[Translation for Reference and Convenience Purposes Only]

Please note that the following is an unofficial English translation of Japanese original text of the Notice of Convocation of the 99th Ordinary General Shareholders' Meeting of Mitsui Fudosan Co., Ltd. The Company provides this translation for reference and convenience purposes only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

Securities Code: 8801

June 7, 2011

To the Shareholders of Mitsui Fudosan Co., Ltd.

Hiromichi Iwasa President and Chief Executive Officer **Mitsui Fudosan Co., Ltd.** 1-1, Nihonbashi Muromachi 2-chome Chuo-ku, Tokyo, 103-0022, Japan

Notice of Convocation of the 99th Ordinary General Shareholders' Meeting to be Held on June 29, 2011

You are cordially invited to attend the 99th Ordinary General Shareholders' Meeting of Mitsui Fudosan Co., Ltd. (hereinafter referred to as the "Meeting"). Details of the Meeting are given below.

Even if you are unable to attend the Meeting, you can exercise your voting rights in writing or via the Internet. Please take the time to review the attached reference materials and exercise your voting rights no later than 5:30p.m. on Tuesday, June 28, 2011 (Tokyo Time).

[Exercising rights in written form]

When you desire to exercise the voting right in written form, please indicate your approval or disapproval of each proposed item on the attached Exercise of Voting Rights form, and return the form to the Company. The form must arrive at the Company no later than the deadline mentioned above.

[Exercise of voting rights by electromagnetic method (the Internet), which is available only for shareholders having registered as a member of the ICJ electric voting platform.] When you desire to exercise the voting right by the Internet, please access the website (http://www.proxyedge.com), and then register your approval or disapproval of each proposed item, no later than 12:00p.m. on Tuesday, June 28, 2011 (Tokyo Time).

<PARTICULARS>

1. DATE AND TIME

Wednesday, June 29, 2011, at 10:00 a.m.

2. PLACE

Nihonbashi Mitsui Hall on the 4th floor of COREDO Muromachi Nihonbashi

2-1, Nihonbashi Muromachi 2-chome, Chuo-ku, Tokyo

(Please note that the location is different from the last year's meeting. Please refer to the attached map to confirm correct location.)

3. AGENDA

Matters for Reporting:

- 1. The Business Report and report on the Consolidated Financial Statements for the 99th Fiscal Year (from April 1, 2010 to March 31, 2011), as well as the results of audits of the Consolidated Financial Statements conducted by the independent auditors and the Board of Corporate Auditors.
- 2. Report on the Non-Consolidated Financial Statements for the 99th Fiscal Year (from April 1, 2010 to March 31, 2011).

Matters for Resolution:

- Item 1:Distribution of Retained Earnings for the 99th Fiscal Year
- Item 2: Election of Thirteen (13) Directors
- **Item 3: Election of Three (3) Corporate Auditors**
- **Item 4: Payment of Bonuses to Directors**

(The Business Report, Consolidated Financial Statements, Non-Consolidated Financial Statements and copy of the audit reports are as provided for in the "Reports on the 99th Fiscal Year" attached hereto.)

- For those planning to attend the meeting in person, please submit the attached Exercise of Voting Rights form at the reception desk upon your arrival.
- Any changes to the attached Reference Materials for the Meeting, Business Report, Consolidated and Non-Consolidated Financial Statements will be posted on the Company's website (http://www.mitsuifudosan.co.jp/corporate/ir/shareholder/meeting/index.html).

REFERENCE MATERIALS CONCERNING THE MEETING

MATTERS TO BE RESOLVED AND MATTERS FOR REFERENCE

Item 1: Distribution of Retained Earnings

Seeking to further boost corporate value, the Company works to upgrade internal reserves to fund investments in highly profitable businesses, while striving to maintain and increase dividends to shareholders, taking into account business conditions and its financial results and position.

After comprehensive consideration of its business results for the year and the aforementioned dividend policy, the Company plans to declare a year-end cash dividend of \(\xi\$11.00 per share, the same amount as the previous year-end dividend and the most recent interim dividend. This payment will bring total annual cash dividends to \(\xi\$22.00 per share (including the interim dividend already paid).

