion





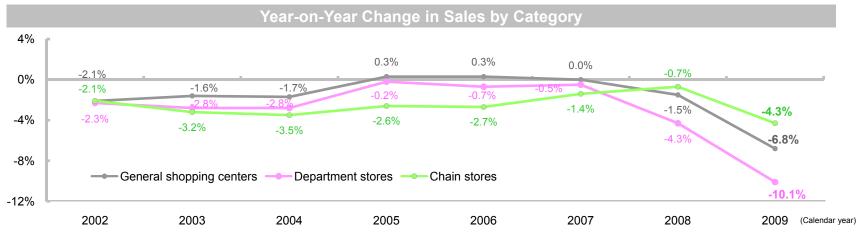




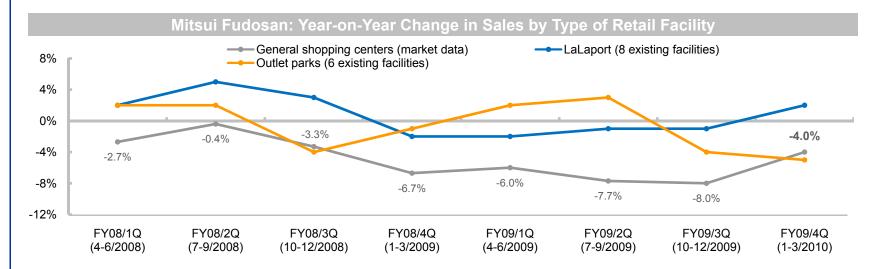
Chiyoda Fujimi 2-Chome Project

#### 5-1: Market Trends

# While sales in every category have been decreasing due to stagnant consumer spending, signs of improvement are starting to appear.



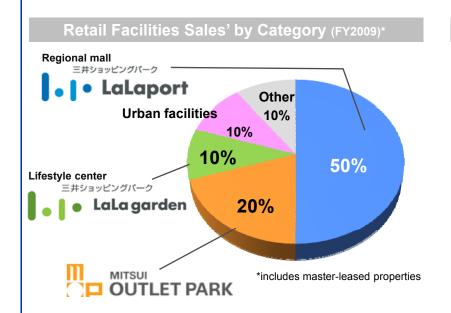
Source: Japan Department Stores Association, Japan Council of Shopping Centers, Japan Chain Stores Association



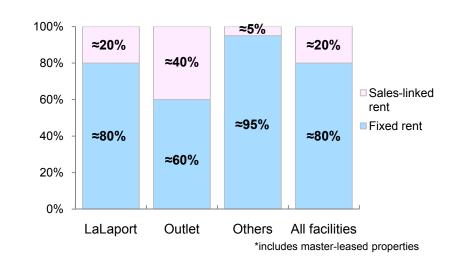
Source: Japan Council of Shopping Centers

#### 5-2: Mitsui Fudosan's Strengths

#### Diverse types of facilities and a stable revenue structure



#### Ratio of Fixed to Sales-linked Rent by Category (FY2009)\*





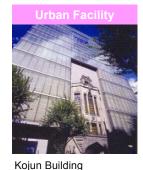




MITSUI
OUTLET PARK



LaLagarden Nagamachi 三井ショッピングバーク LaLa garden

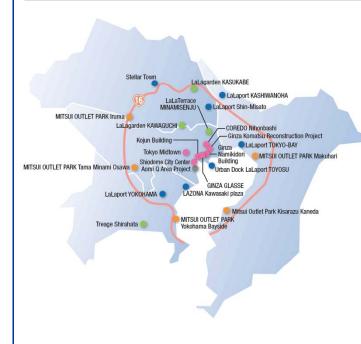


Urban Facility

#### 5-3: Major Projects

# We develop facilities that are best suited to their area, with a focus on metropolitan Tokyo

#### Mitsui Fudosan Retail Facilities in Metropolitan Tokyo



- LaLaport
- Mitsui Outlet Park
- LaLagarden
- Urban facilities

#### **Major Newly Operational Projects**

FY Opened	Project Name (* indicates subleased or jointly owned property)	Location	Store floor space
2009	LaLaport Iwata	Iwata, Shizuoka	≈ 50,000 <b>m</b> ²
	LaLaport Shin-Misato	Misato, Saitama	≈ 60,000 <b>m</b> ²
	LaLagarden Nagamachi	Sendai, Miyagi	≈ 19,000 <b>m</b> ²
2010	Ginza Trecious*	Chuo-ku, Tokyo	≈ 4,500 <b>m</b> ²
	Mitsui Outlet Park Sapporo Kita-Hiroshima	Kita-Hiroshima, Hokkaido	≈ 23,000 m²
	Mitsui Outlet Park Shiga Ryuo	Gamo-gun, Shiga	≈ 27,000 <b>m</b> ²
	G1 Project*	Chuo-ku, Tokyo	TBD
2011	Ginza Komatsu Reconstruction Project*	Chuo-ku, Tokyo	≈ 8,000 <b>m</b> ²
	Ningbo Outlet Project*	Ningbo, Zhejiang, China	≈ 16,000 <b>m</b> <sup>2</sup>
	Mitsui Outlet Park Kurashiki	Kurashiki, Okayama	≈ 20,000 <b>m</b> <sup>2</sup>
2012	Aomi Q Area Project*	Koto-ku, Tokyo	≈ 49,000 <b>m</b> ²
	Mitsui Outlet Park Kisarazu Kaneda	Kisarazu, Chiba	≈ 25,000 <b>m</b> ²

