FACT BOOK

For the Year Ended March 31, 2013

May 09, 2013



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Forward-Looking Statements In this Fact Book, statements other than historical facts are forward-looking statements that reflect the Company's plans and expectations. These forward-looking statements involve risks and uncertainties related to internal and external factors that may cause actual results and achievements to differ from those anticipated in these statements. Therefore, we do not advise potential investors to base investment decisions solely on this Fact Book.

Consolidated Results

| | | | (¥ | millions) |
|-------------------------|---------------------|------------|------------|-----------|
| | Year Ended March 31 | | YoY Change | |
| | 2013 | 2012 | (amount) | (%) |
| Revenue from Operations | ¥1,445,644 | ¥1,338,102 | ¥107,541 | 8.0 |
| Operating Income | 148,184 | 126,038 | 22,146 | 17.6 |
| Ordinary Income | 123,066 | 102,509 | 20,557 | 20.1 |
| Net Income | ¥59,451 | ¥50,129 | ¥9,321 | 18.6 |

♦ Overview

● In the fiscal period under review (year ended March 31, 2013), both revenue and earnings improved in each of the Company's three core "Leasing," "Property Sales," and "Management" segments. As a result, revenue from operations climbed ¥107.5 billion, or 8.0%, compared with the previous fiscal year to ¥1,445.6 billion. From a profit perspective, operating income grew ¥22.1 billion, or 17.6%, to ¥148.1 billion, ordinary income improved ¥20.5 billion, or 20.1%, to ¥123.0 billion, and net income increased ¥9.3 billion, or 18.6%, year on year to ¥59.4 billion.

• Effective from the first quarter of the period under review, Mitsui Fudosan implemented the early adoption of changes to accounting standards on the consolidation of SPCs. On this basis, certain SPCs (31 SPCs as of the end of the fiscal year under review), in which the Company maintains an equity interest, were newly included in the scope of its consolidation.

♦ Segment Overview

• In the "Leasing" segment, overall revenue from operations and operating income increased ¥21.1 billion and ¥8.6 billion, respectively, compared with the previous fiscal year. In addition to contributions from "Mitsui Outlet Park Kisarazu" and "DiverCity Tokyo," where operations commenced during the period under review, and the full-term revenue and earnings provided by such properties as "Yokohama Mitsui Building" and "Mitsui Outlet Park Kurashiki," which were completed during the previous period, this positive result was largely attributable to the contribution from various properties including "Tokyo Midtown" owned by SPCs following their inclusion in the Company's scope of consolidation.

• The office building leasing market in the Tokyo Metropolitan Area is exhibiting an ongoing recovery trend. Key indicators continue to improve with a steady decline in vacancy rates. On a non-consolidated basis, the vacancy rate for the Company's office buildings located in the Tokyo Metropolitan Area was 3.8% as of March 31, 2013 (4.4% as of March 31, 2012).

● In the "Property Sales" segment, revenue from operations and operating income were up ¥25.4 billion and ¥5.0 billion, respectively, compared with the previous fiscal year in the "Property Sales to Individuals" category. This mainly reflected an increase in the reported number of units and an improvement in profit margins. Revenue from operations and operating income in the "Property Sales to Investors" category also improved ¥46.6 billion and ¥2.2 billion, respectively, year on year. This was largely thanks to the sale of office buildings and other properties including those to Nippon Building Fund Inc. As a result, the "Property Sales" segment as a whole recorded an upswing in revenue from operations of ¥72.1 billion and an increase in operating income of ¥7.3 billion on a year-on-year basis.

● In the "Management" segment, revenue and earnings improved in the "Property Management" category due primarily to increases in the number of managed units in the "Repark" (Car Park Leasing) business. In the "Brokerage and Asset Management, etc." category, revenue and earnings grew owing mainly to an upswing in the number of brokerage properties handled for individuals in the "Mitsui Rehouse" business. As a result, overall "Management" segment revenue from operations climbed ¥11.2 billion and operating income increased ¥7.2 billion compared with the previous fiscal year.

♦ Dividend

• The Company plans to pay a period-end cash dividend of ¥11.00 per share for the fiscal year ended March 31, 2013 (for an annual cash dividend of ¥22.00 per share), as announced at the start of the period.

Results of Operations

| | | | (¥ millions) |
|---|------------|------------|--------------|
| | Year Ended | Change | |
| | 2013 | 2012 | (amount) |
| Revenue from Operations | ¥1,445,644 | ¥1,338,102 | ¥107,541 |
| Leasing | 441,712 | 420,528 | 21,184 |
| Property Sales | 393,454 | 321,352 | 72,102 |
| Management | 297,934 | 286,638 | 11,295 |
| Mitsui Home | 209,028 | 207,568 | 1,460 |
| Other | 103,514 | 102,014 | 1,499 |
| Operating Income | 148,184 | 126,038 | 22,146 |
| Leasing | 104,352 | 95,699 | 8,652 |
| Property Sales | 23,059 | 15,734 | 7,324 |
| Management | 41,579 | 34,363 | 7,215 |
| Mitsui Home | 566 | 4,187 | (3,620) |
| Other | (85) | (806) | 721 |
| Elimination or Corporate | (21,287) | (23,140) | 1,853 |
| Non-Operating Income/Expenses | (25,118) | (23,528) | (1,589) |
| Equity in Net Income/Loss of Affiliated Companies | 2,850 | 3,701 | (850) |
| Interest Expense, in Net | (29,061) | (26,507) | (2,554) |
| Other, in Net | 1,092 | (722) | 1,815 |
| Ordinary Income | 123,066 | 102,509 | 20,557 |
| Extraordinary Gains/Losses | (12,120) | (8,008) | (4,112) |
| Extraordinary Gains | 8,670 | - | 8,670 |
| Extraordinary Losses | 20,791 | 8,008 | 12,782 |
| Income before Income Taxes | 110,945 | 94,500 | 16,445 |
| Income Taxes | 50,382 | 43,790 | 6,591 |
| Income before Minority Interests | 60,563 | 50,709 | 9,853 |
| Minority Interests | 1,112 | 580 | 531 |
| Net Income | ¥59,451 | ¥50,129 | ¥9,321 |

- In the fiscal period under review, both revenue and earnings improved in each of the Company's three core "Leasing," "Property Sales," and "Management" segments. As a result, revenue from operations climbed ¥107.5 billion, or 8.0%, compared with the previous fiscal year to ¥1,445.6 billion. From a profit perspective, operating income grew ¥22.1 billion, or 17.6%, to ¥148.1 billion, ordinary income improved ¥20.5 billion, or 20.1%, to ¥123.0 billion, and net income increased ¥9.3 billion, or 18.6%, year on year to ¥59.4 billion. - Effective from the first quarter of the period under review, Mitsui Fudosan implemented the early adoption of changes to accounting standards on the consolidation of SPCs. On this basis, certain SPCs (31 SPCs as of the end of the fiscal year under review), in which the Company maintains an equity interest, were newly included in the scope of its consolidation. For the leaseing segment revenue from operations decreased ¥10 billion operating income and ordinary.

Infantants an equily includes in the scope of host scope result of the SPC consolidation.