Matters Related to Year-End Dividend

- (1) Asset type of dividend: Cash
- (2) Matters concerning the year-end allotment of assets to shareholders and the aggregate amount thereof:
- ¥11.00 per share of common stock, for total payment of ¥9,662,073,905.
- (3) Effective date for distribution of retained earnings: June 30, 2011

Item 2: Election of Thirteen (13) Directors

The term of office of all 11 Directors will expire at the closure of this Meeting. The Company proposes election of the following 13 Directors to commence new terms immediately thereafter. The candidates for the Directors are as follows:

(1) Hiromichi Iwasa

Date of birth: May 27, 1942 Joined Company: April 1967 Managing Director: June 1995

Executive Managing Director: April 1996

Senior Executive Managing Director (Representative): June 1997 President and Chief Executive Officer (Representative): June 1998

President and Chief Executive Officer (Representative) and President and Chief Executive Officer: April

2001-present

Shares in Company: 42,142

(2) Mitsuhiro Matsumoto

Date of birth: November 8, 1947 Joined Company: April 1970 Managing Director: June 1998

Managing Director; Managing Officer: April 2001

Managing Officer: June 2001

Advisor: March 2002

Executive Managing Officer: June 2004 Senior Executive Managing Office: April 2005 Senior Executive Managing Director: June 2007

Senior Executive Managing Director, Senior Executive Managing Officer: October 2007-present

(Currently in charge of following)

Operations related to sales of residential units

(Significant concurrent position)

President (Representative), Mitsui Fudosan Residential Co., Ltd.

Shares in Company: 16,000

(3) Masanobu Komoda

Date of birth: June 8, 1954 Joined Company: April 1978

Executive Managing Director; Executive Managing Officer: June 2009

Senior Executive Managing Director; Senior Executive Managing Officer: July 2010-present

(Currently in charge of following)

Executive Secretarial Dept., Corporate Communications Dept., Personnel Dept., Planning and Research Dept., Real Estate Solution Services Division, Toyosu Project Development Planning Dept., Kashiwanoha Campus City Project Development Planning Dept., Development Planning Dept., Gotanda Project Dept.

Shares in Company: 10,000

(4) Yoshiaki Iinuma

Date of birth: August 12, 1952 Joined Company: April 1975

Executive Managing Director; Executive Managing Officer: June 2009

Senior Executive Managing Director; Senior Executive Managing Officer: April 2011–present

(Currently in charge of following)

Retail Properties Division, Accommodations Business Division, Tokyo Midtown Development Dept.

Shares in Company: 10,000

(5*) Hitoshi Saito

Date of birth: August 10, 1952 Joined Company: April 1976

President, Mitsui Fudosan New York (New York): April 1998 President, Mitsui Fudosan America, Inc. (New York): June 2000

Managing Officer: April 2005

Executive Managing Officer: April 2008-present

Shares in Company: 6,000

(6*) Toshihide Ichikawa

Date of birth: September 27, 1954 Joined Company: April 1977 Managing Officer: April 2005

Executive Managing Officer: April 2008-present

Shares in Company: 4,000

(7*) Yoshikazu Kitahara

Date of birth: June 25, 1957 Joined Company: April 1980 Managing Officer: April 2007

Executive Managing Officer: April 2008–present

Shares in Company: 4,000

(8*) Hiroshi Asai

Date of birth: November 23, 1952 Joined Company: April 1976 Managing Officer: April 2005

Group Managing Officer; President (Representative), Mitsui Fudosan Investment Advisors, Inc.: April 2008

Group Senior Managing Officer: April 2009 Executive Managing Officer: April 2011–present

Shares in Company: 9,000

(9*) Kenji Iino

Date of birth: January 3, 1955 Joined Company: April 1978 Managing Officer: April 2007

Executive Managing Officer: April 2009 –present

Shares in Company: 10,000

(10) Yoshiharu Hayakawa

Date of birth: February 23, 1948

Joined Chuo Accounting Office: April 1970

Obtained certified public accountant registration: August 1973

Director (Representative), Chuo Coopers and Lybrand Consulting: April 1985

Representative, Chuo Audit Corporation: January 1992 Retired from Chuo Audit Corporation: October 1997

