

Tokyo Dome

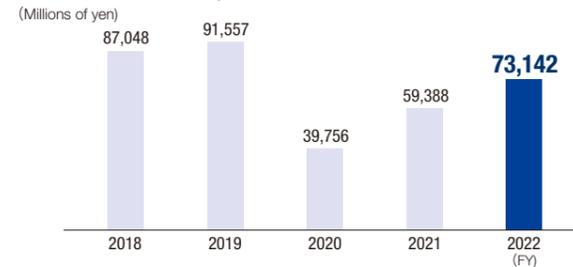
Improving the Value of Tokyo Dome City by Creating Attractive Spaces



To further improve the appeal of Tokyo Dome City, which combines stadiums, retail facilities and hotels with its focus on sports and entertainment, we undertook the largest renovation ever of Tokyo Dome, the core facility. Starting with the renovation of the stadium, we will work on various measures to improve value, including renovating areas other than the stadium, to transform Tokyo Dome City as a whole into a more attractive neighborhood.

<Reference> Tokyo Dome City business sales

Note: Figures for FY2018 to FY2020 are prior to consolidation and figures for FY2021 are post consolidation in the Group.



Strengths of Tokyo Dome City: Centrally Located, Convenient for Transportation × Collection of Varied Facilities with Customer Appeal

Power of Location

A Spacious Site in the City Center with Convenient Transportation

In central Tokyo

A spacious site covering Approx. **13** hectares

Adjacent to 3 stations on 4 lines, for convenience of transportation

Tokyo Station	Approx. 6 minutes
Haneda Airport	Approx. 45 minutes
Narita Airport	Approx. 50 minutes

Power of Facility

Plentiful Facilities That Meet the Needs of Diverse Visitors

Tokyo Dome
All-weather stadium with 55,000-person capacity

LaQua
Retail facilities, amusement park, spa

Tokyo Dome Hotel
Large-scale city hotel

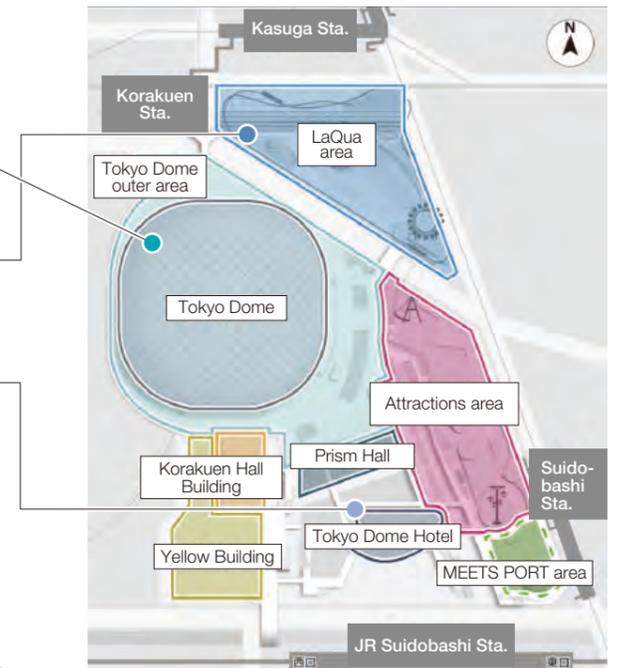
Power of Events

Attraction of Customers through Varied Events in the City Center

Tokyo Dome City Business Sources of Revenue

Major sources of revenue for each Tokyo Dome City asset.

- Tokyo Dome**
 - Revenue from events, including professional baseball games and music concerts
 - Food and beverage/merchandise revenue
 - Advertising revenue
 - LaQua**
 - Revenue from facility operations (attractions, hot baths, etc.)
 - Retail tenant leasing revenue
 - Tokyo Dome Hotel**
 - Accommodation fees
 - Food and beverage revenue
 - Revenue from hall use
 - Other***
 - Revenue from facility operations (attractions, amusement facilities, etc.)
 - Retail tenant leasing revenue
 - Revenue from hall use
- * Yellow Building, Korakuen Hall Building, Tokyo Dome City Attractions, MEETS PORT, PRISM HALL, etc.



TOPICS

Tokyo Dome City large-scale renovation

- Landscape redesign**
(space design/newly established LED displays)
Construction started sequentially from January 2023 and is scheduled for completion in the summer of 2024.
- LaQua 20th anniversary of opening renovation**
Renovation from March to May 2023
- Construction of a new theater by Tokyo Dome x YOSHIMOTO KOGYO HOLDINGS Group**
Scheduled to open in January 2024
- New concept floors created in Tokyo Dome Hotel**
Stays possible from February and March 2023
- Seating upgrades inside Tokyo Dome for the 2023 season**
Seating operations commenced from March 2023