FY opened and store floor space may change in the future. Some project names are tentative.

#### Regional mall





Lifestyle center



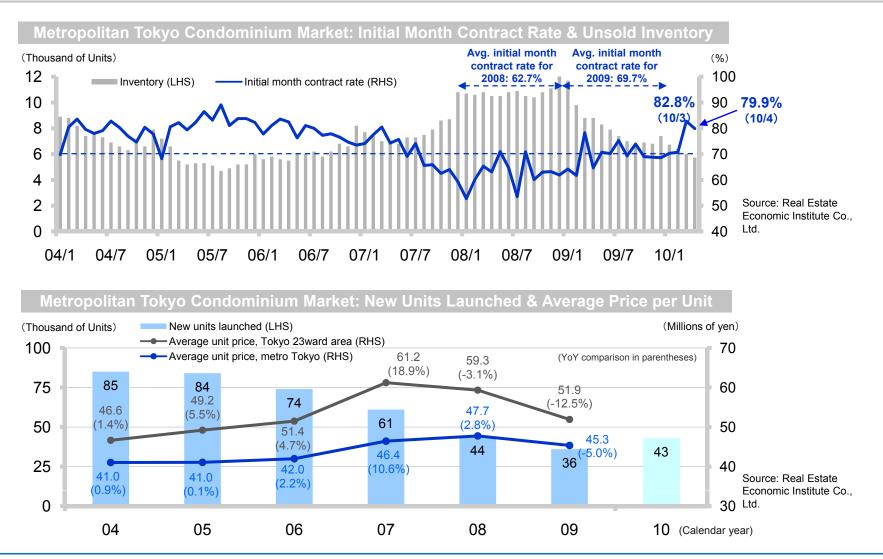
**Urban Facilities** 



# 6. Property Sales Business (Property Sales to Individuals)

#### 6-1: Market Trends

Sales conditions are improving with economic recovery and government policies to support the housing market. Contract rates remain strong in metropolitan Tokyo, and unsold inventory is steadily trending downward. The market appears to have bottomed.



# 6. Property Sales Business (Property Sales to Individuals)

#### 6-2: Mitsui Fudosan's Strengths

We are accelerating the cash-to-cash cycle for assets while steadily promoting our strength in high-added-value properties

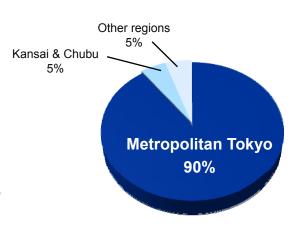
- Extensive bookings of high-cost properties will lower profitability in FY2010.
- We constantly acquire new land for development
- Strength in high-value-added properties consistently supports operations







FY2009 Sales by Region (Condominiums)



