# FACT BOOK

For the Year Ended March 31, 2006



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#### **Corporate Data**

#### Mitsui Fudosan Co., Ltd.

#### **Head Office:**

1-1, Nihonbashi Muromachi 2-chome, Chuo-ku, Tokyo, 103-0022, Japan

#### **Date of Establishment:**

July 15, 1941

#### **Share Capital:**

¥174,296 million

#### **Number of Issued and Outstanding Shares:**

881,424,727

#### **Stock Exchange Listing:**

Tokyo, Osaka (Code: 8801)

#### Please visit our website at:

www.mitsuifudosan.co.jp/english/

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#### Forward-Looking Statements

In this Fact Book, statements other than historical facts are forward-looking statements that reflect the Company's plans and expectations. These forward-looking statements involve risks and uncertainties related to internal and external factors that may cause actual results and achievements to differ from those anticipated in these statements. Therefore, we do not advise potential investors to base investment decisions solely on this Fact Book.

### **Consolidated Financial Highlights (Unaudited)**

For the Year Ended March 31, 2006

#### **CONSOLIDATED RESULTS**

	Year Ended	YoY Change		
(¥ millions)	2006	2005	(amount)	(percentage)
Revenue from Operations	¥1,159,280	¥1,111,359	¥47,920	4.3
Operating Income	137,543	115,764	21,779	18.8
Ordinary Income	118,970	94,637	24,333	25.7
Net Income	56,541	28,693	27,848	97.1

- In the fiscal year ended March 31, 2006, revenue from operations totaled \(\frac{\pmathbf{\frac{4}}}{1,159.2}\) billion, up \(\frac{\pmathbf{\frac{4}}}{4.9}\) billion (4.3%) from the previous fiscal period. Operating income grew \(\frac{\pmathbf{2}}{21.7}\) billion (18.8%), to \(\frac{\pmathbf{4}}{137.5}\) billion, and ordinary income rose \(\frac{\pmathbf{2}}{24.3}\) billion (25.7%), to \(\frac{\pmathbf{4}}{118.9}\) billion—representing record-high figures for the third consecutive year.
- Net income for the year reached ¥56.5 billion, up ¥27.8 billion (97.1%) from the previous fiscal year, which saw the early application of impairment accounting standards for fixed assets. This was the highest net income figure on record.
- The "Leasing" segment benefited from the full-year operation of multiple projects completed during the preceding fiscal year. These included Toranomon Kotohira Tower (office building in Minato-ku, Tokyo) and LaLaport Koshien (retail facility in Nishinomiya-shi, Hyogo). Other positive factors included increased income from existing office buildings and retail facilities amid improved market conditions, reflected in higher demand for office space and a recovery in retail sales. As a result, segment revenue increased \(\frac{1}{2}\)20.6 billion, and segment operating income climbed \(\frac{1}{2}\)5.4 billion. On a nonconsolidated basis, the vacancy rate of office buildings in the Tokyo Metropolitan Area at March 31, 2006, was 1.0% (down from 3.0% from a year earlier).
- The "Sales of housing, office buildings and land" segment reported a ¥2.4 billion increase in revenue and a ¥9.5 billion rise in operating income. Profitability improved owing to a continuation of favorable sales conditions for housing units aimed at individuals. Sales of properties for investors also grew, reflecting ongoing expansion of the real estate investment market.
- Both the "Brokerage, consignment sales and consulting" and "Property management" segments reported increased year-on-year revenue and operating income, owing to growth in brokerage services for individuals and corporations, as well as expansion of assets under the Group's management.

#### CONSOLIDATED FORECAST

	Year to 3/07	Year Ended 3/06	YoY Change	
(¥ millions)	(forecast)	(actual)	(amount)	(percentage)
Revenue from Operations	¥1,220,000	¥1,159,280	¥60,720	5.2
Operating Income	145,000	137,543	7,457	5.4
Ordinary Income	125,000	118,970	6,030	5.1
Net Income	63,000	56,541	6,459	11.4

#### **Consolidated Financial Summary**

(¥ millions)

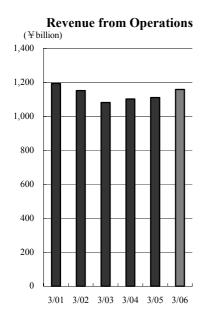
One pating Despites	Year Ende	Year Ended March 31		
Operating Results:	2006	2005	Change (amount)	
Revenue from Operations	¥1,159,280	¥1,111,359	¥47,920	
Operating Income	137,543	115,764	21,779	
Ordinary Income	118,970	94,637	24,333	
Net Income	56,541	28,693	27,848	
Financial Position:	March 31, 2006	March 31, 2005	Change (amount)	
Total Assets	¥2,986,501	¥2,928,199	¥58,302	
Interest-Bearing Debt	1,199,291	1,279,049	(79,758)	
Shareholders' Equity	858,363	687,717	170,646	
Cook Flores	Year Ende	Character (annual)		
Cash Flows:	2006	2005	Change (amount)	
Cash Flows from Operating Activities	¥22,510	¥100,135	¥ (77,625)	
Cash Flows from Investing Activities	(60,833)	(76,870)	16,036	
Cash Flows from Financing Activities	(12,445)	(52,081)	39,636	
Cash and Cash Equivalents at End of Period	62,587	113,078	(50,490)	

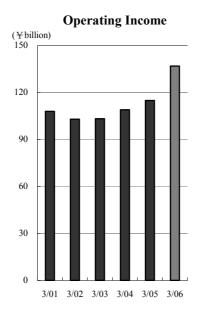
#### **Segment Information**

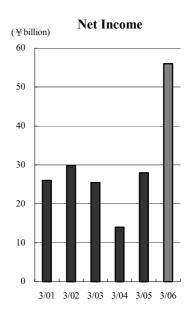
(¥ millions)

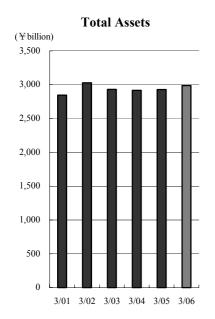
	Year Ended March 31		Change (amount)	
	2006	2005	Change (amount)	
Leasing				
Revenue from Operations	¥364,339	¥343,719	¥20,620	
Operating Income	67,929	62,520	5,408	
Sales of Housing, Office Buildings and Land				
Revenue from Operations	336,917	334,472	2,445	
Operating Income	44,654	35,153	9,500	
Construction				
Revenue from Operations	187,496	183,552	3,944	
Operating Income	2,351	2,359	(8)	
Brokerage, Consignment Sales and Consulting				
Revenue from Operations	68,748	60,223	8,524	
Operating Income	22,592	18,607	3,985	
Property Management				
Revenue from Operations	90,437	78,248	12,188	
Operating Income	12,746	10,767	1,978	
Sales of Housing Materials and Merchandise				
Revenue from Operations	65,065	65,228	(162)	
Operating Income	831	187	643	
Facility Operations				
Revenue from Operations	38,976	38,509	467	
Operating Income	1,921	1,386	535	
Other				
Revenue from Operations	7,297	7,404	(107)	
Operating Income	2,470	1,849	621	

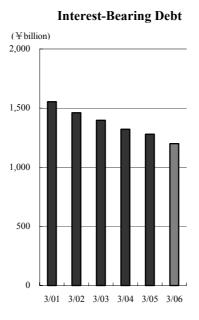
Note: The accompanying consolidated financial statements have been prepared from the accounts maintained by Mitsui Fudosan Co., Ltd., and its consolidated subsidiaries in accordance with provisions set forth in the Japanese Commercial Code and other countries' regulations and in conformity with accounting principles and practices generally accepted in Japan, which are different in certain respects as to application and disclosure requirements from International Accounting Standards. Figures have been rounded down to eliminate amounts less than one million yen. Sales by segment refers to sales to outside customers.