Progress Comparison with Full Year Forecasts

| | | | (¥ millions) | |
|-------------------------|------------------------------|---|--|--|
| | Year Ended March 31, 2013 | Full-Year Forecast (As of May 9, 2012) | Full-Year Results/Full-Year Forecast (%) | |
| Revenue from Operations | ¥1,445,644 | ¥1,460,000 | 99.0 | |
| Operating Income | 148,184 | 135,000 | 109.8 | |
| Ordinary Income | 123,066 | 109,000 | 112.9 | |
| Net Income | ¥59,451 | ¥55,000 | 108.1 | |

Extraordinary Gains and Losses

| [Extraordinary Gains] | (¥ millions) |
|---|--------------|
| Gain on Sales of Investment Securities | ¥3,442 |
| Gain on Sales of Fixed Assets | 2,859 |
| Gain on Sales of Shares of Affiliated Companies | 2,368 |
| Total | ¥8,670 |

[Extraordinary Losses]

| Total | ¥20,791 |
|----------------------------------|---------|
| Loss on Disposal of Fixed Assets | 4,215 |
| Impairment Loss | 7,769 |
| Loss on Sales of Fixed Asset | ¥8,806 |
| [Extraordinary E033e3] | |

Consolidated Statements of Comprehensive Income

| | | (¥ millions) | | |
|--|---------------|--------------|--|--|
| Year End | nded March 31 | | | |
| | 2013 | 2012 | | |
| Net Income before Minority Interests | ¥60,563 | ¥50,709 | | |
| Other Comprehensive Income | 66,803 | 27,335 | | |
| Valuation Difference on Available-For-Sale Securities | 52,279 | 8,348 | | |
| Deferred Gains or Losses on Hedges | (226) | (531) | | |
| Reserve on Land Revaluation | 25 | 23,502 | | |
| Foreign Currency Translation Adjustment | 8,872 | (2,775) | | |
| Share of Other Comprehensive Income of Associates Accounted for Using Equity Method | 5,852 | (1,209) | | |
| Comprehensive Income | ¥127,366 | ¥78,045 | | |
| (Comprehensive Income Attributable to Owners of the Parent) | 125,991 | 77,551 | | |
| (Comprehensive Income Attributable to Minority Interests) | 1,375 | 493 | | |

[Reference] Nonconsolidated Operating Income/Expenses (Mitsui Fudosan)

| | | Year Ended March 31 | Year Ended March 31 | (¥ millions) Change |
|------------------|-----------------|------------------------|------------------------|------------------------|
| | | 2013 | 2012 | (amount) |
| Revenue from | Leasing | ¥431,844 | ¥413,291 | ¥18,552 |
| Operations | Property Sales* | 62,778 | 50,328 | 12,450 |
| | Other | 41,950 | 28,418 | 13,531 |
| | Total | 536,573 | 492,038 | 44,534 |
| Gross Profit(%) | Leasing | 16.9 | 18.3 | (1.4)pt |
| | Property Sales* | 4.5 | 8.0 | (3.5)pt |
| | Other | 55.6 | 44.5 | 11.1pt |
| Operating Income | | ¥78,650 | ¥70,456 | ¥8,194 |

*Mainly commercial properties

| | | | (¥ millions) |
|-------------------------|------------|----------|--------------|
| | Year Ended | March 31 | Change |
| | 2013 | 2012 | (amount) |
| Revenue from Operations | ¥441,712 | ¥420,528 | ¥21,184 |
| Operating Income | ¥104,352 | ¥95,699 | ¥8,652 |

| | | (¥ millions) |
|-------------------------|---|--|
| | Full-Year Forecast (As of May 9, 2012) | Full-year Results/ Full-Year Forecast (%) |
| Revenue from Operations | ¥434,000 | 101.8 |
| Operating Income | ¥98,000 | 106.5 |

.....

● In the "Leasing" segment, overall revenue from operations and operating income increased ¥21.1 billion and ¥8.6 billion, respectively, compared with the previous fiscal year. In addition to contributions from "Mitsui Outlet Park Kisarazu" and "DiverCity Tokyo," where operations commenced during the period under review, and the full-term revenue and earnings provided by such properties as "Yokohama Mitsui Building" and "Mitsui Outlet Park Kurashiki," which were completed during the previous period, this positive result was largely attributable to the contribution from various properties including "Tokyo Midtown" owned by SPCs following their inclusion in the Company's scope of consolidation.

• The office building leasing market in the Tokyo Metropolitan Area is exhibiting an ongoing recovery trend. Key indicators continue to improve with a steady decline in vacancy rates. On a non-consolidated basis, the vacancy rate for the Company's office buildings located in the Tokyo Metropolitan Area was 3.8% as of March 31, 2013 (4.4% as of March 31, 2012).

[Reference] Nonconsolidated Results

(Revenue from Operations)

Newly opened projects (Mitsui Outlet Park Kisarazu and DiverCity Tokyo) and full-term contribution projects (Hamarikyu Mitsui Building, Yokohama Mitsui Building, Mitsui Outlet Park Kurashiki, Ginza Komatsu, etc.): ¥19.8 billion revenue increase;

Existing properties: ¥4.1 billion revenue increase;

Shiftings and terminations: ¥5.4 billion revenue decrease

Breakdown of Leasing Operations (Nonconsolidated)

| | | | | At Ma | rch 31 | | |
|------------|--|---------|---------|----------------|---------|---------|---------|
| | | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 |
| | | То | tal | Tokyo Me Ar | - | Regiona | l Areas |
| | Number of Buildings | 156 | 168 | 124 | 137 | 32 | 31 |
| Office | Leased Floor Space (1,000 m ²) | 2,486 | 2,545 | 2,187 | 2,248 | 300 | 297 |
| Buildings | Leasing Revenue (¥ millions) | 265,274 | 266,836 | 246,090 | 248,094 | 19,184 | 18,742 |
| | Vacancy Rate (%) | 4.0 | 4.6 | 3.8 | 4.4 | 5.3 | 6.4 |
| | Number of Buildings | 69 | 69 | 45 | 43 | 24 | 26 |
| Retail | Leased Floor Space (1,000 m ²) | 1,700 | 1,693 | 1,094 | 1,032 | 605 | 661 |
| Facilities | Leasing Revenue (¥ millions) | 148,025 | 129,235 | 105,592 | 90,196 | 42,432 | 39,039 |
| | Vacancy Rate (%) | 1.3 | 0.4 | 1.7 | 0.4 | 0.5 | 0.4 |

Leased Floor Space

| | | | | | (¥ millions) |
|---|---|-------------------|-----------|----------|--------------|
| | | | At Mar | ch 31 | Change |
| | | | 2013 2012 | | Change |
| | Revenue | Office Buildings | 286,934 | 283,614 | 3,320 |
| | | Retail Facilities | 148,620 | 131,560 | 17,060 |
| Office Buildings and Retail Facilities | Total Leased Floor Space (1,000 m ²): | | 4,594 | 4,531 | 63 |
| | Office Buildings | Owned | 1,662 | 1,303 | 359 |
| | | Managed | 1,199 | 1,533 | (334) |
| | Retail Facilities | Owned | 1,228 | 1,042 | 186 |
| | | Managed | 505 | 654 | (149) |
| Other | Revenue | | 6,156 | 5,353 | 802 |
| Total Revenue | | | ¥441,712 | ¥420,528 | ¥21,184 |

Vacancy Rate at End of Term

| | | | | | | (%) |
|--|------|------|------|------|------|------|
| | 3/13 | 3/12 | 3/11 | 3/10 | 3/09 | 3/08 |
| Consolidated | | | | | | |
| Office Buildings and Retail Facilities (including overseas) | 3.3 | 2.9 | 3.5 | 3.1 | 2.2 | 1.3 |
| Nonconsolidated Tokyo Metropolitan Area Office Buildings | 3.8 | 4.4 | 4.0 | 3.9 | 2.5 | 1.3 |
| Regional Area Office Buildings | 5.3 | 6.4 | 7.6 | 7.1 | 6.6 | 5.8 |

Major Projects during the Period

(NEWLY OPENED)

| Mitsui Outlet Park KISARAZU (Kisarazu, Chiba) | Retail facility opened in April 2012 |
|--|---|
| DiverCity Tokyo Office Tower (Koto-ku, Tokyo) | Office building completed in April 2012 |
| DiverCity Tokyo Plaza (Koto-ku, Tokyo) | Retail facility opened in April 2012 |
| LaLaport SHIN-MISATO ANNEX (Misato, Saitama) | Retail facility opened in April 2012 |
| Nihonbashi Astellas Mitsui Building (Chuo-ku, Tokyo) | Office building completed in January 2013 |
| Gran Tokyo South Tower (Chiyoda-ku, Tokyo) | Office building acquired in February 2013 |

(FULL-TERM CONTRIBUTION)

| Nagoya Mitsui Building New Building (Nagoya, Aichi) | Office building completed in June 2011 |
|---|--|
| Mitsui Outlet Park JAZZ DREAM NAGASHIMA Stage 4 (Kuwana, Mie) | Retail facility opened in September 2011 |
| Hamarikyu Mitsui Building (Chuo-ku, Tokyo) | Office building completed in November 2011 |
| Mitsui Outlet Park KURASHIKI (Kurashiki, Okayama) | Retail facility opened in December 2011 |
| Hiroshima Train Vert Building (Hiroshima, Hiroshima) | Office building completed in February 2012 |
| Yokohama Mitsui Building (Yokohama, Kanagawa) | Office building completed in February 2012 |
| Ginza Komatsu (Chuo-ku, Tokyo) | Retail facility opened in March 2012 |