# 6. Property Sales Business (Property Sales to Individuals)

6-3: Major Projects

# Competitive products primarily in metropolitan Tokyo

#### **Major Projects**

Property Name Location			Jnits (Mitsui san Share)	
Park Court Akasaka The Tower	Minato-ku, Tokyo	479	( 70%)	
Park City Hamadayama	Suginami-ku, Tokyo	522	(100%)	
Park City Musashi-Kosugi Mid Sky Tower	Kawasaki, Kanagawa	794	( 80%)	
Hiroo Garden Forest	Minato-ku, Tokyo	667	( 50%)	
Prime Arena Shin-Yurigaoka	Kawasaki, Kanagawa	393	( 70%)	
Park Court Azabu-Juban The Tower	Minato-ku, Tokyo	369	( 40%)	
Park Tower Gran Sky	Shinagawa-ku, Tokyo	613	(100%)	
Kemigawahama Residence	Chiba, Chiba	379	( 43%)	
Park City Minami-Senrioka	Settsu, Osaka	586	(100%)	
Park City Kashiwanoha Campus Nibangai	Kashiwa, Chiba	880	(100%)	
THE ROPPONGI TOKYO (Roppongi 3-Chome Redevelopment)	Minato-ku, Tokyo	611	(45%)	
Meguro-ku Shimomeguro 2-Chome Project	Meguro-ku, Tokyo	231	(100%)	
Roppongi 1-Chome South Area Urban Redevelopment Project	Minato-ku, Tokyo	269	(100%)	
	Park Court Akasaka The Tower Park City Hamadayama Park City Musashi-Kosugi Mid Sky Tower Hiroo Garden Forest Prime Arena Shin-Yurigaoka Park Court Azabu-Juban The Tower Park Tower Gran Sky Kemigawahama Residence Park City Minami-Senrioka Park City Kashiwanoha Campus Nibangai THE ROPPONGI TOKYO (Roppongi 3-Chome Redevelopment) Meguro-ku Shimomeguro 2-Chome Project Roppongi 1-Chome South Area Urban	Park Court Akasaka The Tower  Park City Hamadayama  Suginami-ku, Tokyo  Park City Musashi-Kosugi Mid Sky Tower  Hiroo Garden Forest  Minato-ku, Tokyo  Prime Arena Shin-Yurigaoka  Park Court Azabu-Juban The Tower  Minato-ku, Tokyo  Park Tower Gran Sky  Shinagawa-ku, Tokyo  Kemigawahama Residence  Park City Minami-Senrioka  Park City Kashiwanoha Campus Nibangai  THE ROPPONGI TOKYO (Roppongi 3-Chome Redevelopment)  Meguro-ku Shimomeguro 2-Chome Project  Roppongi 1-Chome South Area Urban  Minato-ku, Tokyo	Property Name Location Fudosan Park Court Akasaka The Tower Park City Hamadayama Suginami-ku, Tokyo 522 Park City Musashi-Kosugi Mid Sky Tower Kawasaki, Kanagawa 794 Hiroo Garden Forest Minato-ku, Tokyo 667 Prime Arena Shin-Yurigaoka Kawasaki, Kanagawa 393 Park Court Azabu-Juban The Tower Minato-ku, Tokyo 369 Park Tower Gran Sky Shinagawa-ku, Tokyo 613 Kemigawahama Residence Chiba, Chiba 379 Park City Minami-Senrioka Settsu, Osaka 586 Park City Kashiwanoha Campus Nibangai THE ROPPONGI TOKYO (Roppongi 3-Chome Redevelopment) Meguro-ku Shimomeguro 2-Chome Project Roppongi 1-Chome South Area Urban Minato-ku, Tokyo 269	

#### FY2013 and after

- Musashikosugi Station South Exit Area Urban Redevelopment Project
- Iidabashi Station West Exit East Area Urban Redevelopment Project
- · Kita-Shinagawa 5-Chome Area Urban Redevelopment Project
- · Kashimada Station West Area Urban Redevelopment Project

Units become available for sale over multiple fiscal years at some properties. Moreover, the fiscal year in which units become available for sale may change in the future. Some project names are tentative.

#### **Condominium Brand Lineup**



Small-scale condominium properties with short sales cycle



Park Homes Kichijoji Gran Terrace



park COURT High-grade urbar



Park Court Akasaka The Tower





Park Tower Gran Sky





Park City Hamadayama



Urban condominiums for small households



Land Bank (As of March 31, 2010)

- Land acquired (confirmed): approximately 19,000 units (Mitsui Fudosan share only)
- Project stage (incl. redevelopment): approximately 13,000 units (before sharing)



# 7. Property Sales Business (Property Sales to Investors)

#### 7-1: Market Trends

J-REIT market: various measures and the establishment of a real estate market stabilization fund have accelerated the trend toward recovery

Since autumn 2009, institutional reform and measures to strengthen creditworthiness and support financing

#### Trend toward recovery in the J-REIT market

Resumption of capital increases through public offerings

Resumption of investment corporation bond issues

Progress in mergers and restructuring

Improvement in the debt financing environment

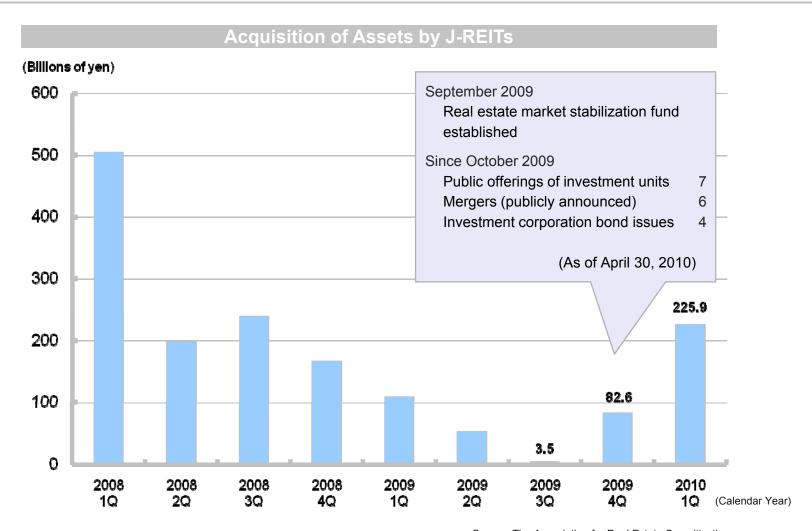
The external growth cycle is beginning again with the resumption of new property acquisitions in the J-REIT market

Recovery expected in the overall real estate investment market, which is central to the J-REIT market

# 7. Property Sales Business (Property Sales to Investors)

#### 7-2: Investment and Acquisitions among J-REITs

The autumn 2009 establishment of a real estate market stabilization fund has led to the resumption of capital increases through public offerings, investment corporation bond issues and property acquisition in the J-REIT market, and restructuring has progressed. The conditions that could support a recovery of the overall real estate investment market are now in place.