Representative, Kasumi Empowerment Research Institute: December 1997-present

Managing Director, Mitsui Fudosan: June 2007-present

Shares in Company: 3,000

(11) Mitsudo Urano

Date of birth: March 20, 1948

Joined Nippon Reizo Co., Ltd. (now Nichirei Corporation): April 1971

Director, Nichirei Corporation: June 1999

President (Representative Director), Nichirei Corporation: June 2001

Chairman (Representative Director), Nichirei Corporation: June 2007-present

Managing Director, Mitsui Fudosan: June 2009-present

Shares in Company: 2,000

(12*) Eiji Hosoya

Date of birth: February 24, 1945

Joined Japanese National Railways (JNR): April 1968 Director, East Japan Railway Company: June 1993

Executive Director, East Japan Railway Company: June 1996

Executive Vice President, East Japan Railway Company: June 2000

Director, Chairman and Representative Executive Officer, Resona Holdings, Inc.: June 2003-present

Director, Chairman and Representative Executive Officer, Resona Bank, Ltd.: June 2003

Representative Director and Chairman, Resona Bank, Ltd.: June 2005

Director and Chairman, Resona Bank, Ltd.: June 2009–present

Shares in Company: 0

(13*) Masayuki Matsushima

Date of birth: June 15, 1945
Joined Bank of Japan: April 1968

General Manager, Kumamoto Branch, Bank of Japan: April 1990

Resident Counselor, London, Bank of Japan: November 1992

General Manager, Research and Statistics Bureau, Bank of Japan: February 1996 Governor (responsible for International Relations), Bank of Japan: June 1998

Senior Advisor, Boston Consulting Group: June 2002

Senior Executive Advisor, Credit Suisse Securities (Japan) Limited: February 2005

Chairman, Credit Suisse Securities (Japan) Limited: June 2008 Senior Advisor, Boston Consulting Group: May 2011–present

Shares in Company: 0

Notes:

- 1. Asterisks (*) denote new director candidates.
- 2. None of the above candidates have special interest relationships with the Company.
- 3. Yoshiharu Hayakawa, Mitsudo Urano, Eiji Hosoya, and Masayuki Matsushima are outside director candidates.
- 4. Yoshiharu Hayakawa and Mitsudo Urano are independent directors with no potential for conflict of interest as determined by Japanese stock exchanges, and the Company has reported as such to the various stock exchanges on which it is listed. Eiji Hosoya and Masayuki Matsushima are independent directors with no potential for conflict of interest as determined by Japanese stock exchanges, and the Company will

- report as such to the various stock exchanges on which it is listed.
- 5. Yoshiharu Hayakawa, Mitsudo Urano, Eiji Hosoya, and Masayuki Matsushima have been selected as outside director candidates for the following reasons.
 - (1) Mitsudo Urano, Eiji Hosoya, and Masayuki Matsushima have abundant experience and wide-ranging knowledge as business managers. The Company has nominated them as outside directors in anticipation that they will use these traits to its benefit.
 - (2) Yoshiharu Hayakawa has specialist expertise as a CPA and also has abundant experience and wideranging knowledge as a business consultant. The Company has nominated him as an outside director in anticipation that he will use these traits to its benefit.
- 6. Since January 2006 to June 2009, Mr. Hayakawa has served as an outside corporate auditor at The Bank of Tokyo-Mitsubishi UFJ, Ltd. In February 2007, the bank received an administrative discipline order from the Financial Services Agency (FSA) under the Banking Law pertaining to compliance issues in transactions carried out by a sales operation targeting corporate clients. For some time, Mr. Hayakawa has emphasized the importance of legal compliance to the bank's Board of Directors and others. Since the incident, Mr. Hayakawa has received reports on the results of investigations from the Board of Directors and others, and has also overseen the implementation of business improvement plans.
- 7. Years of experience as outside directors are shown below.
 - (1) Yoshiharu Hayakawa is currently serving as an outside director. Upon the conclusion of this Meeting, he will have served in that capacity for four years.
 - (2) Mitsudo Urano is currently serving as an outside director. Upon the conclusion of this Meeting, he will have served in that capacity for two years.
- 8. Details of liability-limiting agreements with outside directors are given below.
 - (1) Both Yoshiharu Hayakawa and Mitsudo Urano are currently serving as outside directors of the Company. If the elections of Mr. Hayakawa and Mr. Urano are approved, the Company plans to continue existing agreements with them to limit the liability for their actions provided for in Article 423-1 of the Corporate Law, to the aggregate of the amounts provided for in each item of Article 425-1 of the Corporate Law.
 - (2) If the elections of Eiji Hosoya and Masayuki Matsushima are approved, the Company plans to enter the same above-mentioned agreement with them.