[2] PROPERTY SALES

| | Year Ended | Change | |
|-------------------------|---|--|----------|
| | 2013 | 2012 | (amount) |
| Revenue from Operations | ¥393,454 | ¥321,352 | ¥72,102 |
| Operating Income | ¥23,059 | ¥15,734 | ¥7,324 |
| | 1 | (¥ millions) | |
| | Full-Year Forecast (As of May 9, 2013) | (¥ millions) Full-Year Results/ Full-Year Forecast (%) | |
| Revenue from Operations | | Full-Year Results/ | |

● In the fiscal year under review, revenue from operations and operating income were up ¥25.4 billion and ¥5.0 billion, respectively, compared with the previous fiscal year in the "Property Sales to Individuals" category. This mainly reflected an increase in the reported number of units and an improvement in profit margins. Revenue from operations and operating income in the "Property Sales to Investors" category also improved ¥46.6 billion and ¥2.2 billion, respectively, year on year. This was largely thanks to the sale of office buildings and other properties including those to Nippon Building Fund Inc. As a result, the "Property Sales" segment as a whole recorded an upswing in revenue from operations of ¥72.1 billion and an increase in operating income of ¥7.3 billion on a year-on-year basis.

• Thanks to stable market sales conditions in the "Property Sales to Individuals" category, the completed housing inventories of residential units declined to 280 from 404 as of the end of the previous fiscal year.

Property Sales to Individuals and Investors

| | | | | N | zear Ende | d March 31 | | | | | ¥ millions) |
|-----------------------|--------------------------|----------------------------|----------|---------|---------------------------------|------------|---------|---------------------------------|---------|--------|---------------------------------|
| | | | 2013 | | | 2012 | | | | Change | |
| | | | Revenue | Units | Unit Price (¥10 thousand) | Revenue | Units | Unit Price (¥10 thousand) | Revenue | Units | Unit Price (¥10 thousand) |
| | | Tokyo Metropolitan Area | ¥206,518 | 4,161 | ¥4,963 | ¥178,929 | 3,456 | ¥5,177 | ¥27,588 | 705 | ¥(214) |
| Sales duals | Condominiums | Other | 29,656 | 795 | 3,730 | 34,910 | 1,056 | 3,306 | (5,254) | (261) | 424 |
| ty S ivid | | Subtotal | 236,174 | 4,956 | 4,765 | 213,839 | 4,512 | 4,739 | 22,334 | 444 | 26 |
| Property to Indivi | Condominiums Detached | Tokyo Metropolitan Area | 38,698 | 636 | 6,085 | 37,187 | 664 | 5,600 | 1,511 | (28) | 485 |
| | Housing | Other | 7,788 | 159 | 4,899 | 6,216 | 140 | 4,440 | 1,572 | 19 | 459 |
| | | Subtotal | 46,487 | 795 | 5,848 | 43,403 | 804 | 5,398 | 3,084 | (9) | 450 |
| | | Revenue | 282,662 | 5,751 | 4,915 | 257,243 | 5,316 | 4,839 | 25,419 | 435 | 76 |
| | | Operating Income | | 15,300 | | | 10,264 | | | 5,036 | |
| Prop | perty Sales to | Revenue | | 110,792 | | | 64,108 | | | 46,683 | |
| Inve | stors | Operating Income | | 7,758 | | | 5,470 | | | 2,288 | |
| Tota | l Revenue | | | 393,454 | | | 321,352 | | | 72,102 | |
| Tota | d Operating Inc | come | | ¥23,059 | | | ¥15,734 | | ¥7,324 | | |

Inventories (Property Sales to Individuals)

| | | | | | | | | (Units) |
|------------------|------|------|------|------|------|------|------|---------|
| | 3/13 | 3/12 | 3/11 | 3/10 | 3/09 | 3/08 | 3/07 | 3/06 |
| Condominiums | 223 | 380 | 638 | 872 | 826 | 453 | 267 | 235 |
| Detached Housing | 57 | 24 | 46 | 40 | 93 | 115 | 109 | 20 |
| Total | 280 | 404 | 684 | 912 | 919 | 568 | 376 | 255 |

Contracted for Sale (Property Sales to Individuals)

| | Contracts at Beginning of Term | Contracts during Term | Total | Reported No. of Units | Contracts at End of Term | (Units) Newly Launched during Term |
|------------------|--------------------------------------|--------------------------|-------|--------------------------|-----------------------------|---|
| Condominiums | 2,387 | 6,678 | 9,065 | 4,956 | 4,109 | 6,460 |
| Detached Housing | 113 | 755 | 868 | 795 | 73 | 769 |
| Total | 2,500 | 7,433 | 9,933 | 5,751 | 4,182 | 7,229 |

Note: Figures except for Reported No. of Units include those scheduled for completion in the next fiscal year and after.

Major Projects Undertaken during the Period

| Park Court Roppongi Hill Top (Minato-ku, Tokyo) | Condominiums |
|--|------------------|
| Park Homes Okurayama (Yokohama, Kanagawa) | Condominiums |
| Park City Minami Urawa (Saitama, Saitama) | Condominiums |
| Park Homes Senri Chuo (Toyonaka, Osaka) | Condominiums |
| Park City Kashiwanoha-Campus Nibangai (Kashiwa, Chiba) | Condominiums |
| Fine Court Meguro (Meguro-ku, Tokyo) | Detached housing |

[3] MANAGEMENT

| | Year Ended | 1 March 31 | (¥ millions) Change |
|-------------------------|---|--|------------------------|
| | 2013 | 2012 | (amount) |
| Revenue from Operations | ¥297,934 | ¥286,638 | ¥11,295 |
| Operating Income | ¥41,579 | ¥34,363 | ¥7,215 |
| | | | |
| | Full-Year Forecast (As of May 9, 2012) | Full-Year Results/ | |
| | Full-Year Forecast (As of May 9, 2012) | Full-Year Results/ Full-Year Forecast (%) | |
| Revenue from Operations | | | |

● In the fiscal year under review, revenue and earnings improved in the "Property Management" category due primarily to increases in the number of managed units in the "Repark" (Car Park Leasing) business. In the "Brokerage and Asset Management, etc." category, revenue and earnings grew owing mainly to an upswing in the number of brokerage properties handled for individuals in the "Mitsui Rehouse" business. As a result, overall "Management" segment revenue from operations climbed ¥11.2 billion and operating income increased ¥7.2 billion compared with the previous fiscal year.

Property Management Business: Car Park Leasing (including "Property Management" category)

| | 0 0 | | (Units) | | | |
|---------------------|---------|-------------|---------|--|--|--|
| | At Ma | At March 31 | | | | |
| | 2013 | 2012 | Change | | | |
| Total Managed Units | 143,450 | 133,039 | 10,411 | | | |

Brokerage Business: Mitsui Fudosan Realty (including "Brokerage and Asset Management, etc." category)

including "Brokerage and Asset Management, etc." category)

| | | | | | | (¥ millions) | |
|-----------|-----------------------|-----------|-----------------------|--------|-----------------------|--------------|--|
| | | Year Ende | Change | | | | |
| | 20 | 13 | 20 | 12 | (amount) | | |
| Brokerage | Transaction Volume | Units | Transaction Volume | Units | Transaction Volume | Units | |
| - | ¥1,268,242 | 39,384 | ¥1,132,134 | 36,071 | ¥136,108 | 3,313 | |

Note: Above figures for brokerage revenue and units represent the entire Mitsui Real Estate Sales Group, including Rehouse, an equity-method affiliate.