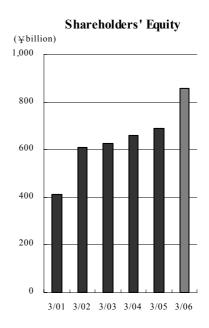












#### **Consolidated Business Overview**

#### **RESULTS OF OPERATIONS**

(¥ millions)

	Year Ended March 31		Change	
	2006	2005	(amount)	
Revenue from Operations	¥1,159,280	¥1,111,359	¥47,920	
Leasing	364,339	343,719	20,620	
Sales of Housing, Office Buildings and Land	336,917	334,472	2,445	
Construction	187,496	183,552	3,944	
Brokerage, Consignment Sales and Consulting	68,748	60,223	8,524	
Property Management	90,437	78,248	12,188	
Sales of Housing Materials and Merchandise	65,065	65,228	(162)	
Facility Operations	38,976	38,509	467	
Other	7,297	7,404	(107)	
Operating Income	137,543	115,764	21,779	
Leasing	67,929	62,520	5,408	
Sales of Housing, Office Buildings and Land	44,654	35,153	9,500	
Construction	2,351	2,359	(8)	
Brokerage, Consignment Sales and Consulting	22,592	18,607	3,985	
Property Management	12,746	10,767	1,978	
Sales of Housing Materials and Merchandise	831	187	643	
Facility Operations	1,921	1,386	535	
Other	2,470	1,849	621	
Elimination or Corporate	(17,954)	(17,066)	(887)	
Non-Operating Income/Expenses	(18,572)	(21,127)	2,554	
Equity in Net Income/Loss of Affiliated Companies	3,155	3,595	(440)	
Interest Expense, in Net	(19,594)	(19,377)	(216)	
Other, in Net	(2,133)	(5,345)	3,211	
Ordinary Income	118,970	94,637	24,333	
Extraordinary Gains/Losses	(26,008)	(42,795)	16,786	
Extraordinary Gains	12,111	4,968	7,142	
Extraordinary Losses	38,120	47,764	(9,644)	
Income before Income Taxes	92,962	51,841	41,120	
Income Taxes	35,254	21,642	13,611	
Minority Interests	1,166	1,506	(340)	
Net Income	¥56,541	¥28,693	¥27,848	

#### [Revenue and Income from Operations]

- In the fiscal year ended March 31, 2006, revenue from operations totaled \(\pm\)1,159.2 billion, up 4.3% from the previous fiscal period.
- The "Leasing" segment benefited from the full-year operation of multiple projects completed during the preceding fiscal year. These included Toranomon Kotohira Tower (office building in Minato-ku, Tokyo), Kojun Building (retail facility in Chuo-ku, Tokyo), LaLaport Koshien (retail facility in Nishinomiya-shi, Hyogo), and ZOE Ginza (retail facility in Chuo-ku, Tokyo). Other positive factors included increased income from existing office buildings and retail facilities amid improved market conditions, reflected in higher demand for office space and a recovery in retail sales. As a result, segment revenue increased ¥20.6 billion, and segment operating income climbed ¥5.4 billion.
- The "Sales of housing, office buildings and land" segment reported a ¥2.4 billion increase in revenue and a ¥9.5 billion rise in operating income. Profitability improved owing to a continuation of favorable sales conditions for housing units aimed at individuals. Sales of properties for investors also grew, reflecting ongoing expansion of the real estate investment market.
- Both the "Brokerage, consignment sales and consulting" and "Property management" segments reported increased year-on-year revenue and operating income, owing to growth in brokerage services for individuals and corporations, as well as expansion of assets under the Group's management.

•	Operating income grew 18.8%, to ¥137.5 billion. The increase in operating income boosted ordinary income by ¥24.3 billion (25.7%). Net income for the year was ¥27.8 billion (97.1%) higher than the previous fiscal period.		

#### [Segments Results]

Revenue figures for all segments refer to sales to outside customers only.

#### [1] LEASING

	Year Ended March 31		Change (amount)
(¥ millions)	2006	2005	Change (amount)
Revenue from Operations	¥364,339	¥343,719	¥20,620
Operating Income	67,929	62,520	5,408

- Revenue from operations in the "Office buildings" category of this segment increased ¥6.3 billion year-on-year, due to the full-year operation of multiple projects completed during the previous fiscal year. These included Toranomon Kotohira Tower (Minato-ku, Tokyo), Oval Court Ohsaki Mark East (Shinagawa-ku, Tokyo), and Shinkiba Center Building No. 2 (Koto-ku, Tokyo). Existing office buildings also generated higher earnings amid improving market conditions, as growing demand for office space pushed down vacancy rates and boosted rental fees.
- Revenue from operations in the "Retail facilities" category grew ¥6.0 billion. A number of retail facilities completed in the previous fiscal year contributed to full-year earnings. These included Stellar Town (Saitama-shi, Saitama), Kojun Building (Chuo-ku, Tokyo), LaLaport Koshien (Nishinomiya-shi, Hyogo), and ZOE Ginza (Chuo-ku, Tokyo). Renovation and floor space expansion of existing facilities also contributed to improved revenue.
- The residential leasing (centering on Mitsui Fudosan Housing Lease) and the car-park leasing (Mitsui Real Estate Sales) businesses both reported increases in units under management.
- For the entire "Leasing" segment, revenue from operations grew \(\frac{1}{2}\)20.6 billion. Benefiting from this increase, segment operating income rose \(\frac{1}{2}\)5.4 billion.
- On a consolidated basis (including overseas), the total vacancy rate for all office buildings and retail facilities was 1.4% at March 31, 2006 (compared with 2.8% a year earlier). On a nonconsolidated basis, the vacancy rate of office buildings in the Tokyo Metropolitan Area was 1.0% (down from 3.0%).

Office building and hotel completed in July 2005

#### <Major Projects>

(NEWLY ON-STREAM)

Nihonbashi Mitsui Tower (Chuo-ku Tokyo)

vinonoasiii vintsui Towei (Chuo-ku, Tokyo)	Office building and notes completed in July 2005
Ginza Mitsui Building (Chuo-ku, Tokyo)	Office building and hotel completed in September 2005
(7)	
(FULL-YEAR CONTRIBUTION)	
LaLa Terrace Minami-Senju (Arakawa-ku, Tokyo)	Retail Facility opened in April 2004
Stellar Town (Saitama-shi, Saitama)	Retail Facility opened in April 2004
Kojun Building (Chuo-ku, Tokyo)	Retail Facility opened in October 2004
Toranomon Kotohira Tower (Minato-ku, Tokyo)	Office building completed in November 2004
LaLaport Koshien (Nishinomiya-shi, Hyogo)	Retail Facility opened in November 2004
Oval Court Ohsaki Mark East (Shinagawa-ku, Tokyo)	Office building completed in December 2004
Shinkiba Center Building No.2 (Koto-ku, Tokyo)	Office building completed in January 2005
ZOE Ginza (Chuo-ku, Tokyo)	Retail Facility opened in March 2005

## (a) Leasing

(¥ millions)

	Year Ended March 31		Change	
	2006	2006 2005		
	Revenue	Revenue		
Office Buildings	222,069	215,718	6,351	
Retail Facilities	56,968	50,957	6,011	
Residentials	55,768	51,311	4,456	
Other (Car Park, etc.)	29,533	25,732	3,800	
Total	364,339	343,719	20,620	

## (b) Leased Floor Space

		March 31		
		2006	2005	
	Leased Floor Space (m <sup>2</sup> ):			
Office Duildings and	Owned	1,950,660	1,957,426	
Office Buildings and Retail Facilities	Managed	1,450,452	1,464,710	
	Total	3,401,112	3,422,135	
	Vacancy Rate (%)	1.4	2.8	
	Leased Units:			
Danidantiala	Owned	236	258	
Residentials	Managed	55,521	50,081	
	Total	55,757	50,339	

## (c) Total Floor Space (Nonconsolidated)

		March 31					
		2006			2005		
	No. of Buildings	Floor Space (1,000 m <sup>2</sup> )	Share of Total Floor Space (%)	No. of Buildings	Floor Space (1,000 m <sup>2</sup> )	Share of Total Floor Space (%)	
Owned	112	2,547	49.4	117	2,454	48.1	
Managed	189	2,613	50.6	197	2,646	51.9	
Total	301	5,160	100.0	314	5,101	100.0	

## (d) Vacancy Rate at End of Term

(%)

	3/06	9/05	3/05	9/04	3/04	9/03	3/03
Consolidated							
Office Buildings and Retail Facilities (including overseas)	1.4	2.9	2.8	5.2	5.0	6.0	6.0
Nonconsolidated							
Tokyo Metropolitan Area Office Buildings	1.0	2.7	3.0	4.8	4.4	5.8	5.4
Regional Area Office Buildings	5.7	7.0	7.0	6.9	7.6	8.8	12.1

#### (e) Breakdown of Leasing Operations (Nonconsolidated)

		Total		Tokyo Metropolitan Area		Regional Areas	
		Year Ended	March 31	Year Ended March 31		Year Ended March 31	
		2006	2005	2006	2005	2006	2005
	Number of Buildings	252	263	216	224	36	39
Office Buildings	Leased Floor Space (1,000m <sup>2</sup> )	2,225	2,205	1,937	1,910	287	295
Off 3uild	Leasing Revenue (¥ millions)	201,883	198,741	180,869	177,951	21,013	20,789
щ	Vacancy Rate (%)	1.7	3.6	1.0	3.0	5.7	7.0
	Number of Buildings	47	49	32	34	15	15
ail ities	Leased Floor Space (1,000m <sup>2</sup> )	859	879	513	545	346	334
Retail Facilities	Leasing Revenue (¥ millions)	51,716	45,947	32,435	29,595	19,281	16,351
	Vacancy Rate (%)	0.6	0.7	0.8	0.7	0.2	0.9

Note: Figures for number of buildings, leased floor space, and vacancy rate are term-end figures.

