

April 1, 2026

For immediate release

LINK-J (general incorporated association)

Mitsui Fudosan Co., Ltd.

LINK-J Marks 10th Anniversary of Founding and Changes its Organization Name Formulates Vision and Mission for the Next 10 Years

Tokyo, Japan, April 1, 2026 - Mitsui Fudosan Co., Ltd., a leading global real estate company headquartered in Tokyo, and LINK-J, a general incorporated association also based in Tokyo, announced today that LINK-J marked the 10th anniversary of its founding in March 2026.

LINK-J was established in March 2016 by Mitsui Fudosan and volunteers from academia and industry. With its base in the Nihonbashi, Tokyo area, LINK-J's purpose is to promote open innovation in life sciences through industry-government-academia partnerships and support the creation of new industry. Currently, LINK-J is advancing the development of a life sciences ecosystem in Japan and the creation of innovation, as highlighted by its selection as a promoter for a Tokyo Metropolitan Government startup support project, while also fostering cooperation and interaction between industry, government, and academia in Japan and overseas, including life science ventures, and supporting the business growth of its members and their entry into overseas markets.

To mark the milestone of the 10th anniversary of its founding, LINK-J will change its official name from Life Science Innovation Network Japan Inc. to LINK-J. In addition, LINK-J has formulated its Vision and Mission for the next 10 years. Under a new leadership structure, LINK-J will drive the social implementation of life science innovations from Japan to the world and further accelerate open innovation.

■ New Name

LINK-J (General Incorporated Association) (former name: Life Science Innovation Network Japan)

■ Formulation of Vision and Mission

LINK-J has formulated its Vision and Mission for the next 10 years. To realize its Vision, LINK-J will expand the circle of co-creation by fostering highly specialized communities and promoting cooperation among diverse stakeholders, centering its activities on the three pillars of its Mission: "Community Building," "Trend Dissemination," and "Innovation Support."

Vision: :

From Japan, creating the "next waves" in life sciences and innovation

LINK-J connects innovators, facilitates the circulation of knowledge, and ensures the flow of capital. By fostering continuous innovation, it generates solutions that give hope to the world. As a catalyst for the ecosystem, LINK-J generates "next waves" of opportunity; accelerating open innovation and driving the implementation of life science innovations from Japan to the world.



Mission:

As a catalyst for social implementation, LINK-J will create the future of life sciences.

- Build communities with shared interests and foster engagement, accelerating collaboration and co-creation.
- Support people who take on the challenge of innovation.
- Share the voices of diverse stakeholders and create starting points for future innovation.



■ Leadership Structure

▪ New Leadership Structure (As of April 1, 2026)

Title	Name (affiliation)
Chairman of the Board	Hideyuki Okano, M.D., Ph.D. (Director and Distinguished Professor of Keio University Regenerative Medicine Research Center)
Vice Chairman of the Board	Masaru Ishii, M.D., Ph.D. (Dean, The University of Osaka Graduate School of Medicine/Faculty of Medicine) Kazunori Yamashita (Executive Managing Officer, Appointed Chief Operating Officer, Innovation Promoting Division, Mitsui Fudosan Co., Ltd.)
Director	Miki Ando, M.D., Ph.D. (Department of Hematology Juntendo University Faculty of Medicine Professor & Chairperson (Hematology) Assistant Director of Juntendo University Hospital) Kan Suzuki (Professor, Graduate School of Public Policy, The University of Tokyo)
Chief Executive Officer	Shunichi Takahashi, Ph.D. (LINK-J)
Co-Chief Executive Officer	Takashi Shiotani (LINK-J)
President and Chief Operating Officer	Ikuo Hayashi, Ph.D., MBA (LINK-J)
Founder	Yoshiki Sawa, M.D., Ph.D. (Director, Osaka Police Hospital, Specially Appointed Professor, The University of Osaka Graduate School of Medicine) Takashi Ueda (President and Chief Executive Officer, Mitsui Fudosan Co., Ltd.)