Consignment Sales Business: Mitsui Fudosan Residential (including "Brokerage and Asset Management, etc." category)

| | | | | | | (¥ millions) |
|-------------------|---------|------------|-------------------|-------|-----------|--------------|
| | | Year Endee | d March 31 Change | | nge | |
| | 2013 | | 2012 | | (amount) | |
| Consignment Sales | Revenue | Units | Revenue | Units | Revenue | Units |
| Consignment Sales | ¥79,723 | 1,448 | ¥106,576 | 2,155 | ¥(26,853) | (707) |

| | | | | (¥ millions) |
|---------------------|------------------|--------------|----------|--------------|
| | | Year Ended N | March 31 | Change |
| | | 2013 | 2012 | (amount) |
| Property Management | Revenue | ¥218,911 | ¥212,878 | ¥6,032 |
| | Operating Income | 26,427 | 23,776 | 2,651 |
| Brokerage, Asset | Revenue | 79,023 | 73,760 | 5,263 |
| Management, etc. | Operating Income | 15,151 | 10,587 | 4,563 |
| Total | Revenue | 297,934 | 286,638 | 11,295 |
| Total | Operating Income | 41,579 | 34,363 | 7,215 |

[4] MITSUI HOME, [5] OTHER

[4] MITSUI HOME

| | Year Ended Ma | rch 31 | Change | |
|-------------------------|---------------|----------|----------|--|
| | 2013 | 2012 | (amount) | |
| Revenue from Operations | ¥209,028 | ¥207,568 | ¥1,460 | |
| Operating Income | ¥566 | ¥4,187 | ¥(3,620) | |

| | | (¥ millions) |
|-------------------------|---|--|
| | Full-Year Forecast (As of May 9, 2012) | Full-Year Results/ Full-Year Forecast (%) |
| Revenue from Operations | ¥216,000 | 96.8 |
| Operating Income | ¥4,800 | 11.8 |

• Revenue and earnings from the "New Construction" category declined. In addition to the amount of orders at the beginning of the period falling below the level recorded in the previous year as well as a decline in the number of buildings sold due to such factors as delays in work commenced and construction progress, this downturn in revenue and earnings was largely attributable to an upswing in outsourcing expenses. In contrast, the "Reform/Renewal" category and the "Other" segment reported an increase in revenue from operations. As a result, revenue from operations in this segment as a whole improved ¥1.4 billion compared with the previous fiscal year. Operating income, on the other hand, declined ¥3.6 billion year on year.

| | | • | • | (¥ millions) | |
|------------------|---------|---------------------|----------|--------------|--|
| | | Year Ended March 31 | | Change | |
| | | 2013 | 2012 | (amount) | |
| New Construction | Revenue | ¥156,330 | ¥160,316 | ¥(3,985) | |
| | Orders | 155,621 | 144,573 | 11,048 | |
| Reform/Renewal | Revenue | 21,634 | 18,414 | 3,219 | |
| | Orders | 26,290 | 22,791 | 3,498 | |
| Lease Management | | 18,904 | 17,891 | 1,012 | |
| Other | | 12,159 | 10,945 | 1,213 | |
| Total Revenue | | ¥209,028 | ¥207,568 | ¥1,460 | |

Note: The above revenue figures differ from those disclosed by Mitsui Home, because sales to the Mitsui Fudosan Group are deducted from Mitsui Home's consolidated revenue from operations.

[5] OTHER

| | | | (¥ millions) | |
|-------------------------|---------------------|----------|--------------|--|
| | Year Ended March 31 | | Change | |
| | 2013 | 2012 | (amount) | |
| Revenue from Operations | ¥103,514 | ¥102,014 | ¥1,499 | |
| Operating Income | ¥(85) | ¥(806) | ¥721 | |

| | | (¥ millions) |
|-------------------------|---|--|
| | Full-Year Forecast (As of May 9, 2012) | Full-Year Results/ Full-Year Forecast (%) |
| Revenue from Operations | ¥111,000 | 93.3 |
| Operating Income | ¥0 | - |

• In the fiscal year ended March 31, 2013, revenue from operations and operating income increased \$1.4 billion and \$0.7 billion, respectively, year on year. This was largely attributable to higher revenue and earnings in the hotel operation business.

| | | | (¥ millions) | |
|---------------------|------------|---------------------|--------------|--|
| | Year Ended | Year Ended March 31 | | |
| | 2013 | 2012 | (amount) | |
| Facility Operations | ¥50,672 | ¥49,079 | ¥1,592 | |
| Merchandise | 38,197 | 40,003 | (1,806) | |
| Other | 14,645 | 12,931 | 1,713 | |
| Total Revenue | ¥103,514 | ¥102,014 | ¥1,499 | |

CONSOLIDATED BALANCE SHEETS (UNAUDITED)

| | T | | (¥ millions) |
|--|----------------------------|----------------------------|--------------------|
| ASSETS: | March 31, 2013 (Amount) | March 31, 2012 (Amount) | Change (Amount) |
| I. Current Assets: | ¥1,202,853 | ¥941,729 | ¥261,124 |
| Cash and Time Deposits | 102,234 | 62,274 | 39,960 |
| Accounts Receivable—Trade | 29,266 | 26,538 | 2,727 |
| Marketable Securities | 24 | 14 | 9 |
| Real Property for Sale (including Advances Paid for Purchases) | 915,222 | 642,809 | 272,412 |
| Expenditure on Contracts in Progress | 11,601 | 9,235 | 2,365 |
| Other Inventories | 9,096 | 8,667 | 428 |
| Short-Term Loans | 11,278 | 9,620 | 1,658 |
| Equity Investments in Properties for Sale | 10,966 | 57,568 | (46,602) |
| Deferred Income Taxes | 23,917 | 34,544 | (10,626) |
| Other Current Assets | 90,046 | 91,335 | (1,288) |
| Allowance for Doubtful Accounts | (800) | (878) | 78 |
| II. Fixed Assets: | 3,187,220 | 2,926,681 | 260,539 |
| 1. Tangible Fixed Assets: | 2,464,041 | 2,269,956 | 194,084 |
| Buildings and Structures | 633,845 | 583,815 | 50,029 |
| Machinery, Equipment and Materials Handling Equipment | 10,069 | 8,667 | 1,401 |
| Land | 1,753,208 | 1,614,433 | 138,774 |
| Construction in Progress | 34,682 | 31,430 | 3,251 |
| Other Tangible Fixed Assets | 32,236 | 31,609 | 627 |
| 2. Intangible Fixed Assets: | 39,936 | 34,852 | 5,083 |
| Tangible and Intangible Fixed Assets: | 2,503,977 | 2,304,809 | 199,168 |
| 3. Investments and Other Assets: | 683,243 | 621,872 | 61,370 |
| Investment Securities | 465,879 | 397,647 | 68,231 |
| Long-Term Loans | 10,278 | 5,489 | 4,789 |
| Lease Deposits | 148,736 | 160,846 | (12,110) |
| Deferred Income Taxes | 11,936 | 9,760 | 2,175 |
| Deferred Tax Assets on Land Revaluation | 1,233 | 1,233 | - |
| Other Investments and Assets | 51,390 | 53,424 | (2,033) |
| Allowance for Doubtful Accounts | (6,211) | (6,529) | 317 |
| Total Assets | ¥4,390,074 | ¥3,868,411 | ¥521,662 |

[Real Property for Sale] (a) Breakdown by Company

| | At March 31, 2013 | At March 31, 2012 | (¥ millions) Change (amount) |
|----------------------------|----------------------|----------------------|---------------------------------|
| Mitsui Fudosan Residential | ¥393,896 | ¥407,233 | ¥(13,336) |
| Mitsui Fudosan | 269,115 | 211,016 | 58,099 |
| SPCs Total | 236,728 | - | 236,728 |
| Other and Elimination | 15,481 | 24,559 | (9,078) |
| Consolidated Total | ¥915,222 | ¥642,809 | ¥272,412 |

(b) Accounts of Real Property for Sale

| Ĕ) | | | | | (¥ millions) |
|------------------------|---------------------------|-----------------|---------------|----------|------------------|
| Year Ended March 31 | At Beginning of Period | New Investments | Cost Recovery | Others | At End of Period |
| 2013 | ¥842,835 | 386,207 | (323,718) | 9,898 | ¥915,222 |
| 2012 | ¥634,479 | 284,263 | (258,365) | (17,568) | ¥642,809 |

Note: Due to the consolidation of SPCs, the balance as of the start of this period under review increased by ¥200.0 billion from the balance at the end of the previous period. (Reference) Land acquisition-related expenditures by Mitsui Fudosan Residential Co., Ltd., totaled ¥96.0 billion in this period under review.