#### [2] SALES OF HOUSING, OFFICE BUILDINGS AND LAND

	Year Ende	Change (amount)	
(¥ millions)	2006	2005	Change (amount)
Revenue from Operations	¥336,917	¥334,472	¥2,445
Operating Income	44,654	35,153	9,500

- For the year, revenue from sales of condominiums to individual customers declined due to a decrease in number of units sold (4,341 units, down from 5,130 in the previous year). However, revenue from the "Other sales" category significantly increased due to expanded sales to investors of income-producing properties developed by the Company. As a result, overall segment revenue grew \(\frac{\text{\t
- The parent company had 255 units in completed inventories (235 condominium units and 20 detached houses) at year-end, down 290 from a year earlier. Completed inventories at the end of the previous fiscal year totaled 545 units (490 condominium units and 55 detached houses).

#### (a) Housing Sales and Other Sales

			Year Endo	ed March 31		
		2006		2005		
	Units	Revenue (¥ millions)	Unit Price (¥10 thousands)	Units	Revenue (¥ millions)	Unit Price (¥10 thousands)
<b>Detached Housing</b>						
Tokyo Metropolitan Area	597	30,590	5,124	560	30,399	5,428
Other	109	4,971	4,561	116	2,610	2,250
Total	706	35,561	5,037	676	33,009	4,883
Condominiums						
Tokyo Metropolitan Area	3,274	146,763	4,482	3,445	170,601	4,952
Other	1,067	34,138	3,199	1,685	52,016	3,087
Total	4,341	180,902	4,167	5,130	222,617	4,340
<b>Total Housing Sales</b>						
Tokyo Metropolitan Area	3,871	177,353	4,582	4,005	201,000	5,019
Other	1,176	39,109	3,326	1,801	54,626	3,033
Total	5,047	216,463	4,289	5,806	255,627	4,403
Other Sales	-	120,453	-	-	78,844	-
Total Sales	-	336,917	-	_	334,472	-

#### (b) Completed Housing Inventories (Nonconsolidated)

(Units)

	3/06	9/05	3/05	9/04	3/04	9/03	3/03
Detached Housing	20	45	55	40	25	30	120
Condominiums	235	200	490	210	455	475	485
Total	255	245	545	250	480	505	605

#### (c) Housing Contracts for Sale (Nonconsolidated)

(Units)

	Contracts at Beginning of Term	Contracts during Term	Total	Reported No. of Units	Contracts at End of Term	Newly Launched during Term
Detached Housing	198	640	838	698	140	587
Condominiums	2,128	5,115	7,243	4,341	2,902	4,914
Total	2,326	5,755	8,081	5,039	3,042	5,501

Note: Figures except for Reported No. of Units include those scheduled for completion in the next fiscal year and after.

#### [3] CONSTRUCTION

	Year Ende	Change (amount)	
(¥ millions)	2006	2005	Change (amount)
Revenue from Operations	¥187,496	¥183,552	¥3,944
Operating Income	2,351	2,359	(8)

• This segment posted an increase in revenue, because both the order backlog for Mitsui Home projects at the beginning of period, as well as orders received during the period, increased year-on-year. However, segment operating income declined, due to increases in prices of raw materials.

#### Orders, Order Backlogs and Sales Proceeds (Consolidated figures of Mitsui Home)

(¥ millions)

	Year Ended	Year Ended March 31		
	2006	2005		
Orders:				
Order Backlogs at Beginning of Period	108,223	106,914		
Order Received during Period	199,425	190,727		
Sales Proceeds	195,138	189,418		
Order Backlogs at End of Period	112,510	108,223		

Note: The order backlog figure for March 31, 2006, included ¥1,040 million in orders generated by a newly consolidated subsidiary.

#### [4] BROKERAGE, CONSIGNMENT SALES AND CONSULTING

	Year Ende	Change (amount)	
(¥ millions)	2006	2005	Change (amount)
Revenue from Operations	¥68,748	¥60,223	¥8,524
Operating Income	22,592	18,607	3,985

Both revenue and operating income in this segment increased year-on-year. Mitsui Real Estate Sales' brokerage services for individual and corporate clients made a contribution, with increases in both number of properties handled and transaction volume. Segment results also benefited from growing assets under management of the entire Group, including assets of Nippon Building Fund, a J-REIT managed by Nippon Building Fund Management, and a private placement-style real estate fund managed by Mitsui Fudosan Investment Advisors.

		Year Ended March 31				
	20	06	20	05		
	Units	Revenue	Units	Revenue		
Brokerage	30,671	48,791	28,966	41,531		
Consignment Sales	6,040	8,204	6,653	8,809		
Consulting	-	11,752	-	9,882		
Total	-	68,748	-	60,223		

#### [5] PROPERTY MANAGEMENT

	Year Ende	Change (amount)	
(¥ millions)	2006	2005	Change (amount)
Revenue from Operations	¥90,437	¥78,248	¥12,188
Operating Income	12,746	10,767	1,978

 Revenue from the "Property management" category increased owing to the inclusion of new office buildings, retail facilities, and other properties managed by the Group. Revenue from the "Tenant improvement" category also rose as new tenants moved into large-scale office buildings, such as the Nihonbashi Mitsui Tower. As a result, both revenue and operating income in this segment increased yearon-year.

(¥ millions)

	Year Ended March 31			
	2006	2005		
	Revenue	Revenue		
Property Management	59,394	56,145		
Tenant Improvement	31,043	22,103		
Total	90,437	78,248		

#### [6] SALES OF HOUSING MATERIALS AND MERCHANDISE

	Year Ende	Change (amount)	
(¥ millions)	2006 2005		
Revenue from Operations	¥65,065	¥65,228	¥ (162)
Operating Income	831	187	643

• This segment benefited from increased revenue from Mitsui Home's housing materials processing and sales business, as well as higher year-on-year sales at home centers operated by Uni Living. Overall segment revenue declined, however, due to the sale of part of the business of Daiichi Seed in the previous fiscal year. By contrast, segment operating income increased, owing mainly to the increase in revenue of Uni Living.

	Year Ended March 31		
	2006	2005	
	Revenue	Revenue	
Housing Materials	20,759	20,416	
Merchandise	44,306	44,812	
Total	65,065	65,228	

#### [7] FACILITY OPERATIONS

	Year Ended March 31 2006 2005		Change (amount)	
(¥ millions)				
Revenue from Operations	¥38,976	¥38,509	¥467	
Operating Income	1,921	1,386	535	

• The sale of three hotels in Japan during the year had a negative impact on revenue. Overall segment revenue and operating income increased, however, due to the commencement of operations of Mitsui Garden Hotel Ginza (Chuo-ku, Tokyo) and the inclusion of Kokusai Kanko Kaikan Co., Ltd. (operator of Celestine Hotel in Minato-ku, Tokyo), in the scope of consolidation, as well as a solid performance by Halekulani, a hotel in Hawaii.

#### [8] OTHER

	Year Ende	Change (amount)		
(¥ millions)	2006 2005		Change (amount)	
Revenue from Operations	¥7,297	¥7,404	¥ (107)	
Operating Income	2,470	1,849	621	

	Year Ende	d March 31
	2006	2005
	Revenue	Revenue
Finance and Lease	1,302	1,549
Other	5,995	5,855
Total	7,297	7,404

## ASSETS, LIABILITIES AND SHAREHOLDERS' EQUITY

(¥ millions)

Aggeta	Marc	ch 31	Change (amount)
Assets	2006	2005	Change (amount)
Cash and Time Deposits	¥62,845	¥113,427	¥(50,581)
Marketable Securities	50	304	(254)
Real Property for Sale*	424,921	375,219	49,701
Operational Investment	81,545	91,850	(10,305)
Tangible & Intangible Fixed Assets	1,674,277	1,645,205	29,071
Investment Securities	317,090	235,813	81,276
Short-Term Loans	8,065	12,136	(4,071)
Long-Term Loans	9,195	11,264	(2,068)
Lease Deposits	184,670	200,265	(15,595)
Deferred Income Taxes	73,137	81,580	(8,442)
Deferred Income Taxes - Revaluation	18,423	21,262	(2,839)
Other Assets	132,283	139,874	7,591
Total Assets	¥2,986,501	¥2,928,199	¥58,302

<sup>\*</sup>Real Property for Sale includes Advances Paid for Purchases.