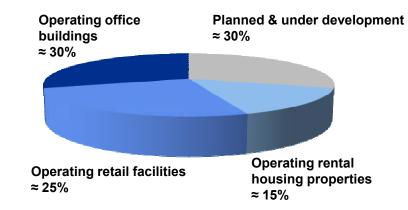


# 7. Property Sales Business (Property Sales to Investors)

#### 7-3: Mitsui Fudosan's Strengths

Mitsui Fudosan is keeping an eye on recovery in the real estate investment market while moving forward with current projects



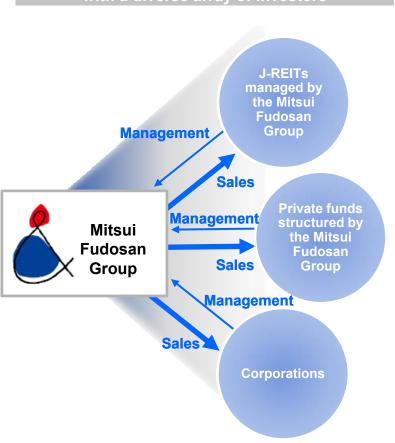


\* Consolidated basis. On-balance sheet real properties for sale including advances paid for purchases, and assets held by SPCs for the trading business

Total: ≈ 519 billion yen (As of March 31, 2010)

On balance sheet: 281 billion yen
Off balance sheet: 238 billion yen

A model for growing in cooperation with a diverse array of investors

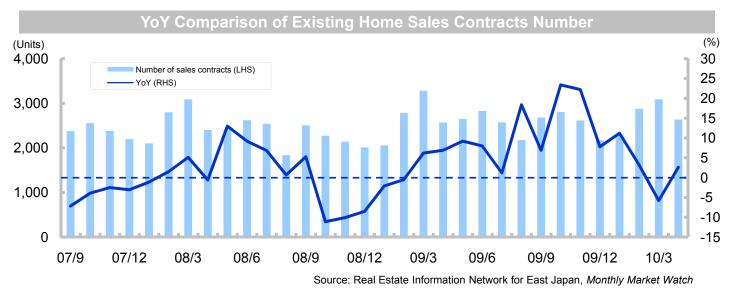


8. Management Business (Brokerage)

# 8. Management Business (Brokerage)

#### 8-1: Market Trends

Market conditions are improving. Contracts are rising and contracted prices are starting to increase.



