Year Ended March 31, 2023 Summary of Financial Results

Summary of Results

Summary of Consolidated Income and Balance Sheet

Summary of Results for the year Ended March 31, 2023

- Revenues from operations ¥2.2 trillion, + ¥168.2 billion Y on Y (+8.0%)
- > Operating income ¥305.4 billion, +¥60.4 billion Y on Y (+24.7%)
- Net profit* ¥ 196.9 billion, + ¥ 20.0 billion Y on Y (+11.3%)
- > Revenues and each income reached new record highs.

FY2022 FY2022 FY2021 Change (Rate) **Comparison with Forecast Forecasts** (2022.4.1 - 2023.3.31)(2021.4.1 - 2022.3.31)**Billions of Yen Revenues** 2,269.1 2,100.8 +168.2 2,200.0 +69.1(+8.0%)103.1% from operations Operating 305.4 244.9 +60.4 (+24.7%) 300.0 +5.4101.8% Income Ordinary 265.3 224.9 +40.4 (+18.0%) 260.0 +5.3102.1% Income Profit +20.0 (+11.3%) 176.9 196.9 190.0 +6.9103.7% Attributable to **Owners of Parent**

*Profit Attributable to Owners of Parent

	(Billions of Yen)					
	FY2022 (2022.4.1-2023.3.31)	FY2021 (2021.4.1-2022.3.31)	Change			
Leasing	149.1	129.9	+19.1			
Property Sales	145.7	138.3	+7.3			
Domestic	39.3	24.0	+15.3			
Investors*	106.3	114.3	-7.9			
Management	63.3	57.2	+6.1			
Property Management	37.5	31.2	+6.2			
Brokerage and Asset Management, etc.	25.8	25.9	-0.0			
Other	-4.2	-29.6	+25.4			
Elimination, etc.	-48.6	-50.9	+2.3			
Operating Income	305.4	244.9	+60.4			

*Investors and Individuals (Overseas) etc.

The situation of each segment operating income

Leasing Operating income : Record high

- ✓ An increase in leasing revenues and income from 50 Hudson Yards
- A recovery in sales at existing retail facilities
- Contributions from the newly opened retail facilities "LaLaport FUKUOKA" and "LaLaport SAKAI"
- The Company's office vacancy (non-consolidated basis) in Tokyo metropolitan area

As of March,31 2023	As of December, 31 2022	
3.8%	6.4%	

(Billions of Yen)					
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The situation of each segment operating income

Property Sales

Operating income : Record high

To individuals (Domestic)

 ✓ Progress in the handover of various properties including PARK COURT CHIYODA YONBANCHO

Inventories of Property Sales to Individuals(Domestic)

	As of March,31 2023	As of March,31 2022	Change
Total	55	89	-34
Condominiums	55	82	-27
Detached housing	0	7	-7

To investors and individuals (Overseas), etc.

The continued turnover of assets and progress in the sale of properties to investors in Japan and overseas

*Investors and Individuals (Overseas) etc.

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Investors and Individuals (Overseas) etc.

The situation of each segment operating income

Management

Operating income : Record high

Property Management

 The year-on-year improvement in occupancy rates in the "Repark" (car park leasing) business and the effects of efforts to reduce costs

■ Brokerage, Asset Management, etc.

✓ An increase of project management

fee income

An increase of operating expenses in the "Rehouse"

(brokerage for individuals) business

			(Billions of Yen)
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The situation of each segment operating income

Other

Hotel and Resorts

 ✓ A substantial improvement in RevPAR

TOKYO DOME

✓ Upswings in the number of operating days and visitors

^{*}Investors and Individuals (Overseas) etc.

Summary of Consolidated Balance Sheet on September 30,2023

Total Assets ¥8.8 trillion

(Compared to the end of FY2021 :+¥633.3 bil including the impact of foreign exchange by approx. ¥255.5 bil)

Interest-bearing debt ¥4.0 trillion

(Compared to the end of FY2021 : +¥381.2 bil including the impact of foreign exchange by approx. ¥132.9 bil)

Total Net Assets ¥ 3.0 trillion

(Compared to the end of FY2021 : +¥117.4 bil)

	FY2022 (2022.4.1-2023.3.31)	FY2021 (2021.4.1-2022.3.31)	Change		FY2022 (2022.4.1-2023.3.31)	FY2021 (2021.4.1-2022.3.31)	Change
Current Assets	2,747.5	2,567.8	+179.6	Current Liabilities	1,501.8	1,277.0	+224.7
Real Property for Sale (including Advances Paid for Purchases)	2,163.6	2,051.7	+111.9	Long-term Liabilities	4,308.3	4,017.1	+291.1
Fixed Assets	6,093.8	5,640.1	+453.6	Total Liabilities	5,810.1	5,294.2	+515.9
Tangible and Intangible Fixed Assets	4,293.1	3,914.1	+378.9	Interest-Bearing Debt	4,048.5	3,667.2	+381.2
Investments and Other Assets	1,800.7	1,726.0	+74.7	Total Net Assets	3,031.2	2,913.7	+117.4
Total Assets	8,841.3	8,208.0	+633.3	Total Liabilities and Net Assets	8,841.3	8,208.0	+633.3

	FY2022 (2022.4.1-2023.3.31)	FY2021 (2021.4.1-2022.3.31)	Change
D/E Ratio (Times)	1.40	1.31	+0.09
Equity Ratio	32.8%	34.1%	-1.3pt