

For immediate release

February 8, 2023
Mitsui Fudosan Co., Ltd.

Mitsui Fudosan’s First Dual-format, Multi-purpose Retail Complex Appears!
Mitsui Shopping Park LaLaport KADOMA and Mitsui Outlet Park
OSAKA KADOMA
Grand Opening on April 17, 2023
Altogether 251 Stores to Open, Including 20 First-Ever Openings in Osaka (LaLaport) and 17 First-Ever Openings in a Kansai Outlet Mall

Tokyo, Japan, February 8, 2023 - Mitsui Fudosan Co., Ltd., a leading global real estate company headquartered in Tokyo, announced today that it will hold a grand opening on Monday, April 17, 2023 of the Mitsui Shopping Park LaLaport KADOMA (“LaLaport KADOMA”) and Mitsui Outlet Park OSAKA KADOMA (“MOP OSAKA KADOMA”) complex currently being promoted in Matsuocho, Kadoma City, Osaka Prefecture.

The complex fronts the major arterial roads of National Route 163 and the Osaka Central Loop Road, and is located near the Kadoma Interchange on the Kinki Expressway. It also offers outstanding access from central and broad areas, being located approx. eight minutes’ walk from Kadomashi Station on the Keihan Main Line and Osaka Monorail.

As lifestyle awareness and behaviors change, and real values are given increasing importance, Mitsui Fudosan has sought new value as a retail facility and created the new business format of LaLaport x Mitsui Outlet Park to make a reality of achieving the needs of both the everyday and the extraordinary. We will create a space filled with liveliness, where diverse people can gather and meet, and contribute to attractive neighborhood creation as a new community base for Kadoma City, and as a retail facility representative of Osaka.

Complex Concept of “We’ve Got it All: Convenience. Special Things. Excitement.”
LaLaport x Mitsui Outlet Park Creates Experiences and Times Found Only Here.



Computer generated image of the exterior of LaLaport KADOMA



Computer generated image of the rooftop Square in the Sky

Key Points of this Release

1. Grand opening of Mitsui Fudosan's first dual-format, multi-purpose retail complex LaLaport KADOMA and MOP OSAKA KADOMA decided for Monday, April 17, 2023.
2. Will feature indoor and outdoor event plazas such as the rooftop plaza, entrance plaza and Center Court.
3. A total of 251 stores to open at once, including 153 LaLaport stores (20 first-ever Osaka openings) and 98 MOP stores (17 first-ever openings for a Kansai outlet mall). An expansive food zone will also open, including the Kuromon Market.
4. Development of this large-scale, multi-use neighborhood creation will continue even after opening of the complex. A new monorail station directly linked to the complex is scheduled to open in 2029.
5. Acquired environmental certification such as ZEB Oriented certification (for goods and sales, etc.) and DBJ Green Building certification. Consideration has been given to the environment, such as by installing one of the largest amounts of solar panels for Mitsui Fudosan's retail facilities.

<Features of the facility> Each feature listed below is described in more detail on the following pages.

1. One-of-a-Kind Retail Facility Appears

○ Mitsui Fudosan's first dual-format, multi-purpose complex

1F/3F: LaLaport KADOMA 2F: MOP OSAKA KADOMA

○Plazas where various events can be held

Rooftop plaza, Square in the Sky, entrance plaza, Kusunoki Plaza, Center Court, etc.

○Also plenty of spaces for babies and kids to play or relax

2. A Total of 251 Stores Condensing the Everyday and Extraordinary into the Same Space

○LaLaport KADOMA: 153 stores

- First-ever openings in Osaka for 19 stores, 11 stores with a new business format.
- Huge food zone (Kuromon Market, supermarket, restaurants, cafes, fast food restaurants, food court)
- Collection of various stores in a way unique to LaLaport.
- Cinema complex also opening with TOHO CINEMAS' first-ever Dolby cinema.

○MOP OSAKA KADOMA: 98 stores

- Four stores in first-ever Japan outlet store openings, 17 first-ever openings for a Kansai area outlet mall.
- MOP OSAKA TSURUMI will relocate to larger facilities. In addition, 58 new stores will open.
- Popular brand cafes will also open (Ralph's COFFEE, gelato pique cafe).

3. Continued Development of the Kadoma Area After the Opening of the Complex

- Development of this large-scale, multi-use neighborhood creation will continue even after opening of the complex.
- Promotion of initiatives to enhance transport convenience.
- New Osaka Monorail station directly linked to the complex scheduled to open in 2029.
- Aim to create a community base through connections with the surrounding community.

4. Initiatives to Achieve a Sustainable Society

- Acquired environmental certification such as ZEB Oriented certification (for goods and sales, etc.) and DBJ Green Building certification.
- Approx. 4,500 solar panels installed, one of the largest amounts for Mitsui Fudosan facilities.
- EV charging service using renewable energy, COOL distribution board, etc.

5. Creation of Comfortable Working Environments

- A well-equipped employee break room and a 24-hour employee convenience store have been opened.
- Promoted the creation of a worker-friendly environment, including through the introduction of Timee, a part-time job service that matches people who want to work with stores that are looking for workers.

6. Measures Against the Spread of Infectious Diseases

To ensure guests can spend their time at the complex with peace of mind, Mitsui Fudosan also responds to infectious diseases such as COVID-19.

- Measures comply with the Mitsui Fudosan 9BOX Infection Control Measure Standards.
- Introduced a contract-free order and payment system in the food court.
- A rooftop plaza where guests can have as much fun as they like in peace of mind while fully avoiding densely packed crowds, and other measures.

1. One-of-a-Kind Retail Space Appears

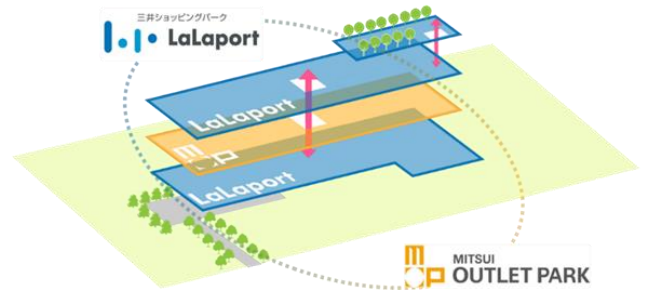
Mitsui Fudosan's first-ever, hitherto unseen dual-format, multi-purpose complex



Aims to become a retail complex beyond the bounds of the conventional in the multi-purpose style of Mitsui Shopping Park LaLaport and Mitsui Outlet Park.

LaLaport KADOMA will be

located on 1F and 3F and MOP OSAKA KADOMA on 2F. Each different zone will provide one-stop shopping to be enjoyed, providing completely new shopping experiences and emotional experiences that can only be tasted here.

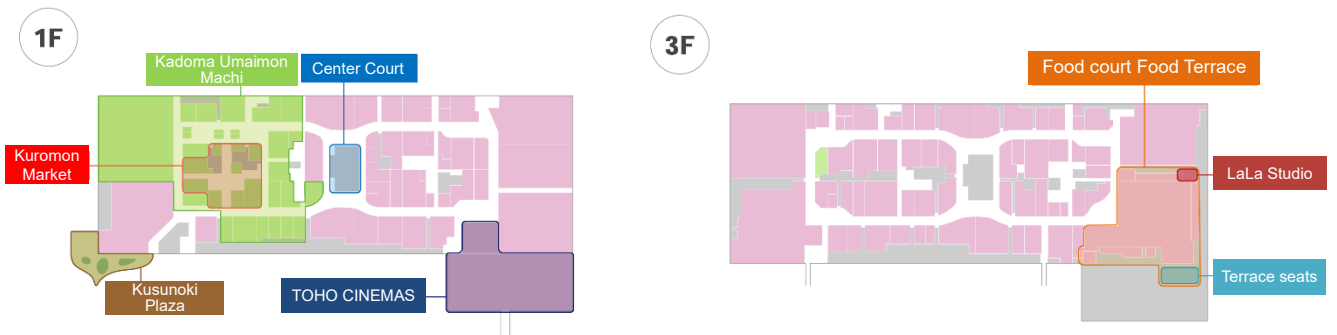


○Floor composition * Details are described on each page as follows.

1F/3F LaLaport KADOMA

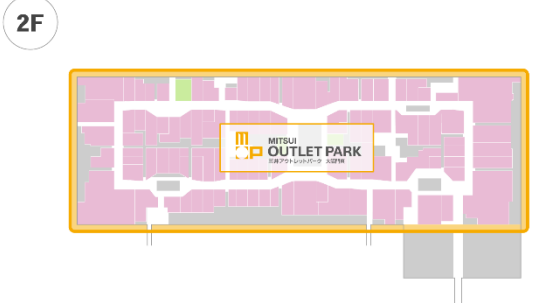
A full lineup of 153 stores ranging from convenient stores for daily shopping to large-scale stores adding color to lifestyles.