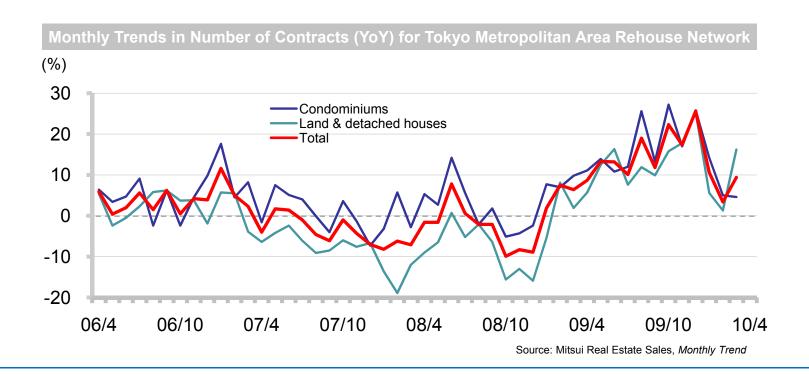


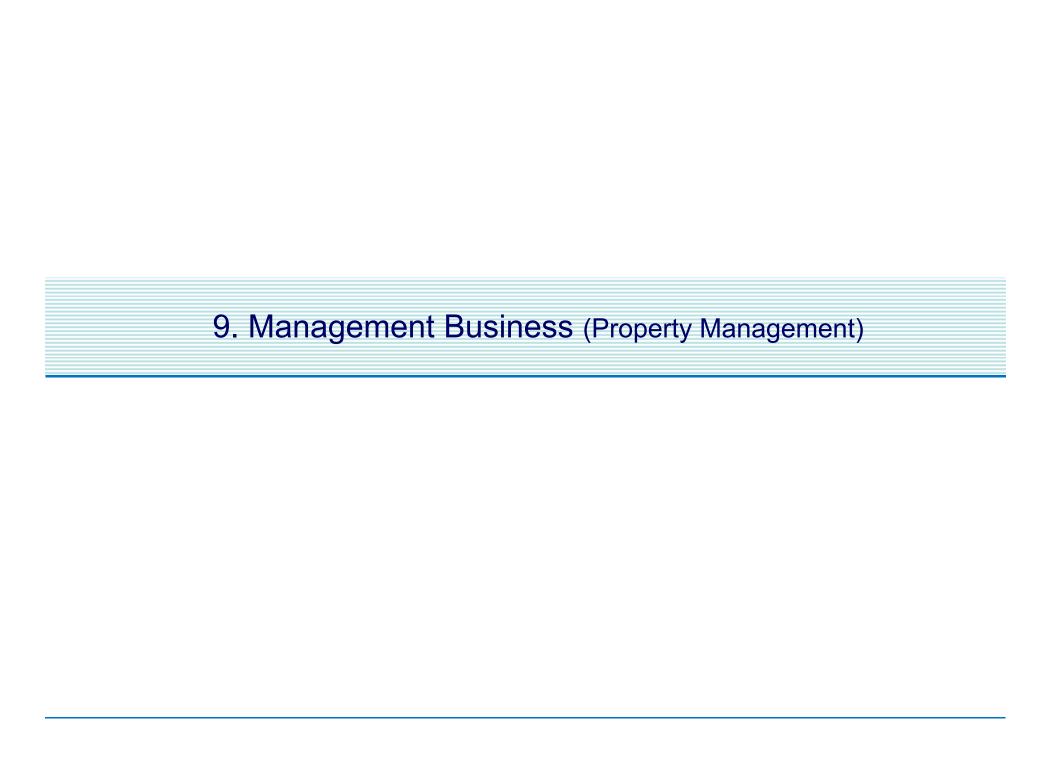
# 8. Management Business (Brokerage)

#### 8-2: Mitsui Fudosan's Strengths

The Rehouse network in the Tokyo metropolitan area has been re-engineered, and residential brokerage is robust

- Re-engineering of the brokerage business (Mitsui Rehouse affiliates)
- Recovery of residential brokerage for end users
- Full-scale recovery of corporate brokerage expected

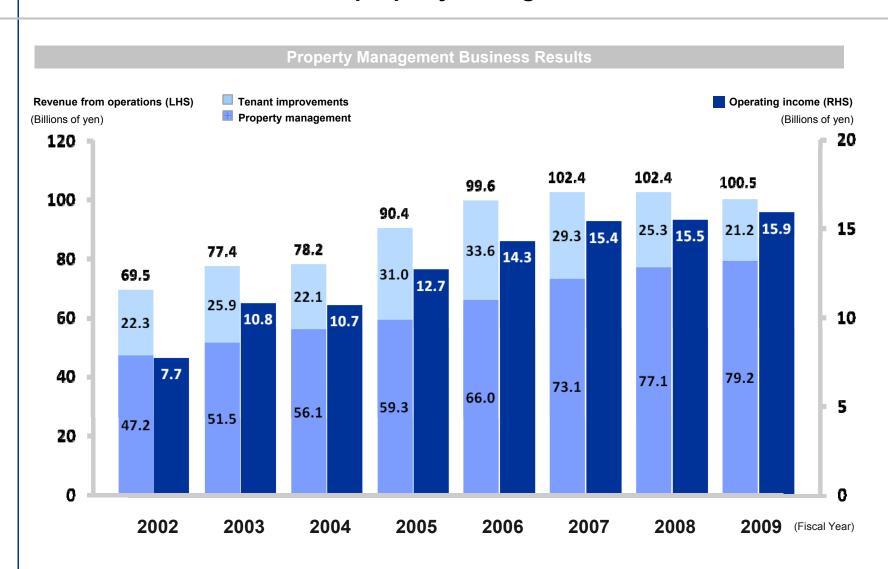




# 9. Management Business (Property Management)

9-1: Mitsui Fudosan's Strengths

# Fee income based on stable property management



10. Forecast for the Fiscal Year Ending March 31, 2011 (Fiscal 2010)

# 10. Forecast for the Fiscal Year Ending March 31, 2011 (Fiscal 2010)

	lions	

	Year to March 2011 (FY2010) Forecast	Year to March 2010 (FY2009) Results	Change
Operating income	121.0	120.5	0.4
Leasing Property sales Property sales to individuals Property sales to investors Management Mitsui Home, Other, Eliminations and corporate	91.0 18.0 8.1 9.9 30.0 -18.0	95.5 12.4 11.4 1.0 29.7 -17.1	-4.5 5.5 -3.3 8.9 0.2 -0.8
Interest expense, in net Non-operating income/expenses (excl.interest expenses, in net) Extraordinary gains/losses Income taxes and minority interests	-29.0 3.0 -10.0 -35.0	-29.2 2.5 3.7 -37.6	0.2 0.5 -13.7 2.6
Net Income	50.0	60.0	-10.0