[Tangible and Intangible Assets]

The balance of tangible and intangible fixed assets stood at \$2,503.9 as of March 31, 2013, up \$199.1 billion compared with the end of the previous fiscal year. This increase stemmed partly from redevelopment projects and new investment in retail facilities by Mitsui Fudosan, the acquisition of office buildings and other activities by the Mitsui Fudosan America Group, and the SPCs consolidation from the period under review.

(a) Breakdown by Company

| (¥ millions | | | | |
|------------------------------|----------------------|----------------------|-----------------|--|
| | At March 31, 2013 | At March 31, 2012 | Change (amount) | |
| Mitsui Fudosan | ¥1,994,149 | ¥2,050,214 | ¥(56,065) | |
| SPCs Total | 214,282 | - | 214,282 | |
| Mitsui Fudosan America Group | 145,106 | 101,896 | 43,210 | |
| Mitsui Fudosan U.K. Group | 34,712 | 27,184 | 7,528 | |
| Mitsui Home Group | 27,513 | 25,613 | 1,900 | |
| Other and Elimination | 88,212 | 99,900 | (11,687) | |
| Consolidated Total | ¥2,503,977 | ¥2,304,809 | ¥199,168 | |

(b) Accounts of Tangible and Intangible Fixed Assets

| - | Year Ended March 31 | At Beginning of Period | Capital Expenditure | Depreciation | Disposal/Sale | At End of Period |
|---|------------------------|---------------------------|------------------------|--------------|---------------|------------------|
| | 2013 | ¥2,545,610 | 72,355 | (59,022) | (54,966) | ¥2,503,977 |
| | 2012 | ¥2,252,287 | 111,755 | (53,231) | (6,002) | ¥2,304,809 |

Note: Due to the consolidation of SPCs, the balance as of the start of this period under review increased by ¥240.8 billion from the balance at the end of the previous period.

CONSOLIDATED BALANCE SHEETS (UNAUDITED)

| | | | (¥ millions) |
|---|----------------------------|----------------------------|--------------------|
| LIABILITIES: | March 31, 2013 (Amount) | March 31, 2012 (Amount) | Change (Amount) |
| I. Current Liabilities: | ¥652,122 | ¥692,309 | ¥(40,187) |
| Accounts Payable—Trade | 100,705 | 101,321 | (615) |
| Short-Term Debt | 199,299 | 254,922 | (55,623) |
| Commercial Paper | 27,000 | 37,000 | (10,000) |
| Bond Redeemable Within One Year | 40,133 | 5,000 | 35,133 |
| Income Taxes Payable | 26,699 | 11,650 | 15,048 |
| Advances from Contracts in Progress | 15,755 | 12,996 | 2,758 |
| Allowance for Completed Project Indemnities | 1,196 | 1,351 | (154) |
| Allowance for Possible Guarantee Losses | 110 | 180 | (70) |
| Deferred Income Taxes | 354 | 396 | (41) |
| Provision for Loss on Disaster | 254 | 1,692 | (1,438) |
| Other Current Liabilities | 240,614 | 265,797 | (25,183) |
| II. Long-Term Liabilities: | 2,504,871 | 2,075,694 | 429,176 |
| Corporate Bonds | 340,095 | 300,000 | 40,095 |
| Long-Term Debt | 1,513,697 | 1,146,489 | 367,208 |
| Deposits from Tenants | 344,923 | 353,837 | (8,913) |
| Allowance for Employees' Retirement Benefits | 34,323 | 33,001 | 1,321 |
| Allowance for Directors' and | 999 | 957 | 41 |
| Corporate Auditors' Retirement Benefits | 999 | 937 | 41 |
| Deferred Income Taxes | 67,683 | 32,470 | 35,212 |
| Deferred Tax Liabilities on Land Revaluation | 166,957 | 168,130 | (1,173) |
| Other Long-Term Liabilities | 36,190 | 40,808 | (4,617) |
| Total Liabilities | 3,156,993 | 2,768,004 | 388,988 |
| NET ASSETS: | | | |
| Common Stock | 174,296 | 174,296 | - |
| Additional Paid-in Capital | 248,299 | 248,296 | 2 |
| Retained Earnings | 402,224 | 363,877 | 38,347 |
| Treasury Stock | (5,533) | (5,385) | (147) |
| Reserve on Land Revaluation | 292,384 | 294,109 | (1,724) |
| Net Unrealized Holding Gains on Securities | 102,693 | 50,355 | 52,338 |
| Deferred Gains or Losses on Hedges | (1,094) | (869) | (225) |
| Foreign Currency Translation Adjustment | (32,096) | (46,496) | 14,400 |
| New Share Subscription Rights | 728 | 587 | 140 |
| Minority Interests in Consolidated Subsidiaries | 51,177 | 21,636 | 29,541 |
| Total Net Assets | 1,233,081 | 1,100,407 | 132,674 |
| Total Liabilities and Net Assets | ¥4,390,074 | ¥3,868,411 | ¥521,662 |

Note: Debt-Equity Ratio 1.80 times (1.62 times at March 31, 2012)

| Interest-Bearing Debt: | 2,120,225 | 1,743,411 | 376,814 |
|---|-----------|-----------|---------|
| Non-recourse Debt | 236,137 | 9,013 | 227,124 |
| Surplus lease deposits/guarantee deposits | 196,187 | 192,991 | 3,196 |

[Interest-Bearing Debt]

As of March 31, 2013, interest-bearing debt stood at ¥2,120.2 billion on a consolidated basis, an increase of ¥376.8 billion compared with the end of the previous fiscal year. This was due to the cash outflow from investing activities totaling ¥71.1 billion mainly representing the purchase of tangible and intangible fixed assets, the cash outflow from ¥20.2 billion cash dividends paid, and an increase in cash and cash equivalents. At the same time, against an increase of ¥340.1 billion following the SPC consolidation from the period under review, there was an inflow of cash from operating activities of ¥99.6 billion.

Breakdown by Company

| | At March 31, 2013 | At March 31, 2012 | Change (amount) |
|------------------------------|----------------------|----------------------|--------------------|
| Mitsui Fudosan | ¥1,796,931 | ¥1,670,126 | ¥126,804 |
| SPCs Total | 340,195 | - | 340,195 |
| Mitsui Fudosan Residential | 313,229 | 299,400 | 13,829 |
| Mitsui Fudosan America Group | 78,967 | 57,437 | 21,529 |
| Loans to Subsidiaries | (531,974) | (396,664) | (135,310) |
| Other and Elimination | 122,876 | 113,111 | 9,765 |
| Consolidated Total | ¥2,120,225 | ¥1,743,411 | ¥376,814 |
| (Non-recourse Debt of Total) | 236,137 | 9,013 | 227,124 |

DISCLOSURE OF MARKET VALUE OF RENTAL PROPERTIES

Mitsui Fudosan and some of its consolidated subsidiaries have rental properties including office buildings and retail facilities in Tokyo and other areas. Profit and loss for such properties subject to disclosure for the year ended March 31, 2012 amounted to ¥83,793 (rental revenue is reported on revenue from operations and rental expenses are reported on cost of revenue from operations) and loss of disposal of fixed assets amounted to ¥3,969 reported on extraordinary losses. Profit and loss for such properties subject to disclosure for the year ended March 31, 2013 amounted to ¥92,807 (rental revenue is reported on revenue from operations) and rental expenses are reported on cost of revenue from operations), loss sales of fixed assets and impairment loss are amounted to ¥8,709 and ¥6,995, respectively, both reported on extraordinary losses.

| | | (¥ millions) |
|---|-------------------|-------------------|
| | At March 31, 2013 | At March 31, 2012 |
| Amount Shown on Consolidated Balance Sheets at Fiscal Year-End | 2,247,555 | 2,049,666 |
| Market Value at Fiscal Year-End | 3,168,023 | 2,860,072 |
| Change (amount) | 920,468 | 810,405 |