In addition, there is an extensive range of plazas where a variety of events can be held.



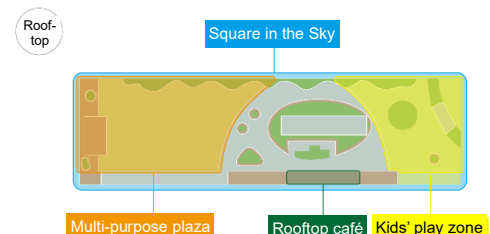
2F MOP OSAKA KADOMA

MOP OSAKA TSURUMI (scheduled for closure on March 12, 2023) will be refurbished and relocate to larger facilities in MOP OSAKA KADOMA, offering a special shopping experience with an enhanced lineup. With 98 stores offering a variety of overseas brands, sports and outdoor brands and more, this is a space to enjoy brand-name shopping closer to home.



4F Rooftop Plaza Square in the Sky

A plaza where guests who have come to shop or people from the community can gather, have fun and rest. In addition to the installation of an event stage and playground equipment, there will also be the cafe, LOGOS CAFE & HIROBA.



Plazas Where Various Events Can be Held

4F Rooftop: Square in the Sky

On the rooftop, the Square in the Sky will be created as a space where guests who have come to shop or people from the community can gather, have fun and rest. The square can be accessed from an escalator located in the center of the rooftop as well as by stairs from the 3F food court, Food Terrace.



Computer generated image of the rooftop Square in the Sky



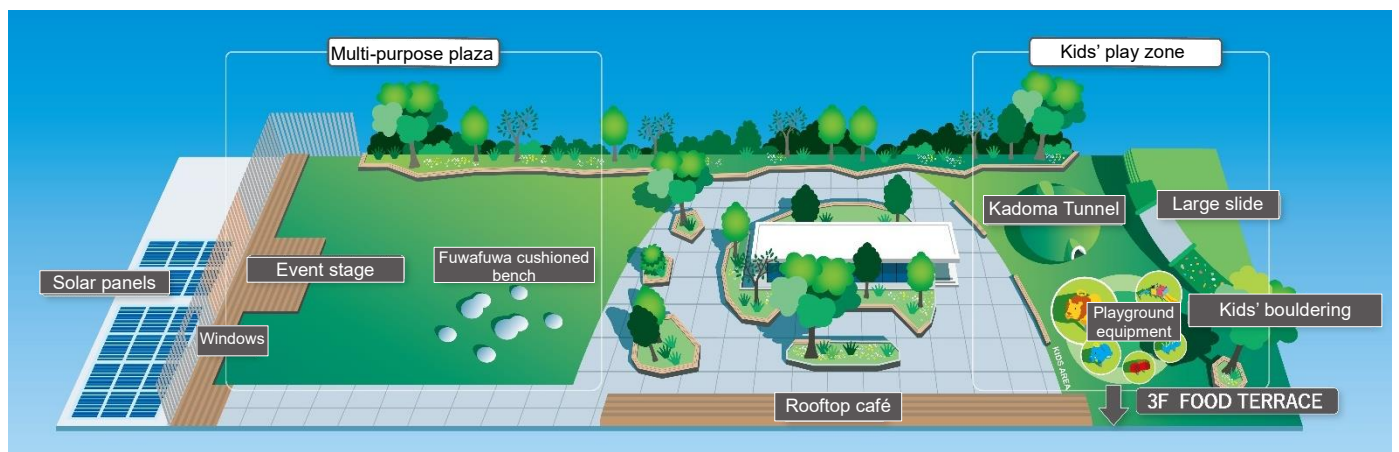
Computer generated image of Square in the Sky play zone

<Features of the Square in the Sky>

South side: The play zone has a large slide, built-up tunnel, bouldering for kids and multiple types playground equipment, making it a fun place for children to play and a safe place for families to spend time together.

Central area: A variety of plants and benches are arranged to create a space that allows visitors to relax and enjoy the greenery in between shopping.

North side: There is a stage and multi-purpose plaza capable of holding various types of events. Windows on the north side offer a peek at solar panels, enabling a close feel for sustainability initiatives.



Relaxing Café Spaces the Whole Family Can Enjoy

First-ever in Kansai First-ever in Osaka New business format First-ever shopping center opening

LOGOS CAFE & HIROBA, a new business format for the comprehensive outdoor brand LOGOS, will open a store in the Square in the Sky. With a café offering a packed kids' menu, the HIROBA space enabling a simulated camping experience and a candy store inside the store, there are plenty of points of interest for children to have a great time. This is a space where everyone in the family can spend an enjoyable time. It is also possible to purchase merchandise in the LOGOS SHOP on 3F.

Please enjoy the relaxing space where it is possible to take a break while shopping and feel as though you are on an outing.



Conceptual image of the exterior of LOGOS CAFE & HIROBA



Conceptual image of HIROBA, where it is possible to have a simulated camping experience

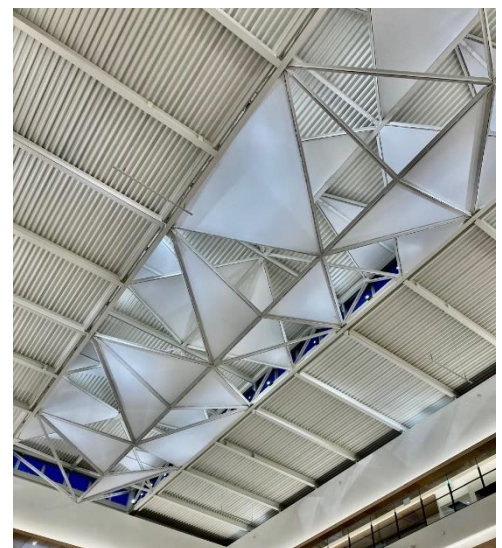
1F Center Court

Center Court is located in the center of the building and the Center Court ceiling atrium that connects each floor is designed as a lotus truss, a motif derived from the lotus root flower, a specialty of Kadoma City.

The lotus truss shines like lotus petals, basking the Center Court in bright and gorgeous light, and creating a unique light that can only be seen here. In addition, large-scale LED displays have been installed and various types of events are planned to be held. As had been the case with the opening of LaLaport SAKAI in November 2022, it will be possible to hold attractive sporting events such as 3x3 basketball.



Computer generated image of Center Court



Lotus truss

1F (Outside): Kusunoki Plaza

In front of the northwest entrance, the main entrance for customers walking from Kadomashi Station via train or monorail, a symbolic Kusunoki Plaza has been created. The new shopping center will be equipped with a lawn and numerous benches, creating a space where customers can relax before, during and after shopping. An impressive large-scale LED display will also be on the exterior wall of the complex near the Kusunoki Plaza.



Computer generated image of Kusunoki Plaza

Plenty of space for play and relaxation tailored to babies and children

The complex has spaces where families can pass the time with peace of mind, such as play zone in the rooftop Square in the Sky where children can play to their hearts' content, and kids' spaces.

■ Play Zone <Rooftop/Square in the Sky>

This playground for children is located in the rooftop Square in the Sky play zone. There is also a full range of playground equipment, including slides, a tunnel built into a hill, and bouldering for kids. (Please refer to page 4)

■ Kids' Space, Babies' Rest Area <1F-3F>

The complex will have spacious restrooms capable of accommodating baby strollers, as well as infant feeding rooms and diaper changing areas.

Furthermore, on 2F-3F there are kids' spaces set up where children can enjoy themselves in between shopping.

■ Kids' Food Space <3F Food Court/Food Terrace>

Designed so that even parents with small children are able to enjoy their meals with peace of mind, the complex will feature a children's play area as well as a koagari seat (raised floor seating) area and tables equipped with highchairs to ensure a relaxed meal setting.



■ Rest Space <1F/General Information Desk>

An information counter, &small DESK (please refer to page 36), card desk and delivery counter are all gathered at the 1F general information desk, providing a relaxing space for families that can be used by anybody at all.



2. A total of 251 stores condensing the everyday and extraordinary into the same space

Profile of Mitsui Shopping Park LaLaport KADOMA

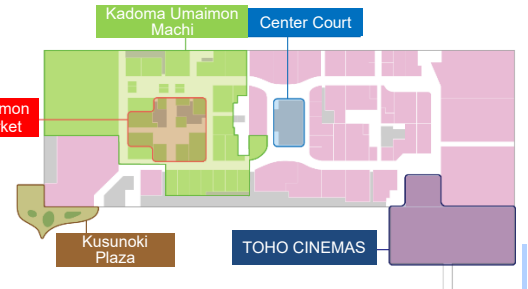


<1F/3F>

A full lineup of 153 stores ranging from convenient stores for daily shopping to large-scale stores adding color to lifestyles.

Kadoma Umaimon Machi <1F>

Kadoma Umaimon Machi is an expansive food zone of approx. 103,300 ft² (approx. 9,600 m²) on 1F. Gathers together a market, food vendors, restaurants, a supermarket, fast food restaurants, and cafes.



