**Financial Highlights: Summary of 3Q Financial Results** 

## ■3Q, FY2022 Financial Highlights (Cumulative)

	3Q, FY2022 Results (A)	3Q, FY2021 Results (B)	Chang	e(rate)	Forecast (C)	Progress rate
(Units : ¥ Billions)	2022.4.1-	20211-	(A-B)	(A/B-1)×100	2022.11.9	A/C×100
Revenue from Operations	1,626.3	1,466.9	+159.4	(+10.9%)	2,200.0	73.9%
Operating Income	213.3	154.5	+58.7	(+38.0%)	300.0	71.1%
Ordinary Income	186.2	137.8	+48.3	(+35.1%)	260.0	71.6%
Profit Attributable to Owners of Parent	147.1	123.5	+23.6	(+19.2%)	190.0	77.5%

- Operating income 213.3 billion yen, up 38% Y/Y. Profit\* 147.1 billion yen, up 19% Y/Y.
- •The results represent new record highs for 3Q (Cumulative) at all levels.
- ·We are making steady progress towards achieving our full-year forecasts (operating income: 300 billion yen, profit\*: 190 billion yen), which are expected to be the highest ever.
- Due to the increased certainty of achieving the full-year forecast and stable and continuous shareholder returns, as a part of our flexibly capital policy, We decided to repurchase 30 billion yen of its own Shares.

\*Profit attributable to owners of parent

					決算 Financia												
				2023年3月期 FY2022	2022年3月期 FY2021	前年同 Y oi											
			(単位:十億円) (Billions of Yen)	3Q実績 3Q Results (A)	3Q実績 3Q Results (B)	增減 <mark>Change</mark> (A)-(B)	增減率 Rate (A/B-1)×100										
営業	<b>削水益</b>	Revenue fro	om Operations	1,626.3	1,466.9	+159.4	+10.9%										
	賃貸	Leasing		115.0	101.4	+13.5	+13.4%										
			国内/to individuals	29.5	20.5	+9.0	+44.0%										
			投資家/to investors	61.1	54.8	+6.2	+11.4%										
	分譲	Property Sa	ales	90.7	+15.3	+20.3%											
	マネジメント Management		47.9	41.5	+6.3	+15.3%											
	その他			-4.6	-26.1	+21.5	_										
	消去他	Elimination	or Corporate	-35.7	-37.7	+1.9	_										
営業	<b></b>	Operating 1	Income	213.3	154.5	+58.7	+38.0%										
営業外損益 Non-operating Income/Expenses		-27.1	-16.7	-10.3													
経常利益 Ordinary Income		Ordinary Income		Ordinary Income		Ordinary Income		Ordinary Income		Ordinary Income		Ordinary Income		186.2	137.8	+48.3	+35.1%
	特別利益	<b>I利益</b> Extraordinary Income		44.0	51.1	-7.0	,										
-	特別損失 Extraordinary Loss		-2.1	-4.2	+2.0												
	法人税等	Income Taxe	es	-75.1	-63.0	-12.1											
		属する四半期純 table to own	利益 ers of parent	147.1	123.5	+23.6	+19.2%										

対業績予	<b>F</b> 想進捗
Progress Aga	inst Forecast
2023年3月期 通期予想 FY2022 Forecast (2022/11/9) (Nov.9, 2022) (C)	通期予想との比較 Comparison with full-year forecast 進捗率 Progress Rate (A)/(C)×100
2,200.0	73.9%
152.0	75.7%
38.0	77.8%
107.0	57.2%
145.0	62.6%
62.0	77.3%
-7.0	66.3%
-52.0	68.8%
300.0	71.1%
-40.0	
260.0	71.6%
30.0	
-90.0	
190.0	77.5%

## < Status of each segment>

## Leasing Increase in Income

Because of an increase in leasing revenue and income from "50 Hudson Yards," an office building in the U.S., the Y on Y recovery in sales at domestic and international retail facilities, etc.

## **Property Sales** Increase in Income

Because of steady delivery of domestic housing sales, and the progress sale of properties to investors in Japan and overseas, etc.

#### Management Increase in Income

Because of the improvement in occupancy rates and the effects of cost reduction efforts in the "Repark" (car park leasing) business, the upswing in transaction of large corporate brokerage projects, etc.

## Other Improvement in Loss

Because of improvements in ADR and occupancy rates in hotels and resorts business as a result of acquisition domestic and international accommodation demand, and increases in the number of operating days and visitors at TOKYO DOME.