Item 3: Election of Three (3) Corporate Auditors

The term of office of three corporate auditors—Kazuichi Nagata, Akishige Okada, and Keiu Nishida— will expire at the closure of this Meeting. The Company proposes election of the following three corporate auditors to commence new terms immediately thereafter. The proposed candidates have been approved by the Board of Corporate Auditors. (The following shows the summarized career histories of the proposed candidates.)

(1*) Seizo Kuramoto

Date of birth: September 20, 1952 Joined Company: April 1975

Executive Managing Director, Executive Managing Officer: June 2009

Executive Managing Director: April 2011–present

Shares in Company: 7,000

(2) Akishige Okada

Date of birth: April 9, 1938

Joined Mitsui Bank, Ltd.: April 1963

Director, Taiyo Kobe Mitsui Bank, Ltd.: June 1991

Director, Sakura Bank, Ltd.: April 1992

Managing Director, Sakura Bank, Ltd.: June 1995

Senior Managing Director, Sakura Bank, Ltd.: June 1996

President, Sakura Bank, Ltd.: June 1997

Chairman, Sumitomo Mitsui Banking Corporation: April 2001

Chairman, Sumitomo Mitsui Financial Group; Chairman, Sumitomo Mitsui Banking Corporation:

December 2002

Special Advisor, Sumitomo Mitsui Banking Corporation: June 2005

Corporate Auditor, Mitsui Fudosan: Since June 2005

Honorary Advisor, Sumitomo Mitsui Banking Corporation: April 2010-present

Shares in Company: 0

(3) Keiu Nishida

Date of birth: February 18, 1935

Joined Mitsui Trust and Banking, Ltd.: April 1958 Director, Mitsui Trust and Banking, Ltd.: June 1986

Managing Director, Mitsui Trust and Banking, Ltd.: June 1990

Senior Managing Director, Mitsui Trust and Banking, Ltd.: June 1993

Vice President, Mitsui Trust and Banking, Ltd.: December 1994

President, Mitsui Trust and Banking, Ltd.: June 1996

Chairman, Mitsui Trust and Banking, Ltd.: April 1999

Special Advisor, Chuo Mitsui Trust and Banking Company, Limited: April 2000

Advisor, Chuo Mitsui Trust and Banking Company, Limited: June 2001

Special Advisor, Chuo Mitsui Trust and Banking Company, Limited: June 2005

Corporate Auditor, Mitsui Fudosan: June 2007-present

Honorary Advisor, Chuo Mitsui Trust and Banking Company, Limited: July 2009-present

Shares in Company: 0

Notes:

- 1. Asterisk (*) denotes new corporate auditor candidate.
- 2. None of the above candidates have special interest relationships with the Company.
- 3. Akishige Okada and Keiu Nishida are outside corporate auditor candidates.
- 4. Akishige Okada and Keiu Nishida are independent officers with no potential for conflict of interest as determined by Japanese stock exchanges, and the Company has reported as such to the various stock exchanges on which it is listed.

- 5. Akishige Okada and Keiu Nishida have served as outside corporate auditors of the Company, fulfilling management oversight and other roles from impartial perspectives. They also have abundant experience and wide-ranging knowledge as business managers. The Company has nominated them as outside corporate auditors in anticipation that they will oversee the exercise of director's duties.
- 6. Years of experience as outside corporate auditors are shown below.
 - (1) Akishige Okada is currently serving as an outside corporate auditor. Upon the conclusion of this Meeting, he will have served in that capacity for six years.
 - (2) Keiu Nishida is currently serving as an outside corporate auditor. Upon the conclusion of this Meeting, he will have served in that capacity for four years.
- 7. Akishige Okada and Keiu Nishida are currently serving as outside corporate auditors of the Company. The Company has agreements with them to limit the liability for their actions provided for in Article 423-1 of the Corporate Law, to the aggregate of the amounts provided for in each item of Article 425-1 of the Corporate Law. If the elections of Mr. Okada and Mr. Nishida are approved, the Company plans to continue those agreements with them.