Liabilities, Minority Interest	Marc	ch 31	Change (amount)
and Shareholders' Equity	2006	2005	Change (amount)
Interest-Bearing Debt	¥1,199,291	¥1,279,049	¥(79,758)
Deposits from Tenants	288,313	288,251	61
Deferred Income Taxes	59,599	46,496	13,102
Deferred Income Taxes - Revaluation	163,001	157,995	5,005
Other Liabilities	399,487	448,713	(49,226)
Total Liabilities	2,109,691	2,220,504	(110,812)
Minority Interest	18,446	19,977	(1,530)
Common Stock	174,296	134,433	39,862
Additional Paid-in Capital	248,295	205,830	42,465
Retained Earnings	199,706	155,097	44,609
Surplus from Land Revaluation	191,096	183,625	7,471
Unrealized Gains/Losses on Securities	63,424	33,348	30,076
Foreign Currency Translation Adjustment	(16,308)	(23,255)	6,947
Treasury Stock	(2,147)	(1,360)	(786)
Total Shareholders' Equity	858,363	687,717	170,646
Total Liabilities, Minority Interest and Shareholders' Equity	¥2,986,501	¥2,928,199	¥58,302

#### [Real Property for Sale]

On a consolidated basis, the balance of real property for sale increased ¥49.7 billion. This was the net result of several factors, including a ¥47.0 billion rise in real property held by the parent company, which purchased more properties than it sold to recover costs, and an increase in property held by Mitsui Home.

#### (a) Real Property for Sale (including Advances Paid for Purchases)

(¥ millions)

	March 31, 2006	March 31, 2005	Change (amount)
Mitsui Fudosan	387,481	340,393	47,087
Mitsui Real Estate Sales	4,552	4,176	376
Mitsui Home	3,069	1,130	1,939
Other and Elimination	29,817	29,512	298
Consolidated Total	424,921	375,219	49,701

#### (b) Accounts of Real Property for Sale (Nonconsolidated)

(¥ millions)

March 31, 2005	New Investments	Cost Recovery	Others	March 31, 2006
340,393	341,094	(249,253)	(44,752)	387,481

Note: The above figures refer to the sum of the real property for sale, real property in progress, land for development and advances paid for purchases of the parent company.

#### [Tangible and Intangible Assets]

During the year, the parent company made considerable capital investments in Nihonbashi Mitsui Tower and other facilities. This was partly offset, however, by the effects of depreciation and the sale of properties by the parent company and subsidiaries. Nevertheless, total consolidated tangible and intangible assets at fiscal year-end were \(\frac{4}{2}9.0\) billion higher than a year earlier. (The exchange rate at year-end was \(\frac{4}{118.07}\) per U.S. dollar, compared with \(\frac{4}{1}04.21\) a year earlier.)

#### (a) Tangible and Intangible Assets

	March 31, 2006	March 31, 2005	Change (amount)
Mitsui Fudosan	1,261,992	1,200,755	61,236
Mitsui Fudosan America	87,353	77,679	9,673
Mitsui Real Estate Sales	28,278	36,883	(8,605)
Mitsui Home	35,711	35,360	350
Other and Elimination	260,942	294,526	(33,583)
Consolidated Total	1,674,277	1,645,205	29,071

#### (b) Tangible and Intangible Fixed Assets (Nonconsolidated)

(¥ millions)

March 31, 2005	Capital Expenditure	Depreciation	Disposal/Sale	Others	March 31, 2006
1,200,755	106,449	(23,889)	(56,090)	34,766	1,261,992

#### <Major new investments>

Nihonbashi Mitsui Tower Gate City Ohsaki

#### [Investment Securities]

• At March 31, 2006, investments in specific purpose companies (tokutei mokuteki kaisha) and investments by silent partnership (tokumei kumiai)—both included in Investment Securities—amounted to \(\frac{\pma}{3}\)7.0 billion (compared with \(\frac{\pma}{2}\)8.7 billion a year earlier).

#### [Interest-Bearing Debt]

• Consolidated interest-bearing debt at fiscal year-end was \(\frac{\pman}{1}\),199.2 billion, down \(\frac{\pman}{7}\)7.7 billion. The parent company's interest-bearing debt was down \(\frac{\pman}{3}\)3.4 billion (excluding a \(\frac{\pman}{1}\)17.3 billion decline in loans to subsidiaries). The sale of properties by other subsidiaries also helped reduce interest-bearing debt. (At fiscal year-end, loans to subsidiaries amounted to \(\frac{\pman}{2}\)25.9 billion, which was eliminated in consolidation.)

(¥ millions)

	March 31, 2006	March 31, 2005	Change (amount)
Mitsui Fudosan	1,110,803	1,161,613	(50,809)
Mitsui Real Estate Sales	14,159	25,831	(11,672)
Mitsui Fudosan America	51,050	49,243	1,806
Mitsui Fudosan (U.K.) Ltd.	15,625	16,129	(503)
Loans to Subsidiaries	(225,999)	(243,349)	17,350
Other and Elimination	109,189	114,695	(5,506)
Consolidated Total	1,199,291	1,279,049	(79,758)

#### [Common Stock]

At fiscal year-end, common stock amounted ¥174.2 billion, up ¥39.8 billion from a year earlier. The
increase stemmed from the conversion to common stock of yen-denominated convertible bonds with stock
acquisition rights, due in 2010.

#### [Additional Paid-in Capital]

At fiscal year-end, additional paid-in capital amounted ¥248.2 billion, up ¥42.4 billion from a year earlier.
The increase stemmed from the conversion to common stock of yen-denominated convertible bonds with stock acquisition rights, due in 2010, as well as from the issue of new shares accompanying a stock swap with Kokusai Kanko Kaikan Co., Ltd.

#### [Retained Earnings]

• Consolidated retained earnings at year-end stood at ¥199.7 billion, up ¥44.6 billion. Factors boosting retained earnings included ¥56.5 billion in net income. Factors holding down retained earnings included ¥7.4 billion in reversal of land revaluation difference due to the sale of land, as well as ¥6.9 billion in dividends paid.

#### [Contingent Liabilities]

	March 31, 2006	March 31, 2005	Change (amount)
Loans Guaranteed	106,425	123,032	(16,596)

### **Earning Forecast**

## [CONSOLIDATED EARNING FORECAST AS OF APRIL 28, 2006] For the Year Ending March 31, 2007

(¥ millions)

	Year to M	Iarch 31	Change (amount)
	2007 (forecast)	2006 (actual)	Change (amount)
Revenue from Operations	¥1,220,000	¥1,159,280	¥60,720
Consolidated/Nonconsolidated Ratio (Times)	(2.64)	(1.84)	(0.80)
Leasing	388,000	364,339	23,661
Sales of Housing, Office Buildings and Land	355,000	336,917	18,083
Construction	194,000	187,496	6,504
Brokerage, Consignment Sales and Consulting	74,000	68,748	5,252
Property Management	94,000	90,437	3,563
Sales of Housing Materials and Merchandise	68,000	65,065	2,935
Facility Operations	40,000	38,976	1,024
Other	7,000	7,297	(297)
Operating Income	145,000	137,543	7,457
Consolidated/Nonconsolidated Ratio (Times)	(2.07)	(1.62)	(0.45)
Leasing	72,000	67,929	4,071
Sales of Housing, Office Buildings and Land	46,000	44,654	1,346
Construction	3,000	2,351	649
Brokerage, Consignment Sales and Consulting	23,000	22,592	408
Property Management	13,000	12,746	254
Sales of Housing Materials and Merchandise	1,000	831	169
Facility Operations	2,000	1,921	79
Other	2,000	2,470	(470)
Elimination or Corporate	(17,000)	(17,954)	954
Non-Operating Income/Expenses	(20,000)	(18,572)	(1,428)
Interest Expense, in Net	(19,500)	(19,594)	94
Other, in Net	(500)	1,022	(1,522)
Ordinary Income	125,000	118,970	6,030
Consolidated/Nonconsolidated Ratio (Times)	(2.12)	(1.59)	(0.53)
Extraordinary Gains/Losses	(23,000)	(26,008)	3,008
Income before Income Taxes	102,000	92,962	9,038
Income Taxes	(37,500)	(35,254)	(2,246)
Minority Interests	(1,500)	(1,166)	(334)
Net Income	¥63,000	¥56,541	¥6,459
Consolidated/Nonconsolidated Ratio (Times)	(2.63)	(1.92)	(0.71)

#### [Revenue and Income from Operations]

For the year to March 2006, the Group forecasts a \(\frac{4}{60.7}\) billion increase in consolidated revenue from operations, to \(\frac{4}{1,220.0}\) billion, and a \(\frac{4}{7.4}\) billion rise in operating income, to \(\frac{4}{145.0}\) billion.