Kuromon Market <1F/Inside Kadoma Umaimon Machi>


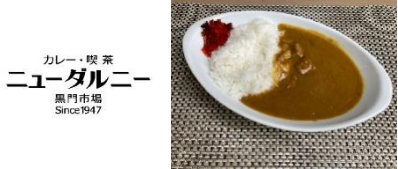

The historic Kuromon Market, located in the Minami and Nihonbashi area of central Osaka, will celebrate its 200th anniversary in 2022. Kuromon Market, which had been an officially recognized market referred to as “Osaka’s kitchen,” will have a new presence inside Kadoma Umaimon Machi. A total of 17 stores will form a richly colorful market area, including 11 stores in the core Kuromon Market and 6 stores selling a rich variety of food products, such as Japanese and Western confectioneries and delicatessen dishes. (Entire area: approx. 2,500 m²)

Kuromon Market inside Kadoma Umaimon Machi will host a large lineup of establishments, including the Gyu-cho butcher shop offering an outstanding balance of quality and affordability, the renowned Fukahiro seafood wholesaler with a history spanning 118 years, and the venerable NEW DARUNI curry restaurant that has remained consistent in terms of the taste of its menu items since the early post-World War II era. In addition to the fresh and high-quality fresh food that only a market can offer, there are also new restaurants not found in the Minami-Nihonbashi Kuromon Market, making it a space that customers can enjoy spending their time as though it were a second dining table, allowing customers to enjoy shopping, eating in the store, or taking a break at a common table with a drink in hand.



Computer generated image of Kuromon Market

Kuromon Market Store Description

<p>Confectionery MARUSHIGE</p> 	<p> First-ever in Kansai First-ever in Osaka New business format First-ever shopping center opening </p> <p>Cutlet specialty restaurant Kin no Koromo</p> 	<p> First-ever shopping center opening </p> <p>Udon Futaba</p> 
<p> First-ever shopping center opening </p> <p>Curry and café NEW DARUNI</p> 	<p>Gyu-cho</p> <p>買って安心・食べて満足</p> 	<p>Kuromonsanpei</p> 
<p> First-ever in Kansai First-ever in Osaka New business format First-ever shopping center opening </p> <p>DAIWA KAEN+</p> 	<p>Wanaka</p> 	<p>egg & milk</p> 
<p> First-ever shopping center opening </p> <p>Chinese cuisine OIATE</p> 	<p>Sushi Fukahiro</p> 	

Restaurants and Food Sales <1F Inside Kadoma Umaimon Machi, some stores on 2F/3F>

The Kadoma complex will feature numerous local eateries including the long-established COLOSSEO restaurant, which is the Kansai region's only restaurant certified by the Italian government, and the SYOKUDOEN restaurant, which is known as the birthplace of Japanese-style yakiniku barbecue.

■ Store Description

<p>Hamburger steak Ishigamaya</p>  	<p>Umenohana set dish Umemame</p>  	<p>KIEFEL COFFEE</p> 
<p>Kyotamba Ajim no Sato</p>  	<p>Kisshoan</p>  	<p>KUZE FUKU & Co.</p>  
<p>GOCHISOSAN</p>  	<p>COLOSSEO Pizza e Pasta</p>  	<p>Chat noir</p>  
<p>shabu SAI</p>  	<p>Café and sweets PARLOUR LARGO</p>  	<p>SYOKUDOEN</p>  

<p><u>JIN DIN ROU XIAO KAN</u></p>  	<p><u>Pomme-no-ki</u> <u>creative omelet with rice</u></p>  	<p><u>TAKAYAMADO</u></p>  
<p><u>DONQ/Mini One</u></p>  	<p><u>Direct sales of agricultural produce syunnoeki</u></p>  	<p><u>PANSHIROU TEZUKAYAMA</u></p>  
<p><u>Penheur</u></p>   <p>First-ever shopping center opening</p>	<p><u>VEGEGO onureshikutan & CAFE</u></p>  	<p><u>Hokkaido Umaimono no Kan</u></p>  
<p>There will also be a lineup of specialty food stores, cares and popular fast-food restaurants.</p>		
		

Supermarket CENTRAL SQUARE LIFE <1F/Inside Kadoma Umaimon Machi>

Shift people's daily grocery shopping experience from convenience to enjoyment.

To such ends, CENTRAL SQUARE LIFE supermarket seeks to enrich the lives of its customers with various delicious products, excitement and happiness in offering an abundant lineup of organic goods and other such healthy products encompassing everything from satisfying daily shopping needs to providing small indulgences and menu items for special occasions. CENTRAL SQUARE LIFE is a supermarket that enables people to feel, experience and discover the ultimate in enjoyment.



Food Court/Food Terrace <3F>

Food Terrace, a food court located on 3F, has over 1,000 seats. There are 16 stores overall, including popular local stores and other famous stores opening in a retail facility for the first time. An atrium space connects to the rooftop Square in the Sky and creates an open space. In addition, outside terrace seating has been set up on the west side of the food court, allowing customers to enjoy their meals while taking in the sunlight and the seasons.

Individual seats with power outlets are also arranged so that electronic devices such as computers and tablets can be used. You can enjoy some self-time between shopping.

Raised Seating

Raised seating is provided for children to relax while enjoying their meals.



Atrium Space |

An atrium space connecting to the rooftop Square in the Sky creates an open space.



LaLa Studio

LaLa Studio serves as a food and drink area used mainly for parties, workshops, events, and other such purposes.

* Prior application is required to rent or use the space for events. ◦



Food Terrace entrance



Food Terrace Store Description

<p> First-ever in Kansai First-ever in Osaka New business format First-ever shopping center opening </p> <p>Asian cuisine THAINY & VIETNY</p> 	<p>Korean cuisine bibim'</p> 	<p>HOKKYOKUSEI omelet and rice</p> 
<p> First-ever in Kansai First-ever in Osaka New business format First-ever shopping center opening </p> <p>CHINA CUISINE DINING Sawada Hanten</p> 	<p>Tsukiji Magoemon</p> 	<p>TSUJITA</p> 
<p>Densetsu no SUTADONYA</p> 	<p>TORISANWA</p> 	<p>Nihonbashi tendon Kaneko Hannosuke</p> 
<p> First-ever in Kansai First-ever in Osaka New business format First-ever shopping center opening </p> <p>Mickey BANANA DRINK STAND</p> 	<p> First-ever in Kansai First-ever in Osaka New business format First-ever shopping center opening </p> <p>STEAK AOKI</p> 	<p>Ramen Mitsuba Kadoma Shuchojo</p> 

<p><u>Miyatakesanuki Udon</u></p> 	<p><u>MOS BURGER</u></p> 	<p><u>Yakisoba Stand by Me</u></p> <p>First-ever in Osaka First-ever shopping center opening</p> <p>ヤキソバスタンドバイミー</p> 
<p><u>Ramen specialty restaurant Nagomi</u></p> 		

Entertainment and Amusement

TOHO CINEMAS <1F>

A 9-screen, 1,430-seat multiplex cinema complex will be created, equipped with three types of distinctive theaters: a Dolby Cinema introduced for the first time at TOHO CINEMAS; the Premium Theater, TOHO CINEMAS' high-end theaters; and the Roaring Theater, an experiential sound theater that makes the air tremble. Enjoy various movie experiences under diverse viewing environments.



ULTRA ATHLETIC <3F>

ULTRA ATHLETIC makes a first-ever appearance in Kansai. Kids can pretend to be an Ultra hero in a realistic space that makes them feel as though they're in the world of Ultraman! ULTRA ATHLETIC is kids' playground equipment from where they can protect everybody's neighborhood from a monster attack!



© Tsuburaya Productions Co., Ltd.

Sumikkogurashi Asobi Studio <3F>

Kids can experience playing house and store in a field full of Sumikko dolls in a first-ever appearance in Japan! Leap into the world of Sumikkogurashi and have exciting fun while playing pretend!



Retail Stores Selling a Complete Lineup of Daily Necessities <1F-3F>

A wide range of stores are gathered from fashion through to household appliances, sundries such as accessories through to a variety of specialties.