Real property for sale			(Billions of yen)
	FY2010 (E)	FY2009	Change
New investments	330.0	306.4	23.5

300.6

59.3

360.0

Recovery of costs

Tangible and intangible assets (Billions of yen)			
	FY2010 (E)	FY2009	Change
New investments	140.0	61.9	78.0
Depreciation	50.0	50.2	-0.2

Interest-bearing debt (Billions of yen)				
	FY2010 (E)	FY2009	Change	
Interest-bearing debt	1,740.0	1,746.7	-6.7	

11-1: Response to Maturity and Globalization

Mitsui Fudosan is innovating its business model by taking the perspective of customers regarding accelerating structural socioeconomic changes

#### **Structural Socioeconomic Changes**

#### **Maturity**

- Population composition (higher average age, low birthrate, population decline)
- Diversifying values and lifestyles
- Economics (intensifying corporate competition, streamlining in the public sector)
- Asset stock enhancement

#### Globalization

- Acceleration of cross-border real estate investment
- Globalization of corporate activities
- Intensifying economic competition among cities in East Asia
- Growing inbound business and tourism





Create enriched, affluent urban spaces

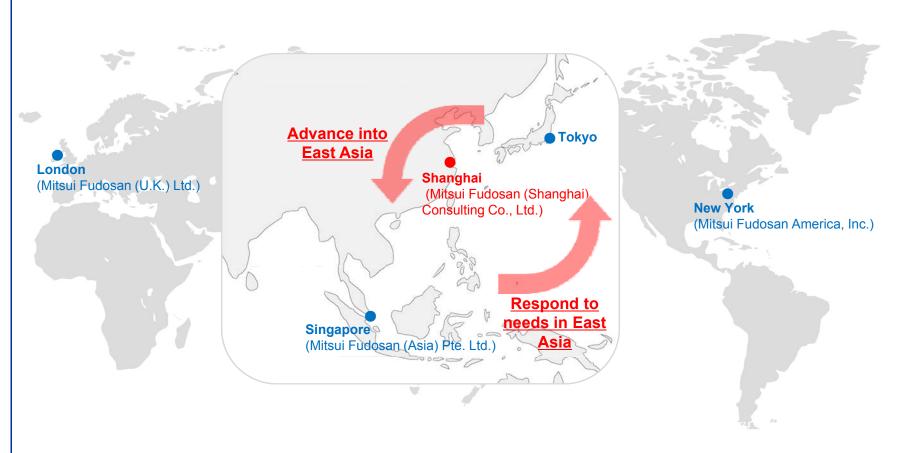


Becoming a real estate solution partner in the global market



#### 11-2: Response to Globalization

Mitsui Fudosan has finalized a pilot project to participate in China and other dynamic East Asian areas

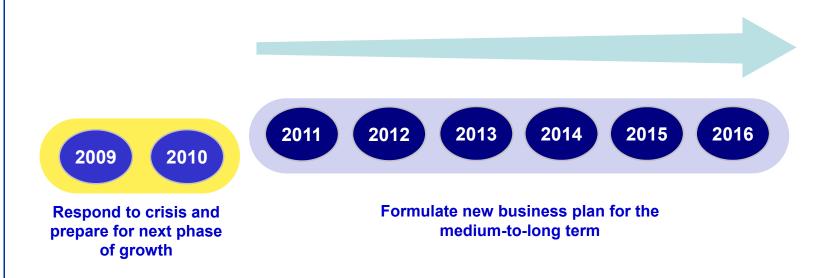


\*Construction has started at the Shanghai Condominium Project (February 2010) and at the Ningbo Outlet Project (April 2010).

11-3: Initiating the Next Phase of Growth

# Quickly complete crisis response and initiate the next phase of growth

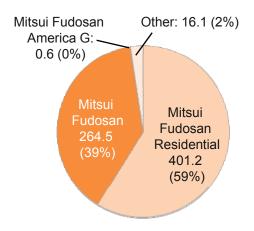
- Review, strengthen and re-engineer each core business
- Response to maturity: business development that accommodates accelerating changes in the domestic market environment
- Response to globalization: specify growth strategies for China and other East Asian nations
- Maintain a sound financial structure that supports growth





# **Appendix 1: Consolidated Balance Sheets (March 31, 2010)**

Real property for sale (including advances paid for purchases)