Item 4: Payment of Bonuses to Directors

In light of its performance in the fiscal year ended March 31, 2011, the Company proposes paying bonuses to its eight (8) directors (at fiscal year-end; excludes outside directors), for a combined a total of \(\frac{1}{2}\)25.6 million.

CONSOLIDATED BALANCE SHEETS (At March 31, 2011)

|--|

| urrent Assets: | ¥929,166 |
|---|------------|
| Cash and Time Deposits | 57,223 |
| Notes and Accounts Receivable—Trade | 24,041 |
| Real Property for Sale | 249,235 |
| Real Property for Sale in Progress | 207,221 |
| Land for Development | 174,570 |
| Expenditure on Contracts in Progress | 11,227 |
| Other Inventories | 8,923 |
| Advances Paid for Purchases | 3,452 |
| Short-Term Loans | 11,510 |
| Equity Investments in Properties for Sale | 65,738 |
| Deferred Income Taxes | 46,946 |
| Other Current Assets | 70,320 |
| Allowance for Doubtful Accounts | (1,245) |
| xed Assets: | 2,851,533 |
| Tangible Fixed Assets: | 2,221,843 |
| Buildings and Structures | 561,701 |
| Machinery, Equipment and Materials Handling Equipment | 8,215 |
| Land | 1,588,268 |
| Construction in Progress | 34,611 |
| Other Tangible Assets | 29,047 |
| Intangible Fixed Assets: | 30,443 |
| Leasehold Rights | 16,879 |
| Other Intangible Fixed Assets | 13,564 |
| Investments and Other Assets: | 599,246 |
| Investment Securities | 377,519 |
| Long-Term Loans | 1,990 |
| Lease Deposits | 171,556 |
| Deferred Income Taxes | 10,103 |
| Deferred Tax Assets on Land Revaluation | 1,451 |
| Other Investments and Other Assets | 43,542 |
| Allowance for Doubtful Accounts | (6,917) |
| | |
| OTAL ASSETS | ¥3,780,699 |

| LIABILITIES: | |
|--|------------|
| Current Liabilities: | ¥655,820 |
| Notes and Accounts Payable—Trade | 87,137 |
| Short-Term Debt | 272,711 |
| Commercial Paper | 24,000 |
| Income Taxes Payable | 24,250 |
| Advances from Contracts in Progress | 13,758 |
| Deferred Income Taxes | 486 |
| Allowance for Completed Project Indemnities | 1,403 |
| Allowance for Possible Guarantee Losses | 224 |
| Provision for Loss on Disaster | 3,570 |
| Other Current Liabilities | 228,277 |
| Long-Term Liabilities: | 2,082,493 |
| Corporate Bonds | 285,000 |
| Long-Term Debt | 1,158,336 |
| Deposits from Tenants | 354,858 |
| Deferred Income Taxes | 20,048 |
| Deferred Tax Liabilities on Land Revaluation | 192,373 |
| Allowance for Employees' Retirement Benefits | 31,493 |
| Allowance for Directors' and Corporate Auditors' Retirement Benefits | 1,185 |
| Other Long-Term Liabilities | 39,197 |
| TOTAL LIABILITIES | 2,738,314 |
| NET ASSETS: | |
| Total Shareholders' Equity | 749,545 |
| Common Stock | 174,296 |
| Additional Paid-in Capital | 248,309 |
| Retained Earnings | 332,335 |
| Treasury Stock | (5,396) |
| Accrued Other Comprehensive Income | 270,395 |
| Valuation Difference on Available-For-Sale Securities | 41,994 |
| Deferred Gains or Losses on Hedges | (371) |
| Revaluation Difference for Land | 271,242 |
| Foreign Currency Translation Adjustment | (42,469) |
| New Share Subscription Rights | 520 |
| Minority Interests in Consolidated Subsidiaries | 21,924 |
| Total Net Assets | 1,042,385 |
| TOTAL LIABILITIES AND NET ASSETS | ¥3,780,699 |
| | |