Including the first FOREVER 21 store in the company's re-entry into Japan to fashion, there is an assembly of cosmetics and accessory brands supported by many customers



Concentration of large stores offering greater lifestyle abundance in catering to a range of customer needs



Great for the child-raising generation! A rich lineup of brands and services for babies and kids



* Arranged in alphabetical order

A lush lineup of interior and lifestyle sundries to add color to the home

a. *dépêche*[®]

ANGERS
ravissant

AWESOME STORE

B DESIGN by じぶんまくら

First-ever in Osaka First-ever in Kansai
知ハネ DEPO

day & day's

KEYUCA

Loft

PLAZA

3COINS
+plus

yogibo

A gathering of stores supporting convenient lifestyles

◆ Product sales

CYCLE BASE
asahi

©HU© CONTACT

14+ ICHIYON PLUS / yuttē

J!NS

きものやまと

靴下屋
produced by Tabio

メガネスーパー
EYE CARE STATION

MIZUSHIMA
Select Books & Select Goods+ 磁器も

First-ever in Osaka First-ever in Kansai

NISSAN

First-ever in Osaka First-ever in Kansai

ファッションプラザ
パシオス

SAC'S BAR

島村楽器

SUIT SELECT

Tamayura Athle

ユサワヤ

Zoff
Eye Performance

◆ Services

au Style

docomo

KADOMA
WATCH & JEWELRY
KADOMA WATCH & JEWELRY
KADOMA WATCH & JEWELRY

ペットファースト動物病院
門真クリニック

Rakuten Mobile

SoftBank

Y!mobile

* Arranged in alphabetical order



<2F>

MOP OSAKA KADOMA has a colorful lineup of 98 stores, providing an enjoyable space that brings brand shopping closer to home. It will deliver new encounters and joyful extraordinary experiences.

MOP OSAKA TSURUMI (scheduled to close on March 12, 2023) will be refurbished and relocate to larger facilities in MOP OSAKA KADOMA, offering a special shopping experience with an enhanced lineup. The number of stores will increase from the 64 stores at MOP OSAKA TSURUMI to 98 and the total floor space expand significantly from approx. 101,200 ft² (approx. 9,400 m²) to approx. 218,000 ft² (approx. 20,200 m²). In addition, popular overseas brands and brands opening in an outlet mall for the first time ever will be added, further enhancing the attraction MOP OSAKA TSURUMI and offering a colorful lineup to meet a wide range of needs.



Computer generated image of the interior of MOP OSAKA KADOMA

■ Comparison between MOP OSAKA TSURUMI and MOP OSAKA KADOMA

	<u>MOP OSAKA TSURUMI</u>	<u>MOP OSAKA KADOMA</u>	
Number of stores	64 stores	98 stores	→ Expanded by approx. 1.5 times
Total store area	Approx. 101,200 ft ² (approx. 9,400 m ²)	Approx. 218,000 ft ² (approx. 20,200 m ²)	→ Expanded by approx. 2.2 times
Average floor space per store*	Approx. 1,900 ft ² (approx. 177 m ²)	Approx. 2,700 ft ² (approx. 254 m ²)	→ Expanded by approx. 1.4 times

* Only for stores that relocated from MOP OSAKA TSURUMI to MOP OSAKA KADOMA

■ Sales events to be held prior to closure of MOP OSAKA TSURUMI

As part of closing down, MOP OSAKA TSURUMI will hold the “FINAL Closing Sale” from Monday, February 6 to Sunday, March 12, 2023, with a spirit of gratitude for many years of patronage. The park will continue to striving to bring joy to customers right through to the end, even though the park will close in a short while. For details, please refer to the facility website.

<https://mitsui-shopping-park.com/mop/osaka/> (in Japanese)



MOP OSAKA TSURUMI (Now)

■ Relocation, large-scale expansion and renovation of stores from MOP OSAKA TSURUMI

From MOP OSAKA TSURUMI 40 stores will relocate and re-open after renovation. Average store floor space will expand by approx. 1.4 times, proving more spacious areas to reflect the world view of brands and achieves a more enhanced product composition.

<(Partial) List of Stores Relocating from MOP OSAKA TSURUMI>



■ Stores newly opening in MOP OSAKA KADOMA

In addition to relocating stores, many new stores will open. A wider range of products allows for a unique shopping experience that only MOP OSAKA KADOMA can offer.

<(Partial) List of Stores Newly Opening in MOP OSAKA TSURUMI>







* Arranged in alphabetical order








■ **A series of notable stores including some with first-ever openings in Japan or a Kansai area outlet mall**

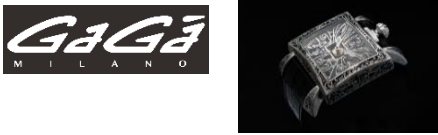






Opening in a Japanese outlet mall for the first time ever are four stores for global, fine quality brands operating worldwide. Furthermore, MOP OSAKA KADOMA will also bring 13 stores making their first-ever opening in a Kansai outlet mall.

<First-ever Japanese outlet mall opening 4 stores>

<p><u>CHARLES & KEITH</u></p> <p>First in Japan First-ever in Kansai</p> <p>CHARLES & KEITH</p> 	<p><u>KARE</u></p> <p>First in Japan First-ever in Kansai</p> 
<p><u>STACCATO</u></p> <p>First in Japan First-ever in Kansai</p> <p>STACCATO</p> 	<p><u>tandey parade</u></p> <p>First in Japan First-ever in Kansai</p> <p>t a n d e y</p> 

<First-ever Kansai outlet mall opening 17 stores>

<p><u>ADOLFO DOMINGUEZ</u></p> <p>First-ever in Kansai</p> <p><u>A</u>DOLF<u>O</u>D<u>O</u>MINGUEZ</p> 	<p><u>AMERICAN RAG CIE</u></p> <p>First-ever in Kansai</p> <p>AMERICAN RAG CIE</p> 	<p><u>Arpege story</u></p> <p>First-ever in Kansai</p> <p>Arpege story</p> 
<p><u>E.S.P.</u></p> <p>First-ever in Kansai</p> <p>E.S.P.</p> 	<p><u>MFC STORE/EXAMPLE</u></p> <p>First-ever in Kansai</p> <p>MFC STORE</p> 	<p><u>TOKYO IGIN FORMAL WEAR</u></p> <p>First-ever in Kansai</p> <p>TOKYO IGIN FORMAL WEAR</p>  

<p>GaGaMILANO First-ever in Kansai</p> 	<p>Hatter Flava Outlet First-ever in Kansai</p> <p>帽子屋 FLAVA OUTLET</p> 	<p>moda Clea OUTLET First-ever in Kansai</p> 
<p>GARMIN First-ever in Kansai</p> 	<p>JUN & ROPE' / NERGY First-ever in Kansai</p> 	<p>Melangetop / ZOY FACTORY STORE First-ever in Kansai</p> 
<p>&be x Wonjungyo x cipicipi First-ever in Kansai</p> 		

Popular apparel brands also opening in a café business format

Café space will be set up to offer the world view of the RALPH LAUREN and gelato pique brands just as they are, enabling enjoyment of a relaxing tea or meal in between shopping.

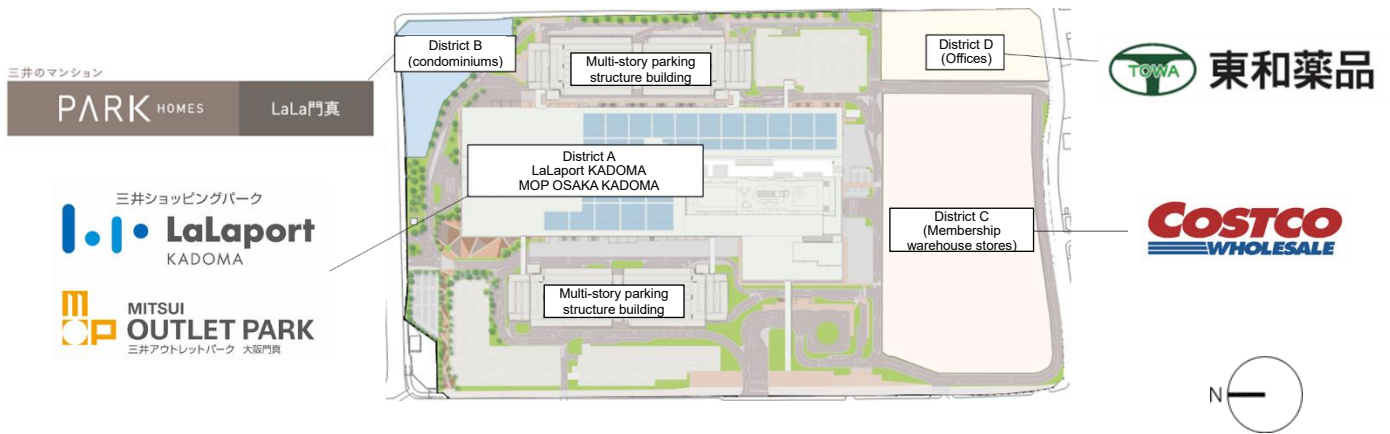
<p>Ralph's COFFEE OSAKA KADOMA First-ever in Osaka</p> 	<p>gelato pique cafe</p> 
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3. Continued Development of the Kadoma Area After the Opening of the Complex

Large-scale, mixed-use neighborhood creation development projects

Mitsui Fudosan has been advancing a large-scale, mixed-use neighborhood creation development project consisting of four urban blocks, utilizing the site of an old factory belonging to Panasonic Corporation.