Year Ended March 31, 2013

| Reve | | nue from Operat | ions | | | | | |
|--------------------------|--------------------------|-----------------------|------------|-------------------|-------------------|--------------|--------------------|--|
| | (1) Outside Customers | (2) Inter- segment | Total | Segment Income | Segment Assets | Depreciation | Impairment Loss | Increase in Tangible and Intangible Fixed Assets |
| (1)Leasing | ¥441,712 | ¥16,644 | ¥458,356 | ¥104,352 | ¥2,646,294 | ¥42,732 | ¥6,995 | ¥47,614 |
| (2)Property Sales | 393,454 | 80 | 393,534 | 23,059 | 1,104,781 | 1,259 | - | 1,301 |
| (3)Management | 297,934 | 50,662 | 348,596 | 41,579 | 269,567 | 6,533 | 69 | 9,730 |
| (4)Mitsui Home | 209,028 | 9,358 | 218,387 | 566 | 119,659 | 3,281 | - | 5,176 |
| (5)Other | 103,514 | 3,731 | 107,245 | (85) | 105,235 | 3,925 | 704 | 7,611 |
| Elimination or Corporate | - | (80,477) | (80,477) | (21,287) | 144,535 | 1,290 | - | 921 |
| Consolidated | ¥1,445,644 | - | ¥1,445,644 | ¥148,184 | ¥4,390,074 | ¥59,022 | ¥7,769 | ¥72,355 |

Year Ended March 31, 2012

| (¥ millions) | | | | | | | |
|--------------------------|--------------------------|-----------------------|------------|-------------------|-------------------|--------------|--|
| | Reve | nue from Operat | ions | | | | |
| | (1) Outside Customers | (2) Inter- segment | Total | Segment Income | Segment Assets | Depreciation | Increase in Tangible and Intangible Fixed Assets |
| (1)Leasing | ¥420,528 | ¥15,679 | ¥436,208 | ¥95,699 | ¥2,474,790 | ¥37,141 | ¥91,340 |
| (2)Property Sales | 321,352 | - | 321,352 | 15,734 | 753,266 | 1,470 | 761 |
| (3)Management | 286,638 | 42,462 | 329,101 | 34,363 | 240,119 | 6,052 | 10,438 |
| (4)Mitsui Home | 207,568 | 9,270 | 216,838 | 4,187 | 113,151 | 3,579 | 3,679 |
| (5)Other | 102,014 | 3,382 | 105,397 | (806) | 110,231 | 3,615 | 4,565 |
| Elimination or Corporate | - | (70,795) | (70,795) | (23,140) | 176,851 | 1,372 | 968 |
| Consolidated | ¥1,338,102 | - | ¥1,338,102 | ¥126,038 | ¥3,868,411 | ¥53,231 | ¥111,755 |

CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

| | | (¥ millions) |
|---|------------------|------------------|
| | Year Ended | March 31 |
| | 2013 (Amount) | 2012 (Amount) |
| I. Revenue from Operations | ¥1,445,644 | ¥1,338,102 |
| II. Cost of Revenue from Operations | 1,147,138 | 1,066,968 |
| Gross Operating Profit | 298,505 | 271,133 |
| III. Selling, General and Administrative Expenses | 150,320 | 145,095 |
| Operating Income | 148,184 | 126,038 |
| IV. Non-Operating Income: | 9,853 | 9,555 |
| Interest Income | 381 | 240 |
| Dividend Income | 3,331 | 3,220 |
| Equity in Net Income of Affiliated Companies | 2,850 | 3,701 |
| Other Non-Operating Income | 3,289 | 2,392 |
| V. Non-Operating Expenses: | 34,971 | 33,083 |
| Interest Expenses | 29,443 | 26,747 |
| Other Non-Operating Expenses | 5,528 | 6,336 |
| Ordinary Income | 123,066 | 102,509 |
| VI. Extraordinary Gains: | 8,670 | - |
| Gain on Sales of Investment Securities | 3,442 | - |
| Gain on Sales of Fixed Assets | 2,859 | - |
| Gain on Sales of Shares of Affiliated Companies | 2,368 | - |
| VII. Extraordinary Losses: | 20,791 | 8,008 |
| Loss on Sales of Fixed Assets | 8,806 | - |
| Impairment Loss | 7,769 | - |
| Loss on Disposal of Fixed Assets | 4,215 | 5,634 |
| Other | - | 2,373 |
| Income before Income Taxes | 110,945 | 94,500 |
| Income Taxes | 50,382 | 43,790 |
| Minority Interests | 1,112 | 580 |
| Net Income | ¥59,451 | ¥50,129 |

CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

| | (¥ millions Year Ended March 31 | | |
|---|------------------------------------|------------------|--|
| | 2013 | 2012 | |
| | (Amount) | 2012 (Amount) | |
| I. Cash Flows From Operating Activities: | (Amount) | (Amount) | |
| Income before Income Taxes | ¥110,945 | ¥94,500 | |
| Depreciation and Amortization | 59.022 | 53,231 | |
| Impairment Loss | 7,769 | 33,231 | |
| Interest and Dividend Income Receivable | (3,713) | (3,461) | |
| Interest and Dividend Income Receivable | 29.443 | 26,747 | |
| • | ., . | , | |
| (Gain) Loss on Equity-Method Investments | (2,850) | (3,701) | |
| Loss on Disposal of Fixed Assets | 1,549 | 4,396 | |
| (Gain) Loss on Sales of Fixed Assets | 5,946 | - | |
| (Gain) Loss on Sales of Marketable Securities | (3,440) | - | |
| Loss (Gain) on Sales of Stocks of Subsidiaries and Affiliates | (2,368) | - | |
| Increase/Decrease in Accounts Receivable | (3,092) | (2,600) | |
| Increase/Decrease in Accounts Payable | 4,188 | 3,236 | |
| Increase/Decrease in Real Property for Sale | (64,739) | (10,053) | |
| Other | (875) | 49,619 | |
| Subtotal | 137,785 | 211,915 | |
| Cash Receipts of Interest and Dividend Income | 5,068 | 4,750 | |
| Cash Payments of Interest Expense | (29,976) | (26,771) | |
| Income Taxes Paid | (13,192) | (41,733) | |
| Net Cash Provided by Operating Activities | 99,684 | 148,161 | |
| II. Cash Flows From Investing Activities: | | | |
| Purchase of Tangible and Intangible Fixed Assets | (76,664) | (105,534) | |
| Sales of Tangible and Intangible Fixed Assets | 47,672 | 717 | |
| Purchase of Investment Securities | (30,482) | (24,985) | |
| Sales of Investment Securities | 4,337 | 2,850 | |
| Proceeds from Receipt of Rental Deposits and Guarantees | (8,940) | (8,156) | |
| Proceeds from Recovery of Rental Deposits and Guarantees | 21,517 | 17,862 | |
| Decrease in Deposits from Tenants | (49,168) | (43,109) | |
| Increase in Deposits from Tenants | 35,300 | 40,902 | |
| Increase in Loans (Outlays for Loans) | (14,370) | (16,219) | |
| Decrease in Loans (Proceeds from Recovery of Loans) | 10,806 | 13,077 | |
| Purchase of Investments in Subsidiaries Resulting in | (14,387) | (80) | |
| Change in Scope of Consolidation | | | |
| Payments for Sales of Investments in Subsidiaries Resulting in Change in Scope of Consolidation | (172) | | |
| Proceeds from Sales of Investments in Subsidiaries Resulting in Change in Scope of Consolidation | 3,125 | | |
| Other | 294 | (1,675) | |
| Net Cash Used in Investing Activities | ¥(71,132) | ¥(124,353) | |

| | | (¥ millions) | |
|--|---------------------|--------------|--|
| | Year Ended March 31 | | |
| | 2013 | 2012 | |
| | (Amount) | (Amount) | |
| III. Cash Flows From Financing Activities: | | | |
| Proceeds from Short-Term Debt | ¥2,176,125 | ¥1,358,718 | |
| Repayment of Short-Term Debt | (2,191,780) | (1,350,541) | |
| Proceeds from Long-Term Debt | 464,260 | 221,832 | |
| Repayment of Long-Term Debt | (355,664) | (245,256) | |
| Proceeds from Issuance of Bonds | 61,915 | 20,000 | |
| Redemption of Bonds | (146,183) | _ | |
| Cash Dividends Paid to Minority Interests | 6,574 | 233 | |
| Cash Dividends Paid | (19,321) | (19,316) | |
| Cash Dividends Paid to Minority Interests | (968) | (931) | |
| Repayment of Finance Lease Obligations | (2,697) | (2,277) | |
| Increase/Decrease in Treasury Stock | (164) | (69) | |
| Other | (40) | (1,039) | |
| Net Cash Used in Financing Activities | (7,944) | (18,649) | |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | 588 | (107) | |
| V. Net Increase (Decrease) in Cash and Cash Equivalents | 21,196 | 5,050 | |
| VI. Cash and Cash Equivalents at Beginning of Year | 61,726 | 56,675 | |
| VII. Increase in cash and cash equivalents from newly consolidated subsidiary | 18,665 | - | |
| VIII. Cash and Cash Equivalents at End of the Period | ¥101,588 | ¥61,726 | |