• Leasing: Despite the negative impact on revenue of the sale, rebuilding and termination of sublease agreements of existing properties, non-consolidated revenue in this segment is forecast to rise ¥15.4 billion, owing largely to the full-year operation of multiple projects completed during the year under review. These include Nihonbashi Mitsui Tower and Ginza Mitsui Building. The segment will also benefit from the completion of projects in the fiscal year ending March 2007, including LAZONA Kawasaki, LaLaport

Toyosu, and LaLaport Kashiwanoha, as well as the acquisition of JFE Building. On a consolidated basis, we expect a \(\frac{4}{2}\)3.6 billion increase in segment revenue and a \(\frac{4}{4}\)4.0 billion rise in operating income, due to the above factors and anticipated new orders for residential subleasing units (handled by Mitsui Fudosan Housing Lease) and car-park leasing spaces (Mitsui Real Estate Sales).

- Sales of Housing, Office Buildings and Land: In this segment, we forecast a \(\pm\)18.0 billion increase in revenue and a \(\pm\)1.3 billion rise in operating income. In addition to selling a higher number of housing units (5,250 units forecast, up from 5,046 in the year under review), we look forward to another year of solid sales to investors.
- *Construction:* Thanks to higher anticipated revenue and earnings of the Mitsui Home Group, we project a ¥6.5 billion rise in segment revenue and a ¥0.6 billion increase in operating income.
- Brokerage, Consignment Sales and Consulting: In this segment, we forecast a ¥5.2 billion increase in revenue and a ¥0.4 billion rise in operating income. In addition to higher expected brokerage transaction volume of Mitsui Real Estate Sales, the segment will benefit from an increase in fee-based income stemming from expansion of assets under the management of the parent company, Mitsui Fudosan Investment Advisors, and Nippon Building Fund Management.
- Property Management: In this segment, we project a ¥3.5 billion increase in revenue and a ¥0.2 billion
  gain in operating income. The segment will benefit from a rise in the number of properties handled,
  including office buildings managed by Mitsui Fudosan Building Management and First Facilities; retailed
  facilities managed by LaLaport, and condominium buildings managed by Mitsui Fudosan Housing
  Services.
- Sales of Housing Materials and Merchandise: Owing mainly to improved revenue and earnings of Uni Living, we expect a ¥2.9 billion increase in segment revenue and a ¥0.1 billion rise in segment operating income.
- *Facility Operations:* We forecast a ¥1.0 billion increase in revenue in this segment, thanks mainly to the full-year operation of Mitsui Garden Hotel Ginza.

#### **Capital Expenditures**

(¥ millions)

	Year to I	Change (amount)		
	2007 (forecast)	2006 (actual)	Change (amount)	
Capital Expenditure	200,000	92,753	107,247	
Depreciation	42,000	40,159	1,841	

#### [Accounts of Real Property for Sale]

(¥ millions)

	Year to 1	Change (amount)		
	2007 (forecast)	2006 (actual)	Change (amount)	
New Investments	320,000	351,179	(31,179)	
Cost Recovery	250,000	256,112	(6,112)	

#### [Interest-Bearing Debt]

	Year to M	Change (emount)		
	2007 (forecast)	2006 (actual)	- Change (amount)	
Interest-Bearing Debt	1,180,000	1,199,291	(19,291)	

## [Housing Unit for Sale]

	Year to I	March 31	Change (amount)	
	2007 (forecast)	2006 (actual)	Change (amount)	
Detached Housing	41,000	35,561	5,439	
Condominiums	194,000	180,902	13,098	
Total	235,000	216,463	18,537	

## [NONCONSOLIDATED EARNING FORECAST AS OF APRIL 2006] For the Year Ending March 31, 2007

(¥ millions)

	Year to N	March 31	Change (amount)
	2007 (forecast)	2006 (actual)	Change (amount)
Revenue from Operations	¥462,000	¥629,318	¥(167,318)
Leasing	274,000	258,599	15,401
Sales of Housing, Office Buildings and Land	133,000	318,679	(185,679)
Other	55,000	52,039	2,961
Gross Margin (%)	19.9	19.6	0.3
Leasing	17.5	16.8	0.7
Sales of Housing, Office Buildings and Land	13.5	17.0	(3.5)
Other	47.5	49.4	(1.9)
Selling, General and Administrative Expenses	22,000	38,539	(16,539)
Operating Income	70,000	84,766	(14,766)
Non-Operating Income/Expenses	(11,000)	(10,128)	(872)
Interest Expense, in Net	(12,000)	(12,062)	62
Ordinary Income	59,000	74,638	(15,638)
Extraordinary Gains/Losses	(20,000)	(25,367)	5,367
Income before Income Taxes	39,000	49,270	(10,270)
Income Taxes	(15,000)	(19,808)	4,808
Net Income	¥24,000	¥29,461	¥(5,461)

## [FORECAST FOR Mitsui Home Co., Ltd. FOR THE YEAR ENDING MARCH 31, 2007]

	Year to M	Change (amount)		
	2007 (forecast) 2006 (actual)		Change (amount)	
Revenue from Operations	¥240,000	¥232,692	¥7,307	
Operating Income	5,000	4,356	643	
Ordinary Income	5,100	4,530	569	
Net Income	2,800	2,627	172	

## **Segment Information**

#### Year Ended March 31, 2006

(¥ millions)

	I . Rev	venue from Oper	ations	C	Operating			
	(1) Outside Customers	(2) Inter- segment	Total	Costs and Expenses	Income (Loss)	II. Assets	Depreciation	Capital Expenditures
(1) Leasing	364,339	5,579	369,918	301,989	67,929	1,918,066	29,046	78,155
(2) Sales of Housing, Office Buildings and Land	336,917	12	336,930	292,275	44,654	555,232	499	289
(3) Construction	187,496	7,761	195,258	192,907	2,351	54,673	2,270	3,128
(4) Brokerage, Consignment Sales and Consulting	68,748	9,264	78,012	55,420	22,592	61,457	850	1,051
(5) Property Management	90,437	22,212	112,649	99,903	12,746	50,380	844	973
(6) Sales of Housing Materials and Merchandise	65,065	34,493	99,558	98,727	831	52,236	967	408
(7) Facility Operations	38,976	296	39,273	37,351	1,921	83,505	2,282	3,470
(8) Other	7,297	10,384	17,682	15,211	2,470	26,976	2,642	3,648
Total	1,159,280	90,004	1,249,285	1,093,786	155,498	2,802,529	39,402	91,085
Elimination or Corporate	-	(90,004)	(90,004)	(72,050)	(17,954)	183,972	756	1,667
Consolidated	1,159,280	-	1,159,280	1021,736	137,543	2,986,501	40,159	92,753

#### Year Ended March 31, 2005

(¥ millions)

	I . Revenue from Operations		Costs and Operating			Impairment	Capital		
	(1) Outside Customers	(2) Inter- segment	Total	Expenses	Income (Loss)	II. Assets	Depreciation	Loss	Expenditures
(1) Leasing	343,719	5,970	349,689	287,169	62,520	1,934,689	26,372	8,272	67,182
(2) Sales of Housing, Office Buildings and Land	334,472	1	334,472	299,318	35,153	498,466	639	2,475	430
(3) Construction	183,552	6,226	189,778	187,419	2,359	56,317	2,503	83	2,760
(4) Brokerage, Consignment Sales and Consulting	60,223	10,578	70,802	52,194	18,607	86,407	823	-	747
(5) Property Management	78,248	19,306	97,555	86,787	10,767	44,567	967	-	957
(6) Sales of Housing Materials and Merchandise	65,228	34,620	99,848	99,660	187	51,685	1,158	-	1,413
(7) Facility Operations	38,509	472	38,981	37,595	1,386	77,423	2,612	22,975	2,385
(8) Other	7,404	10,297	17,702	15,853	1,849	27,685	2,714	-	2,556
Total	1,111,359	87,472	1,198,831	1,066,000	132,831	2,777,242	37,790	33,806	78,434
Elimination or Corporate	=	(87,472)	(87,472)	(70,405)	(17,066)	150,957	721	-	463
Consolidated	1,111,359	-	1,111,359	995,594	115,764	2,928,199	38,512	33,806	78,898

Leasing of office buildings, retail facilities, residential properties, etc.