This complex will open as District A on April 17, 2023, and contribute to lively neighborhood creation after its development.



Map of four zones

In the residential zone (District B), Mitsui Fudosan Residential Co., Ltd. will construct PARK HOMES LaLa KADOMA, and 11-story, 155-unit large-scale condominium scheduled for completion and start of tenant entry in fiscal 2023. First phase sales were brisk and applications registered for all 88 units. The second phase model room is scheduled to open in April 2023.

In the retail zone (District C), Costco Wholesale Japan, Ltd., a membership warehouse store with 847 locations worldwide (as of December 2022), is scheduled to open Costco Wholesale Kadoma Warehouse in the summer of 2023.

In the business office district (District D), TOWA PHARMACEUTICAL CO., LTD., which has its head office in Kadoma City, is scheduled to build a facility.

Enhanced Transport Access

■ Newly established crossroads on the west side of the complex

Access by car will be enhanced by creating crossroads aligned with the complex by converting a T-intersection in front of the Kadoma Tax Office on the Osaka prefectural Central Circular Route.

■ Employing a ticketless parking system

A ticketless system cuts waiting time when entering and exiting the warehouse and ensures smooth traffic flow.

■ Establishing bus routes

Mitsui Fudosan will collaborate with KEIHAN BUS Co., Ltd. to set up new bus routes and create bus stops in transportation plazas within the complex. (Application pending)



Newly established crossroads (Conceptual image)

Osaka Monorail New Station (2029)

In 2029, a new station directly connected to the complex is scheduled to open in conjunction with the Osaka Monorail extension project. Even now, access by public transport is excellent with Kadomashi Station, the closest train station, just eight minutes' walk, but the opening of the new station is expected to make it even more convenient.

The new monorail station is planned to directly connect to MOP OSAKA KADOMA on 2F via a pedestrian deck on the west side of the complex.

Collaboration with Kadoma City and Community

Mitsui Fudosan has concluded with Kadoma City an agreement to support and cooperate in the event of a disaster, and will provide space within the complex that people from the local community can use in the event of an outbreak of a large-scale disaster. In addition, by holding community participation experiential events in collaboration with local communities, the complex aims to become a regional community base.

<Example of Community Collaboration>

Collaboration between Kadoma City and the Kansai Philharmonic Orchestra

The complex will register under the home supporter system* established by Kadoma City and the Kansai Philharmonic Orchestra.

The complex plans to use music from the Kansai Philharmonic Orchestra when hosting musical events or as everyday background music inside the complex. Collaborations will continue in various ways and contribute to cultural and other activities Kadoma City as a local community base.

* Hometown supporter system: A system that supports and encourages many attractive cultural and artistic activities by the orchestra

【Profile of Kansai Philharmonic Orchestra】

The orchestra representative of the Kansai area was launched in 1970. It became a public interest incorporated foundation in 2018 and marked the 50th anniversary of its founding in 2020. In 2020, it concluded an agreement with Kadoma City as a hometown partner for music and energy. The orchestra hometown is Kadoma City and it has grown together with the city and its people, operating its activities with an emphasis on being close to the community.



Official website <http://www.kansaiphil.jp/> (in Japanese)

© s.yamamoto

4. Initiatives to Achieve a Sustainable Society

The complex engages in measures to reduce its environmental impact with its sights set on helping to achieve a sustainable society. In part, this entails gaining various external certifications related to the environment and actively adopting renewable energy sources with low impact on the global environment.

Obtained ZEB Oriented (retail, other) through evaluation based on BELS (Building-Housing Energy-Efficiency Labeling System)

At this complex, as part of a plan to promote carbon neutral design, Mitsui Fudosan reduced the amount of its design primary energy consumption by 30% or more, enabling it to obtain ZEB Certification (retail, other) through an evaluation based on BELS.

ZEB Certification enlists a certification system applicable to buildings with a total floor area of 10,000 m² (approximately 107,639 ft²) for which actions are taken to achieve greater energy conservation, in addition to making use of high-performance building envelopes and high-efficiency energy-saving equipment. This complex is classified as a department store under criteria for granting ZEB Certification, defined as achieving reduction of primary energy consumption amounting to 30% or more with respect to facilities such as hotels, hospitals, department stores and meeting places.



The scope of the complex's ZEB Oriented Certification covers "merchandise sales, etc.," which excludes the floor area occupied by its eating and drinking establishments from the total floor area of the commercial building.

DBJ Green Building Certification

The complex has obtained the highest rating of five stars under the DBJ Green Building Certification program, which assesses environmental and social awareness from a perspective grounded in ESG.

The DBJ Green Building Certification serves as a program for certifying properties that evince environmental and social awareness. Administered by the Development Bank of Japan (DBJ) and the Japan Real Estate Institute (JREI), and the certification scheme consists of five levels of certification ranging from one to five stars. It enlists assessment parameters that include overall environmental performance, diversity and local environmental awareness, and stakeholder collaboration.



On-site energy generation through installation of solar panels

Approx. 4,500 solar panels will be installed on building rooftops and on the walls of the multistory parking building to generate energy on-site. These are expected to provide a daily average of 5,207 kWh of electricity, which will be used to power the complex's common areas. The number of solar panels installed and amount of electricity generated at the complex will make it one of the largest amounts of solar panels for Mitsui Fudosan facilities.

In addition, in Kusunoki Plaza at the 1F northwest entrance, three solar-powered energy storage streetlights have been installed, with power generated by the solar panels used for lighting during normal times and for charging cell phones during emergencies.

Some of the solar power generation on retail building rooftops can be seen from the rooftop Square in the Sky, allowing visitors to experience clean energy creation close at hand.



Scenes of the solar panels viewed from the rooftop Square in the Sky



Multi-story parking building
Computer generated image of solar panels installed in a wall (areas with a red border are solar panel installations)

Initiatives related to Energy Saving

By implementing the following initiatives at this complex, Mitsui Fudosan will contribute to the realization of a sustainable society.

<Initiative Details>

1. Energy management is implemented using a BEMS (energy management system) and initiatives undertaken on both hardware and software to minimize the environmental impact of the large retail complex that requires a lot of energy.
2. In mall spaces, an LED dimming system is employed to control the brightness of light.
By changing brightness in accordance with the change from daytime to nighttime, it holds down lighting energy waste.
3. A co-generation system is employed, with the plan to provide heat for air conditioning and electricity used to power

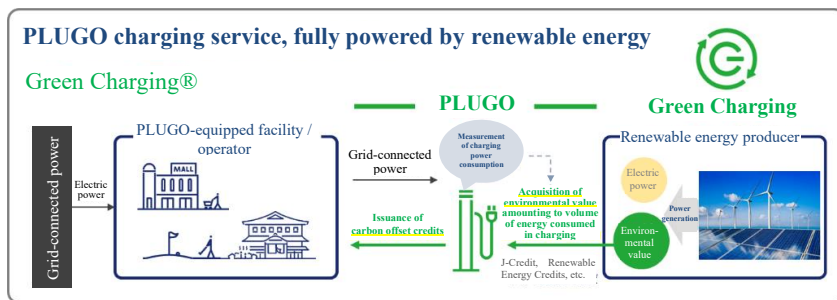
entire buildings.

- Air conditioning load is reduced by controlling the amount of outside air introduced in response to the number of people in the building.

Introduction of Pre-bookable EV Charging Service Using Renewable Energy

The complex will have six pre-bookable EV charging units from PLUGO Inc. installed on the multistory parking building. Those using the service will be able to check availability, arrange reservations and make payments through the dedicated My PLUGO mobile device app, thereby ensuring a reliable and smooth charging experience.

The Green Charging® service is fully powered by renewable energy sources. The environmental value of electricity from renewable energy producers acquired by the company is allocated to the complex’s charging station, based on the volume of energy consumed. This contributes to the realization of a decarbonized society.



Reference: “PLUGO BAR”
made by PLUGO

Initiatives to Reduce Environmental Impact

The complex promotes efforts to reduce impact on the environment by extending the service life of equipment and efficient use of water resources, including the initiatives below.

<Details of the initiatives>

- COOL Distribution Board, a heat-resistant distribution board that uses radiative sky cooling material, is adopted for the first time in Japan. This product is expected to prevent deterioration and breakdown of equipment inside the board due to heat, contributing to the reliability and longevity of the distribution board.
- Reducing use of city water by using industrial water for toilet flushing and exterior irrigation.



Three Key Points of the COOL Distribution Board

- 1) Prolongs service life
Prevents heat damage inside devices and reduces maintenance costs
- 2) Reduces electricity use
Reduces cooling equipment maintenance and costs
- 3) Saves space
Cooling equipment space is unnecessary, saving space on the board

Outdoor landscaping

Greenery will occupy approx. 107,600 ft² (approx. 10,000 m²) of plazas, walkways and rooftop plazas surrounding the complex. Part of the multistory parking building will also have a green wall. Incorporating abundant greenery provides a peaceful, environmentally harmonious shopping space.