## < Determination of Share Repurchase>

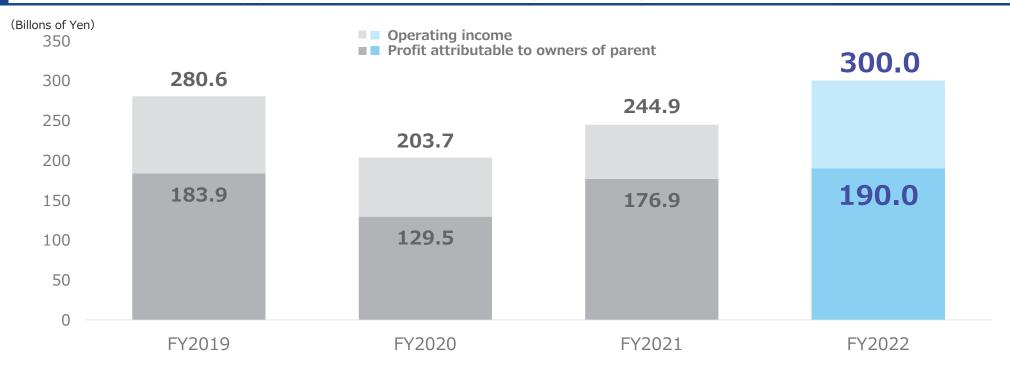
(Announced Feb.10, 2023)

Aggregate repurchase price	30 billion yen (Maximum)
Total number of shares to be repurchased	20,000,000 Shares (Maximum) 2.12% of issued shares, excluding treasury shares
Period of acquisition	Feb. 13, 2023 - Jun. 30, 2023

## 決算実績と業績予想(営業利益・純利益)および新型コロナウイルス影響

1 ハイライト
Highlights

Financial Results, Forecasts (Operating Income and Bottom Line), and the Impact of COVID-19



■ The impact of COVID-19\*



<sup>\*</sup>FY2020 and FY2021: Difference between the profit of each business affected by the impact of COVID-19 for each year and the actual results for the same period in FY 2019 FY2022: Estimated based on "profits that could be expected without the impact of COVID-19 for each business at the present time.

# 新型コロナウイルス影響下における営業状況の推移

Trends in Operating Conditions under the Impact of COVID-19



				2020							20	21						2022											
			10月 Oct.	11月 Nov.	12月 Dec.	1月 Jan.	2月 Feb.	3月 Mar.	4月 Apr.	5月 May	6月 Jun.	7月 Jul.	8月 Aug.	9月 Sep.	10月 Oct.	11月 Nov.	12月 Dec.	1月 Jan.	2月 Feb.	3月 Mar.	4月 Apr.	5月 May	6月 Jun.	7月 Jul.	8月 Aug.	9月 Sep.	10月 Oct.	11月 Nov.	12月 Dec
			3Q, FY2020			4Q, FY2020			1Q, FY2021		2Q, FY2021			3Q, FY2021			4Q, FY2021			1Q, FY2022			2Q, FY2022			3Q, FY2022			
	コロナウイル act of CO		感染拡大 第2波 2nd Wave		感染拡大 3rd V	Wave 緊	急事態宣言*1 (2回目) of emergen (2nd)	cy*1					惑染拡大。 5th Wa 緊急事態宣 (4回目) te of emerg (4th)	ave ■*1						杂拡大 第 6th Wav					大 第7波 Wave		/	染拡大 第 8th Wav	
1 地域により対	对応開始·終了時	期は異なる * <b>1 S</b> ta	rt and e	end dates	s vary by	region.				(Siu)			(401)	1															
セグメント Segment	事業 Businesses	指標 Indicators	10月 Oct.	11月 Nov.	12月 Dec.	1月 Jan.	2月 Feb.	3月 Mar.	4月 Apr.	5月 May	6月 Jun.	7月 Jul.	8月 Aug.	9月 Sep.	10月 Oct.	11月 Nov.	12月 Dec.	1月 Jan.	2月 Feb.	3月 Mar.	4月 Apr.	5月 May	6月 Jun.	7月 Jul.	8月 Aug.	9月 Sep.	10月 Oct.	11月 Nov.	12. Dec
賃貸 Leasing	55ぽーと +MOP*2 LaLaport +MOP*2	施設売上 過去同期間 (FY2019) 比率 Facility sales Ratio for the same period in FY2019	1	85~959	<b>%</b>		80~90% 80~90%*3		70~80%			90~100%			85~95%			85~95%			80~90%			90~100%					
! 三井アウトレ	/ツトパーク *3 イ	<b>木館施設を除く *2</b>	Mitsui O	utlet Par	'k *3 Ca	lculation	ıs exclud	le close	d facilitie	es.																			
アネジメント Janagement	リパーク Repark	売上 過去同期間 (FY2019) 比率 <sup>*4</sup> Sales Ratio for the same period in FY201 <del>9</del> 4		約90% ≈90%			約90% ≈90%																						
	 也ベース(全国)	*4 Based on th	e same	business	sites (	Whole co	ountry)			THE PROPERTY OF THE PROPERTY O				anamonia.															
その他 Others	宿泊主体型 ホテル <sup>*5</sup> Lodging- focused hotels <sup>*5</sup>	当月稼働率 Occupancy rate for the month	60%台 60% level	60%台 60% level	50%台 50% level	30%台 30% level	40%台 40% level	50%台 50% level	50%台 50% level	40%台 40% level	50%台 50% level	60%台 60% level	50%台 50% level	50%台 50% level	60%台 60% level	70%台 70% level	70%台 70% level	60%台 60% level	60%台 60% level	70%台 70% level	70%台 70% level	80%台 80% level	80%台 80% level	70%台 70% level	80%台 80% level	80%台 80% level	80%台 80% level	80%台 80% level	809 80 lev