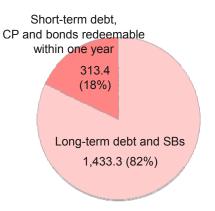
Total assets: 3,710.4

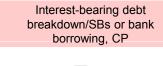
		(Billi	ons of yen)
Current assets	987.5	Liabilities	2,681.1
Cash and time deposits	63.2	Interest-bearing debt	1,746.7
Real property for sale (including advances paid for purchases)	682.5		
Equity investments in properties for sales Other current assets	73.4		
Fixed assets	2,722.8		
Tangible and intangible fixed assets	2,105.8		
		Deposits from tenants	366.7
		Other liabilities	567.7
		Net assets	1,029.2
		(Shareholders' equity)	(1,007.8)
Investment securities	392.7		
Lease deposits	175.7		
Other fixed assets	48.5		
Capital expenditures	61.9		

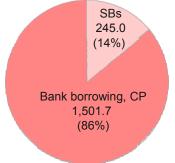
50.2

Depreciation

Interest-bearing debt breakdown/duration (B/S basis)







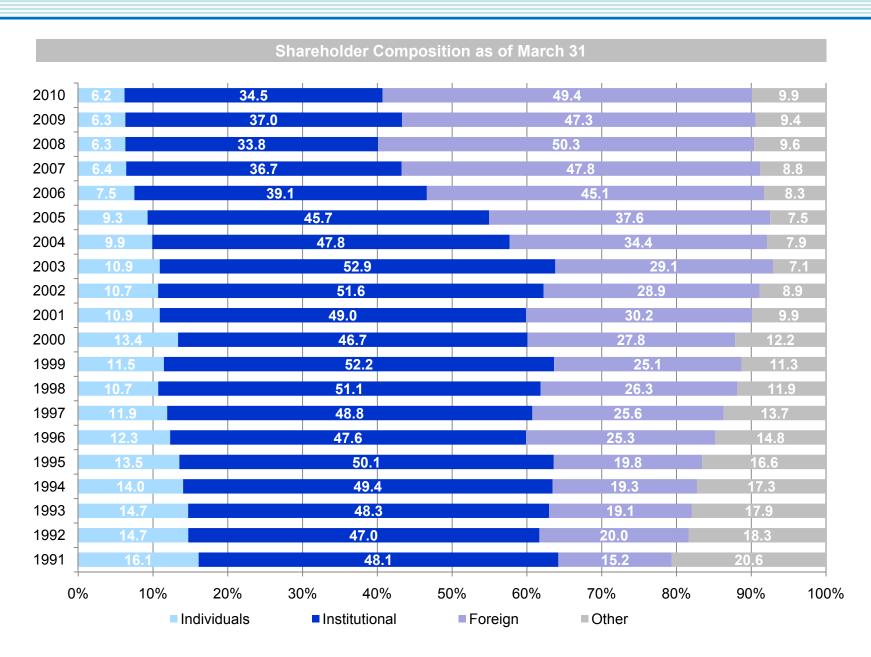
# Appendix 2: SPC Investments and Off-Balance-Sheet Debt (March 31, 2010)

#### Total exposure: 548.0 billion yen

(Billions of yen) 548.0 Debt Assets 410.0 65.0 Off-balance-sheet 410.0 Assets to be valued up debt Assets for 173.0 Assets to be Trading Business: developed 238.0 billion yen Assets for holding 310.0 Equity investments in **Equity** 138.0 73.0 properties for sale On-balance-sheet 138.0 Investments Investment securities 65.0

- Amounts on the right represent the total amount of assets, debt and equity corresponding to Mitsui Fudosan's equity share in each individual vehicle.
- Disclosure standards differ from those used for the "Guideline Applied to Disclosure of SPCs" presented since the year ended March 31, 2007.
- > All figures are rounded off to the nearest billion yen.
- The categories "Assets to be valued up," "Assets to be developed," and "Assets for holding" conform to proprietary Mitsui Fudosan standards.