#### Sales of Housing, Office Buildings and Land

Sales of detached housing, condominiums, buildings, land, etc.

#### Construction

Construction of detached housing, flats, etc.

#### **Brokerage, Consignment Sales and Consulting**

Real estate agency, sales agency, and sales consignment services, as well as project management services for development of office buildings, retail facilities, etc., and asset management services for investors.

#### **Property Management**

Property management services (including tenant improvement)

#### **Sales of Housing Materials and Merchandise**

Manufacture and sales of housing materials, as well as wholesale and retail sale of general goods.

#### **Facility Operations**

Operation of hotels and golf courses, etc.

#### Other

Financing operations for housing loans and leasing business, etc.

## **Consolidated Financial Summary (FY2002-2006)**

				Year	r Ended Marc	ch 31	(* millions)
			2002	2003	2004	2005	2006
	Revenue from Operations		¥1,152,483	¥1,082,397	¥1,102,844	¥1,111,359	¥1,159,280
l u	Operating Income		102,950	103,295	109,246	115,764	137,543
P/L	Ordinary Income		72,800	76,514	87,236	94,637	118,970
	Net Income (Loss)		29,806	25,553	14,454	28,693	56,541
	Lagging	Revenue from Operations	331,501	329,671	332,380	343,719	364,339
	Leasing	Operating Income	71,718	66,563	63,016	62,520	67,929
	Sales of Housing, Office	Revenue from Operations	336,641	335,341	350,761	334,472	336,917
	Buildings and Land	Operating Income	26,668	32,589	32,936	35,153	44,654
	Construction	Revenue from Operations	237,243	183,090	180,502	183,552	187,496
	Construction	Operating Income	(5,228)	326	1,332	2,359	2,351
*	Brokerage, Consignment	Revenue from Operations	45,742	46,503	53,585	60,223	68,748
Segment*	Sales and Consulting	Operating Income	17,541	10,997	14,078	18,607	22,592
egn	Droports: Managamant	Revenue from Operations	67,916	69,589	77,481	78,248	90,437
S	Property Management	Operating Income	7,665	7,713	10,844	10,767	12,746
	Sales of Housing	Revenue from Operations	71,577	65,682	61,768	65,228	65,065
	Materials and Merchandise	Operating Income	1,342	104	151	187	831
	Escilita On anationa	Revenue from Operations	44,967	40,880	37,629	38,509	38,976
	Facility Operations	Operating Income	(4,271)	(3,356)	(527)	1,386	1,921
	Other	Revenue from Operations	16,893	17,541         10,997         14,1           67,916         69,589         77,2           7,665         7,713         10,2           71,577         65,682         61,3           1,342         104         44,967           44,967         40,880         37,4           (4,271)         (3,356)         (5           16,893         11,639         8,5           858         2,534         2,3           3,028,969         2,929,069         2,916,459,840           459,840         408,994         343,41,698,841           1,698,841         1,687,115         1,655,65,62,101           62,101         61,159         35,60,60	8,734	7,404	7,297
	Other	Operating Income	858	2,534	2,591	1,849	2,470
	Total Assets		3,028,969	2,929,069	2,916,582	2,928,199	2,986,501
	Real Property for Sale		459,840	408,994	343,573	375,219	424,921
	Tangible and Intangible Fixed	d Assets	1,698,841	1,687,115	1,655,454	1,645,205	1,674,277
B/S	Capital Expenditures		62,101	61,159	35,838	78,898	92,753
B/	Depreciation		66,017	39,781	40,415	38,512	40,159
	Interest-Bearing Debt		1,460,526	1,397,211	1,321,501	1,279,049	1,199,291
	Retained Earnings		137,026	155,390	167,890	155,097	199,706
	Shareholders' Equity		609,536	628,434	659,165	687,717	858,363
	Cash Flows from Operating A	Activities (1)	142,121	118,484	141,600	100,135	22,510
C/F	Cash Flows from Investing A	ctivities (2)	(81,658)	(60,751)	(21,122)	(76,870)	(60,833)
)	Cash Flows from Financing A	Activities (3)	(103,298)	(59,897)	(92,509)	(52,081)	(12,445)
	Free Cash Flows (1)+(2)		60,463	57,733	120,477	23,265	(38,323)
	ROA (%)		3.86	3.78	4.06	4.30	4.92
ata	Debt/Equity Ratio (Times)		2.4	2.2	2.0	1.9	1.4
Key Data	Equity Ratio (%)		20.1	21.5	22.6	23.5	28.7
Ke	No. of Consolidated Subsidia	ries	143	131	127	121	120
	No. of Affiliates in Equity M	ethod	60	57	52	45	46

<sup>\*</sup>Note: Revenue figures for all segments refer to sales to outside customers only.

- Real Property for Sale: Real property for sale + Advances paid for purchases
- Interest-Bearing Debt: Short-term debt + Commercial paper + Bond redeemable within one year + Long-term debt
- ROA: (Operating income + Non-operating income)/Average total assets
- Debt-Equity Ratio: Interest-bearing debt/Shareholders' equity

## **Consolidated Financial Statements**

## CONSOLIDATED BALANCE SHEETS (UNAUDITED)

		March 31				
ASSETS:	2006	% of Total Assets	2005	% of Total Assets	Amount	Percentage
I. Current Assets:	¥717,372	24.0	¥745,703	25.5	¥(28,331)	(3.8)
Cash and Time Deposits	62,845		113,427		(50,581)	
Accounts Receivable—Trade	26,797		28,533		(1,736)	
Marketable Securities	50		304		(254)	
Real Property for Sale	399,757		351,888		47,868	
Expenditure on Contracts in Progress	9,632		9,891		(258)	
Other Inventories	9,453		9,548		(94)	
Advances Paid for Purchases	25,163		23,330		1,833	
Short-Term Loans	8,065		12,136		(4,071)	
Operational Investment	81,545		91,850		(10,305)	
Deferred Income Taxes	49,003		50,872		(1,868)	
Other Current Assets	45,588		57,051		(11,462)	
Allowance for Doubtful Accounts	(531)		(3,131)		2,600	
II. Fixed Assets:	2,269,129	76.0	2,182,495	74.5	86,634	4.0
1. Tangible Fixed Assets:	1,642,348	55.0	1,615,619	55.2	26,728	1.7
Buildings and Structures	518,025		466,886		51,138	
Machinery, Equipment and Materials Handling Equipment	5,804		4,830		974	
Land	1,082,012		1,089,664		(7,652)	
Construction in Progress	11,011		30,692		(19,680)	
Other Tangible Assets	25,495		23,545		1,949	
2. Intangible Fixed Assets:	31,928	1.1	29,585	1.0	2,342	7.9
Leasehold Rights	24,117		21,457		2,660	
Other Intangible Fixed Assets	7,810		8,127		(317)	
3. Investments and Other Assets:	594,851	19.9	537,289	18.3	57,562	10.7
Investment Securities	317,090		235,813		81,276	
Long-Term Loans	9,195		11,264		(2,068)	
Lease Deposits	184,670		200,265		(15,595)	
Deferred Income Taxes	24,134		30,708		(6,574)	
Deferred Income Taxes- Revaluation	18,423		21,262		(2,839)	
Other	50,905		49,708		1,196	
Allowance for Doubtful Accounts	(9,567)		(11,733)		2,166	
III. Deferred Assets	-	-	0	0.0	(0)	
Total Assets	¥2,986,501	100.0	¥2,928,199	100.0	¥58,302	2.0