Heat countermeasures

The complex has been certified by the Osaka Prefectural Government as heat countermeasure project using urban greening. Traffic plazas within the complex have heat-shielding roofs, and tall trees have been planted around bus stops to provide shade and greenery. This initiative promotes improvements in the heat environment and contributes to heat island countermeasures.

5. Creation of Comfortable Working Environments

Well-equipped employee spaces

■ Well-equipped employee lounges

The complex will have a total of three employee lounges located on each of its floors so that every employee will be able to take breaks with the aims of ensuring a comfortable workplace environment for all employees and heightening employee satisfaction (ES). Focus will be placed on both functionality and design of such facilities.

- Partitioned counter seating
- Sofa area for short rests
- Electrical outlets for charging mobile phones
- Free Wi-Fi
- Wash basin area for brushing teeth
- Powder room corner
- Smoking room
- Employees-only convenience store



Example of an employee lounge
(Mitsui Shopping Park LaLaport SAKAI)

■ An easily usable employee lounge and convenience store

A SHINKO STORE operated by Shinko Holdings Corporation will open for the exclusive use of employees. The convenience store will be an unmanned store open 24 hours a day, readily and quickly accessible even during short breaks. It will be stocked with everything employees might need, from light snacks and sweets to lunchtime bento boxes.

We seek to support our employees from within through employee benefits. Plans call for the convenience store to sell private-label brand items and merchandise through partnership with various stores in the complex.



Example of a convenience store exclusively for employees
(Mitsui Shopping Park LaLaport SAKAI)

Initiatives to create comfortable workplace environments and abundant communities

■ Support for flexible work arrangements using the Timee spot worker service

We will be using the Timee app, an app that people who want to work immediately in part-time jobs for as little as one hour during their free time with stores that need workers immediately without interviews or registration meetings.



■ Facilitating smooth communication with employees using the HataLuck® store management app

Following the example of other LaLaport locations nationwide, the complex will adopt the HataLuck® mobile device app for aggregating functions to make it easier to work as part of its Mitsui Shopping Park Staff Circle initiatives for creating comfortable workplace environments and abundant communities.

Whereas communicating and passing on information within facilities had previously taken place mainly through posters affixed to bulletin boards and messages relayed via store managers, use of the HataLuck® app now makes it possible to coordinate and share information in real time. The complex accordingly aims to ensure more pleasant and rewarding workplaces by providing various tangible and intangible forms of support and services to each and every employee.



For details, please refer to the concept video (in Japanese).
<https://www.youtube.com/watch?v=khbsgxpS4Zw>

6. Measures Against the Spread of Infectious Diseases

Measures complying with Mitsui Fudosan 9BOX Infection Control Measure Standards

The following measures will be taken in compliance with the Mitsui Fudosan 9BOX Infection Control Measure Standards (please refer to Attachment 10) that Mitsui Fudosan formulated to enable customers to use the facility with peace of mind.

■Measures to prevent infection through aerial droplets

- Install partitions to prevent the spread of aerial droplets, check temperatures using thermal cameras, etc.

■Measures to prevent aerosol infection

- Ensure the level of ventilation is appropriate
- Install high-performance filters, antiviral filters, and separately mounted air purifier

■Measures to prevent infection through touch

- Promote automation of plumbing, such as in customer restrooms, reduction and automation of doors
- Install non-contact buttons in elevators to make them touch-free
- Implement antibacterial and antiviral control measures for frequently touched surfaces (using antibacterial and antiviral materials, and applying antibacterial and antiviral chemicals)

Contact-free order and payment system in the food court

A food court self-order system will be installed in parts of the food court to enable a contact-free order and payment system

■Sumaho de chumon (order by smartphone)

Using the Sumaho de chumon (order by smartphone) app enables orders and payments without queuing for dining in or takeout.

■Install self-service registers in stores

Enabling customers to pay by themselves reduces the chance of physical contact with store employees and is a system where people can place orders with peace of mind. This is an initiative to respond to the new normal lifestyle in such ways as enhancing customer convenience, digitalization and taking measures against COVID-19.

Moreover, the number of people in buildings is monitored by counting them to determine the level of congesting in areas where customers are concentrated, such as the food court.



Spacious plaza with excellent natural ventilation

The Square in the Sky is located on the rooftop and Kusunoki Plaza on 1F, which will enable visitors to avoid dense crowds and fully enjoy themselves with peace of mind.

* For details, please refer to the section on Square in the Sky on page 4.

Mitsui Fudosan's Retail Facilities in the Kansai Area

Mitsui Shopping Park LaLaport SAKAI (Opened November 2022)

In the Kansai area, a fourth Mitsui Shopping Park LaLaport location, Mitsui Shopping Park LaLaport SAKAI, opened in November 2022. This was the fourth such facility in the Kansai area, in addition to the LaLaport KADOMA and MOP OSAKA KADOMA complex. The Sakai location has the Fansta XROSS Stadium indoor stadium facility capable of hosting major events, underpinned by the aim of seeking to have the Sakai facility take on a central role in the region as a venue that gives rise to people's daily enjoyment, relaxation, and convenience.

For further details: https://www.mitsuifudosan.co.jp/corporate/news/2022/0829_01/ (in Japanese)



Mitsui Shopping Park LaLaport SAKAI exterior



Fansta X Stadium indoor stadium at Mitsui Shopping Park LaLaport SAKAI

Mitsui Shopping Park LaLaport and Mitsui Outlet Park locations currently operating in the Kansai area

There are currently four Mitsui Shopping Park LaLaport and Mitsui Outlet Park locations operating in the Kansai area. In April 2022, Mitsui Shopping Park LaLaport EXPOCITY underwent major renovations. The Mitsui Shopping Park LaLaport KOSHIEN location, which underwent a partial renovation in September 2022, is slated for successive refurbishment from April 2023 onward.

MOP OSAKA TSURUMI closed on Sunday, March 12, 2023 and will expand and relocate to larger facilities in MOP OSAKA KADOMA. It is holding the "FINAL Closing Sale" from Monday, February 6 to Sunday, March 12, with a spirit of gratitude for many years of patronage. The park will continue to striving to bring joy to customers right through to the end, even though the park will close in a short while. We really hope you enjoy shopping.

In addition, Mitsui Outlet Park MARINE PIA KOBE will be rebuilt on a larger scale, but is currently under temporary closure. It is scheduled to reopen in fiscal 2024.

Underpinned by the concept of "Growing Together" with respect to Mitsui Fudosan's retail facilities, we will continue to promote various initiatives while seeking partnership with our respective facilities as we set our sights on achieving a new format for retail facilities that are rooted in their communities and developed in step with our customers.



Mitsui Shopping Park LaLaport KOSHIEN



Mitsui Shopping Park LaLaport IZUMI



Mitsui Shopping Park LaLaport EXPOCITY



Mitsui Outlet Park SHIGA RYUO



Mitsui Outlet Park OSAKA TSURUMI
* Will close on Sunday, March 12, 2023 and relocate to larger facilities in MOP OSAKA KADOMA



Mitsui Outlet Park MARINE PIA KOBE
* Being rebuilt on a larger scale, but currently under temporary closure

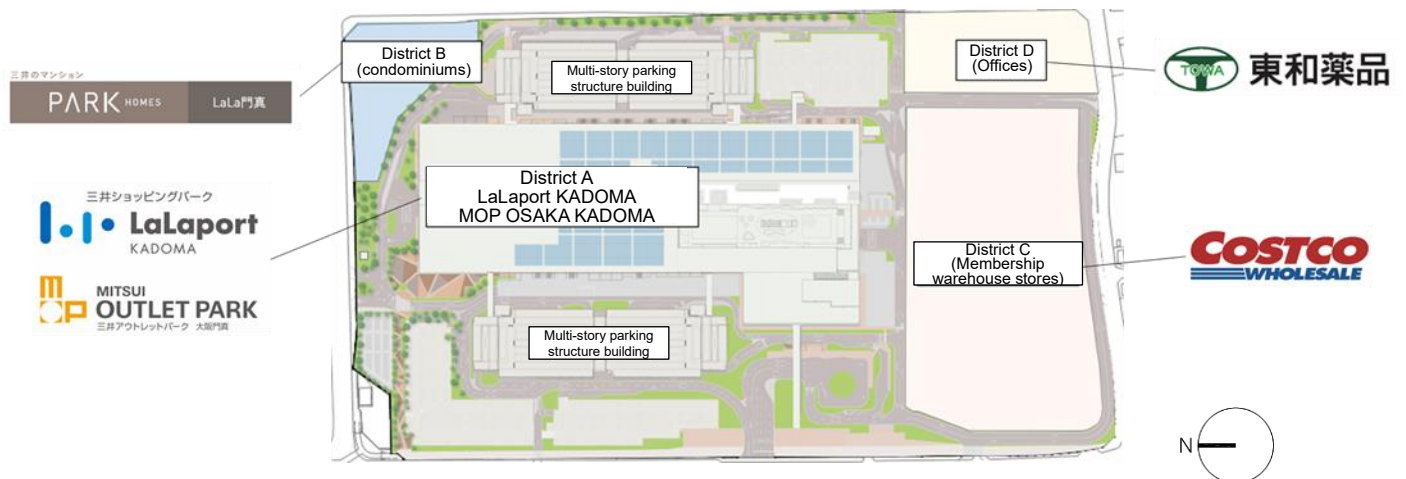
【Attachment 1】 Overview of Mitsui Shopping Park LaLaport KADOMA and Mitsui Outlet Park OSAKA KADOMA