# **Appendix 3: Shareholder Composition**



# **Appendix 4: Leasing Business – Office Building Portfolio**

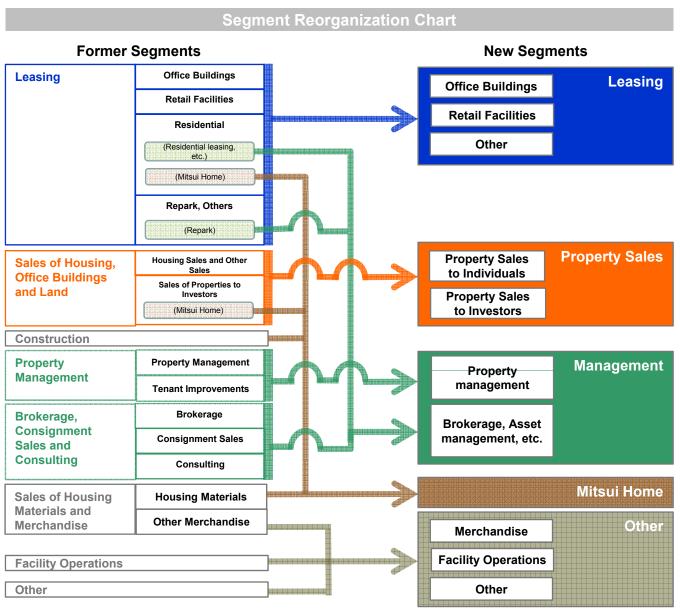
Name	Shinjuku Mitsui Building	GranTokyo North Tower	Kasumigaseki Building	Nihonbashi Mitsui tower	Tokyo Midtown
Location	Shinjuku-ku, Tokyo	Chiyoda-ku, Tokyo	Chiyoda-ku, Tokyo	Chuo-ku, Tokyo	Minato-ku, Tokyo
Floor space	≈179,000 <b>m</b> ²	≈ 212,000 m²	≈ 153,000 m²	≈ 130,000 m³	≈ 311,000 m²
Rentable floor space	≈ 104,000 m²	≈ 65,000 m²	≈ 96,000 m²	≈ 51,000 m²	≈ 184,000 m²
Floors	55 + 3 below ground	43 + 4 below ground	36 + 3 below ground	38 + 4 below ground	54 + 5 below ground
Year completed	September 1974	October 2007	April 1968	July 2005	March 2007
Name	Nihonbashi 1-Chome Building	Gate City Osaki	Jinbocho Mitsui Building	Akasaka Biz Tower	Sumitomo Mitsui Banking Corporation head Office Buildings
Location	Chuo-ku, Tokyo	Shinagawa-ku, Tokyo	Chiyoda-ku, Tokyo	Minato-ku, Tokyo	Chiyoda-ku, Tokyo
Floor space	≈ 98,000 m²	≈ 291,000 m²	≈ 88,000 m²	≈ 218,000 m²	≈ 80,000 m²
Rentable floor space	≈ 50,000 m²	≈ 155,000 m²	≈ 51,000 m²	≈ 99,000 <b>m</b> ²	≈ 46,000 m²
Floors	20 + 4 below ground	24 + 4 below ground	23+ 3 below ground	39 + 3 below ground	23 + 4 be low ground
Year completed	January 2004	January 1999	March 2003	January 2008	July 2010

# **Appendix 5: Leasing Business – Retail Facility Portfolio**

	LaLaport				
Name	LaLaport Tokyo-Bay	LaLaport Yokohama	Urban Dock LaLaport Toyosu	Lazona Kawasaki	LaLaport Shin-Misato
Location	Funabashi, Chiba	Yokohama, Kanagawa	Koto-ku, Tokyo	Kawasaki, Kanagawa	Misato, Saitama
Floor space	≈ 307,000 m²	≈ 226,000 m²	≈ 165,000 m²	≈ 172,000 m²	≈ 142,000 m²
Store floor space	≈ 113,000 m²	≈ 92, 000 m²	≈ 63,000㎡	≈ 78,000 m²	≈ 60,000 m²
Stores	≈ 540 stores	≈ 280 stores	≈ 190 stores	≈ 300 stores	≈ 170 stores
Opening	April 1981	March 2007	October 2006	September 2006	September 2009

	Mitsui Outlet Park			Urban Facilities	LaLagarden
	OTHER STATES	D OUTLET PARK	ONTHE PARK		
Name	Mitsui Outlet Park Sapporo Kita-Hiroshima	Mitsui Outlet Park Shiga Ryuo	Mitsui Outlet Park Marine Pia Kobe	Koujun Building	LaLagarden Kawaguchi
Location	Kita-Hiroshima, Hokkaido	Gamo-gun, Shiga	Kobe, Hyogo	Chuo-ku, Tokyo	Kawaguchi, Saitama
Floor space	≈ 40,000 m²	≈ 44,000 m²	≈ 36,000 m²	≈ 17,000 m²	≈ 60,000 m²
Store floor space	≈ 23,000 m²	≈ 27,000 m²	≈ 22,000㎡	≈ 8,500 m <sup>2</sup>	≈ 26,000m²
Stores	≈ 130 stores	≈ 160 stores	≈ 130 stores	19 stores	≈ 90 stores
Opening	April 2010	July 2010	October 1999	October 2004	November 2008

# **Appendix 6: New and Former Segments**



<sup>\*</sup>Major segment changes are shown above. Other segments changes have also been implemented.

## **Disclaimer**

This presentation contains forward-looking statements that are based on information available and our judgment when we issued the presentation, and are subject to risks and uncertainties.

Actual results may differ from our forecasts depending on factors including changes in economic conditions, market trends and operating conditions.

Although we exercised due care in preparing this presentation, we assume no obligation to update, revise or correct the statements and do not warrant their usefulness, suitability for a specific purpose, functionality or reliability.

This presentation is not intended to solicit investment.

Investment decisions should be based solely on the judgments of the investor.