## CONSOLIDATED BALANCE SHEETS (UNAUDITED)

LIABILITIES:		Change				
	2006	Marc % of Total Assets	2005	% of Total Assets	Amount	Percentage
I. Current Liabilities:	¥582,016	19.5	¥634,920	21.7	¥(52,903)	(8.3)
Accounts Payable—Trade	106,346		114,236		(7,889)	
Short-Term Debt	192,670		243,078		(50,408)	
Commercial Paper	36,000		29,000		7,000	
Bond Redeemable Within One Year	30,000		-		30,000	
Income Taxes Payable	16,462		16,754		(291)	
Advances from Contracts in Progress	16,467		15,170		1,297	
Allowance for Completed Project Indemnities	1,447		1,593		(146)	
Allowance for Possible Guarantee Losses	142		252		(110)	
Deferred Income Taxes	0		ı		0	
Other Current Liabilities	182,479		214,833		(32,354)	
II. Long-Term Liabilities:	1,527,674	51.1	1,585,583	54.1	(57,908)	(3.7)
Corporate Bonds	155,000		235,000		(80,000)	
Long-Term Debt	785,621		771,971		13,650	
Deposits from Tenants	288,313		288,251		61	
Allowance for Employees' Retirement Benefits	27,294		26,978		316	
Allowance for Directors' Retirement Benefits	1,851		1,943		(92)	
Deferred Income Taxes	59,599		46,496		13,102	
Deferred Income Taxes - Revaluation	163,001		157,995		5,005	
Other Fixed Liabilities	46,992		56,945		(9,953)	
Total Liabilities	2,109,691	70.6	2,220,504	75.8	(110,812)	(5.0)
MINORITY INTEREST:						
Minority Interests in Consolidated Subsidiaries	18,446	0.7	19,977	0.7	(1,530)	(7.7)
SHAREHOLDERS' EQUITY:						
I. Common Stock	174,296	5.8	134,433	4.6	39,862	29.7
II. Additional Paid-in Capital	248,295	8.3	205,830	7.0	42,465	20.6
III. Retained Earnings	199,706	6.7	155,097	5.3	44,609	28.8
IV. Surplus from Land Revaluation	191,096	6.4	183,625	6.3	7,471	4.1
V. Unrealized Gains/Losses on Securities	63,424	2.1	33,348	1.1	30,076	90.2
VI. Foreign Currency Translation Adjustment	(16,308)	(0.5)	(23,255)	(0.8)	6,947	29.9
	860,511	28.8	689,078	23.5	171,432	24.9
VII. Treasury Stock	(2,147)	(0.1)	(1,360)	(0.0)	(786)	(57.8)
Total Shareholders' Equity	858,363	28.7	687,717	23.5	170,646	24.8
Total Liabilities, Minority Interest and Shareholders' Equity	¥2,986,501	100.0	¥2,928,199	100.0	¥58,302	2.0

## CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

		Change				
	2006	% of Total Revenue	2005	% of Total Revenue	Amount	Percentage
I. Revenue from Operations	¥1,159,280	100.0	¥1,111,359	100.0	¥47,920	4.3
II. Cost of Revenue from Operations	904,200	78.0	879,260	79.1	24,939	2.8
<b>Gross Operating Profit</b>	255,079	22.0	232,098	20.9	22,981	9.9
III. Selling, General and Administrative Expenses	117,536	10.1	116,334	10.5	1,201	1.0
Operating Income	137,543	11.9	115,764	10.4	21,779	18.8
IV. Non-Operating Income:	7,993	0.7	9,947	0.9	(1,954)	(19.6)
Interest Income	667		1,065		(398)	
Dividend Income	1,028		2,051		(1,023)	
Equity in Net Income of Affiliated Companies	3,155		3,595		(440)	
Other Non-Operating Income	3,140		3,233		(92)	
V. Non-Operating Expenses:	26,565	2.3	31,074	2.8	(4,508)	(14.5)
Interest Expenses	20,261		20,443		(181)	
Other Non-Operating Expenses	6,303		10,631		(4,327)	
Ordinary Income	118,970	10.3	94,637	8.5	24,333	25.7
VI. Extraordinary Gains:	12,111	1.0	4,968	0.4	7,142	143.7
Gain on Sales of Investment Securities	-		4,340		(4,340)	
Transfer from Allowance for Doubtful Accounts	2,232		-		2,232	
Gain on Sales of Fixed Assets	9,418		-		9,418	
Gain on Sales of Shares of Affiliated Companies	-		220		(220)	
Other Extraordinary Gains	460		408		51	
VII. Extraordinary Losses:	38,120	3.3	47,764	4.3	(9,644)	(20.2)
Loss on Devaluation of Real Property for Sale	4,274		-		4,274	
Provision to Allowance for Doubtful Accounts	-		682		(682)	
Loss on Disposal of Fixed Assets	-		1,053		(1,053)	
Impairment Losses for Fixed Assets	-		33,806		(33,806)	
Loss on Liquidation of Affiliated Company	4,760		7,674		(2,913)	
Loss on Sales of Fixed Assets	26,355		3,294		23,061	
Other Extraordinary Losses	2,729		1,252		1,477	
Income before Income Taxes	92,962	8.0	51,841	4.6	41,120	79.3
Income Taxes	26,178		26,489		(311)	
<b>Deferred Income Taxes</b>	9,075		(4,847)		13,923	
Minority Interests	1,166		1,506		(340)	
Net Income	¥56,541	4.9	¥28,693	2.6	¥27,848	97.1

## CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

		(* millions)	
	Year Ended N		Change
	2006	2005	(amount)
I. Cash Flows From Operating Activities:	****	*****	****
Income before Income Taxes	¥92,962	¥51,841	¥41,120
Depreciation and Amortization	40,159	38,512	1,646
Impairment Losses For Fixed Assets	(2.155)	33,806	(33,806)
Gain/Loss on Equity in Net Income of Affiliated Companies	(3,155)	(3,595)	(2.012)
Gain/Loss on Sales of Investment Securities	4,760	(4,560) 7,674	(2,913) 4,560
Loss on Liquidation of Affiliated Companies  Gain/Loss on Sales of Tangible and Intangible Fixed Assets	16,936	3,294	13,642
Loss on Disposal of Tangible and Intangible Fixed Assets	10,930	1,053	(1,053)
Loss on Disposar of Tanglole and Intanglole Fixed Assets  Loss on Devaluation of Real Property for Sale	4,274	1,033	4,274
Provision to Allowance for Doubtful Accounts	4,2/4	682	(682)
Transfer from Allowance for Doubtful Accounts	(2,232)	- 002	(2,232)
Interest and Dividend Income	(1,696)	(3,117)	1,421
Interest Expense	20,261	20,443	(181)
Increase/Decrease in Accounts Receivable	2,151	(60)	2,212
Increase/Decrease in Accounts Payable	16	3.182	(3,166)
Purchase of Real Property for Sale*	(359,857)	(287,626)	(72,231)
Sales of Real Property for Sale*	258,967	261,531	(2,564)
Increase/Decrease in Operational Investment	10,305	(6,698)	17,004
Bonuses Paid to Directors	(126)	(109)	(17)
Other	(16,775)	28,341	(45,116)
Subtotal	66,951	144,596	(77,645)
Cash Receipts of Interest and Dividend Income	2,587	4,030	(1,442)
Cash Payments of Interest Expense	(20,266)	(20,681)	414
Income Taxes Paid	(26,762)	(27,810)	1,048
Net Cash Provided by Operating Activities	22,510	100,135	(77,625)
II. Cash Flows From Investing Activities:			
Purchase of Marketable and Investment Securities	(30,737)	(10,361)	(20,375)
Sales of Marketable and Investment Securities	24,184	6,401	17,782
Purchase of Tangible and Intangible Fixed Assets	(99,756)	(70,400)	(29,356)
Sales of Tangible and Intangible Fixed Assets	38,730	8,709	30,020
Increase in Loans	(3,654)	(8,886)	5,231
Decrease in Loans	7,582	6,389	1,192
Decrease in Deposits from Tenants	(39,446)	(51,976)	12,529
Increase in Deposits from Tenants	39,608	46,533	(6,924)
Increase in Lease Deposits	(11,417)	(18,606)	7,189
Decrease in Lease Deposits	25,658	18,105	7,553
Purchase of Securities with Change in Scope of Consolidation	(1,649)	(3,825)	2,175
Sales of Securities with Change in Scope of Consolidation	(71)	532	(604)
Other N. C. L. H. L. C. A. C. C.	(9,863)	515	(10,379)
Net Cash Used in Investing Activities	(60,833)	(76,870)	16,036
III. Cash Flows From Financing Activities:	(270)	9,323	(9,694)
Increase/Decrease in Short-Term Debt Proceeds from Long-Term Debt	(370) 154,000	106,266	47,733
Repayment of Long-Term Debt	(187,269)	(171,251)	(16,017)
Proceeds from Issuance of Bonds	30,000	20,000	10,000
Redemption of Bonds	(330)	(10,000)	9,670
Cash Dividends Paid	(6,982)	(5,500)	(1,482)
Cash Dividends Paid to Minority Interests	(705)	(538)	(166)
Increase/Decrease in Treasury Stock	(786)	(381)	(405)
Net Cash Used in Financing Activities	(12,445)	(52,081)	39,636
IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents	277	177	99
V. Net Increase (Decrease) in Cash and Cash Equivalents	(50,490)	(28,638)	(21,851)
VI. Cash and Cash Equivalents at Beginning of Year	113,078	141,717	(28,638)
VII. Cash and Cash Equivalents at End of Year	¥62,587	¥113,078	¥(50,490)

<sup>\*</sup>Note: "Purchase of Real Property for Sale" and "Sales of Real Property for Sale" show cash flows from changes of Real Property for Sale and Advances Paid for Purchases on consolidated balance sheets.

