

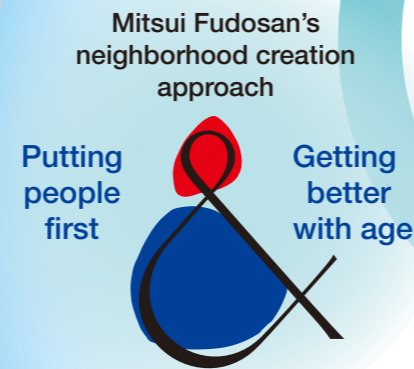
# Expanding Our Corporate Value

This Integrated Report outlines the Mitsui Fudosan Group's efforts to expand its corporate value.

## Value Creation Based on Social Value and Economic Value

Value Creation Process (P.7) Value Creation Sources and Achievements (P.9)

### Expanding the Corporate Value of the Mitsui Fudosan Group



#### Social Value

- Solving Social Issues through Neighborhood Creation (P.11)
- Strategies toward the Realization of a Decarbonized Society (P.41)
- Main Environmental Initiatives (P.77)
- Main Social Initiatives (P.83)

#### Economic Value

- Message from the CFO (P.30)
- Business Model for Realizing Sustainable Growth (P.21)
- Business Report (P.55)

Development and Sales Business

CashFlow

Holding and Leasing Business

Management Business

Group Statement/Vision/Mission (P.3)

Message from the CEO (P.29)

Long-Term Vision: VISION 2025 (P.25)

### Reducing Capital Costs

#### Initiatives for Sustainable Growth

- Strategies toward the Realization of a Decarbonized Society (P.41)
- Main Environmental Initiatives (P.77)
- Corporate Governance (P.95)
- Risk Management (P.114)
- Compliance (P.115)
- Investor Relations Activities (P.129)

### Improving Growth Potential

#### Initiatives for Further Growth

- Diverse Asset Classes and Global Expansion (P.19)
- Business Report (P.55)
- Human Resource Strategies (P.43)
- Main Social Initiatives (P.83)
- Digital Transformation Strategy (P.45)
- DX Promotion Initiatives (P.93)