Location	1-11 Matsuocho, Kadoma-shi, Osaka 571-8620
Facility Names	Mitsui Shopping Park LaLaport KADOMA / MOP OSAKA KADOMA (Building name: Mitsui Shopping Park Kadoma)
Site Area	Approx. 1,256,000 ft ² (approx. 116,700 m ²)
Structure	Commercial facilities: Steel structure, four floors above ground (stores: 1-4F) Multistory parking garage: Two steel structures, six floors above ground
Total Floor Area	Approx. 2,118,000 ft ² (approx. 196,800 m ²) (Commercial facilities: approx. 1,107,000 ft ² (approx. 102,800 m ²); Multistory parking garage: approx. 1,007,000 ft ² (approx. 93,600 m ²))
Store Area	Approx. 714,000 ft ² (approx. 66,000 m ²)
Number of Stores	251 stores (LaLaport KADOMA 153 stores, MOP OSAKA KADOMA 98 stores)
Parking Spaces	Approx. 4,300 vehicles
Operating Hours	Product sales, services, food court: 10:00-21:00 Restaurants: 11:00-22:00 * Closing times vary between stores. * Operating hours may differ for some stores. * Operating hours are subject to change. Please check the official website for the latest information.
Access	Approx. eight-minute walk from Kadoma-shi Station on the Keihan Main Line and Osaka Monorail Approximately 0.5km from Kadoma Interchange on Kinki Expressway
Schedule	Start of construction: October 2021 End of construction: February 2023 (planned) Opening: April 17, 2023
Architects	Basic design: Ishimoto Architectural & Engineering Firm, Inc. Actual design/Supervision : Takenaka Corporation Osaka licensed first class architect firm Takenaka Corporation Osaka supervisory licensed first class architect firm
Contractor	Commercial facilities: Takenaka Corporation, MAIN OFFICE: OSAKA Multistory parking garage: Watahan Solutions Co., Ltd.
Environmental Design	SEMBA CORPORATION
Operation/Management	Mitsui Fudosan Retail Management Co., Ltd.
Complex teaser website	https://mitsui-shopping-park.com/lalaport-mop-kadoma/teaser/

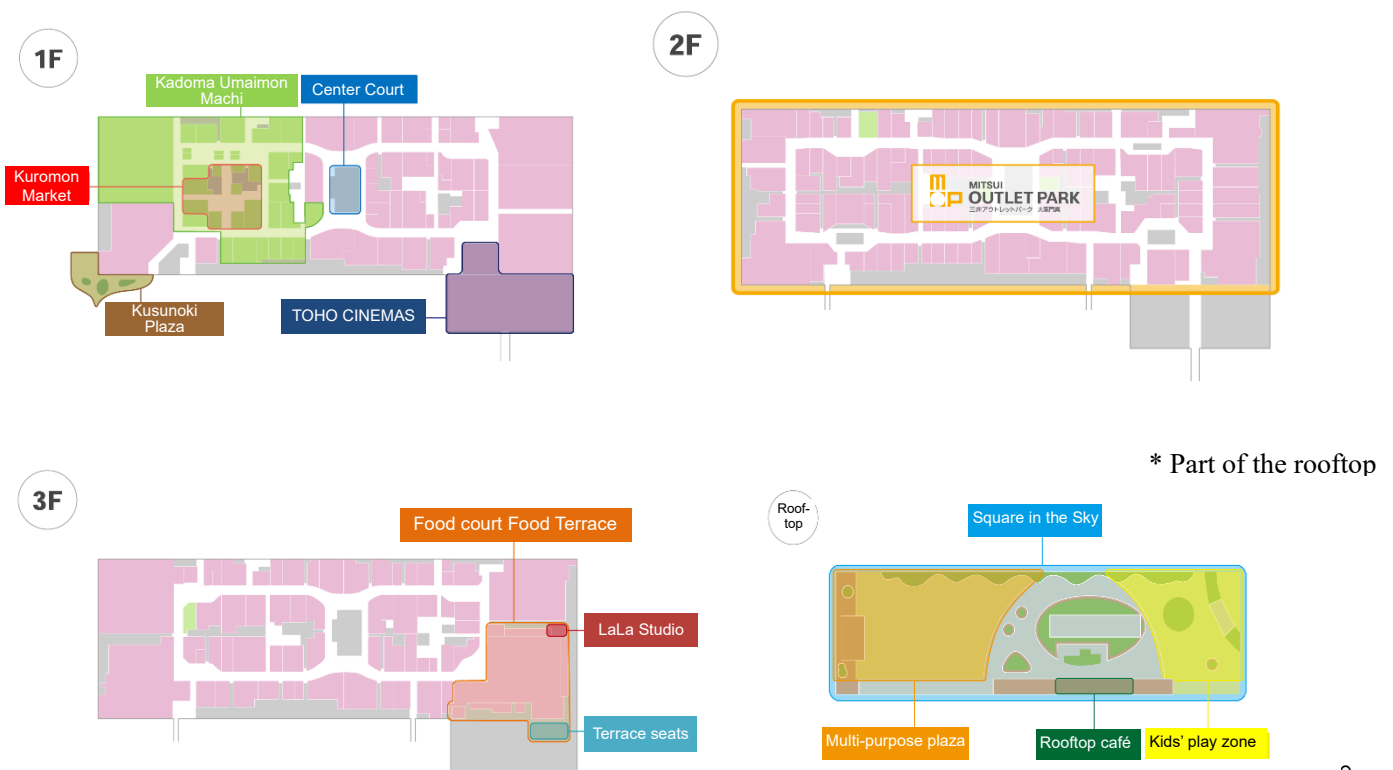
【Attachment 2】 Overview of Land Use Plan

District name	Business description	Site area	Operator
District A	Retail facility LaLaport KADOMA and MOP OSAKA KADOMA	Approx. 1,256,000 ft ² (approx. 116,400 m ²)	Mitsui Fudosan Co., Ltd.
District B	Condominium PARK HOMES LaLa KADOMA	Approx. 57,000 ft ² (approx. 5,300 m ²)	Mitsui Fudosan Residential Co., Ltd.
District C	Membership warehouse store Costco Wholesale Kadoma Warehouse	Approx. 366,000 ft ² (approx. 34,000 m ²)	Costco Wholesale Japan, Ltd.
District D	TOWA PHARMACEUTICAL CO., LTD. business site	Approx. 83,000 ft ² (approx. 7,700 m ²)	TOWA PHARMACEUTICAL CO., LTD.