For the Year Ending March 31, 2014

| | Year to N | Year to March 31 | | |
|-------------------------------|-----------------|------------------|----------|--|
| | 2014 (forecast) | 2013 (actual) | (amount) | |
| Revenue from Operations | ¥1,530,000 | ¥1,445,644 | ¥84,356 | |
| Leasing | 456,000 | 441,712 | 14,288 | |
| Property Sales | 436,000 | 393,454 | 42,546 | |
| Management | 309,000 | 297,934 | 11,066 | |
| Mitsui Home | 224,000 | 209,028 | 14,972 | |
| Other | 105,000 | 103,514 | 1,486 | |
| Operating Income | 160,000 | 148,184 | 11,816 | |
| Leasing | 105,000 | 104,352 | 648 | |
| Property Sales | 31,000 | 23,059 | 7,941 | |
| Management | 42,000 | 41,579 | 421 | |
| Mitsui Home | 2,000 | 566 | 1,434 | |
| Other | 1,000 | (85) | 1,085 | |
| Elimination or Corporate | (21,000) | (21,287) | 287 | |
| Non-Operating Income/Expenses | (28,000) | (25,118) | (2,882 | |
| Interest Expense, Net | (31,000) | (29,061) | (1,939 | |
| Other, Net | 3,000 | 3,942 | (942) | |
| Ordinary Income | 132,000 | 123,066 | 8,934 | |
| Extraordinary Gains/Losses | (20,000) | (12,120) | (7,880) | |
| Income before Income Taxes | 112,000 | 110,945 | 1,055 | |
| Income Taxes | 46,000 | 50,382 | (4,382) | |
| Minority Interests | 1,000 | 1,112 | (112) | |
| Net Income | ¥65,000 | ¥59,451 | ¥5,549 | |

Cleasing: Revenue from operations and operating income are forecast to climb \pm 14.2 billion and \pm 0.6 billion, respectively. This is largely attributable to the positive flow-on effects of large-scale renewals at such retail facilities as LAZONA Kawasaki Plaza and Urban Dock LaLaport TOYOSU as well as the full-term contributions from properties completed during the fiscal year under review including Nihonbashi Astellas Mitsui Building.

● Property Sales: Revenue from operations and operating income are expected to increase by ¥42.5 billion and ¥7.9 billion, respectively, in this segment as a whole. In addition to revenue and earnings growth due mainly to an upswing in the reported number of units and improvements in operating income margins in the "Property Sales" category, these forecast results take into account a projected increase in earnings in the "Property Sales to Investors" category.

● Management: Revenue from operations and operating income in this segment as a whole are projected to improve by ¥11.0 billion and ¥0.4 billion, respectively. These forecast results reflect a variety of factors including robust trends in the Mitsui Rehouse and Repark (Car Park Leasing) businesses undertaken by Mitsui Fudosan Realty.

• Other: Revenue from operations and operating income are projected to increase owing mainly to continued steady trends in the hotel operation business.

• Taking each of the aforementioned into consideration, revenue from operations is forecast to amount to ¥1,530.0 billion, an increase of ¥84.3 billion compared with the fiscal year under review. On the earnings front, operating income is expected to reach ¥160.0 billion, up ¥11.8 billion and ordinary income is anticipated to total ¥132.0 billion, an improvement of ¥8.9 billion.

• After factoring in an anticipated extraordinary loss of ¥20.0 billion, net income is forecast to reach ¥65.0 billion, up ¥5.5 billion.

(¥ millions)

Real Property for Sale

| | | | (¥ millions) |
|-------------------|--------------------|-----------------------|--------------|
| | Year to March 2014 | Year Ended March 2013 | YoY Change |
| | (forecast) | (actual) | (amount) |
| New Investments | ¥400,000 | ¥386,207 | ¥13,793 |
| Recovery of Costs | ¥350,000 | ¥323,718 | ¥26,282 |

Note: Real Property for Sale: real property for sale + real property for sale in progress + land for development + advances paid for purchases

Tangible and Intangible Assets

| | | | (¥ millions) |
|-----------------|--------------------|-----------------------|--------------|
| | Year to March 2014 | Year Ended March 2013 | YoY Change |
| | (forecast) | (actual) | (amount) |
| New Investments | ¥200,000 | ¥72,355 | ¥127,645 |
| Depreciation | ¥60,000 | ¥59,022 | ¥978 |

Interest-Bearing Debt

| | | | (¥ millions) |
|-----------------------|--------------------|-----------------------|--------------|
| | Year to March 2014 | Year Ended March 2013 | YoY Change |
| | (forecast) | (actual) | (amount) |
| Interest-Bearing Debt | ¥2,200,000 | ¥2,120,255 | ¥79,745 |

[Property Sales to Individuals**]** Revenue, Operating Margin

| | | | (¥ millions) |
|--------------------------|--------------------|-----------------------|--------------|
| | Year to March 2014 | Year Ended March 2013 | YoY Change |
| | (forecast) | (actual) | (amount) |
| Revenue from Operations: | ¥336,000 | ¥282,662 | ¥53,338 |
| Condominiums | 283,000 | 236,174 | 46,826 |
| Detached Housing | 53,000 | 46,487 | 6,513 |
| Operating Margin (%) | 5.7 | 5.4 | 0.3pt |

Number of Housing Units

| | | | (Units) |
|------------------|--------------------|-----------------------|------------|
| | Year to March 2014 | Year Ended March 2013 | YoY Change |
| | (forecast) | (actual) | (amount) |
| Condominiums | 6,450 | 4,956 | 1,494 |
| Detached Housing | 950 | 795 | 155 |
| Total | 7,400 | 5,751 | 1,649 |