CONSOLIDATED STATEMENTS OF INCOME

(For the Year Ended March 31, 2011)

| | | (¥ million |
|--|------------|------------|
| Revenue from Operations | ¥1,405,269 | |
| Cost of Revenue from Operations | 1,138,048 | |
| Gross Operating Profit | 267,221 | |
| Selling, General and Administrative Expenses | 147,128 | |
| Operating Income | 120,092 | |
| Non-Operating Income: | 6,768 | |
| Interest Income | 208 | |
| Dividend Income | 3,201 | |
| Equity in Net Income of Affiliated Companies | 688 | |
| Other Non-Operating Income | 2,670 | |
| Non-Operating Expenses: | 30,656 | |
| Interest Expenses | 27,456 | |
| Other Non-Operating Expenses | 3,200 | |
| Ordinary Income | 96,204 | |
| Extraordinary Gains: | 20,964 | |
| Gain on Sales of Investment Securities | 20,964 | |
| Extraordinary Losses: | 33,480 | |
| Loss on Disposal of Fixed Assets | 12,324 | |
| Loss on Valuation of Investment Securities | 6,212 | |
| Loss on Disaster | 4,628 | |
| Impairment Loss | 4,114 | |
| Provision for Loss on Disaster | 3,570 | |
| Other Extraordinary Losses | 2,629 | |
| Income before Income Taxes | 83,688 | |
| Corporate Income Taxes and Business Income Taxes | 34,045 | |
| Adjustment for Corporate Income Taxes | (1,066) | |
| Income before Minority Interests | 50,709 | |
| Minority Interests | 800 | |
| Net Income | ¥49,909 | |

NONCONSOLIDATED BALANCE SHEETS

(At March 31, 2011)

(¥ millions)

| SETS: rrent Assets: | ¥530,22 |
|--|----------|
| Cash and Time Deposits | 33,64 |
| Accounts Receivable | 5,38 |
| Real Property for Sale | 125,97 |
| Real Property for Sale in Progress | 48,60 |
| Land for Development | 32,75 |
| Prepaid Expenses | 12 |
| Advances Paid for Purchases | 3,52 |
| Short-Term Loans | 161,95 |
| Other Receivables | 12,78 |
| Equity Investments in Properties for Sale | 66,77 |
| Deferred Income Taxes | 27,48 |
| Other Current Assets | 11,45 |
| Allowance for Doubtful Accounts | (25) |
| xed Assets: | 2,879,53 |
| Tangible Fixed Assets: | 1,983,25 |
| Buildings | 431,09 |
| Structures | 12,10 |
| Machinery | 3,25 |
| Transportation Equipment | |
| Tools, Furniture and Fixtures | 7,95 |
| Land | 1,492,52 |
| Construction in Progress | 32,90 |
| Other Tangible Fixed Assets | 3,41 |
| angible Fixed Assets: | 16,55 |
| Leasehold Rights | 14,17 |
| Software | 1,98 |
| Other Intangible Fixed Assets | 40 |
| vestments and Other Assets: | 879,72 |
| Investment Securities | 257,28 |
| Equities in Affiliated Companies | 222,58 |
| Equity Investments in Affiliated Companies | 1,08 |
| Long-Term Loans | 1,56 |
| Long-Term Loans to Affiliates | 247,45 |
| Claims in Bankruptcy and Reorganization | 3 |
| Long-term Prepaid Expenses | 17,77 |
| Lease Deposits | 158,18 |
| Other Investments and Assets | 6,27 |
| Allowance for Doubtful Accounts | (32,505 |