<Building locations>



【Attachment 3】 Floor Layout



【Attachment 4】 Map

<Regional map>



<Close-up view of planned development>

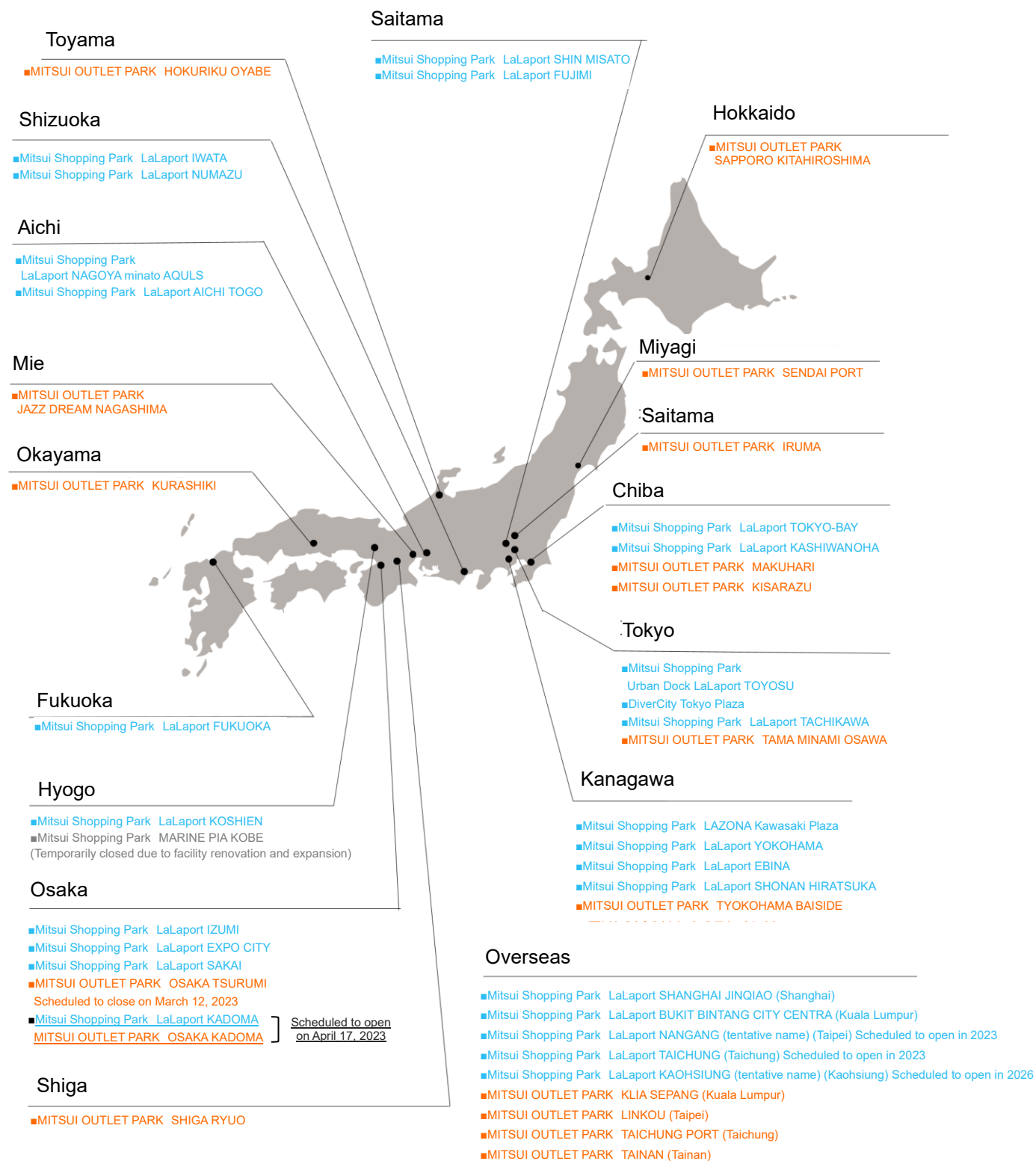


<Transportation access>

The Kadoma complex offers convenient access by car from outlying areas via National Route 163, Central Circular Route and the adjacent Kadoma Interchange on Kinki Expressway.

It is also easily accessible by train at an approx. 8-minute walk (approx. 600 m) from Kadomashi Station on Keihan Main Line and Osaka Monorail, and approx. 30 minutes from Osaka Station.

【Attachment 5】 Mitsui Fudosan's regional shopping center projects (as of February 2023)



Blue: Regional shopping center
Orange: MITSUI OUTLET PARK

【Attachment 6】 Other Mitsui Shopping Park Services

Collaboration with the Mitsui Shopping Park &mall official e-commerce website of Mitsui Shopping Park

The Mitsui Shopping Park &mall online store serves as the official e-commerce website of Mitsui Shopping Park. The website carries a wide range of products from approximately 400 stores, centered on highly popular fashion brands through to lifestyle products. Customers will be able to access the website to check inventories of LaLaport SAKAI stores prior to visiting and will also be able to make online purchases at a later date, thereby enabling customers to experience shopping that involves making use of both brick-and-mortar stores an e-commerce channel.



<Mitsui Shopping Park &mall online store screenshot>



<&mall DESK>

&mall DESK, a collaboration base for brick-and-mortar facilities and the &mall e-commerce mall

- mall DESK, a collaboration base for brick-and-mortar facilities and the &mall e-commerce mall, will be established at the complex.
- &mall DESK will provide one-stop service making it possible to collect products purchased through &mall, try on goods, and more.
Moreover, using the DESK collection service during its campaign period which is held periodically will give added benefits to users.

<List of some stores that will operate at both LaLaport KADOMA and &mall>

* Certain merchandise and services not available

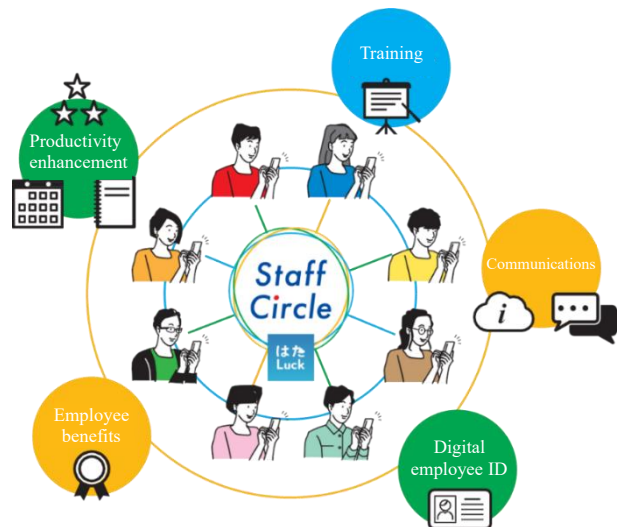


* Arranged in alphabetical order

【Attachment 7】 Mitsui Shopping Park Staff Circle

The Mitsui Shopping Park Staff Circle initiative entails making use of the HataLuck® smartphone application to provide support for ensuring to a pleasant and rewarding workplace for all employees serving at retail facilities of the Mitsui Fudosan Group. Introduced in more than 40 facilities since 2021, the initiative has been well received by countless employees.

The smartphone application enables employees to use their own smartphones as a pass to access facilities, thereby eliminating the need for lengthy procedures normally required for issuance of such passes. Moreover, the application is equipped with convenient and useful functions when it comes to everyday operations, such that enable real-time communications between facilities and employees as well as shift scheduling. The application also offers various forms of content, which includes employee perk and benefit services offering special discount coupons as well as gift and event campaigns, and also includes guidance pertaining to online video-based courses and seminars offered for the purpose of strengthening store operations and enhancing skills.



For details, please refer to the concept video (in Japanese).

<https://www.youtube.com/watch?v=khbsgxpS4Zw>

【Attachment 8】 Mama with LaLaport - Reflecting on Feedback from Fathers and Mothers

The Mitsui Fudosan Group understands that parents would like to freely enjoy shopping even when they have to look after their small children. As such, the Mama with LaLaport project to realize their aspirations started with in-house suggestions from working parents at Mitsui Fudosan.

Based on a motto of making LaLaport facilities friendlier to mothers and fathers, the Mama with LaLaport initiative not only seeks to enhance the functions of facilities by adding nursing rooms and kids' spaces based on advice from within and outside of Mitsui Fudosan and from customers, but also aims to hold events for parents and children to enjoy, and aims to be a facility friendly to those raising young children.

<Four Points for a Parent-Friendly Facility>

- Peace of mind for changing diapers and feeding
We provide restrooms that can accommodate strollers, feeding rooms, and diaper-changing tables.
- Relaxed meals with children
Food courts with kids' areas enable parents to enjoy eating without worrying about troubling others.
- Enhanced children's play space
Kids' play spaces have been set up so that children can have a chance to play during shopping trips.
- Holding events for the whole family
We hold a range of different events that parents and children can enjoy together.



【Attachment 9】 Mitsui Fudosan Group’s Contribution to SDGs

https://www.mitsuifudosan.co.jp/english/esg_csr/

The Mitsui Fudosan Group aims for a society that enriches both people and the planet under the principles of coexist in harmony with society, link diverse values and achieve a sustainable society, and advances business with an awareness of the environment (E), society (S) and governance (G), thus promoting ESG management. By further accelerating its ESG management, the Group will realize Society 5.0, which the Japanese government has been advocating, and contribute significantly to achieving the SDGs.また、Additionally, the Group formulated the following Group guidelines related to “Realize a Decarbonized Society” and “Diversity & Inclusion Promotion” in November 2021. The Mitsui Fudosan Group will continue to work toward solving social issues through neighborhood creation.

【References】

- Group Action Plan to Realize a Decarbonized Society
<https://www.mitsuifudosan.co.jp/english/corporate/news/2021/1124/>
- Formulated Diversity and Inclusion Promotion Declaration and Initiatives Policy
https://www.mitsuifudosan.co.jp/english/corporate/news/2021/1129_02/

* The initiatives covered in this press release are contributing to eight of the UN’s SDGs.

Goal 5	Gender Equality
Goal 7	Affordable and Clean Energy
Goal 8	Decent Work and Economic Growth
Goal 9	Industry, Innovation and Infrastructure
Goal 11	Sustainable Cities and Communities
Goal 12	Responsible Consumption and Production
Goal 13	Climate Action
Goal 17	Partnerships for the Goals