Consolidated Financial Highlights

| | Fiscal Year | 04 | 05 | 06 | 07 | 08 | 09 |
|-----------------------------|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Revenue from Operations | 1,111,359 | 1,159,280 | 1,229,193 | 1,360,023 | 1,418,945 | 1,384,806 |
| | Operating Income | 115,764 | 137,543 | 161,842 | 179,282 | 171,547 | 120,585 |
| Income Statement | Ordinary Income | 94,637 | 118,970 | 142,324 | 162,835 | 146,090 | 93,901 |
| | Net Income | 28,693 | 56,541 | 75,213 | 87,378 | 83,572 | 60,084 |
| | Leasing | 343,719 | 364,339 | 398,069 | 469,000 | 529,755 | 546,762 |
| | Sales of Housing, Office | | | | | | |
| | Buildings and Land | 334,472 | 336,917 | 341,629 | 382,266 | 396,239 | 392,087 |
| | Construction | 183,552 | 187,496 | 193,970 | 188,658 | 182,074 | 159,802 |
| | Brokerage, Consignment | | | | | | |
| Revenue by Segment | Sales and Consulting | 60,223 | 68,748 | 77,349 | 84,269 | 75,194 | 62,584 |
| Revenue by Segment | Property Management | 78,248 | 90,437 | 99,632 | 102,463 | 102,491 | 100,536 |
| | Sales of Housing Materials | | | | | | |
| | and Merchandise | 65,228 | 65,065 | 69,394 | 72,975 | 69,114 | 63,017 |
| | Facility Operations | 38,509 | 38,976 | 40,200 | 49,745 | 52,318 | 48,518 |
| | Other | 7,404 | 7,297 | 8,946 | 10,643 | 11,756 | 11,497 |
| | Total Revenue from Operations | 1,111,359 | 1,159,280 | 1,229,193 | 1,360,023 | 1,418,945 | 1,384,806 |
| | Leasing | 62,520 | 67,929 | 81,350 | 90,666 | 99,529 | 99,787 |
| | Sales of Housing, Office | | Т | | | | |
| | Buildings and Land | 35,153 | 44,654 | 49,239 | 57,809 | 48,611 | 12,085 |
| | Construction | 2,359 | 2,351 | 2,718 | 1,900 | 2,731 | 2,203 |
| | Brokerage, Consignment | | | | | | |
| Departing Income by Segment | Sales and Consulting | 18,607 | 22,592 | 26,049 | 26,595 | 18,151 | 7,491 |
| Operating Income by Segment | Property Management | 10,767 | 12,746 | 14,308 | 15,496 | 15,573 | 15,972 |
| | Sales of Housing Materials | | | | | | |
| | and Merchandise | 187 | 831 | 855 | 1,170 | 1,423 | 985 |
| | Facility Operations | 1,386 | 1,921 | 1,754 | 269 | (791) | (3,554) |
| | Other | 1,849 | 2,470 | 2,811 | 3,903 | 4,611 | 5,017 |
| | Operating Income | 115,764 | 137,543 | 161,842 | 179,282 | 171,547 | 120,585 |
| | Total Assets | 2,928,199 | 2,986,501 | 3,294,190 | 3,634,489 | 3,758,386 | 3,710,423 |
| | Real Property for Sale | 375,219 | 424,921 | 552,134 | 660,486 | 759,489 | 682,536 |
| | Tangible and Intangible Assets | 1,645,205 | 1,674,277 | 1,716,832 | 1,961,811 | 2,047,715 | 2,105,822 |
| Balance Sheets | Capital Outlays | 78,898 | 92,753 | 220,357 | 340,462 | 165,023 | 61,971 |
| | Depreciation | 38,512 | 40,159 | 40,122 | 44,304 | 48,890 | 50,286 |
| | Interest-Bearing Debt | 1,279,049 | 1,199,291 | 1,258,426 | 1,550,420 | 1,733,559 | 1,746,719 |
| | Retained Earnings | 155,097 | 199,706 | 218,682 | 278,748 | 332,333 | 301,653 |
| | Shareholders' Equity | 687,717 | 858,363 | 944,195 | 971,309 | 978,666 | 1,007,811 |
| | Cash Flows from Operating Activities | 100,135 | 22,510 | 57,969 | 97,762 | (40,996) | 84,389 |
| Cash Flows | Cash Flows from Investing Activities | (76,870) | (60,833) | (77,006) | (392,160) | (141,633) | (64,834) |
| | Cash Flows from Financing Activities | (52,081) | (12,445) | 38,085 | 276,136 | 182,215 | (19,762) |
| | Free Cash Flow | 23,265 | (38,323) | (19,037) | (294,397) | (182,630) | 19,554 |
| | Return on Assets (%) | 4.30 | 4.92 | 5.50 | 5.53 | 5.06 | 3.41 |
| Key Ratios | Return on Equity (%) | 4.26 | 7.31 | 8.35 | 9.12 | 8.57 | 6.05 |
| • | Debt/Equity Ratio (times) | 1.86 | 1.40 | 1.33 | 1.60 | 1.77 | 1.73 |
| | Equity Ratio (%) | 23.5 | 28.7 | 28.7 | 26.7 | 26.0 | 27.2 |
| | Consolidated Subsidiaries (companies) | 121 | 120 | 132 | 139 | 133 | 130 |
| Scope of Consolidation | Equity-Method Affiliates (companies) | 45 | 46 | 49 | 44 | 45 | 42 |

* Segment Revenue: Revenue from Outside customers and inter-segment

* Real Property for Sale: Real Property for Sale (including Advances Paid for Purchases)
* Interest-Bearing Debt: Short-Term Debt + Non-Recourse Short-Term Debt + Commercial Paper

* ROA: (Operating Income + Non-Operating Income) /Average Total Assets over period * ROE: Net Income/Average Shareholders' Equity over period

* Debt/Equity Ratio: Interest-Bearing Debt/Shareholders' Equity

 Revenue from Operations
 Image: Comparison of the second secon

| Leasing | 95,553 | 88,929 | 95,699 | 104,352 |
|------------------|---------|---------|---------|---------|
| Droporty Salas | 12,492 | 16,193 | 15,734 | 23,059 |
| Property Sales | , | , | , | , |
| Management | 29,714 | 32,121 | 34,363 | 41,579 |
| | | | | |
| Mitsui Home | 3,640 | 3,764 | 4,187 | 566 |
| Other | 226 | 1,001 | (806) | (85) |
| | | | | |
| Operating Income | 120,585 | 120,092 | 126,038 | 148,184 |

| Total Assets | 3,710,423 | 3,780,699 | 3,868,411 | 4,390,074 |
|---------------------------------------|-----------|-----------|-----------|-----------|
| Real Property for Sale | 682,536 | 634,479 | 642,809 | 915,222 |
| Tangible and Intangible Assets | 2,105,822 | 2,252,287 | 2,304,809 | 2,503,977 |
| Capital Outlays | 61,971 | 229,394 | 111,755 | 72,355 |
| Depreciation | 50,286 | 52,954 | 53,231 | 59,022 |
| Interest-Bearing Debt | 1,746,719 | 1,740,048 | 1,743,411 | 2,120,225 |
| Retained Earnings | 301,653 | 332,335 | 363,877 | 402,224 |
| Shareholders' Equity | 1,007,811 | 1,019,941 | 1,078,182 | 1,181,174 |
| Cash Flows from Operating Activities | 84,389 | 185,055 | 148,161 | 99,684 |
| Cash Flows from Investing Activities | (64,834) | (170,552) | (124,353) | (71,132) |
| Cash Flows from Financing Activities | (19,762) | (20,400) | (18,649) | (7,944) |
| Free Cash Flow | 19,554 | 14,502 | 23,807 | 28,552 |
| Return on Assets (%) | 3.41% | 3.39% | 3.55% | 3.66% |
| Return on Equity (%) | 6.05% | 4.92% | 4.78% | 5.27% |
| Debt/Equity Ratio (times) | 1.73 | 1.71 | 1.62 | 1.80 |
| Equity Ratio (%) | 27.2% | 27.0% | 27.9% | 26.9% |
| Consolidated Subsidiaries (companies) | 130 | 135 | 140 | 174 |
| Equity-Method Affiliates (companies) | 42 | 44 | 45 | 47 |

* Effective the year ending March 31, 2011, the segment classification has changed.
* From FY2012, Mitsui Fudosan implemented the early adoption of changes to accounting standards on the consolidation of SPCs. On this basis, certain SPCs (31 SPCs as of the end of the fiscal year under review), in which

the Company maintains an equity interest, were newly included in the scope of its consolidation.

+ Bond Redeemable within One Year + Non-Recourse Bond Redeemable within One Year + Corporate Bonds +Non-Recourse Bond + Long-Term Debt + Non-Recourse Long-Term Debt

* Shareholders' Equity: Up to and including the year ended March 2006,

this referred to "shareholders' equity" prior to the enactment of the Company Law on May 1, 2006.

| | | | [Millions of Yen] |
|-----------|-----------|-----------|-------------------|
| 09 | 10 | 11 | 12 |
| 1,384,806 | 1,405,269 | 1,338,102 | 1,445,644 |
| 120,585 | 120,092 | 126,038 | 148,184 |
| 93,901 | 96,204 | 102,509 | 123,066 |
| 60,084 | 49,909 | 50,129 | 59,451 |
| 447,813 | 439,317 | 436,208 | 458,356 |
| | | | |
| 386,269 | 405,242 | 321,352 | 393,534 |
| 307,664 | 319,114 | 329,101 | 348,596 |
| | | | |
| 209,924 | 214,130 | 216,838 | 218,387 |
| 102,019 | 97,032 | 105,397 | 107,245 |
| | | | |
| 1,384,806 | 1,405,269 | 1,338,102 | 1,445,644 |

Mitsui Fudosan Co., Ltd.