#### **Nonconsolidated Financial Statements**

#### NONCONSOLIDATED BALANCE SHEETS (UNAUDITED)

(¥millions) March 31 Change ASSETS: % of Total % of Total 2006 2005 Amount Percentage I. Current Assets: ¥738,892 27.3 ¥703,823 26.9 ¥35,069 5.0 Cash and Time Deposits 31,852 46,086 (14,234)Accounts Receivable 7,881 10.349 (2,468)109,446 146,547 Real Property for Sale (37,101)174,546 111,985 Real Property in Progress 62,561 Land for Development 78,685 58,832 19,852 Advances Paid for Purchases 24,802 23,027 1,774 Prepaid Expenses 3,014 3,095 (80)Short-Term Loans 128,645 88,685 39,960 35,294 70,109 Other Receivables (34,814)Operational Investment 84,991 91,899 (6,908)39,147 41,558 Deferred Income Taxes (2,411)Other Current Assets 20,599 13,636 6,963 Allowance for Doubtful Accounts 1,975 (1,991)(16)II. Fixed Assets: 1,972,539 72.7 1,909,711 73.1 62,828 3.3 1. Tangible Fixed Assets: 45.7 45.3 58,595 5.0 1,240,323 1,181,728 Buildings 352.842 290,833 62,008 6,835 8,124 (1,288)Structures Machinery 2,427 1,769 657 Transportation Equipment 24 25 (1) Tools, Furniture and Fixtures 6,402 4,599 1,803 Land 860,968 850,289 10,679 Construction in Progress 9,529 24,796 (15,266)Other Tangible Assets 1,291 1,288 2. Intangible Fixed Assets: 21,668 0.8 19,027 0.7 2,640 13.9 Leasehold Rights 19,199 15,976 3,222 Software 2,185 2,743 (557)Other Intangible Fixed Assets 282 307 (24)3. Investments and Other Assets: 710,547 26.2 708,955 27.1 1,592 0.2 **Investment Securities** 227,074 155,197 71,877 Investments in Consolidated 196,177 191,530 4,647 Subsidiaries and Affiliated Companies Investments 0 (0)Long-Term Loans 10,038 8,861 (1,176)Long-Term Loans to Affiliates 97,358 156,703 (59,345)Lease Deposits 184,951 198,910 (13,958)Other Investments 26,109 23,902 2,207 Allowance for Doubtful Accounts (29,986)(27,327)(2,659)**Total Assets** ¥2,711,431 100.0 ¥2,613,534 100.0 ¥97,897 3.7

## NONCONSOLIDATED BALANCE SHEETS (UNAUDITED)

LIABILITIES:			Change			
	2006	% of Total Assets	2005	% of Total Assets	Amount	Percentage
I. Current Liabilities:	¥528,995	19.5	¥533,050	20.4	¥(4,055)	(0.8)
Accounts Payable	62,879		71,749		(8,869)	
Short-Term Debt	183,440		222,809		(39,369)	
Commercial Paper	36,000		29,000		7,000	
Bond Redeemable Within One Year	30,000		-		30,000	
Other Payables	12,120		18,364		(6,243)	
Income Taxes Payable	9,336		12,275		(2,939)	
Accrued Expenses	7,468		7,541		(72)	
Advances Received	33,026		35,959		(2,933)	
Deposits	147,443		127,124		20,319	
Other Current Liabilities	7,279		8,226		(947)	
II. Long-Term Liabilities:	1,360,621	50.2	1,391,845	53.3	(31,223)	(2.2)
Corporate Bonds	155,000		235,000		(80,000)	
Long-Term Debt	706,363		674,803		31,559	
Deposits from Tenants	269,925		268,380		1,545	
Deferred Income Taxes	24,002		8,149		15,853	
Deferred Income Taxes - Revaluation	163,001		157,995		5,005	
Allowance for Employees' Retirement Benefits	12,675		12,118		556	
Allowance for Directors' Retirement Benefits	1,323		1,270		53	
Other Fixed Liabilities	28,329		34,126		(5,796)	
<b>Total Liabilities</b>	1,889,617	69.7	1,924,896	73.7	(35,278)	
SHAREHOLDERS' EQUITY:						
Common Stock	174,296	6.4	134,433	5.1	39,862	29.7
Additional Paid-in Capital	248,286	9.1	205,831	7.8	42,454	20.6
Retained Earnings	101,821	3.8	86,771	3.3	15,049	17.3
Surplus from Land Revaluation	237,887	8.8	230,582	8.8	7,305	3.2
Unrealized Gains/Losses on Securities	61,656	2.3	32,377	1.2	29,278	90.4
Treasury Stock	(2,134)	(0.1)	(1,357)	(0.1)	(776)	(57.2)
Total Shareholders' Equity	821,814	30.3	688,638	26.3	133,175	19.3
Total Liabilities and Shareholders' Equity	¥2,711,431	100.0	¥2,613,534	100.0	¥97,897	3.7

## NONCONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

		(¥ millions)					
	Year Ended March 31				Change		
	2006	% of Total Revenue	2005	% of Total Revenue	Amount	Percentage	
Revenue from Operations	¥629,318	100.0	¥604,456	100.0	¥24,861	4.1	
Leasing	258,599	41.1	249,007	41.2	9,591	3.9	
Sales of Housing, Office Buildings and Land	318,679	50.6	307,707	50.9	10,971	3.6	
Other	52,039	8.3	47,741	7.9	4,298	9.0	
Cost of Revenue from Operations	506,011	80.4	490,001	81.1	16,010	3.3	
Leasing	215,125		205,467		9,657		
Sales of Housing, Office Buildings and Land	264,537		262,791		1,745		
Other	26,349		21,741		4,607		
Selling, General and Administrative Expenses	38,539	6.1	41,361	6.8	(2,822)	(6.8)	
Operating Income	84,766	13.5	73,093	12.1	11,673	16.0	
Non-Operating Income/Expense	(10,128)		(12,378)		(2,249)		
Non-Operating Income:	10,784	1.7	11,208	1.8	(424)	(3.8)	
Interest Income	3,034		3,440		(405)		
Dividend Income	5,288		5,316		(27)		
Other Non-Operating Income	2,461		2,451		9		
Non-Operating Expenses:	20,913	3.3	23,587	3.9	(2,674)	11.3	
Interest Expenses	15,097		16,157		1,059		
Other Non-Operating Expenses	5,815		7,430		1,614		
Ordinary Income	74,638	11.9	60,714	10.0	13,923	22.9	
Extraordinary Gains/Losses	(25,367)		(32,811)		7,444		
Extraordinary Gains:	8,344	1.3	4,324	0.7	4,019		
Gain on Sales of Investment Securities	-		4,324		(4,324)		
Gain on Sales of Fixed Assets	6,139		1		6,139		
Transfer from Allowance for Doubtful Accounts	2,205		-		2,205		
Extraordinary Losses:	33,712	5.4	37,136	6.1	(3,424)	(9.2)	
Provision to Allowance for Doubtful Accounts	-		15,746		(15,746)		
Impairment Losses for Fixed Assets	-		13,323		(13,323)		
Loss on Devaluation of Shares of Affiliated Companies	-		4,926		(4,926)		
Loss on Sales of Fixed Assets	24,870		3,139		21,731		
Loss on Liquidation of Affiliated Company	4,567		ı		4,567		
Loss on Devaluation of Real Property for Sale	4,274		ı		4,274		
Income before Income Taxes	49,270	7.8	27,902	4.6	21,367	76.6	
Income Taxes	16,600	2.6	19,560	3.2	(2,960)	(15.1)	
Deferred Income Taxes	3,208	0.5	(8,186)	(1.3)	11,395	-	
Net Income	29,461	4.7	16,529	2.7	12,931	78.2	
Earning Brought Forward from Previous Period	4,841		3,978		862		
Interim Dividends	4,109		2,877		1,231		
Reversal of Revaluation Difference for Land	(7,305)		(10,182)		2,877		
Unappropriated Earnings	¥22,887		¥7,448		¥15,439		