| LIABILITIES: Current Liabilities: | |
|--|---|
| - | |
| | ¥574,820 |
| Accounts Payable | 12,353 |
| Short-Term Debt | 31,402 |
| Long-Term Debt Due Within One Year | 236,307 |
| Commercial Paper | 24,000 |
| Lease Obligations | 318 |
| Other Payables | 57,645 |
| Tax payables | 17,213 |
| Accrued Expenses | 8,411 |
| Advances Received | 31,874 |
| Deposits | 145,093 |
| Provision for Loss on Disaster | 2,029 |
| Other Current Liabilities | 8,169 |
| Long-Term Liabilities: | 1,944,503 |
| Corporate Bonds | 285,000 |
| Long-Term Debt | 1,084,622 |
| Deposits from Tenants | 343,163 |
| Lease Obligations | 1,903 |
| Deferred Income Taxes | 12,293 |
| Deferred Income Taxes - Revaluation | 189,712 |
| Allowance for Employees' Retirement | 13,094 |
| Allowance for Directors' and Corporate Auditors' Retirement Benefits | 581 |
| Other Long-Term Liabilities | 14,132 |
| TOTAL LIABILITIES | 2,519,324 |
| | 2,317,324 |
| NET ASSETS: | 2,317,324 |
| NET ASSETS: | 570,614 |
| | 570,614 |
| NET ASSETS: Shareholders' Equity: Common Stock | 570,614 174,296 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital | 570,614 174,296 248,302 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve | 570,614 174,296 248,302 248,272 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus | 570,614 174,296 248,302 248,272 30 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings | 570,614 174,296 248,302 248,272 30 153,369 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve | 570,614 174,296 248,302 248,272 30 153,369 13,688 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 16,790 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve Retained Earnings Carried Forward Treasury Stock Total Valuation, Translation Adjustments and Others: | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 16,790 91,899 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve Retained Earnings Carried Forward Treasury Stock Total Valuation, Translation Adjustments | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 16,790 91,899 (5,353) |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve Retained Earnings Carried Forward Treasury Stock Total Valuation, Translation Adjustments and Others: Valuation Difference on Available-For-Sale | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 16,790 91,899 (5,353) 319,299 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve Retained Earnings Carried Forward Treasury Stock Total Valuation, Translation Adjustments and Others: Valuation Difference on Available-For-Sale Securities | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 16,790 91,899 (5,353) 319,299 41,855 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve Retained Earnings Carried Forward Treasury Stock Total Valuation, Translation Adjustments and Others: Valuation Difference on Available-For-Sale Securities Deferred Gains or Losses on Hedges | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 16,790 91,899 (5,353) 319,299 41,855 6 |
| NET ASSETS: Shareholders' Equity: Common Stock Additional Paid-in Capital Capital Reserve Other Surplus Retained Earnings Legal Reserve Other Retained Earnings Asset Replacement Reserve Special Depreciation Reserve Special Reserve Retained Earnings Carried Forward Treasury Stock Total Valuation, Translation Adjustments and Others: Valuation Difference on Available-For-Sale Securities Deferred Gains or Losses on Hedges Revaluation Difference for Land | 570,614 174,296 248,302 248,272 30 153,369 13,688 139,681 29,062 1,928 16,790 91,899 (5,353) 319,299 41,855 6 277,437 |

NONCONSOLIDATED STATEMENTS OF INCOME

(For the Year Ended March 31, 2011)

| | (¥ millions |
|---|-------------|
| Revenue from Operations | ¥528,629 |
| Cost of Revenue from Operations | 441,556 |
| Gross Operating Profit | 87,073 |
| Selling, General and Administrative Expenses | 20,858 |
| Operating Income | 66,214 |
| Non-Operating Income: | 25,651 |
| Interest Income | 5,940 |
| Dividend Income | 17,037 |
| Other Non-Operating Income | 2,673 |
| Non-Operating Expenses: | 26,412 |
| Interest Expenses | 24,565 |
| Other Non-Operating Expenses | 1,846 |
| Ordinary Income | 65,454 |
| Extraordinary Gains: | 20,957 |
| Gain on Sales of Investment Securities | 20,957 |
| Extraordinary Losses: | 29,545 |
| Disposal of Fixed Assets | 11,198 |
| Loss on Disaster | 4,407 |
| Provision of Allowance for Doubtful Accounts | 3,317 |
| Loss on Valuation of Equities in Affiliated Companies | 3,269 |
| Other Extraordinary Losses | 7,352 |
| Income before Income Taxes | 56,865 |
| Corporate Taxes and Business Taxes | 22,420 |
| Adjustment for Corporate Income Taxes | (8,584) |
| Net Income | ¥43,029 |