■ Special 10th Anniversary Page

To commemorate the 10th anniversary of its founding, LINK-J has launched a special page on its official website. On this page, LINK-J will successively post its initiatives to date and comments from related parties.

URL: <https://www.link-j.org/10thanniversary/> (in Japanese)

■ About LINK-J

LINK-J is a general incorporated association established by Mitsui Fudosan Co., Ltd. and volunteers from academia and industry. Based in the Nihonbashi, Tokyo area, which has a cluster of pharmaceutical companies, LINK-J's purpose is to promote open innovation in life sciences through industry-government-academia partnerships and support the creation of new industry. It will promote internal and external personal interactions and technology exchanges beyond any specific field in the life science domain, which is a composite of all the sciences, including medicine, physical science, engineering, ICT, artificial intelligence, and other new technologies. (<https://www.link-j.org/en/>)

■ Sustainability in the Mitsui Fudosan Group

Based on the meaning of its “& mark,” “to generate new value with society through cooperation, coexistence and co-creation, we forge ahead, innovating,” the Mitsui Fudosan Group views the “creation of social value” and the “creation of economic value” as two wheels of a cart. Accordingly, we believe that the creation of social value leads to the creation of economic value, and that this economic value then creates even greater social value.

Moreover, we identified six Group Materiality priority issues when formulating our new management philosophy in April 2024. These Group Materiality priority issues are (1) Contribute to industrial competitiveness, (2) Coexist with the environment, (3) Health and Vitality, (4) Safety and security, (5) Diversity and inclusion, and (6) Compliance and governance. The Mitsui Fudosan Group will work to address each of the materialities through its core business activities and contribute to the promotion of sustainability.

(References)

- Group Management Philosophy and Long-Term Vision

<https://www.mitsuifudosan.co.jp/english/corporate/innovation2030/>

- Group Materiality

https://www.mitsuifudosan.co.jp/english/esg_csr/approach/materiality/

Reference Materials

■ New Initiatives in Recent Years

(1) Holding Large Conferences Bringing Together R&D Division Leaders from Major Pharmaceutical Companies in Japan

Since 2024, LINK-J has held the LINK-J Conference -R&D×Investment- as a new event. The conference provides a forum for pharmaceutical companies, researchers, and venture capital firms to engage in discussions and interact with startups, beginning with lectures on research strategies delivered by the R&D division leaders of major pharmaceutical companies in Japan. Through these activities, LINK-J supports the development of a Japan-led drug discovery ecosystem and the creation of innovation.



(2) Opening of BioLabs Tokyo, an Incubation Site Operated by U.S.-based BioLabs

LINK-J, together with BioLabs and Mitsui Fudosan, was selected for TIB CATAPULT (Global Cluster Creation Project), which was conducted by the Tokyo Metropolitan Government in September 2024. Through a collaboration among three parties with proven track records in Japan and the U.S., LINK-J started the operation of LINK-BioBAY TOKYO, a startup incubation cluster in the life sciences domain in Shinkiba and Nihonbashi, Tokyo. In summer 2026, the incubation site BioLabs Tokyo, operated by BioLabs, will open at MITSUI LINK-Lab SHINKIBA 2. Through these initiatives, LINK-J is promoting global startup growth and strengthening their connections with overseas ecosystems.

(3) Developing Sites

In developing sites that serve as a foundation for activities, LINK-J, together with Mitsui Fudosan, has expanded locations in the Nihonbashi Life Science Building series, and promoted the opening of MITSUI LINK-Lab sites, thereby creating an environment where diverse players can come together. In addition, LINK-J signed a memorandum of understanding with Osaka Prefecture on mutual partnership in the life sciences domain and is expanding the sites of its activities in the Kansai region. These efforts involve establishing LINK-J sites in Doshomachi, Osaka and at the International Center for Future Medicine in Nakanoshima, Osaka.